

MICRON TECHNOLOGY INC
Form 10-Q
December 20, 2017

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

(Mark
One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934

For the quarterly period ended November 30, 2017

OR
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
1934

For the transition period from _____ to _____

Commission file number 1-10658

Micron Technology, Inc.

(Exact name of registrant as specified in its charter)

Delaware

75-1618004

(State or other jurisdiction of

(IRS Employer

Identification No.)

incorporation or organization)

8000 S. Federal Way, Boise, Idaho

83716-9632

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code

(208) 368-4000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes T No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes T No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | | |
|---|--|---|--|--|
| Large Accelerated Filer <input checked="" type="checkbox"/> | Accelerated Filer <input type="checkbox"/> | Non-Accelerated Filer <input type="checkbox"/> (Do not check if a smaller reporting company) | Smaller Reporting Company <input type="checkbox"/> | Emerging Growth Company <input type="checkbox"/> |
|---|--|---|--|--|

Edgar Filing: MICRON TECHNOLOGY INC - Form 10-Q

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

The number of outstanding shares of the registrant's common stock as of December 15, 2017 was 1,156,314,972.

Micron Technology, Inc., including its consolidated subsidiaries, is an industry leader in innovative memory and storage solutions. Through our global brands – Micro®, Crucial®, and Ballistix® – our broad portfolio of high-performance memory and storage technologies, including DRAM, NAND, NOR Flash, and 3D XPoint™ memory, is transforming how the world uses information to enrich life. Backed by nearly 40 years of technology leadership, our memory and storage solutions enable disruptive trends, including artificial intelligence, machine learning, and autonomous vehicles, in key market segments like cloud, data center, networking, and mobile.

Micron, Crucial, Ballistix, any associated logos, and all other Micron trademarks are the property of Micron. 3D XPoint is a trademark of Intel in the United States and/or other countries. Other product names or trademarks that are not owned by Micron are for identification purposes only and may be the registered or unregistered trademarks of their respective owners.

Forward-Looking Statements

This Form 10-Q contains trend information and other forward-looking statements that involve a number of risks and uncertainties. Forward-looking statements include, but are not limited to, statements such as those made regarding the effect of U.S. tax reform; timing of product introductions; our expectation to engage, from time to time, in additional financing transactions; the sufficiency of our cash and investments, cash flows from operations, and available financing to meet our requirements for at least the next 12 months; and capital spending in 2018. We are under no obligation to update these forward-looking statements. Our actual results could differ materially from our historical results and those discussed in the forward-looking statements. Factors that could cause actual results to differ materially include, but are not limited to, those identified in "Part II, Other Information – Item 1A. Risk Factors."

Definitions of Commonly Used Terms

As used herein, "we," "our," "us," and similar terms include Micron Technology, Inc. and our consolidated subsidiaries, unless the context indicates otherwise. Abbreviations, terms, or acronyms are commonly used or found in multiple locations throughout this report and include the following:

| Term | Definition | Term | Definition |
|---------------------|--|-------------|--|
| 2021 MSAC Term Loan | Variable Rate MSAC Senior Secured Term Loan due 2021 | Intel | Intel Corporation |
| 2021 MSTW Term Loan | Variable Rate MSTW Senior Secured Term Loan due 2021 | Japan Court | Tokyo District Court |
| 2022 Term Loan B | Senior Secured Term Loan B due 2022 | LPDRAM | Mobile Low-Power DRAM |
| 2023 Notes | 5.25% Senior Notes due 2023 | Micron | Micron Technology, Inc. (Parent Company) |
| 2023 Secured Notes | 7.50% Senior Secured Notes due 2023 | MMJ | Micron Memory Japan, Inc. |
| 2024 Notes | 5.25% Senior Notes due 2024 | MMJ Group | MMJ and its subsidiaries |
| 2025 Notes | 5.50% Senior Notes due 2025 | MMT | Micron Memory Taiwan Co., Ltd. |
| 2026 Notes | 5.63% Senior Notes due 2026 | MSP | Micron Semiconductor Products, Inc. |
| 2032 Notes | 2032C and 2032D Notes | MSTW | Micron Semiconductor Taiwan Co., Ltd. |
| 2032C Notes | 2.38% Convertible Senior Notes due 2032 | MTTW | Micron Technology Taiwan, Inc. |
| 2032D Notes | 3.13% Convertible Senior Notes due 2032 | Qimonda | Qimonda AG |
| 2033 Notes | 2033E and 2033F Notes | R&D | Research and Development |
| 2033E Notes | 1.63% Convertible Senior Notes due 2033 | SG&A | |

Edgar Filing: MICRON TECHNOLOGY INC - Form 10-Q

| | | | |
|-------------|---|------------|---|
| 2033F Notes | 2.13% Convertible Senior Notes due 2033 | SSD | Selling, General, and Administrative |
| 2043G Notes | 3.00% Convertible Senior Notes due 2043 | Tera Probe | Solid-State Drive |
| IMFT | IM Flash Technologies, LLC | TLC | Tera Probe, Inc. |
| Inotera | Inotera Memories, Inc. | VIE | Triple-Level Cell Variable Interest Entity |

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

MICRON TECHNOLOGY, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS

(in millions except per share amounts)

(Unaudited)

| Quarter ended | November 30, 2017 | December 1, 2016 |
|--|----------------------|---------------------|
| Net sales | \$ 6,803 | \$ 3,970 |
| Cost of goods sold | 3,056 | 2,959 |
| Gross margin | 3,747 | 1,011 |
| Selling, general, and administrative | 191 | 159 |
| Research and development | 448 | 470 |
| Other operating (income) expense, net | 11 | 23 |
| Operating income | 3,097 | 359 |
| Interest income | 23 | 7 |
| Interest expense | (124) | (139) |
| Other non-operating income (expense), net | (204) | (14) |
| | 2,792 | 213 |
| Income tax (provision) benefit | (114) | (31) |
| Equity in net income (loss) of equity method investees | — | (2) |
| Net income | 2,678 | 180 |
| Net (income) attributable to noncontrolling interests | — | — |
| Net income attributable to Micron | \$ 2,678 | \$ 180 |
| Earnings per share | | |
| Basic | \$ 2.36 | \$ 0.17 |
| Diluted | 2.19 | 0.16 |
| Number of shares used in per share calculations | | |
| Basic | 1,134 | 1,040 |
| Diluted | 1,225 | 1,091 |

See accompanying notes to consolidated financial statements.

2

MICRON TECHNOLOGY, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in millions)

(Unaudited)

| Quarter ended | November 30, 2017 | December 1, 2016 |
|---|----------------------|---------------------|
| Net income | \$ 2,678 | \$ 180 |
| Other comprehensive income (loss), net of tax | | |
| Gain (loss) on derivatives, net | (3) | (7) |
| Pension liability adjustments | (1) | (1) |
| Gain (loss) on investments, net | (1) | (1) |
| Foreign currency translation adjustments | — | 37 |
| Other comprehensive income (loss) | (5) | 28 |
| Total comprehensive income | 2,673 | 208 |
| Comprehensive (income) attributable to noncontrolling interests | — | — |
| Comprehensive income attributable to Micron | \$ 2,673 | \$ 208 |

See accompanying notes to consolidated financial statements.

3

MICRON TECHNOLOGY, INC.

CONSOLIDATED BALANCE SHEETS

(in millions except par value amounts)

(Unaudited)

| As of | November 30, 2017 | August 31, 2017 |
|--|----------------------|--------------------|
| Assets | | |
| Cash and equivalents | \$ 6,008 | \$ 5,109 |
| Short-term investments | 166 | 319 |
| Receivables | 3,876 | 3,759 |
| Inventories | 3,160 | 3,123 |
| Other current assets | 148 | 147 |
| Total current assets | 13,358 | 12,457 |
| Long-term marketable investments | 314 | 617 |
| Property, plant, and equipment, net | 20,723 | 19,431 |
| Intangible assets, net | 368 | 387 |
| Deferred tax assets | 731 | 766 |
| Goodwill | 1,228 | 1,228 |
| Other noncurrent assets | 469 | 450 |
| Total assets | \$ 37,191 | \$ 35,336 |
| Liabilities and equity | | |
| Accounts payable and accrued expenses | \$ 3,766 | \$ 3,664 |
| Deferred income | 416 | 408 |
| Current debt | 1,401 | 1,262 |
| Total current liabilities | 5,583 | 5,334 |
| Long-term debt | 7,644 | 9,872 |
| Other noncurrent liabilities | 553 | 639 |
| Total liabilities | 13,780 | 15,845 |
| Commitments and contingencies | | |
| Redeemable convertible notes | 18 | 21 |
| Micron shareholders' equity | | |
| Common stock, \$0.10 par value, 3,000 shares authorized, 1,158 shares issued and outstanding (1,116 shares issued and 1,112 outstanding as of August 31, 2017) | 116 | 112 |
| Additional capital | 9,448 | 8,287 |
| Retained earnings | 12,938 | 10,260 |
| Treasury stock, 4 shares as of August 31, 2017 | — | (67) |
| Accumulated other comprehensive income | 24 | 29 |
| Total Micron shareholders' equity | 22,526 | 18,621 |
| Noncontrolling interests in subsidiaries | 867 | 849 |
| Total equity | 23,393 | 19,470 |
| Total liabilities and equity | \$ 37,191 | \$ 35,336 |

See accompanying notes to consolidated financial statements.

4

MICRON TECHNOLOGY, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions)

(Unaudited)

| Quarter ended | November 30, 2017 | December 1, 2016 |
|---|----------------------|---------------------|
| Cash flows from operating activities | | |
| Net income | \$ 2,678 | \$ 180 |
| Adjustments to reconcile net income to net cash provided by operating activities | | |
| Depreciation expense and amortization of intangible assets | 1,090 | 771 |
| Amortization of debt discount and other costs | 29 | 32 |
| Loss on debt repurchases and conversions | 195 | 1 |
| Stock-based compensation | 51 | 46 |
| Change in operating assets and liabilities | | |
| Receivables | (121 |) (401 |
| Inventories | (37 |) 139 |
| Accounts payable and accrued expenses | (261 |) 299 |
| Other | 12 | 71 |
| Net cash provided by operating activities | 3,636 | 1,138 |
| Cash flows from investing activities | | |
| Expenditures for property, plant, and equipment | (1,956 |) (1,264 |
| Purchases of available-for-sale securities | (186 |) (84 |
| Payments to settle hedging activities | (17 |) (173 |
| Proceeds from sales of available-for-sale securities | 554 | 512 |
| Proceeds from maturities of available-for-sale securities | 85 | 55 |
| Proceeds from settlement of hedging activities | 28 | 7 |
| Other | 58 | 11 |
| Net cash provided by (used for) investing activities | (1,434 |) (936 |
| Cash flows from financing activities | | |
| Repayments of debt | (2,744 |) (188 |
| Payments on equipment purchase contracts | (133 |) (24 |
| Proceeds from issuance of stock | 1,472 | 29 |
| Proceeds from issuance of debt | 150 | 16 |
| Other | (27 |) (45 |
| Net cash provided by (used for) financing activities | (1,282 |) (212 |
| Effect of changes in currency exchange rates on cash, cash equivalents, and restricted cash | (6 |) (42 |
| Net increase (decrease) in cash, cash equivalents, and restricted cash | 914 | (52 |
| Cash, cash equivalents, and restricted cash at beginning of period | 5,216 | 4,263 |
| Cash, cash equivalents, and restricted cash at end of period | \$ 6,130 | \$ 4,211 |

See accompanying notes to consolidated financial statements.

5

MICRON TECHNOLOGY, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(All tabular amounts in millions except per share amounts)

(Unaudited)

Basis of Presentation

The accompanying consolidated financial statements include the accounts of Micron and our consolidated subsidiaries and have been prepared in accordance with accounting principles generally accepted in the United States of America consistent in all material respects with those applied in our Annual Report on Form 10-K for the year ended August 31, 2017. In the opinion of our management, the accompanying unaudited consolidated financial statements contain all necessary adjustments, consisting of a normal recurring nature, to fairly state the financial information set forth herein. Certain reclassifications have been made to prior period amounts to conform to current period presentation.

Our fiscal year is the 52 or 53-week period ending on the Thursday closest to August 31. Fiscal years 2018 and 2017 each contain 52 weeks. All period references are to our fiscal periods unless otherwise indicated. These interim financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended August 31, 2017.

Variable Interest Entities

We have interests in entities that are VIEs. If we are the primary beneficiary of a VIE, we are required to consolidate it. To determine if we are the primary beneficiary, we evaluate whether we have the power to direct the activities that most significantly impact the VIE's economic performance and the obligation to absorb losses or the right to receive benefits of the VIE that could potentially be significant to the VIE. Our evaluation includes identification of significant activities and an assessment of our ability to direct those activities based on governance provisions and arrangements to provide or receive product and process technology, product supply, operations services, equity funding, financing, and other applicable agreements and circumstances. Our assessments of whether we are the primary beneficiary of our VIEs require significant assumptions and judgments.

Unconsolidated VIE

PTI Xi'an: Powertech Technology Inc. Xi'an ("PTI Xi'an") is a wholly-owned subsidiary of Powertech Technology Inc. ("PTI") and was created to provide assembly services to us at our manufacturing site in Xi'an, China. We do not have an equity interest in PTI Xi'an. PTI Xi'an is a VIE because of the terms of its service agreement with us and its dependency on PTI to finance its operations. We have determined that we do not have the power to direct the activities of PTI Xi'an that most significantly impact its economic performance, primarily because we have no governance rights. Therefore, we do not consolidate PTI Xi'an. In connection therewith, we had capital lease obligations and net property, plant, and equipment of \$84 million and \$81 million, respectively, as of November 30, 2017, and \$80 million and \$76 million, respectively, as of August 31, 2017.

Consolidated VIE

IMFT: IMFT is a VIE because all of its costs are passed to us and its other member, Intel, through product purchase agreements and because IMFT is dependent upon us or Intel for additional cash requirements. The primary activities of IMFT are driven by the constant introduction of product and process technology. Because we perform a significant

majority of the technology development, we have the power to direct its key activities. We consolidate IMFT because we have the power to direct the activities of IMFT that most significantly impact its economic performance and because we have the obligation to absorb losses and the right to receive benefits from IMFT that could potentially be significant to it. (See "Equity – Noncontrolling Interests in Subsidiaries – IMFT" note.)

Recently Issued Accounting Standards

In October 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-16 – Intra-Entity Transfers Other Than Inventory, which requires an entity to recognize the income tax consequences of

6

an intra-entity transfer of an asset other than inventory when the transfer occurs. This ASU will be effective for us in the first quarter of 2019 and requires modified retrospective adoption. We are evaluating the effects of our adoption of this ASU on our financial statements.

In June 2016, the FASB issued ASU 2016-13 – Measurement of Credit Losses on Financial Instruments, which requires a financial asset (or a group of financial assets) measured on the basis of amortized cost to be presented at the net amount expected to be collected. This ASU requires that the income statement reflect the measurement of credit losses for newly recognized financial assets as well as the expected increases or decreases of expected credit losses that have taken place during the period. This ASU requires that credit losses of debt securities designated as available-for-sale be recorded through an allowance for credit losses and limits the credit loss to the amount by which fair value is below amortized cost. This ASU will be effective for us in the first quarter of 2021 with adoption permitted as early as the first quarter of 2020. This ASU requires modified retrospective adoption, with prospective adoption for debt securities for which an other-than-temporary impairment had been recognized before the effective date. We are evaluating the timing and effects of our adoption of this ASU on our financial statements.

In February 2016, the FASB issued ASU 2016-02 – Leases, which amends a number of aspects of lease accounting, including requiring lessees to recognize operating leases with a term greater than one year on their balance sheet as a right-of-use asset and corresponding liability, measured at the present value of the lease payments. This ASU will be effective for us in the first quarter of 2020 with early adoption permitted and requires modified retrospective adoption. The adoption of this ASU will result in an increase in right-of-use assets and corresponding liabilities. We are evaluating the timing and other effects of our adoption of this ASU on our financial statements.

In January 2016, the FASB issued ASU 2016-01 – Recognition and Measurement of Financial Assets and Financial Liabilities, which provides guidance for the recognition, measurement, presentation, and disclosure of financial assets and liabilities. This ASU will be effective for us in the first quarter of 2019 and requires modified retrospective adoption. We are evaluating the effects of our adoption of this ASU on our financial statements.

In May 2014, the FASB issued ASU 2014-09 – Revenue from Contracts with Customers, which supersedes nearly all existing revenue recognition guidance under generally accepted accounting principles in the United States. The core principal of this ASU, as amended, is that an entity should recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This ASU also requires additional disclosure about the nature, amount, timing, and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments, and assets recognized from costs incurred to obtain or fulfill a contract. This ASU will be effective for us in the first quarter of 2019 and allows for either full retrospective or modified retrospective adoption. We expect that, as a result of the adoption of this ASU, the timing of recognizing revenue from sales of products to our distributors under agreements allowing rights of return or price protection will be generally earlier than under the existing revenue recognition guidance. Revenue recognized upon resale by our customers under these arrangements was 22% and 23% of our consolidated revenue for the first quarters of 2018 and 2017, respectively. After adoption, the impact of this change in any reporting period would be the net effect of changes to revenue recognized as of the beginning and end of each period. We are evaluating the method and other effects of our adoption of this ASU on our financial statements.

Acquisition of Inotera

Through December 6, 2016, we held a 33% ownership interest in Inotera, now known as Micron Technology Taiwan, Inc. ("MTTW") and accounted for our ownership interest under the equity method. On December 6, 2016, we

acquired the remaining 67% ownership interest in Inotera not owned by us (the "Inotera Acquisition") and began consolidating Inotera's operating results. Inotera manufactures DRAM products at its 300mm wafer fabrication facility in Taoyuan City, Taiwan, and previously sold such products exclusively to us through supply agreements, under which we purchased \$504 million of DRAM products in the first quarter of 2017, based on a pricing formula that equally shared margin between Inotera and us.

7

Pro Forma Financial Information

The following pro forma financial information presents the combined results of operations as if the Inotera Acquisition had occurred on September 4, 2015. The pro forma financial information includes the accounting effects of the business combination, including adjustments for depreciation of property, plant, and equipment, interest expense, elimination of intercompany activities, and revaluation of inventories. The pro forma financial information below is not necessarily indicative of either future results of operations or results that might have been achieved had the Inotera Acquisition occurred on September 4, 2015.

| | |
|-----------------------------------|---------------------|
| Quarter ended | December 1, 2016 |
| Net sales | \$ 3,965 |
| Net income | 190 |
| Net income attributable to Micron | 190 |
| Earnings per share | |
| Basic | 0.17 |
| Diluted | 0.17 |

The pro forma financial information for the first quarter of 2017 includes our results for the quarter ended December 1, 2016, the results of Inotera for the three months ended November 30, 2016, and the adjustments described above.

Cash and Investments

Cash and equivalents and the fair values of our available-for-sale investments, which approximated amortized costs, were as follows:

| As of | November 30, 2017 | | | | August 31, 2017 | | | |
|--|----------------------------|---------------------------|---|------------------------|----------------------------|---------------------------|---|------------------------|
| | Cash and Equivalents | Short-term Investments | Long-term Marketable Investments ⁽¹⁾ | Total Fair Value | Cash and Equivalents | Short-term Investments | Long-term Marketable Investments ⁽¹⁾ | Total Fair Value |
| Cash | \$1,850 | \$ — | \$ — | \$1,850 | \$2,237 | \$ — | \$ — | \$2,237 |
| Level 1 ⁽²⁾ | | | | | | | | |
| Money market funds | 3,971 | — | — | 3,971 | 2,332 | — | — | 2,332 |
| Level 2 ⁽³⁾ | | | | | | | | |
| Corporate bonds | 3 | 96 | 156 | 255 | — | 193 | 315 | 508 |
| Certificates of deposit | 169 | 7 | 3 | 179 | 483 | 24 | 3 | 510 |
| Government securities | 5 | 45 | 65 | 115 | 1 | 90 | 126 | 217 |
| Asset-backed securities | — | 13 | 90 | 103 | — | 2 | 173 | 175 |
| Commercial paper | 10 | 5 | — | 15 | 56 | 10 | — | 66 |
| | 6,008 | \$ 166 | \$ 314 | \$6,488 | 5,109 | \$ 319 | \$ 617 | \$6,045 |
| Restricted cash ⁽⁴⁾ | 122 | | | | 107 | | | |
| Cash, cash equivalents, and restricted cash | \$6,130 | | | | \$5,216 | | | |

(1) The maturities of long-term marketable securities range from one to four years.

(2) The fair value of Level 1 securities is measured based on quoted prices in active markets for identical assets.

(3) The fair value of Level 2 securities is measured using information obtained from pricing services, which obtain quoted market prices for similar instruments, non-binding market consensus prices that are corroborated by observable market data, or various other methodologies, to determine the appropriate value at the measurement date. We perform supplemental analyses to validate information obtained from these pricing services. No

adjustments were made to the fair values indicated by such pricing information as of November 30, 2017 or August 31, 2017.

- (4) Restricted cash is included in other noncurrent assets and primarily represents balances related to the MMJ Creditor Payments and interest reserve balances related to the 2021 MSTW Term Loan.

Gross realized gains and losses from sales of available-for-sale securities were not material for any period presented. As of November 30, 2017, there were no available-for-sale securities that had been in a loss position for longer than 12 months.

Receivables

| As of | November 30, 2017 | August 31, 2017 |
|------------------------|----------------------|--------------------|
| Trade receivables | \$ 3,603 | \$ 3,490 |
| Income and other taxes | 106 | 100 |
| Other | 167 | 169 |
| | \$ 3,876 | \$ 3,759 |

Inventories

| As of | November 30, 2017 | August 31, 2017 |
|----------------------------|----------------------|--------------------|
| Finished goods | \$ 874 | \$ 856 |
| Work in process | 1,957 | 1,968 |
| Raw materials and supplies | 329 | 299 |
| | \$ 3,160 | \$ 3,123 |

Property, Plant, and Equipment

| As of | November 30, 2017 | August 31, 2017 |
|---|----------------------|--------------------|
| Land | \$ 345 | \$ 345 |
| Buildings | 8,134 | 7,958 |
| Equipment ⁽¹⁾ | 33,980 | 32,187 |
| Construction in progress ⁽²⁾ | 560 | 499 |
| Software | 579 | 544 |
| | 43,598 | 41,533 |
| Accumulated depreciation | (22,875) | (22,102) |
| | \$ 20,723 | \$ 19,431 |

(1) Included costs related to equipment not placed into service of \$2.06 billion and \$994 million, as of November 30, 2017 and August 31, 2017, respectively.

(2) Included building-related construction and tool installation costs for assets not placed into service.

Intangible Assets and Goodwill

| As of | November 30, 2017 | | August 31, 2017 | |
|--------------------------------|-------------------|--------------------------|-----------------|--------------------------|
| | Gross Amount | Accumulated Amortization | Gross Amount | Accumulated Amortization |
| Amortizing assets | | | | |
| Product and process technology | \$753 | \$ (493) | \$756 | \$ (477) |
| Non-amortizing assets | | | | |
| In-process R&D | 108 | — | 108 | — |
| Total intangible assets | \$861 | \$ (493) | \$864 | \$ (477) |
| Goodwill | \$1,228 | | \$1,228 | |

During the first quarters of 2018 and 2017, we capitalized \$9 million and \$8 million, respectively, for product and process technology with weighted-average useful lives of 10 years and 9 years, respectively. Expected amortization expense is \$73 million for the remainder of 2018, \$50 million for 2019, \$33 million for 2020, \$28 million for 2021, and \$19 million for 2022.

Accounts Payable and Accrued Expenses

| As of | November 30, 2017 | August 31, 2017 |
|---|-------------------|-----------------|
| Accounts payable | \$ 1,209 | \$ 1,333 |
| Property, plant, and equipment payables | 1,314 | 1,018 |
| Salaries, wages, and benefits | 460 | 603 |
| Income and other taxes | 233 | 163 |
| Customer advances | 198 | 197 |
| Other | 352 | 350 |
| | \$ 3,766 | \$ 3,664 |

Debt

| As of Instrument | November 30, 2017 | | | August 31, 2017 | | | | | |
|----------------------------|-------------------|-------------------|--|-----------------|-----------|----------|----------|-----------|-----------|
| | Stated Rate | Effective Rate | | Current | Long-Term | Total | Current | Long-Term | Total |
| MMJ Creditor Payments | N/A | 6.52 % | | \$ 157 | \$ 474 | \$ 631 | \$ 157 | \$ 474 | \$ 631 |
| Capital lease obligations | N/A | 3.74 % | | 354 | 759 | 1,113 | 357 | 833 | 1,190 |
| 2021 MSAC Term Loan | 3.72 % | 3.95 % | | 149 | 648 | 797 | 99 | 697 | 796 |
| 2021 MSTW Term Loan | 2.85 % | 3.01 % | | — | 2,655 | 2,655 | — | 2,640 | 2,640 |
| 2022 Term Loan B | 3.39 % | 3.80 % | | 5 | 724 | 729 | 5 | 725 | 730 |
| 2023 Notes | 5.25 % | 5.43 % | | — | — | — | — | 991 | 991 |
| 2023 Secured Notes | 7.50 % | 7.69 % | | — | — | — | — | 1,238 | 1,238 |
| 2024 Notes | 5.25 % | 5.38 % | | — | 546 | 546 | — | 546 | 546 |
| 2025 Notes | 5.50 % | 5.56 % | | — | 515 | 515 | — | 515 | 515 |
| 2026 Notes | 5.63 % | 5.73 % | | — | 129 | 129 | — | 128 | 128 |
| 2032C Notes ⁽¹⁾ | 2.38 % | 5.95 % | | 234 | 164 | 398 | — | 211 | 211 |
| 2032D Notes ⁽¹⁾ | 3.13 % | 6.33 % | | — | 160 | 160 | — | 159 | 159 |
| 2033E Notes ⁽¹⁾ | 1.63 % | 4.50 % | | 77 | — | 77 | 202 | — | 202 |
| 2033F Notes ⁽¹⁾ | 2.13 % | 4.93 % | | 280 | — | 280 | 278 | — | 278 |
| 2043G Notes | 3.00 % | 6.76 % | | — | 675 | 675 | — | 671 | 671 |
| IMFT Member Debt | 0.00 % | 0.00 % | | — | 150 | 150 | — | — | — |
| Other notes | 2.00 % | 2.56 % | | 145 | 45 | 190 | 164 | 44 | 208 |
| | | | | \$ 1,401 | \$ 7,644 | \$ 9,045 | \$ 1,262 | \$ 9,872 | \$ 11,134 |

Since the closing price of our common stock exceeded 130% of the conversion price per share for at least 20 trading days in the 30 trading day period ended on September 30, 2017, these notes are convertible by the holders (1) through the calendar quarter ended December 31, 2017. The 2033 Notes were classified as current because the terms of these notes require us to pay cash for the principal amount of any converted notes and holders of these notes had the right to convert their notes as of the dates presented. A portion of the 2032C Notes were classified as current because holders had converted the notes and they were not settled as of November 30, 2017.

Debt Repurchases and Conversions

During the first quarter of 2018, we repurchased or converted an aggregate of \$2.36 billion principal amount of our debt.

If we receive a notice of conversion for any of our convertible notes, and we elect to settle in cash any amount of the conversion obligation in excess of the principal amount, the cash settlement obligations become derivative debt liabilities subject to mark-to-market accounting treatment based on the volume-weighted-average price of our common stock over a period of 20 consecutive trading days. Accordingly, at the date of our election to settle a conversion in cash, we reclassify the fair value of the equity component of the converted notes from additional capital to derivative debt liability within current debt in our consolidated balance sheet.

The following table presents the effects of repurchases and conversions of our debt in the first quarter of 2018:

| Quarter ended November 30, 2017 | Decrease in Principal | Increase (Decrease) in Carrying Value | Decrease in Cash | Decrease in Equity | Gain (Loss) |
|-----------------------------------|-----------------------------|--|---------------------|--------------------------|----------------|
| Repurchases | | | | | |
| 2023 Secured Notes ⁽¹⁾ | \$(1,250) | \$ (1,238) | \$(1,373) | \$ — | \$(135) |
| 2023 Notes ⁽²⁾ | (1,000) | (991) | (1,046) | — | (55) |
| Conversions | | | | | |
| 2033E Notes ⁽³⁾ | (105) | (125) | (216) | (81) | (10) |
| 2032C Notes ⁽⁴⁾ | — | 186 | — | (191) | 5 |
| | \$(2,355) | \$ (2,168) | \$(2,635) | \$(272) | \$(195) |

Redeemed \$438 million of principal amount on November 13, 2017, which represented 35% of the original

(1) principal amount issued and was settled with proceeds from our common stock issuance in October 2017. Also redeemed the remaining \$812 million of principal amount on November 16, 2017.

(2) Redeemed on November 16, 2017.

(3) In August 2017, holders converted an aggregate principal amount of \$58 million, which were settled in the first quarter of 2018 for \$92 million in cash and 3 million shares of our treasury stock. During the quarter ended November 30, 2017, holders converted an aggregate principal amount of \$50 million. For converted notes with an aggregate principal amount of \$20 million, we settled the principal amount of the conversion in the first quarter of 2018 with cash of \$20 million and the remainder of the conversion amount was settled with 1 million shares of our treasury stock. For the remaining aggregate principal amount of \$30 million of conversions in the first quarter of 2018, we elected to settle the conversion obligation in excess of the principal amount in cash. We paid \$104 million in the first quarter of 2018 to settle obligations for \$27 million of the aggregate principal amount and obligations for the remaining \$3 million in principal will settle in the second quarter of 2018.

(4) Holders converted an aggregate principal amount of \$51 million and we elected to settle the conversion obligation in excess of the principal amount in cash. As a result, the carrying amount as of November 30, 2017 increased for the fair values of the derivative debt liability. The conversion of these notes will settle in the second quarter of 2018.

IMFT Member Debt

In November 2017, Intel provided debt financing (the "IMFT Member Debt") of \$150 million to IMFT pursuant to the terms of the IMFT joint venture agreement. Pursuant to the IMFT joint venture agreement, the IMFT Member Debt bears no interest, matures upon the completion of the auction and the sale of assets of IMFT prior to the dissolution, liquidation, or other wind-up of IMFT, and is convertible, at the election of Intel, in whole or in part, into a capital contribution to IMFT. Upon conversion, the IMFT Member Debt would be added to IMFT's capital balance as a contribution from Intel. Additionally, to the extent IMFT distributes cash to its members under the terms of the IMFT joint venture agreement, Intel may, at its option, designate any portion of the distribution to be a repayment of the IMFT Member Debt, without penalty or premium. In the event Intel exercises its right to put its interest in IMFT to us, or if we exercise our right to call from Intel its interest in IMFT, Intel will transfer to Micron any IMFT Member Debt outstanding at the time of the closing of the put or call transaction.

2022 Senior Secured Term Loan B Repricing Amendment

On October 26, 2017, we amended our 2022 Term Loan B, substantially all of which was treated as a debt modification, to reduce the interest rate margins. As of November 30, 2017, the 2022 Term Loan B bears interest at

LIBOR plus 2.00%.

Convertible Senior Notes

As of November 30, 2017, the trading price of our common stock was higher than the initial conversion prices of our convertibles notes. As a result, the conversion values for these notes exceeded the principal amounts by \$2.87 billion as of November 30, 2017.

Contingencies

We have accrued a liability and charged operations for the estimated costs of adjudication or settlement of various asserted and unasserted claims existing as of the balance sheet date, including those described below. We are currently a party to other legal actions arising from the normal course of business, none of which are expected to have a material adverse effect on our business, results of operations, or financial condition.

Patent Matters

As is typical in the semiconductor and other high-tech industries, from time to time, others have asserted, and may in the future assert, that our products or manufacturing processes infringe upon their intellectual property rights.

On November 21, 2014, Elm 3DS Innovations, LLC ("Elm") filed a patent infringement action against Micron, MSP, and Micron Consumer Products Group, Inc. in the U.S. District Court for the District of Delaware. On March 27, 2015, Elm filed an amended complaint against the same entities. The amended complaint alleges that unspecified semiconductor products of ours that incorporate multiple stacked die infringe 13 U.S. patents and seeks damages, attorneys' fees, and costs.

On December 15, 2014, Innovative Memory Solutions, Inc. filed a patent infringement action against Micron in the U.S. District Court for the District of Delaware. The complaint alleges that a variety of our NAND products infringe eight U.S. patents and seeks damages, attorneys' fees, and costs.

On June 24, 2016, the President and Fellows of Harvard University filed a patent infringement action against Micron in the U.S. District Court for the District of Massachusetts. The complaint alleges that a variety of our DRAM products infringe two U.S. patents and seeks damages, injunctive relief, and other unspecified relief.

Among other things, the above lawsuits pertain to certain of our DDR DRAM, DDR2 DRAM, DDR3 DRAM, DDR4 DRAM, SDR SDRAM, PSRAM, RLDRAM, LPDRAM, NAND, and certain other memory products we manufacture, which account for a significant portion of our net sales.

We are unable to predict the outcome of assertions of infringement made against us and therefore cannot estimate the range of possible loss. A determination that our products or manufacturing processes infringe the intellectual property rights of others or entering into a license agreement covering such intellectual property could result in significant liability and/or require us to make material changes to our products and/or manufacturing processes. Any of the foregoing could have a material adverse effect on our business, results of operations, or financial condition.

Qimonda

On January 20, 2011, Dr. Michael Jaffé, administrator for Qimonda's insolvency proceedings, filed suit against Micron and Micron Semiconductor B.V., our Netherlands subsidiary ("Micron B.V."), in the District Court of Munich, Civil Chamber. The complaint seeks to void, under Section 133 of the German Insolvency Act, a share purchase agreement between Micron B.V. and Qimonda signed in fall 2008, pursuant to which Micron B.V. purchased substantially all of Qimonda's shares of Inotera (the "Inotera Shares"), representing approximately 18% of Inotera's outstanding shares as of November 30, 2017, and seeks an order requiring us to re-transfer those shares to the Qimonda estate. The complaint also seeks, among other things, to recover damages for the alleged value of the joint venture relationship with Inotera and to terminate, under Sections 103 or 133 of the German Insolvency Code, a patent cross-license between us and Qimonda entered into at the same time as the share purchase agreement.

Following a series of hearings with pleadings, arguments, and witnesses on behalf of the Qimonda estate, on March 13, 2014, the court issued judgments: (1) ordering Micron B.V. to pay approximately \$1 million in respect of certain Inotera Shares sold in connection with the original share purchase; (2) ordering Micron B.V. to disclose certain information with respect to any Inotera Shares sold by it to third parties; (3) ordering Micron B.V. to disclose the benefits derived by it from ownership of the Inotera Shares, including in particular, any profits distributed on the Inotera Shares and all other benefits; (4) denying Qimonda's claims against Micron for any damages relating to the joint venture relationship with Inotera; and (5) determining that Qimonda's obligations under the patent cross-license agreement are canceled. In addition, the court issued interlocutory judgments ordering, among other things: (1) that Micron B.V. transfer to the Qimonda estate the Inotera Shares still owned by Micron B.V. and pay to the Qimonda estate compensation in an amount to be specified for any Inotera Shares sold to third parties; and (2) that Micron B.V. pay the Qimonda estate as compensation an amount to be specified for benefits derived by Micron B.V. from ownership of the Inotera Shares. The interlocutory judgments have no immediate, enforceable effect on us,

and, accordingly, we expect to be able to continue to operate with full control of the Inotera Shares subject to further developments in the case. We have filed a notice of appeal, and the parties have submitted briefs to the appeals court.

We are unable to predict the outcome of the matter and therefore cannot estimate the range of possible loss. The final resolution of this lawsuit could result in the loss of the Inotera Shares or monetary damages, unspecified damages based on the benefits derived by Micron B.V. from the ownership of the Inotera Shares, and/or the termination of the patent cross-license, which could have a material adverse effect on our business, results of operation, or financial condition.

Other

In the normal course of business, we are a party to a variety of agreements pursuant to which we may be obligated to indemnify the other party. It is not possible to predict the maximum potential amount of future payments under these types of agreements due to the conditional nature of our obligations and the unique facts and circumstances involved in each particular agreement. Historically, our payments under these types of agreements have not had a material adverse effect on our business, results of operations, or financial condition.

Equity

Micron Shareholders' Equity

Common Stock Issuance: In October 2017, we issued 34 million shares of our common stock for \$41.00 per share in a public offering for proceeds of \$1.36 billion, net of underwriting fees and other offering costs.

Outstanding Capped Calls: In connection with certain of our convertible notes, we entered into capped call transactions, which are intended to reduce the effect of potential dilution. The capped calls provide for our receipt of cash or shares, at our election, from our counterparties if the trading price of our stock is above the strike prices on the expiration dates. As of November 30, 2017, the dollar value of cash or shares that we would receive from our outstanding capped calls upon their expiration dates range from \$0, if the trading price of our stock is below the strike prices for all capped calls at expiration, to \$527 million, if the trading price of our stock is at or above the cap prices for all capped calls. Settlement of the capped calls prior to the expiration dates may be for an amount less than the maximum value at expiration.

Expiration of Capped Calls: Subsequent to the end of our first quarter of 2018, we share-settled expirations of portions of our capped calls, and received 5 million shares (equal to a value of \$215 million) based on the volume-weighted trading stock prices at the expiration dates. The shares received were recorded as treasury stock.

Noncontrolling Interests in Subsidiaries

| | As of November 30, 2017 | | August 31, 2017 | |
|-------|---------------------------------|------------|---------------------------------|------------|
| | Noncontrolling Interest Balance | Percentage | Noncontrolling Interest Balance | Percentage |
| IMFT | \$850 | 49 % | \$832 | 49 % |
| Other | 17 | Various | 17 | Various |
| | \$867 | | \$849 | |

IMFT: Since 2006, we have owned 51% of IMFT, a joint venture between us and Intel to manufacture semiconductor products exclusively for its members, who share the output of IMFT generally in proportion to their investment under a long-term supply agreement at prices approximating cost. For the first quarters of 2018 and 2017, sales to Intel under such agreements were \$112 million and \$110 million, respectively. In the first quarter of 2018, IMFT discontinued production of NAND and continues to ramp production of 3D XPoint products. IMFT is governed by a Board of Managers, for which the number of managers appointed by each member varies based on the members' respective ownership interests. The IMFT joint venture agreement extends through 2024 and includes certain buy-sell rights. At any time through December 2018, Intel can put to us, and from January 2019 through December 2021, we can call from Intel, Intel's interest in IMFT, in either case, for approximately the net book value of Intel's noncontrolling interest balance at the time of the closing. If Intel exercises its put right, we can elect to set the closing date of the transaction any time between six months and two years following such election by Intel and can elect to receive financing of the purchase price from Intel for one to two years from the closing date. If we

exercise our call right, Intel can elect to set the closing date of the transaction to be any time between six months and one year following such election. Following the closing of either the put or the call, we will continue to supply to Intel for a period of one year, at Intel's choice, between 50% and 100% of Intel's immediately preceding six-month period pre-closing volumes of IMFT products for the first six-month period following the closing and, at Intel's choice, between 0% and 100% of Intel's first six-month period following the closing volumes of IMFT products for the second six-month period following the closing, at a margin that varies depending on whether the put or call was exercised. As of November 30, 2017, IMFT had \$150 million of IMFT Member Debt outstanding from Intel. Creditors of IMFT have recourse only to IMFT's assets and do not have recourse to any other of our assets. The following table presents the assets and liabilities of IMFT included in our consolidated balance sheets:

| As of | November 30, August 31, 2017 2017 | |
|---------------------------------------|--------------------------------------|----------|
| Assets | | |
| Cash and equivalents | \$ 117 | \$ 87 |
| Receivables | 79 | 81 |
| Inventories | 106 | 128 |
| Other current assets | 4 | 7 |
| Total current assets | 306 | 303 |
| Property, plant, and equipment, net | 2,075 | 1,852 |
| Other noncurrent assets | 49 | 49 |
| Total assets | \$ 2,430 | \$ 2,204 |
| Liabilities | | |
| Accounts payable and accrued expenses | \$ 351 | \$ 299 |
| Deferred income | 8 | 6 |
| Current debt | 19 | 19 |
| Total current liabilities | 378 | 324 |
| Long-term debt | 220 | 75 |
| Other noncurrent liabilities | 82 | 88 |
| Total liabilities | \$ 680 | \$ 487 |

Amounts exclude intercompany balances that were eliminated in our consolidated balance sheets.

Restrictions on Net Assets

As a result of the corporate reorganization proceedings of MMJ, the 2021 MSTW Term Loan covenants, and the IMFT joint venture agreement, our total restricted net assets (excluding intercompany balances and noncontrolling interests) as of November 30, 2017 were \$3.71 billion for the MMJ Group, \$2.35 billion for MSTW and MTTW, and \$899 million for IMFT.

Fair Value Measurements

All of our marketable debt and equity investments were classified as available-for-sale and carried at fair value. Amounts reported as cash and equivalents, receivables, and accounts payable and accrued expenses approximate fair value. The estimated fair value and carrying value of our outstanding debt instruments (excluding the carrying value of equity and mezzanine equity components of our convertible notes) were as follows:

| As of | November 30, 2017 | | August 31, 2017 | |
|-------|----------------------|----------|-----------------|----------|
| | Fair | Carrying | Fair | Carrying |

| | Value | Value | Value | Value |
|-------------------|---------|----------|---------|----------|
| Notes and MMJ | | | | |
| Creditor Payments | \$6,484 | \$ 6,342 | \$8,793 | \$ 8,423 |
| Convertible notes | 4,670 | 1,590 | 3,901 | 1,521 |

The fair values of our convertible notes were determined based on Level 2 inputs, including the trading price of our convertible notes when available, our stock price, and interest rates based on similar debt issued by parties with credit ratings similar to ours. The fair values of our other debt instruments were estimated based on Level 2 inputs, including discounted cash

flows, including the trading price of our notes, when available, and interest rates based on similar debt issued by parties with credit ratings similar to ours.

Derivative Instruments

We use derivative instruments to manage our exposure to changes in currency exchange rates from our monetary assets and liabilities denominated in currencies other than the U.S. dollar. We do not use derivative instruments for speculative purpose.

Derivative Instruments without Hedge Accounting Designation

Currency Derivatives: To hedge our exposures of monetary assets and liabilities to changes in currency exchange rates, we generally utilize a rolling hedge strategy with currency forward contracts that mature within nine months. In addition, to mitigate the risk of the yen strengthening against the U.S. dollar with respect to our MMJ Creditor Payments due in December 2017 and 2018, as of November 30, 2017, we had forward contracts to purchase 18 billion yen in December 2017 and 28 billion yen in December 2018. At the end of each reporting period, monetary assets and liabilities denominated in currencies other than the U.S. dollar are remeasured into U.S. dollars and the associated outstanding forward contracts are marked to market. Currency forward contracts are valued at fair values based on the middle of bid and ask prices of dealers or exchange quotations (Level 2).

Convertible Notes Settlement Obligations: For settlement obligations associated with our convertible notes that become derivative debt liabilities subject to mark-to-market accounting treatment, the fair values of the underlying derivative settlement obligations were initially determined using the Black-Scholes option valuation model (Level 2), which requires inputs of stock price, expected stock-price volatility, estimated option life, risk-free interest rate, and dividend rate. The subsequent measurement amounts of our convertible note settlement obligations were based on the volume-weighted-average stock price (Level 2). Changes in fair values of the derivative settlement obligations were included in other non-operating income (expense), net.

Total notional amounts and gross fair values for derivative instruments without hedge accounting designation were as follows:

| | Notional Amount ⁽¹⁾ | Fair Value of Current | | Noncurrent | Noncurrent |
|---|-----------------------------------|--------------------------|----------------------------|-----------------------|----------------------------|
| | | Assets ⁽²⁾ | Liabilities ⁽³⁾ | Assets ⁽⁴⁾ | Liabilities ⁽⁵⁾ |
| As of November 30, 2017 | | | | | |
| Currency forward contracts | | | | | |
| New Taiwan dollar | \$ 3,388 | \$ 31 | \$ (2) | \$ — | \$ — |
| Yen | 1,733 | 5 | (4) | — | (4) |
| Singapore dollar | 570 | 2 | — | — | — |
| Euro | 210 | 1 | — | — | — |
| Other | 47 | — | (1) | — | — |
| | \$ 5,948 | | | | |
| Convertible notes settlement obligation | 6 | — | (249) | — | — |
| | | \$ 39 | \$ (256) | \$ — | \$ (4) |
| As of August 31, 2017 | | | | | |
| Currency forward contracts | | | | | |
| New Taiwan dollar | \$ 2,921 | \$ 22 | \$ (2) | \$ — | \$ — |
| Yen | 1,209 | 5 | — | 1 | — |
| Singapore dollar | 324 | 1 | — | — | — |
| Euro | 368 | 5 | (2) | — | — |
| Other | 25 | 1 | (1) | — | — |
| | \$ 4,847 | | | | |
| Convertible notes settlement obligation | 2 | — | (47) | — | — |
| | | \$ 34 | \$ (52) | \$ 1 | \$ — |

(1) Notional amounts of forward contracts in U.S. dollars and convertible notes settlement obligations in shares.

(2) Included in receivables – other.

(3) Included in accounts payable and accrued expenses – other for forward contracts and in current debt for convertible notes settlement obligations.

(4) Included in other noncurrent assets.

(5) Included in other noncurrent liabilities.

Realized and unrealized gains and losses on derivative instruments without hedge accounting designation as well as the changes in the underlying monetary assets and liabilities due to changes in currency exchange rates are included in other non-operating income (expense). For derivative instruments without hedge accounting designation, recognized losses were \$2 million and \$178 million for the first quarters of 2018 and 2017, respectively.

Derivative Instruments with Cash Flow Hedge Accounting Designation

Currency Derivatives: We utilize currency forward contracts that generally mature within 12 months to hedge our exposure to changes in cash flows from changes in currency exchange rates for certain capital expenditures. Currency forward contracts are measured at fair value based on market-based observable inputs including currency exchange spot and forward rates, interest rates, and credit-risk spreads (Level 2).

For derivative instruments designated as cash flow hedges, the effective portion of the realized and unrealized gain or loss on the derivatives is included as a component of accumulated other comprehensive income (loss). Amounts in accumulated other comprehensive income (loss) are reclassified into earnings in the same line items and in the same periods in which the underlying transactions affect earnings. The ineffective and excluded portion of the realized and unrealized gain or loss is included in other non-operating income (expense). Total notional amounts and gross fair values for derivative instruments with cash flow hedge accounting designation were as follows:

| | Notional Amount (in U.S. Dollars) | Fair Value | |
|-------------------------|--------------------------------------|-------------------------------|------------------------------------|
| | | Current Assets ⁽¹⁾ | Current Liabilities ⁽²⁾ |
| As of November 30, 2017 | | | |
| Euro | \$ 310 | \$ 5 | \$ — |
| Yen | 254 | 1 | (3) |
| | \$ 564 | \$ 6 | \$ (3) |
| As of August 31, 2017 | | | |
| Euro | \$ 198 | \$ 13 | \$ — |
| Yen | 258 | 4 | — |
| | \$ 456 | \$ 17 | \$ — |

(1) Included in receivables – other.

(2) Included in accounts payable and accrued expenses – other.

We recognized losses of \$4 million and \$9 million for the first quarters of 2018 and 2017, respectively, in accumulated other comprehensive income from the effective portion of cash flow hedges. Neither the ineffective portions of cash flow hedges recognized in other non-operating income (expense) nor the reclassifications from accumulated other comprehensive income (loss) to earnings were material in the first quarters of 2018 and 2017. The amounts from cash flow hedges included in accumulated other comprehensive income (loss) that are expected to be reclassified into earnings in the next 12 months were also not material.

Equity Plans

As of November 30, 2017, 99 million shares of our common stock were available for future awards under our equity plans.

Stock Options

| Quarter ended | November 30, December 1, | |
|--|--------------------------|---------|
| | 2017 | 2016 |
| Stock options granted | 1 | 2 |
| Weighted-average grant-date fair value per share | \$ 17.67 | \$ 7.66 |
| Average expected life in years | 5.6 | 5.7 |
| Weighted-average expected volatility | 44 | % 46 % |
| Weighted-average risk-free interest rate | 2.1 | % 1.4 % |
| Expected dividend yield | 0.0 | % 0.0 % |

Restricted Stock and Restricted Stock Units ("Restricted Stock Awards")

Quarter ended

Edgar Filing: MICRON TECHNOLOGY INC - Form 10-Q

| | November 30, 2017 | December 1, 2016 |
|--|----------------------|---------------------|
| Restricted stock award shares granted | 2 | 3 |
| Weighted-average grant-date fair value per share | \$ 39.01 | \$ 18.22 |

18

Stock-based Compensation Expense

| Quarter ended | November 30, 2017 | December 1, 2016 |
|---|----------------------|---------------------|
| Stock-based compensation expense by caption | | |
| Cost of goods sold | \$ 20 | \$ 19 |
| Selling, general, and administrative | 18 | 15 |
| Research and development | 13 | 12 |
| | \$ 51 | \$ 46 |
| Stock-based compensation expense by type of award | | |
| Stock options | \$ 17 | \$ 17 |
| Restricted stock awards | 34 | 29 |
| | \$ 51 | \$ 46 |

As of November 30, 2017, \$348 million of total unrecognized compensation costs for unvested awards was expected to be recognized through the first quarter of 2022, resulting in a weighted-average period of 1.2 years.

Research and Development

We share the cost of certain product and process development activities with development partners. Our R&D expenses were reduced by reimbursements under these arrangements by \$56 million for each of the first quarters of 2018 and 2017.

Other Non-Operating Income (Expense), Net

| Quarter ended | November 30, 2017 | December 1, 2016 |
|--|----------------------|---------------------|
| Loss on debt repurchases and conversions | \$ (195) | \$ (2) |
| Loss from changes in currency exchange rates | (9) | (12) |
| | \$ (204) | \$ (14) |

Income Taxes

Our income tax (provision) benefit consisted of the following:

| Quarter ended | November 30, 2017 | December 1, 2016 |
|---|----------------------|---------------------|
| Utilization of and other changes in net deferred tax assets of MMJ, MMT, and MTTW | \$ (26) | \$ (13) |
| Other income tax (provision) benefit, primarily other non-U.S. operations | (88) | (18) |
| | \$ (114) | \$ (31) |

We have a full valuation allowance for our net deferred tax asset associated with our U.S. operations. The amount of the deferred tax asset considered realizable could be adjusted if significant positive evidence increases. Income taxes on U.S. operations in the first quarters of 2018 and 2017 were substantially offset by changes in the valuation allowance.

We operate in a number of tax jurisdictions, including Singapore and Taiwan, where our earnings are indefinitely reinvested and are taxed at lower tax rates than the U.S. statutory rate and in a number of locations outside the United States, including Singapore, where we have tax incentive arrangements that are conditional, in part, upon meeting certain business operations and employment thresholds. The effect of tax incentive arrangements, which expire in whole or in part at various dates through 2030, reduced our tax provision by \$391 million (benefitting our diluted earnings per share by \$0.32) for the first quarter of 2018 and by \$40 million (\$0.04 per diluted share) for the first quarter of 2017.

U.S. tax reform legislation, if enacted on terms similar to current proposals, could reduce the U.S. corporate income tax rate and significantly affect how income from foreign operations is taxed in the United States. U.S. tax reform could subject a significant portion of cumulative and future foreign earnings to U.S. income taxes. We will assess the impact of U.S. tax reform on the realizability of the net deferred tax assets of our U.S. operations, which as of August 31, 2017, were reduced by a full valuation allowance of \$1.52 billion. In addition, the reduction of the U.S. corporate income tax rate could have the effect of reducing the value of certain of our deferred tax assets in the United States. U.S. tax reform may have an adverse effect on our provision for income taxes and could cause a significant increase in our cash tax liabilities in the near term. We have available net operating loss and tax credit carryforwards that may partially offset taxes that result from U.S. tax reform.

Earnings Per Share

| Quarter ended | November 30, 2017 | December 1, 2016 |
|---|-------------------|------------------|
| Net income attributable to Micron – Basic and Diluted | \$ 2,678 | \$ 180 |
| Weighted-average common shares outstanding – Basic | 1,134 | 1,040 |
| Dilutive effect of equity plans and convertible notes | 91 | 51 |
| Weighted-average common shares outstanding – Diluted | 1,225 | 1,091 |
| Earnings per share | | |
| Basic | \$ 2.36 | \$ 0.17 |
| Diluted | 2.19 | 0.16 |

Antidilutive potential common shares that could dilute basic earnings per share in the future were 2 million and 64 million for the first quarters of 2018 and 2017, respectively.

Segment Information

Segment information reported herein is consistent with how it is reviewed and evaluated by our chief operating decision maker. We have the following four business units, which are our reportable segments:

Compute and Networking Business Unit ("CNBU"): Includes memory products sold into compute, networking, graphics, and cloud server markets.

Storage Business Unit ("SBU"): Includes memory and storage products sold into enterprise, client, cloud, and removable storage markets.

Mobile Business Unit ("MBU"): Includes memory products sold into smartphone, tablet, and other mobile-device markets.

Embedded Business Unit ("EBU"): Includes memory products sold into automotive, industrial, connected home, and consumer electronics markets.

Certain operating expenses directly associated with the activities of a specific segment are charged to that segment. Other indirect operating expenses (income) are generally allocated to segments based on their respective percentage of cost of goods sold or forecasted wafer production. We do not identify or report internally our assets (other than goodwill) or capital expenditures by segment, nor do we allocate gains and losses from equity method investments,

interest, other non-operating income or expense items, or taxes to segments.

20

| Quarter ended | November 30, 2017 | December 1, 2016 |
|-----------------------------------|----------------------|---------------------|
| Net sales | | |
| CNBU | \$ 3,212 | \$ 1,470 |
| SBU | 1,383 | 860 |
| MBU | 1,365 | 1,032 |
| EBU | 830 | 578 |
| All Other | 13 | 30 |
| | \$ 6,803 | \$ 3,970 |
| Operating income (loss) | | |
| CNBU | \$ 1,914 | \$ 204 |
| SBU | 400 | (45) |
| MBU | 505 | 89 |
| EBU | 342 | 178 |
| All Other | (4) | 12 |
| | 3,157 | 438 |
| Unallocated | | |
| Stock-based compensation | (51) | (46) |
| Restructure and asset impairments | (6) | (29) |
| Other | (3) | (4) |
| | (60) | (79) |
| Operating income | \$ 3,097 | \$ 359 |

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This discussion should be read in conjunction with the consolidated financial statements and accompanying notes for the year ended August 31, 2017. All period references are to our fiscal periods unless otherwise indicated. Our fiscal year is the 52 or 53-week period ending on the Thursday closest to August 31. Our fiscal 2018 and 2017 each contain 52 weeks. All production data includes the production of IMFT and Inotera. All tabular dollar amounts are in millions, except per share amounts.

Our Management's Discussion and Analysis is provided in addition to the accompanying consolidated financial statements and notes to assist readers in understanding our results of operations, financial condition, and cash flows. This discussion is organized as follows:

Overview: Overview of our operations, business, and highlights of key events.

Results of Operations: An analysis of our financial results consisting of the following:

Consolidated results;

Operating results by business segment;

Operating results by product; and

Operating expenses and other.

Liquidity and Capital Resources: An analysis of changes in our balance sheet and cash flows and discussion of our financial condition and liquidity.

Recently Issued Accounting Standards

Overview

Micron Technology, Inc., including its consolidated subsidiaries, is an industry leader in innovative memory and storage solutions. Through our global brands – Micron, Crucial, and Ballistix – our broad portfolio of high-performance memory and storage technologies, including DRAM, NAND, NOR Flash, and 3D XPoint memory, is transforming how the world uses information to enrich life. Backed by nearly 40 years of technology leadership, our memory and storage solutions enable disruptive trends, including artificial intelligence, machine learning, and autonomous vehicles in key market segments like cloud, data center, networking, and mobile.

We manufacture our products at our worldwide wholly-owned and joint venture facilities. In recent years, we have increased our manufacturing scale and product diversity through strategic acquisitions, expansion, and various partnering arrangements.

We make significant investments to develop the proprietary product and process technology, which is implemented in our manufacturing facilities. We generally increase the density per wafer and reduce manufacturing costs of each generation of product through advancements in product and process technology, such as our leading-edge line-width process technology and 3D NAND architecture. We continue to introduce new generations of products that offer improved performance characteristics, including higher data transfer rates, reduced package size, lower power consumption, improved read/write reliability, and increased memory density. Storage products incorporating NAND, a controller, and firmware constitute a significant and increasing portion of our sales. We generally develop firmware and expect to introduce proprietary controllers into our SSDs in 2018. Development of advanced technologies enables us to diversify our product portfolio toward a richer mix of differentiated, high-value solutions and target high-growth markets.

We market our products through our internal sales force, independent sales representatives, and distributors primarily to original equipment manufacturers and retailers located around the world. We face intense competition in the semiconductor memory and storage markets and, in order to remain competitive, we must continuously develop and implement new products and technologies and decrease manufacturing costs. Our success is largely dependent on market acceptance of our diversified portfolio of semiconductor-based memory and storage solutions, efficient utilization of our manufacturing infrastructure, successful ongoing development and integration of advanced product and process technology, return-driven capital spending, and successful R&D investments.

To leverage our significant investments in R&D, we have formed, and may continue to form, strategic joint ventures that allow us to share the costs of developing memory and storage product and process technology with third parties. In addition, from time to time, we also sell and/or license technology to other parties. We continue to pursue additional opportunities to monetize our investment in intellectual property through partnering and other arrangements.

Results of Operations

Consolidated Results

| | First Quarter | | | Fourth Quarter | | |
|--|---------------|----------------------|---------|----------------------|---------|----------------------|
| | 2018 | % of Net Sales | 2017 | % of Net Sales | 2017 | % of Net Sales |
| Net sales | \$6,803 | 100 % | \$3,970 | 100 % | \$6,138 | 100 % |
| Cost of goods sold | 3,056 | 45 % | 2,959 | 75 % | 3,026 | 49 % |
| Gross margin | 3,747 | 55 % | 1,011 | 25 % | 3,112 | 51 % |
| Selling, general, and administrative | 191 | 3 % | 159 | 4 % | 193 | 3 % |
| Research and development | 448 | 7 % | 470 | 12 % | 447 | 7 % |
| Other operating (income) expense, net | 11 | — % | 23 | 1 % | (30) | — % |
| Operating income | 3,097 | 46 % | 359 | 9 % | 2,502 | 41 % |
| Interest income (expense), net | (101) | (1) % | (132) | (3) % | (132) | (2) % |
| Other non-operating income (expense), net | (204) | (3) % | (14) | — % | (49) | (1) % |
| Income tax (provision) benefit | (114) | (2) % | (31) | (1) % | 47 | 1 % |
| Equity in net income (loss) of equity method investees | — | — % | (2) | — % | 1 | — % |
| Net income attributable to noncontrolling interests | — | — % | — | — % | (1) | — % |
| Net income attributable to Micron | \$2,678 | 39 % | \$180 | 5 % | \$2,368 | 39 % |

Net Sales

| | First Quarter | | Fourth Quarter | |
|-----------|---------------|---------------|----------------|---------------|
| | 2018 | % of Total | 2017 | % of Total |
| CNBU | \$3,212 | 47 % | \$1,470 | 37 % |
| SBU | 1,383 | 20 % | 860 | 22 % |
| MBU | 1,365 | 20 % | 1,032 | 26 % |
| EBU | 830 | 12 % | 578 | 15 % |
| All Other | 13 | — % | 30 | 1 % |
| | \$6,803 | | \$3,970 | |
| | | | | \$6,138 |

Percentages of total net sales reflect rounding and may not total 100%.

Total net sales for the first quarter of 2018 increased 11% as compared to the fourth quarter of 2017 due to strong conditions across our primary markets, particularly for mobile, enterprise, SSD storage, and client. The strong market conditions drove increases in sales volumes for both DRAM and Trade NAND products as well as increases in average selling prices for DRAM products. Sales increased for all operating segments in the first quarter of 2018 as compared to the fourth quarter of 2017. Increases in sales volumes for the first quarter of 2018 as compared to the fourth quarter of 2017 were enabled by higher manufacturing output due to improvements in product and process technology and solid execution.

Total net sales for the first quarter of 2018 increased 71% as compared to the first quarter of 2017 due to strong conditions across our primary markets, particularly for client, enterprise, mobile, cloud, and SSD storage. The strong market conditions drove higher sales in the first quarter of 2018 for all operating segments and significant increases in

sales volumes for both DRAM and Trade NAND products as well as increases in average selling prices for DRAM products.

Gross Margin

Our overall gross margin percentage increased to 55% for the first quarter of 2018 from 51% for the fourth quarter of 2017 primarily due to strong markets that drove favorable pricing conditions and to manufacturing cost reductions from

23

improvements in product and process technology and solid execution. The increase in our gross margin percentage for the first quarter of 2018 reflects margin expansion for both DRAM and Trade NAND products driven by the continued growth in product offerings and sales for mobile and server products featuring our 1X nm DRAM technology and SSD products featuring our TLC 3D NAND. Gross margin percentages increased for all operating segments in the first quarter of 2018 as compared to the fourth quarter of 2017.

Our overall gross margin percentage increased to 55% for the first quarter of 2018 from 25% for the first quarter of 2017 reflecting increases in the gross margin percentages for all operating segments, primarily due to strong markets and cost reductions. From January 2016 through December 6, 2016, the date we acquired the remaining interest in Inotera, we purchased all of Inotera's DRAM output under supply agreements at prices based on a formula that equally shared margin between Inotera and us. For the first quarter of 2017, we purchased \$504 million of DRAM products from Inotera under these agreements, representing 37% of our aggregate DRAM bit production.

Operating Results by Business Segments

CNBU

| | First Quarter | | Fourth Quarter |
|------------------|---------------|---------|-------------------|
| | 2018 | 2017 | 2017 |
| Net sales | \$3,212 | \$1,470 | \$2,848 |
| Operating income | 1,914 | 204 | 1,596 |

CNBU sales for the first quarter of 2018 increased 13% as compared to the fourth quarter of 2017 due to higher sales into the enterprise market driven by increasing memory content for servers, increases in sales of our GDDR5 and GDDR5X products into the graphics market driven by strong demand from the gaming industry, and overall increases in pricing resulting from strong DRAM market conditions. CNBU operating income for the first quarter of 2018 improved from the fourth quarter of 2017 primarily due to improved pricing from strong market conditions, manufacturing cost reductions, and product mix. See "Operating Results by Product – DRAM" for further detail.

CNBU sales for the first quarter of 2018 increased 119% as compared to the first quarter of 2017 due to increases in average selling prices for our products sold into the client market, growth in the cloud market driven by significant increases in DRAM content per server, and increases in sales of our GDDR5 and GDDR5X products into the graphics market driven by strong demand from the gaming industry. Growth in CNBU markets drove increases for the first quarter of 2018 in average selling prices and sales volumes as compared to the first quarter of 2017. CNBU operating income for the first quarter of 2018 improved from the first quarter of 2017 primarily due to improved pricing from strong market conditions, manufacturing cost reductions, and product mix.

SBU

| | First Quarter | | Fourth Quarter |
|-------------------------|---------------|-------|-------------------|
| | 2018 | 2017 | 2017 |
| Net sales | \$1,383 | \$860 | \$1,297 |
| Operating income (loss) | 400 | (45) | 250 |

SBU sales of Trade NAND products for the first quarter of 2018 increased 5% as compared to the fourth quarter of 2017 primarily due to increases in sales volumes from strong demand, particularly for sales into cloud SSD and enterprise storage markets. SBU sales of SSD storage products increased by 35% for the first quarter of 2018 as compared to the fourth quarter of 2017 primarily from growth in SSD products incorporating our TLC 3D NAND

technology with significant increases across consumer, client, and enterprise/cloud markets. SBU Non-Trade sales were \$122 million for the first quarter of 2018 as compared to \$134 million and \$123 million for the fourth quarter of 2017 and first quarter of 2017, respectively. SBU operating income for the first quarter of 2018 improved from the fourth quarter of 2017 primarily due to manufacturing cost reductions. See "Operating Results by Product – Trade NAND" for further details.

SBU sales of Trade NAND products for the first quarter of 2018 increased 60% as compared to the first quarter of 2017 primarily due to increases in sales volumes from strong demand, particularly for sales into cloud SSD, and enterprise storage markets, and increases in average selling prices. SBU sales of SSD storage products increased by 139% for the first quarter of

2018 as compared to the first quarter of 2017 primarily as a result of the launch of new SSD products incorporating our TLC 3D NAND technology. SBU operating margin for the first quarter of 2018 improved from the first quarter of 2017 primarily due to manufacturing cost reductions and improvements in product mix.

MBU

| | First Quarter | | Fourth Quarter |
|------------------|---------------|---------|-------------------|
| | 2018 | 2017 | 2017 |
| Net sales | \$1,365 | \$1,032 | \$1,181 |
| Operating income | 505 | 89 | 364 |

MBU sales are comprised primarily of DRAM and NAND, with mobile DRAM products accounting for a significant majority of the sales. MBU sales for the first quarter of 2018 increased 16% as compared to the fourth quarter of 2017 primarily due to strong acceptance of our low-power DRAM products and increases in sales of mobile DRAM products into smartphone markets, driven in part by higher memory content in smartphones. MBU operating income for the first quarter of 2018 improved from the fourth quarter of 2017 primarily due to increases in DRAM sales volumes and manufacturing cost reductions for NAND products.

MBU sales for the first quarter of 2018 increased 32% as compared to the first quarter of 2017 primarily due to improvements in DRAM pricing and significant increases in sales volumes, driven by customer qualifications for LPDRAM and managed NAND products, combined with higher memory content in smartphones. Sales growth in the first quarter of 2018 was partially offset by declines in average selling prices for Trade NAND products. MBU operating income for the first quarter of 2018 improved from the first quarter of 2017 primarily due to increases in average selling prices for mobile DRAM products, manufacturing cost reductions, and higher sales volumes.

EBU

| | First Quarter | | Fourth Quarter |
|------------------|------------------|-------|-------------------|
| | 2018 | 2017 | 2017 |
| Net sales | \$830 | \$578 | \$827 |
| Operating income | 342 | 178 | 348 |

EBU sales are comprised of DRAM, NAND, and NOR Flash in decreasing order of revenue. EBU sales and operating income for the first quarter of 2018 were relatively unchanged as compared to the fourth quarter of 2017.

EBU sales for the first quarter of 2018 increased 44% as compared to the first quarter of 2017 primarily due to strong demand and higher sales volumes for DRAM and eMCP in consumer markets and DRAM and eMMC products in the automotive markets. EBU operating income for the first quarter of 2018 increased as compared to the first quarter of 2017 as a result of manufacturing cost reductions, increases in average selling prices, and increases in sales volumes.

Operating Results by Product

Net Sales by Product

| | First Quarter | | | | Fourth Quarter | |
|------|---------------|---------------|---------|---------------|-------------------|---------------|
| | 2018 | % of Total | 2017 | % of Total | 2017 | % of Total |
| DRAM | \$4,562 | 67 % | \$2,421 | 61 % | \$4,023 | 66 % |

Edgar Filing: MICRON TECHNOLOGY INC - Form 10-Q

| | | | | | | |
|------------|---------|------|---------|------|---------|------|
| Trade NAND | 1,866 | 27 % | 1,272 | 32 % | 1,838 | 30 % |
| Non-Trade | 122 | 2 % | 123 | 3 % | 134 | 2 % |
| Other | 253 | 4 % | 154 | 4 % | 143 | 2 % |
| | \$6,803 | | \$3,970 | | \$6,138 | |

Percentages of total net sales reflect rounding and may not total 100%.

Non-Trade consists of NAND and 3D XPoint products manufactured and sold to Intel through IMFT under a long-term supply agreement at prices approximating cost. Information regarding products that combine both NAND and DRAM components is reported within Trade NAND. Other includes sales of NOR and trade 3D XPoint products.

DRAM

| | First Quarter 2018 Versus Fourth Quarter 2017 | First Quarter 2017 |
|------------------------------------|--|---------------------------|
| | (percentage change) | |
| Average selling prices per gigabit | increased mid single digit | increased upper 50% range |
| Gigabits sold | increased upper single digit | increased lower 20% range |

Increases in sales volumes and prices in the first quarter of 2018 as compared to the fourth and first quarters of 2017 resulted from strong conditions for mobile, enterprise, client, and graphics markets driven by seasonal demand for client PCs, solid acceptance of new flagship smartphones, and ongoing strength from servers, particularly in cloud and hyperscale data centers. Our gross margin percentage on sales of DRAM products for the first quarter of 2018 improved from the fourth and first quarters of 2017 primarily due to increases in average selling prices and manufacturing cost reductions.

Trade NAND

| | First Quarter 2018 Versus Fourth Quarter 2017 | First Quarter 2017 |
|-------------------------------------|--|---------------------------|
| | (percentage change) | |
| Average selling prices per gigabyte | decreased low single digit | relatively unchanged |
| Gigabytes sold | increased mid single digit | increased upper 40% range |

Increases in net sales as compared to the fourth and first quarters of 2017 resulted from strong conditions for cloud SSD and enterprise storage markets driven by growth and market share gains in the SSD market and ongoing healthy demand from mobile and embedded markets. Our ability to meet this demand was due in part to increases in production, primarily from the ramp of capacity and improvements in product and process technology, including our transition to 3D NAND products. Our gross margin percentage on sales of Trade NAND for the first quarter of 2018 improved from the fourth and first quarters of 2017 as manufacturing cost reductions outpaced declines in average selling prices.

Operating Expenses and Other

Selling, General, and Administrative

SG&A expenses for the first quarter of 2018 were relatively unchanged compared to the fourth quarter of 2017. SG&A expenses for the first quarter of 2018 were 20% higher than the first quarter of 2017 primarily due to increases in performance-based pay, stock-based compensation, and increases in legal costs.

Research and Development

R&D expenses for the first quarter of 2018 were relatively unchanged from the fourth quarter of 2017. R&D expenses for the first quarter of 2018 were 5% lower than the first quarter of 2017 primarily due to lower volumes of product being processed that had not been qualified, partially offset by higher costs for payroll, performance-based pay, and

higher depreciation expense from R&D capital expenditures.

We share the costs of certain product and process development activities with development partners. Our R&D expenses were reduced by reimbursements under these arrangements by \$56 million for each of the first quarters of 2018 and 2017 and by \$51 million for the fourth quarter of 2017.

Income Taxes

Income tax (provision) benefit consisted of the following:

| | First Quarter | | Fourth Quarter |
|---|---------------|--------|----------------|
| | 2018 | 2017 | 2017 |
| Utilization of and other changes in net deferred tax assets of MMJ, MMT, and MTTW | \$(26) | \$(13) | \$106 |
| Other income tax (provision) benefit, primarily other non-U.S. operations | (88) | (18) | (59) |
| | \$(114) | \$(31) | \$47 |
| Effective tax rate | 4.1 % | 14.6 % | (2.0)% |

Our income taxes reflect the following:

- operations in tax jurisdictions, including Singapore and Taiwan, where our earnings are indefinitely reinvested and the tax rates are significantly lower than the U.S. statutory rate;
- operations outside the United States, including Singapore, where we have tax incentive arrangements that further decrease our effective tax rates;
- exclusion of certain jurisdictions from the consolidated effective tax rate computations for instances where no benefit is recorded on forecasted losses; and
- a full valuation allowance against substantially all of our United States net deferred tax assets.

We continually assess positive and negative evidence for each jurisdiction, including future projected financial performance, to determine whether it is more likely than not that existing deferred tax assets will be realized. The amount of the deferred tax asset considered realizable could be adjusted if sufficient positive evidence exists.

We operate in a number of locations outside the United States, including Singapore, where we have tax incentive arrangements that are conditional, in part, upon meeting certain business operations and employment thresholds. The effect of tax incentive arrangements, which expire in whole or in part at various dates through 2030, reduced our tax provision by \$391 million (benefiting our diluted earnings per share by \$0.32) for the first quarter of 2018, by \$319 million (\$0.27 per diluted share) in the fourth quarter of 2017, and by \$40 million (\$0.04 per diluted share) for the first quarter of 2017.

U.S. tax reform legislation, if enacted on terms similar to current proposals, could reduce the U.S. corporate income tax rate and significantly affect how income from foreign operations is taxed in the United States. U.S. tax reform could subject a significant portion of cumulative and future foreign earnings to U.S. income taxes. We will assess the impact of U.S. tax reform on the realizability of the net deferred tax assets of our U.S. operations, which as of August 31, 2017, were reduced by a full valuation allowance of \$1.52 billion. In addition, the reduction of the U.S. corporate income tax rate could have the effect of reducing the value of certain of our deferred tax assets in the United States. U.S. tax reform may have an adverse effect on our provision for income taxes and could cause a significant increase in our cash tax liabilities in the near term. We have available net operating loss and tax credit carryforwards that may partially offset taxes that result from U.S. tax reform.

Other

Net interest expense decreased 23% for the first quarter of 2018 as compared to the fourth quarter of 2017 primarily due to decreases in debt obligations, including the redemption of \$600 million in principal amount of notes in the fourth quarter of 2017 and the redemption and conversion of an aggregate of \$2.36 billion in principal amount of

notes in the first quarter of 2018, as well as an increase in capitalized interest from higher levels of capital spending. Interest income also increased in the first quarter of 2018 as compared to the fourth quarter of 2017 primarily due to increases in our aggregate cash and investments. Net interest expense decreased 23% for the first quarter of 2018 as compared to the first quarter of 2017 primarily due to increases in interest income as a result of increases in our cash and investments, decreases in debt obligations, and increases in capitalized interest.

Further discussion of other operating and non-operating income and expenses can be found in "Item 1. Financial Statements – Notes to Consolidated Financial Statements – Equity Plans and Other Non-Operating Income (Expense), Net" notes.

Liquidity and Capital Resources

Our primary sources of liquidity are cash generated from operations and financing obtained from capital markets and financial institutions. Cash generated from operations is highly dependent on selling prices for our products, which can vary significantly from period to period. We are continuously evaluating alternatives for efficiently funding our capital expenditures and ongoing operations. We expect, from time to time in the future, to engage in a variety of financing transactions for such purposes, including the issuance of securities. We have an undrawn revolving credit facility that expires in February 2020 and provides for additional borrowings of up to \$750 million based on eligible receivables. We expect that our cash and investments, cash flows from operations, and available financing will be sufficient to meet our requirements at least through the next 12 months.

To develop new product and process technology, support future growth, achieve operating efficiencies, and maintain product quality, we must continue to invest in manufacturing technologies, facilities and equipment, and R&D. We estimate that expenditures in 2018 for property, plant, and equipment, net of partner contributions, to be in the range of \$7.5 billion plus or minus 5 percent, focused on technology transitions and product enablement. The actual amounts for 2018 will vary depending on market conditions. As of November 30, 2017, we had commitments of approximately \$1.3 billion for the acquisition of property, plant, and equipment, substantially all of which is expected to be paid within one year.

Cash and marketable investments totaled \$6.49 billion and \$6.05 billion as of November 30, 2017 and August 31, 2017, respectively. Our investments consist primarily of money market funds and liquid investment-grade fixed-income securities, diversified among industries and individual issuers. As of November 30, 2017, \$4.62 billion of our cash and marketable investments was held by our foreign subsidiaries. To mitigate credit risk, we invest through high-credit-quality financial institutions and by policy generally limit the concentration of credit exposure by restricting the amount of investments with any single obligor.

In October 2017, we issued 34 million shares of our common stock for \$41.00 per share in a public offering for proceeds of \$1.36 billion, net of underwriting fees and other offering costs. In the first quarter of 2018, we paid \$2.64 billion in cash for the repurchase or conversion of notes with an aggregate principal amount of \$2.36 billion. See "Item 1. Financial Statements – Notes to Consolidated Financial Statements – Debt." We may redeem, repurchase, or otherwise retire additional debt in the future.

Limitations on the Use of Cash and Investments

MMJ Group: Cash and marketable investments included \$487 million held by the MMJ Group as of November 30, 2017. As a result of the corporate reorganization proceedings of MMJ initiated in March 2012, and for so long as such proceedings are continuing, the MMJ Group is prohibited from paying dividends to us. In addition, pursuant to an order of the Japan Court, the MMJ Group cannot make loans or advances, other than certain ordinary course advances, to us without the consent of the Japan Court and may, under certain circumstances, be subject to the approval of the legal trustee. As a result, the assets of the MMJ Group are not available for use by us in our other operations. Furthermore, certain uses of the assets of the MMJ Group, including investments in certain capital expenditures and in MMT, may require consent of MMJ's trustees and/or the Japan Court.

MSTW and MTTW: Cash and marketable investments included \$24 million held by MSTW and MTTW as of November 30, 2017. The 2021 MSTW Term Loan contains covenants that limit or restrict the ability of MSTW and MTTW to pay dividends. As a result, the assets of MSTW and MTTW are not available for use by us in our other operations.

IMFT: Cash and marketable investments included \$117 million held by IMFT as of November 30, 2017. Our ability to access funds held by IMFT to finance our other operations is subject to agreement by Intel and contractual limitations. Amounts held by IMFT are not anticipated to be available to finance our other operations.

Indefinitely Reinvested: As of November 30, 2017, \$3.05 billion of cash and marketable investments, including substantially all of the amounts held by MMJ, MSTW, and MTTW, was held by foreign subsidiaries whose earnings were considered to be indefinitely reinvested. Under tax laws enacted as of November 30, 2017, repatriation of these funds to the United States would be subject to U.S. federal income taxes. Determination of the amount of unrecognized deferred tax liabilities related to investments in these foreign subsidiaries is not practicable.

U.S. Tax Reform: U.S. tax reform legislation, if enacted on terms similar to current proposals, could reduce the U.S. corporate income tax rate and significantly affect how income from foreign operations is taxed in the United States. U.S. tax reform could subject a significant portion of cumulative and future foreign earnings to U.S. income taxes. We will assess the impact of U.S. tax reform on the realizability of the net deferred tax assets of our U.S. operations, which as of August 31, 2017, were reduced by a full valuation allowance of \$1.52 billion. In addition, the reduction of the U.S. corporate income tax rate could have the effect of reducing the value of certain of our deferred tax assets in the United States. U.S. tax reform may have an adverse effect on our provision for income taxes and could cause a significant increase in our cash tax liabilities in the near term. We have available net operating loss and tax credit carryforwards that may partially offset taxes that result from U.S. tax reform.

Cash Flows

| | First Quarter | |
|---|---------------|---------|
| | 2018 | 2017 |
| Net cash provided by operating activities | \$3,636 | \$1,138 |
| Net cash provided by (used for) investing activities | (1,434) | (936) |
| Net cash provided by (used for) financing activities | (1,282) | (212) |
| Effect of changes in currency exchange rates on cash, cash equivalents, and restricted cash | (6) | (42) |
| Net increase (decrease) in cash, cash equivalents, and restricted cash | \$914 | \$(52) |

Operating Activities: For the first quarter of 2018, cash provided by operating activities was due primarily to cash generated by our operations and the effect of working capital adjustments, which included \$261 million of cash used for decreases in accounts payable and accrued expenses and \$121 million of cash used for increases in receivables. For the first quarter of 2017, cash provided by operating activities was due primarily to cash generated by our operations and the effect of working capital adjustments, which included \$401 million of cash used for net increases in receivables and \$299 million of cash provided by net increases in accounts payable and accrued expenses.

Investing Activities: For the first quarter of 2018, net cash used for investing activities consisted primarily of \$1.96 billion of expenditures for property, plant, and equipment (which excludes offsets of amounts funded by our partners), partially offset by \$453 million of net inflows from sales, maturities, and purchases of available-for-sale securities. For the first quarter of 2017, net cash used for investing activities consisted primarily of \$1.26 billion of expenditures for property, plant, and equipment (which excludes offsets of amounts funded by our partners), partially offset by \$483 million of net inflows from sales, maturities, and purchases of available-for-sale securities.

Financing Activities: For the first quarter of 2018, net cash used for financing activities consisted primarily of redemption of our 2023 Secured Notes for \$1.37 billion in cash, redemption of our 2023 Notes for \$1.05 billion in cash, conversions of our 2033E Notes for \$216 million of cash, and \$87 million for repayments of capital leases, partially offset by net proceeds of \$1.36 billion from the issuance of 34 million shares of our common stock for \$41.00 per share in a public offering. For the first quarter of 2017, net cash used for financing activities consisted primarily of \$188 million for repayments of debt. See "Item 1. Financial Statements – Notes to Consolidated Financial Statements – Debt."

Potential Settlement Obligations of Convertible Notes

Since the closing price of our common stock exceeded 130% of the conversion price per share of our 2032 Notes and 2033 Notes for at least 20 trading days in the 30 trading day period ended on September 30, 2017, holders may convert these notes through the calendar quarter ended December 31, 2017. The following table summarizes the potential settlements that we could be required to make for the calendar quarter ending December 31, 2017 if all holders converted their 2032 Notes and 2033 Notes. The amounts in the table below are based on our closing share price of \$42.39 as of November 30, 2017.

| Settlement Option | Principal Amount | Amount in Excess of Principal | Underlying Shares | If Settled With | | If Settled Entirely With Cash |
|----------------------------|--------------------|-------------------------------|-------------------|-----------------------|---------------------|-------------------------------|
| | | | | Minimum Cash Required | Remainder in Shares | |
| 2032C Notes ⁽¹⁾ | Cash and/or shares | Cash and/or shares | 23 | \$ 236 | 18 | \$ 998 |
| 2032D Notes | Cash and/or shares | Cash and/or shares | 18 | — | 18 | 752 |
| 2033E Notes ⁽²⁾ | Cash | Cash and/or shares | 6 | 77 | 4 | 264 |
| 2033F Notes | Cash | Cash and/or shares | 27 | 297 | 20 | 1,153 |
| | | | 74 | \$ 610 | 60 | \$ 3,167 |

As of November 30, 2017, notes with an aggregate principal amount of \$51 million had been converted but not settled. We elected to settle the conversion obligation in cash and these notes will settle in the second quarter of 2018.

As of November 30, 2017, notes with an aggregate principal amount of \$3 million had been converted but not settled. We elected to settle the conversion obligation in excess of the principal amount in cash and these notes will settle in the second quarter of 2018.

Contractual Obligations

| As of November 30, 2017 | Total | Payments Due by Period | | | |
|--|-----------------|------------------------|----------------|----------------|-------------------|
| | | Less than 1 year | 1-3 years | 3-5 years | More than 5 years |
| Notes payable ⁽¹⁾⁽²⁾ | \$9,558 | \$920 | \$3,276 | \$2,758 | \$2,604 |
| Capital lease obligations ⁽²⁾ | 1,266 | 304 | 565 | 164 | 233 |
| Operating leases ⁽³⁾ | 182 | 26 | 60 | 44 | 52 |
| Total | \$11,006 | \$1,250 | \$3,901 | \$2,966 | \$2,889 |

⁽¹⁾ Amounts include MMJ Creditor Payments, convertible notes, and other notes.

⁽²⁾ Amounts include principal and interest.

⁽³⁾ Amounts include contractually obligated minimum lease payments for operating leases having an initial noncancelable term in excess of one year.

The timing of payment amounts of the obligations discussed above is based on current information. Any redemptions, repurchases, or conversions of debt could impact the amount and timing of our cash payments.

Recently Issued Accounting Standards

See "Item 1. Financial Statements – Notes to Consolidated Financial Statements – Recently Issued Accounting Standards."

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are affected by changes in currency exchange and interest rates. See discussion regarding certain interest rate risks below. For further discussion about market risk and sensitivity analysis related to changes in currency exchange rates, see "Part II – Item 7A. Quantitative and Qualitative Disclosures About Market Risk" of our Annual Report on Form 10-K for the year ended August 31, 2017.

Interest Rate Risk

We are exposed to interest rate risk related to our indebtedness and our investment portfolio. As of November 30, 2017 and August 31, 2017, the carrying value of our debt with fixed interest rates was \$3.7 billion and \$5.7 billion, respectively, and as a

30

result, the fair value of our debt fluctuates with changes in market interest rates. We estimate that, as of November 30, 2017 and August 31, 2017, a decrease in market interest rates of 1% would increase the fair value of our fixed-rate debt by approximately \$135 million and \$273 million, respectively.

ITEM 4. CONTROLS AND PROCEDURES

An evaluation was carried out under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this report. Based upon that evaluation, the principal executive officer and principal financial officer concluded that those disclosure controls and procedures were effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act are recorded, processed, summarized, and reported within the time periods specified in the Commission's rules and forms and that such information is accumulated and communicated to our management, including the principal executive officer and principal financial officer, to allow timely decision regarding disclosure.

During the first quarter of 2018, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

For a discussion of legal proceedings, see "Part I – Item 3. Legal Proceedings" of our Annual Report on Form 10-K for the year ended August 31, 2017 and "Part I. Financial Information – Item 1. Financial Statements – Notes to Consolidated Financial Statements – Contingencies" and "Item 1A. Risk Factors" herein.

ITEM 1A. RISK FACTORS

In addition to the factors discussed elsewhere in this Form 10-Q, the following are important factors, the order of which is not necessarily indicative of the level of risk that each poses to us, which could cause actual results or events to differ materially from those contained in any forward-looking statements made by us. Our operations could also be affected by other factors that are presently unknown to us or not considered significant. Any of the factors below could have a material adverse effect on our business, results of operations, financial condition, or stock price.

We have experienced volatility in average selling prices for our semiconductor memory and storage products which may adversely affect our business.

We have experienced significant volatility in our average selling prices, including dramatic declines, as noted in the table below, and may continue to experience such volatility in the future. In some prior periods, average selling prices for our products have been below our manufacturing costs and we may experience such circumstances in the future. Decreases in average selling prices for our products that decline faster than our costs could have a material adverse effect on our business, results of operations, or financial condition.

| | DRAM | Trade NAND |
|----------------|---|---------------|
| | (percentage change in average selling prices) | |
| 2017 from 2016 | 19 % | (9)% |
| 2016 from 2015 | (35)% | (20)% |
| 2015 from 2014 | (11)% | (17)% |
| 2014 from 2013 | 6 % | (23)% |
| 2013 from 2012 | (11)% | (18)% |

We may be unable to maintain or improve gross margins.

Our gross margins are dependent upon continuing decreases in per gigabit manufacturing costs achieved through improvements in our manufacturing processes and product designs, including, but not limited to, process line-width, additional 3D memory layers, additional bits per cell (i.e., cell levels), architecture, number of mask layers, number of fabrication steps, and yield. In future periods, we may be unable to reduce our per gigabit manufacturing costs at sufficient levels to maintain or improve gross margins. Factors that may limit our ability to reduce costs include, but are not limited to, strategic product diversification decisions affecting product mix, the increasing complexity of manufacturing processes, difficulties in transitioning to smaller line-width process technologies, 3D memory layers, NAND cell levels, process complexity including number of mask layers and fabrication steps, manufacturing yield,

technological barriers, changes in process technologies, and new products that may require relatively larger die sizes. Per gigabit manufacturing costs may also be affected by a broader product portfolio, which may have smaller production quantities and shorter product lifecycles. Our inability to maintain or improve gross margins could have a material adverse effect on our business, results of operations, or financial condition.

The semiconductor memory and storage markets are highly competitive.

We face intense competition in the semiconductor memory and storage markets from a number of companies, including Intel; Samsung Electronics Co., Ltd.; SK Hynix Inc.; Toshiba Corporation; and Western Digital Corporation. Some of our competitors are large corporations or conglomerates that may have greater resources to invest in technology, capitalize on growth opportunities, and withstand downturns in the semiconductor markets in which we compete. Consolidation of industry competitors could put us at a competitive disadvantage. In addition, some governments, such as China, have provided, and may continue to provide, significant financial assistance to some of our competitors or to new entrants. Our competitors generally

seek to increase silicon capacity, improve yields, and reduce die size in their product designs which may result in significant increases in worldwide supply and downward pressure on prices. Increases in worldwide supply of semiconductor memory and storage also result from fabrication capacity expansions, either by way of new facilities, increased capacity utilization, or reallocation of other semiconductor production to semiconductor memory and storage production. Our competitors may increase capital expenditures resulting in future increases in worldwide supply. We and some of our competitors have plans to ramp, or are constructing or ramping, production at new fabrication facilities. Increases in worldwide supply of semiconductor memory and storage, if not accompanied by commensurate increases in demand, would lead to further declines in average selling prices for our products and would materially adversely affect our business, results of operations, or financial condition. If competitors are more successful at developing or implementing new product or process technology, their products could have cost or performance advantages. The competitive nature of our industry could have a material adverse effect on our business, results of operations, or financial condition.

Debt obligations could adversely affect our financial condition.

As of November 30, 2017, we had debt with a carrying value of \$9.05 billion. In addition, the conversion value in excess of principal of our convertible notes as of November 30, 2017 was \$2.87 billion. In the first quarter of 2018, and full years of 2017 and 2016, we paid \$2.64 billion and 4 million shares of our treasury stock as non-cash settlement, \$1.63 billion, and \$94 million, respectively, to repurchase and settle notes with principal amounts of \$2.36 billion, \$1.55 billion, and \$57 million, respectively. As of November 30, 2017, we had an undrawn revolving credit facility that provided for additional borrowings of up to \$750 million based on eligible receivables. Events and circumstances may occur which would cause us to not be able to satisfy applicable draw-down conditions and utilize this revolving credit facility. We have incurred in the past, and expect to incur in the future, debt to finance our capital investments, business acquisitions, and restructuring of our capital structure.

Our debt obligations could adversely impact us. For example, these obligations could:

- require us to use a large portion of our cash flow to pay principal and interest on debt, which will reduce the amount of cash flow available to fund working capital, capital expenditures, acquisitions, R&D expenditures, and other business activities;
- require us to use cash and/or issue shares of our common stock to settle any conversion obligations of our convertible notes;
- result in certain of our debt instruments being accelerated to be immediately due and payable or being deemed to be in default if certain terms of default are triggered, such as applicable cross payment default and/or cross-acceleration provisions;
- result in all obligations owing under the 2021 MSTW Term Loan being accelerated to be immediately due and payable if MSTW fails to comply with certain covenants, including financial covenants;
- increase the interest rate under the 2021 MSTW Term Loan if we or MSTW fails to maintain certain financial covenants;
- adversely impact our credit rating, which could increase future borrowing costs;
- limit our future ability to raise funds for capital expenditures, strategic acquisitions or business opportunities, R&D, and other general corporate requirements;
- restrict our ability to incur specified indebtedness, create or incur certain liens, and enter into sale-leaseback financing transactions;
- increase our vulnerability to adverse economic and semiconductor memory and storage industry conditions;
- increase our exposure to interest rate risk from variable rate indebtedness;
- continue to dilute our earnings per share as a result of the conversion provisions in our convertible notes; and
-

require us to continue to pay cash amounts substantially in excess of the principal amounts upon settlement of our convertible notes to minimize dilution of our earnings per share.

Our ability to meet our payment obligations under our debt instruments depends on our ability to generate significant cash flows in the future. This, to some extent, is subject to market, economic, financial, competitive, legislative, and regulatory factors as well as other factors that are beyond our control. There can be no assurance that our business will generate cash flow from operations, or that additional capital will be available to us, in amounts sufficient to enable us to meet our debt payment obligations and to fund other liquidity needs. If we are unable to generate sufficient cash flows to service our debt payment obligations, we may need to refinance or restructure our debt, sell assets, reduce or delay capital investments, or seek to raise additional capital. If we are unable to implement one or more of these alternatives, we may be unable to meet our debt payment obligations, which could have a material adverse effect on our business, results of operations, or financial condition.

We may be unable to generate sufficient cash flows or obtain access to external financing necessary to fund our operations, make scheduled debt payments, and make adequate capital investments.

Our cash flows from operations depend primarily on the volume of semiconductor memory and storage products sold, average selling prices, and manufacturing costs. To develop new product and process technology, support future growth, achieve operating efficiencies, and maintain product quality, we must make significant capital investments in manufacturing technology, capital equipment, facilities, R&D, and product and process technology. We estimate that net cash expenditures in 2018 for property, plant, and equipment will be approximately \$7.5 billion plus or minus 5 percent, which reflects the offset of amounts we expect to be funded by our partners. Investments in capital expenditures, offset by amounts funded by our partners, were \$1.92 billion in the first quarter of 2018. As of November 30, 2017, we had cash and marketable investments of \$6.49 billion. As of November 30, 2017, \$3.05 billion of cash and marketable investments, including substantially all of the cash held by the MMJ Group, MSTW, and MTTW, was held by foreign subsidiaries whose earnings were considered to be indefinitely reinvested. Under tax laws enacted as of November 30, 2017, repatriation of these funds to the United States would be subject to U.S. federal income taxes. In addition, cash of \$117 million held by IMFT was generally not available to finance our other operations.

The 2021 MSTW Term Loan contains covenants that limit or restrict MSTW's ability to create liens in or dispose of collateral securing obligations under the 2021 MSTW Term Loan, mergers involving MSTW and/or MTTW, loans or guarantees to third parties by MTTW and/or MSTW, and MSTW's and/or MTTW's distribution of cash dividends. As a result, the assets of MSTW and/or MTTW are not available for use by us in our other operations.

As a result of the corporate reorganization proceedings of MMJ initiated in 2012, and for so long as such proceedings are continuing, MMJ is prohibited from paying dividends, including any cash dividends, to us and such proceedings require that excess earnings be used in MMJ's business or to fund the MMJ creditor payments. In addition, pursuant to an order of the Japan Court, MMJ cannot make loans or advances, other than certain ordinary course advances, to us without the consent of the Japan Court and may, under certain circumstances, be subject to approval of the legal trustee. As a result, the assets of MMJ are not available for use by us in our other operations. Furthermore, certain uses of the assets of MMJ, including certain capital expenditures of MMJ and MMT or further investments in MMT, may require consent of MMJ's trustees and/or the Japan Court.

In the past we have utilized external sources of financing when needed. As a result of our debt levels, expected debt amortization, and general economic conditions, it may be difficult for us to obtain financing on terms acceptable to us. There can be no assurance that we will be able to generate sufficient cash flows, use cash held by MMJ to fund its capital expenditures, access capital markets or find other sources of financing to fund our operations, make debt payments, and make adequate capital investments to remain competitive in terms of technology development and cost efficiency. Our inability to do any of the foregoing could have a material adverse effect on our business, results of operations, or financial condition.

Our future success depends on our ability to develop and produce competitive new memory and storage technologies.

Our key semiconductor memory and storage products and technologies face technological barriers to continue to meet long-term customer needs. These barriers include potential limitations on stacking additional 3D memory layers, increasing bits per cell (i.e., cell levels), shrinking products in order to reduce costs, meeting higher density requirements, and improving power consumption and reliability. To meet these requirements, we expect that new memory technologies will be developed by the semiconductor memory and storage industry. Our competitors are working to develop new memory and storage technologies that may offer performance and cost advantages to existing technologies and render existing technologies obsolete. Accordingly, our future success may depend on our ability to

develop and produce viable and competitive new memory and storage technologies. There can be no assurance of the following:

- that we will be successful in developing competitive new semiconductor memory and storage technologies;
- that we will be able to cost-effectively manufacture new products;
- that we will be able to successfully market these technologies; and
- that margins generated from sales of these products will allow us to recover costs of development efforts.

We develop and produce 3D XPoint memory, which is a new class of non-volatile technology. There is no assurance that our efforts to develop and market new product technologies will be successful. Unsuccessful efforts to develop new semiconductor memory and storage technologies could have a material adverse effect on our business, results of operations, or financial condition.

New product development may be unsuccessful.

We are developing new products, including system-level memory and storage products and solutions, which complement our traditional products or leverage their underlying design or process technology. We have made significant investments in product and process technology and anticipate expending significant resources for new semiconductor product development over the next several years. The process to develop new products requires us to demonstrate advanced functionality and performance, often well in advance of a planned ramp of production, in order to secure design wins with our customers. There can be no assurance of the following:

- that our product development efforts will be successful;
- that we will be able to cost-effectively manufacture new products;
- that we will be able to successfully market these products;
- that we will be able to qualify new products with our customers on a timely basis; or
- that margins generated from sales of these products will allow us to recover costs of development efforts.

Our unsuccessful efforts to develop new products and solutions could have a material adverse effect on our business, results of operations, or financial condition.

Our joint ventures and strategic relationships involve numerous risks.

We have entered into strategic relationships, including our IMFT joint venture with Intel, to manufacture products and develop new manufacturing process technologies and products. These joint ventures and strategic relationships are subject to various risks that could adversely affect the value of our investments and our results of operations. These risks include the following:

- our interests could diverge from our partners' interests or we may not be able to agree with our partners on ongoing manufacturing and operational activities, or on the amount, timing, or nature of further investments in our joint ventures;
- our joint venture partners' products may compete with our products;
- we may experience difficulties in transferring technology to joint ventures;
- we may experience difficulties and delays in ramping production at joint ventures;
- our control over the operations of our joint ventures is limited;
- due to financial constraints, our joint venture partners may be unable to meet their commitments to us or our joint ventures and may pose credit risks for our transactions with them;
- due to differing business models or long-term business goals, we and our partners may not participate to the same extent on funding capital investments in our joint ventures;
- cash flows may be inadequate to fund increased capital requirements of our joint ventures;
- we may experience difficulties or delays in collecting amounts due to us from our joint ventures and partners;
- the terms of our partnering arrangements may turn out to be unfavorable;
- and
- changes in tax, legal, or regulatory requirements may necessitate changes in the agreements with our partners.

Our joint ventures and strategic relationships, if unsuccessful, could have a material adverse effect on our business, results of operations, or financial condition.

A significant concentration of our net sales is to a select number of customers.

In each of the last three years, approximately one-half of our total net sales were to our top ten customers. A disruption in our relationship with any of these customers could adversely affect our business. We could experience fluctuations in our customer base or the mix of revenue by customer as markets and strategies evolve. In addition, any consolidation of our customers could reduce the number of customers to whom our products could be sold. Our inability to meet our customers' requirements or to qualify our products with them could adversely impact our sales. The loss of one or more of our major customers or any significant reduction in orders from, or a shift in product mix by, these customers could have a material adverse effect on our business, results of operations, or financial condition.

Increases in sales of system solutions may increase our dependency upon specific customers and our costs to develop and qualify our system solutions.

Our development of system-level memory and storage products is dependent, in part, upon successfully identifying and meeting our customers' specifications of those products. Developing and manufacturing system-level products with

specifications unique to a customer increases our reliance upon that customer for purchasing our products in sufficient volume, quantity, and in a timely manner. If we fail to identify or develop products on a timely basis, or at all, that comply with our customers' specifications or achieve design wins with our customers, we may experience a significant adverse impact on our sales and margins. Even if our products meet customer specifications, our sales of system-level solutions are dependent upon our customers choosing our products over those of our competitors and purchasing our products at sufficient volumes and prices. Our competitors' products may be less costly, provide better performance, or include additional features when compared to our products. Our long-term ability to sell system-level memory and storage products is reliant upon our customer's ability to create, market, and sell their products containing our system-level solutions at sufficient volumes and prices in a timely manner. If we fail to successfully develop and market system-level products, our business, results of operations, or financial condition may be materially adversely affected.

Even if we are successful in selling system-level solutions to our customers in sufficient volume, we may be unable to generate sufficient profit if our per-unit manufacturing costs exceed our per-unit selling prices. Manufacturing system-level solutions to customer specifications requires a longer development cycle, as compared to discrete products, to design, test, and qualify, which may increase our costs. Additionally, some of our system solutions are increasingly dependent on sophisticated firmware that may require significant customization to meet customer specifications, which increases our costs and time to market. Additionally, we may update our firmware or develop new firmware as a result of new product introductions or changes in customer specifications and/or industry standards, which increases our costs. System complexities and extended warranties for system-level products could also increase our warranty costs. Our failure to cost-effectively manufacture system-level solutions and/or firmware in a timely manner, may result in reduced demand for our system-level products, and could have a material adverse effect on our business, results of operations, or financial condition.

Products that fail to meet specifications, are defective, or that are otherwise incompatible with end uses could impose significant costs on us.

Products that do not meet specifications or that contain, or are perceived by our customers to contain, defects or that are otherwise incompatible with end uses could impose significant costs on us or otherwise materially adversely affect our business, results of operations, or financial condition. From time to time, we experience problems with nonconforming, defective, or incompatible products after we have shipped such products. In recent periods, we have further diversified and expanded our product offerings, which could potentially increase the chance that one or more of our products could fail to meet specifications in a particular application. As a result, we could be adversely affected in several ways, including the following:

- we may be required or agree to compensate customers for costs incurred or damages caused by defective or incompatible products and to replace products;
- we could incur a decrease in revenue or adjustment to pricing commensurate with the reimbursement of such costs or alleged damages; and
- we may encounter adverse publicity, which could cause a decrease in sales of our products or harm our relationships with existing or potential customers.

Any of the foregoing items could have a material adverse effect on our business, results of operations, or financial condition.

We may be unable to protect our intellectual property or retain key employees who are knowledgeable of and develop our intellectual property.

We maintain a system of controls over our intellectual property, including U.S. and foreign patents, trademarks, copyrights, trade secret laws, licensing arrangements, confidentiality procedures, non-disclosure agreements with employees, consultants, and vendors, and a general system of internal controls. Despite our system of controls over our intellectual property, it may be possible for our current or future competitors to obtain, copy, use, or disclose, illegally or otherwise, our product and process technology. The laws of some foreign countries may not protect our intellectual property to the same degree as do U.S. laws and our confidentiality, non-disclosure, and non-compete agreements may be unenforceable or difficult and costly to enforce.

Additionally, our ability to maintain and develop intellectual property is dependent upon our ability to attract, develop, and retain highly skilled employees. Global competition for such skilled employees in our industry is intense. Due to the volatile nature of our industry and our operating results, a decline in our operating results and/or stock price may adversely affect our ability to retain key employees whose compensation is dependent, in part, upon the market price of our common stock, achieving certain performance metrics, levels of company profitability, or other financial or company-wide performance. If our competitors or future entrants into our industry are successful in hiring our employees, they may directly benefit from the knowledge these employees gained while they were under our employment.

Our inability to protect our intellectual property or retain key employees who are knowledgeable of and develop our intellectual property could have a material adverse effect on our business, results of operations, or financial condition.

A determination that our products or manufacturing processes infringe the intellectual property rights of others, or entering into a license agreement covering such intellectual property, could materially adversely affect our business, results of operations, or financial condition.

As is typical in the semiconductor and other high technology industries, from time to time others have asserted, and may in the future assert, that our products or manufacturing processes infringe upon their intellectual property rights. We are unable to predict the outcome of assertions of infringement made against us. A determination that our products or manufacturing processes infringe upon the intellectual property rights of others, or entering a license agreement covering such intellectual property, could result in significant liability and/or require us to make material changes to our products and/or manufacturing processes. (See "Part I. Financial Information – Item 1. Financial Statements – Notes to Consolidated Financial Statements – Contingencies.")

We have a number of intellectual property license agreements. Some of these license agreements require us to make one-time or periodic payments. We may need to obtain additional licenses or renew existing license agreements in the future. We are unable to predict whether these license agreements can be obtained or renewed on terms acceptable to us. Any of the foregoing results could have a material adverse effect on our business, results of operations, or financial condition.

If our manufacturing process is disrupted, our business, results of operations, or financial condition could be materially adversely affected.

We manufacture products using highly complex processes that require technologically advanced equipment and continuous modification to improve yields and performance. Difficulties in the manufacturing process or the effects from a shift in product mix can reduce yields or disrupt production and may increase our per gigabit manufacturing costs. We maintain operations and continuously implement new product and process technology at our manufacturing operations, which are widely dispersed in multiple locations in several countries including the United States, Singapore, Taiwan, Japan, Malaysia, and China. Additionally, our control over operations at IMFT is limited by our agreements with Intel. From time to time, we have experienced disruptions in our manufacturing process as a result of power outages, improperly functioning equipment, equipment failures, earthquakes, or other environmental events. If production at a fabrication facility is disrupted for any reason, manufacturing yields may be adversely affected or we may be unable to meet our customers' requirements and they may purchase products from other suppliers. This could result in a significant increase in manufacturing costs, loss of revenues, or damage to customer relationships, any of which could have a material adverse effect on our business, results of operations, or financial condition.

The acquisition of our ownership interest in Inotera from Qimonda has been challenged by the administrator of the insolvency proceedings for Qimonda.

On January 20, 2011, Dr. Michael Jaffé, administrator for Qimonda's insolvency proceedings, filed suit against Micron and Micron Semiconductor B.V., our Netherlands subsidiary ("Micron B.V."), in the District Court of Munich, Civil Chamber. The complaint seeks to void, under Section 133 of the German Insolvency Act, a share purchase agreement between Micron B.V. and Qimonda signed in fall 2008, pursuant to which Micron B.V. purchased substantially all of Qimonda's shares of Inotera (the "Inotera Shares"), representing approximately 18% of Inotera's outstanding shares as of November 30, 2017, and seeks an order requiring us to re-transfer those shares to the Qimonda estate. The complaint also seeks, among other things, to recover damages for the alleged value of the joint

venture relationship with Inotera and to terminate, under Sections 103 or 133 of the German Insolvency Code, a patent cross-license between us and Qimonda entered into at the same time as the share purchase agreement.

Following a series of hearings with pleadings, arguments, and witnesses on behalf of the Qimonda estate, on March 13, 2014, the court issued judgments: (1) ordering Micron B.V. to pay approximately \$1 million in respect of certain Inotera Shares sold in connection with the original share purchase; (2) ordering Micron B.V. to disclose certain information with respect to any Inotera Shares sold by it to third parties; (3) ordering Micron B.V. to disclose the benefits derived by it from ownership of the Inotera Shares, including in particular, any profits distributed on the Inotera Shares and all other benefits; (4) denying Qimonda's claims against Micron for any damages relating to the joint venture relationship with Inotera; and (5) determining that Qimonda's obligations under the patent cross-license agreement are canceled. In addition, the Court issued interlocutory judgments ordering, among other things: (1) that Micron B.V. transfer to the Qimonda estate the Inotera Shares still owned by Micron B.V. and pay to the Qimonda estate compensation in an amount to be specified for any Inotera Shares sold to third

parties; and (2) that Micron B.V. pay the Qimonda estate as compensation an amount to be specified for benefits derived by Micron B.V. from ownership of the Inotera Shares. The interlocutory judgments have no immediate, enforceable effect on us, and, accordingly, we expect to be able to continue to operate with full control of the Inotera Shares subject to further developments in the case. We have filed a notice of appeal, and the parties have submitted briefs to the appeals court.

We are unable to predict the outcome of the matter and, therefore, cannot estimate the range of possible loss. The final resolution of this lawsuit could result in the loss of the Inotera Shares or monetary damages, unspecified damages based on the benefits derived by Micron B.V. from the ownership of the Inotera Shares, and/or the termination of the patent cross-license, which could have a material adverse effect on our business, results of operations, or financial condition.

We may incur additional restructuring charges in future periods.

In separate transactions in 2017, we sold our assembly and test facility located in Akita, Japan and our 40% ownership interest in Tera Probe; assets associated with our 200mm fabrication facility in Singapore; and assets related to our Lexar brand. In 2016, we initiated a restructure plan in response to business conditions and the need to accelerate focus on our key priorities. The plan included the elimination of certain projects and programs, the permanent closure of a number of open headcount requisitions, workforce reductions in certain areas of our business, and other non-headcount related spending reductions. As a result of these and other actions, we incurred charges of \$18 million, \$67 million, and \$3 million for 2017, 2016, and 2015, respectively.

We may not realize expected savings or other benefits from our restructure activities and may incur additional restructure charges or other losses in future periods associated with other initiatives. In connection with any restructure initiatives, we could incur restructure charges, loss of production output, loss of key personnel, disruptions in our operations, and difficulties in the timely delivery of products, which could have a material adverse effect on our business, results of operations, or financial condition.

Breaches of our security systems could expose us to losses.

We maintain a system of controls over the physical security of our facilities. We also manage and store various proprietary information and sensitive or confidential data relating to our operations. In addition, we process, store, and transmit large amounts of data relating to our customers and employees, including sensitive personal information. Unauthorized persons or employees may gain access to our facilities or network systems to steal trade secrets or other proprietary information, compromise confidential information, create system disruptions, or cause shutdowns. These parties may also be able to develop and deploy viruses, worms, and other malicious software programs that disrupt our operations and create security vulnerabilities. Breaches of our physical security and attacks on our network systems could result in significant losses and damage our reputation with customers and suppliers and may expose us to litigation if the confidential information of our customers, suppliers, or employees is compromised, which could have a material adverse effect on our business, results of operations, or financial condition.

Changes in foreign currency exchange rates could materially adversely affect our business, results of operations, or financial condition.

Across our global operations, significant transactions and balances are denominated in currencies other than the U.S. dollar (our reporting currency), primarily the euro, Singapore dollar, New Taiwan dollar, and yen. We recorded net losses from changes in currency exchange rates of \$9 million for the first quarter of 2018, \$74 million for 2017, and \$24 million for 2016. Based on our foreign currency balances of monetary assets and liabilities, as of November 30,

2017, we estimate that a 10% adverse change in exchange rates versus the U.S. dollar would result in losses of approximately \$402 million. Although we hedge our primary exposures to changes in currency exchange rates from our monetary assets and liabilities, the effectiveness of these hedges is dependent upon our ability to accurately forecast our monetary assets and liabilities. In addition, a significant portion of our manufacturing costs are denominated in foreign currencies. Exchange rates for some of these currencies against the U.S. dollar, particularly the yen, have been volatile in recent periods. If these currencies strengthen against the U.S. dollar, our manufacturing costs could significantly increase. Exchange rates for the U.S. dollar that adversely change against our foreign currency exposures could have a material adverse effect on our business, results of operations, or financial condition.

We may make future acquisitions and/or alliances, which involve numerous risks.

Acquisitions and the formation or operation of alliances, such as joint ventures and other partnering arrangements, involve numerous risks, including the following:

- integrating the operations, technologies, and products of acquired or newly formed entities into our operations;
- increasing capital expenditures to upgrade and maintain facilities;
- increased debt levels;
- the assumption of unknown or underestimated liabilities;
- the use of cash to finance a transaction, which may reduce the availability of cash to fund working capital, capital expenditures, R&D expenditures, and other business activities;
- diverting management's attention from daily operations;
- managing larger or more complex operations and facilities and employees in separate and diverse geographic areas;
- hiring and retaining key employees;
- requirements imposed by governmental authorities in connection with the regulatory review of a transaction, which may include, among other things, divestitures or restrictions on the conduct of our business or the acquired business;
- inability to realize synergies or other expected benefits;
- failure to maintain customer, vendor, and other relationships;
- inadequacy or ineffectiveness of an acquired company's internal financial controls, disclosure controls and procedures, and/or environmental, health and safety, anti-corruption, human resource, or other policies or practices;
- and
 - impairment of acquired intangible assets, goodwill, or other assets as a result of changing business conditions, technological advancements, or worse-than-expected performance of the acquired business.

In previous years, supply of memory and storage products has significantly exceeded customer demand resulting in significant declines in average selling prices for DRAM and NAND. The global memory and storage industry has experienced consolidation and may continue to consolidate. We engage, from time to time, in discussions regarding potential acquisitions and similar opportunities. To the extent we are successful in completing any such transactions, we could be subject to some or all of the risks described above, including the risks pertaining to funding, assumption of liabilities, integration challenges, and increases in debt that may accompany such transactions. Acquisitions of, or alliances with, technology companies are inherently risky and may not be successful and could have a material adverse effect on our business, results of operations, or financial condition.

The limited availability of raw materials, supplies, or capital equipment could materially adversely affect our business, results of operations, or financial condition.

Our operations require raw materials, and in certain cases, third party services, that meet exacting standards. We generally have multiple sources of supply for our raw materials and services. However, only a limited number of suppliers are capable of delivering certain raw materials and services that meet our standards. In some cases, materials, components, or services are provided by a single supplier. Various factors could reduce the availability of raw materials or components such as chemicals, silicon wafers, gases, photoresist, controllers, substrates, lead frames, printed circuit boards, targets, and reticle glass blanks. Shortages may occur, from time to time, in the future. We and/or our suppliers could be affected by laws and regulations enacted in response to concerns regarding climate change, which could increase the cost and limit the supply of our raw materials. In addition, disruptions in transportation lines could delay our receipt of raw materials. Lead times for the supply of raw materials have been extended in the past. The disruption of our supply of raw materials or services or the extension of our lead times could have a material adverse effect on our business, results of operations, or financial condition.

Our operations are dependent on our ability to procure advanced semiconductor manufacturing equipment that enables the transition to lower cost manufacturing processes. For certain key types of equipment, including photolithography tools, we are sometimes dependent on a single supplier. From time to time, we have experienced difficulties in obtaining some equipment on a timely basis due to suppliers' limited capacity. Our inability to obtain equipment on a timely basis could adversely affect our ability to transition to next generation manufacturing processes and reduce our costs. Delays in obtaining equipment could also impede our ability to ramp production at new facilities and could increase our overall costs of a ramp. Our inability to obtain advanced semiconductor manufacturing equipment in a timely manner could have a material adverse effect on our business, results of operations, or financial condition.

A downturn in the worldwide economy may harm our business.

Downturns in the worldwide economy have harmed our business in the past and future downturns could also adversely affect our business. Adverse economic conditions affect demand for devices that incorporate our products, such as personal

computers, mobile devices, SSDs, and servers. Reduced demand for these products could result in significant decreases in our average selling prices and product sales. A deterioration of current conditions in worldwide credit markets could limit our ability to obtain external financing to fund our operations and capital expenditures. In addition, we may experience losses on our holdings of cash and investments due to failures of financial institutions and other parties. Difficult economic conditions may also result in a higher rate of losses on our accounts receivables due to credit defaults. As a result, a downturn in the worldwide economy could have a material adverse effect on our business, results of operations, or financial condition.

Our results of operations could be affected by natural disasters and other events in the locations in which we or our customers or suppliers operate.

We have manufacturing and other operations in locations subject to natural occurrences such as severe weather and geological events, such as earthquakes or tsunamis, that could disrupt operations. In addition, our suppliers and customers also have operations in such locations. A natural disaster, fire, explosion, or other event that results in a prolonged disruption to our operations, or the operations of our customers or suppliers, could have a material adverse effect on our business, results of operations, or financial condition.

The operations of MMJ are subject to continued oversight by the Japan Court during the pendency of the corporate reorganization proceedings.

Because MMJ's plan of reorganization provides for ongoing payments to creditors following the closing of our acquisition of MMJ, the reorganization proceedings in Japan (the "Japan Proceedings") are continuing and MMJ remains subject to the oversight of the Japan Court and of the trustees (including a trustee designated by us, who we refer to as the business trustee, and a trustee designated by the Japan Court, who we refer to as the legal trustee), pending completion of the reorganization proceedings. The business trustee is responsible for overseeing the operation of the business of MMJ, other than oversight in relation to acts that need to be carried out in connection with the Japan Proceedings, which are the responsibility of the legal trustee. MMJ's reorganization proceedings in Japan, and oversight of the Japan Court, will continue until the final creditor payment is made under MMJ's plan of reorganization, which is scheduled to occur in December 2019, but may occur on a later date to the extent any claims of creditors remain unfixed on the final scheduled installment payment date. MMJ may petition the Japan Court for an early termination of the reorganization proceedings once two-thirds of all payments under the plan of reorganization are made. Although such early terminations are customarily granted, there can be no assurance that the Japan Court will grant any such petition in this particular case.

During the pendency of the reorganization proceedings in Japan, MMJ is obligated to provide periodic financial reports to the Japan Court and may be required to obtain the consent of the Japan Court prior to taking a number of significant actions relating to its businesses, including transferring or disposing of, or acquiring, certain material assets, incurring or guaranteeing material indebtedness, settling material disputes, or entering into certain material agreements. The consent of the legal trustee may also be required for matters that would likely have a material impact on the operations or assets of MMJ or for transfers of material assets, to the extent the matters or transfers would reasonably be expected to materially and adversely affect execution of MMJ's plan of reorganization. Accordingly, during the pendency of the reorganization proceedings in Japan, our ability to operate MMJ as part of our global business or to cause MMJ to take certain actions that we deem advisable for its business could be adversely affected if the Japan Court or the legal trustee is unwilling to consent to various actions that we may wish to take with respect to MMJ.

The operations of MMJ being subject to the continued oversight by the Japan Court during the pendency of the corporate reorganization proceedings could have a material adverse effect on our business, results of operations, or

financial condition.

We may incur additional tax expense or become subject to additional tax exposure.

We operate in a number of locations outside the United States, including Singapore, where we have tax incentive arrangements that are conditional, in part, upon meeting certain business operations and employment thresholds. Our domestic and international taxes are dependent upon the geographic mix of our earnings among these jurisdictions. Our provision for income taxes and cash tax liabilities in the future could be adversely affected by numerous factors, including challenges by tax authorities to our tax positions and intercompany transfer pricing agreements, income before taxes being lower than anticipated in countries with lower statutory tax rates and higher than anticipated in countries with higher statutory tax rates, changes in the valuation of deferred tax assets and liabilities, failure to meet performance obligations with respect to tax incentive agreements, and changes in tax laws and regulations. We file income tax returns with the U.S. federal government, various U.S. states, and various other jurisdictions throughout the world. Our U.S. federal and state tax returns remain open to examination for 2013 through 2017. In addition, tax returns that remain open to examination in Japan, Singapore, and Taiwan range from the years

40

2012 to 2017. The results of audits and examinations of previously filed tax returns and continuing assessments of our tax exposures may have an adverse effect on our provision for income taxes and cash tax liability. The foregoing items could have a material adverse effect on our business, results of operations, or financial condition.

A change in tax laws in key jurisdictions could materially increase our tax expense.

U.S. tax reform legislation, if enacted on terms similar to current proposals, could reduce the U.S. corporate income tax rate and significantly affect how income from foreign operations is taxed in the United States. U.S. tax reform could subject a significant portion of cumulative and future foreign earnings to U.S. income taxes. We will assess the impact of U.S. tax reform on the realizability of the net deferred tax assets of our U.S. operations, which as of August 31, 2017, were reduced by a full valuation allowance of \$1.52 billion. In addition, the reduction of the U.S. corporate income tax rate could have the effect of reducing the value of certain of our deferred tax assets in the United States. U.S. tax reform may have an adverse effect on our provision for income taxes and could cause a significant increase in our cash tax liabilities in the near term. We have available net operating loss and tax credit carryforwards that may partially offset taxes that result from U.S. tax reform.

We may not utilize all of our net deferred tax assets.

We have substantial deferred tax assets, which include, among others, net operating loss and credit carryforwards. As of August 31, 2017, our U.S. federal and state net operating loss carryforwards, including uncertain tax benefits, were \$3.88 billion and \$1.95 billion, respectively, which, if not utilized, will expire at various dates from 2028 through 2037 and 2018 through 2037, respectively. As of August 31, 2017, our foreign net operating loss carryforwards were \$6.30 billion, which will, if not utilized, substantially all expire at various dates from 2019 through 2026. As of August 31, 2017, we had gross deferred tax assets of \$3.78 billion and valuation allowances of \$2.32 billion against our deferred tax assets. Under tax laws enacted as of November 30, 2017, if we repatriate earnings from our subsidiaries whose earnings are deemed to be indefinitely reinvested, a portion of our net operating losses would be utilized. Utilization of all of our net operating loss and credit carryforwards would increase the amount of our annual cash taxes reducing the overall amount of cash available to be used in other areas of the business and could have a material adverse effect on our business, results of operations, or financial condition.

A change in ownership may limit our ability to utilize our net operating loss carryforwards.

On January 18, 2017, our shareholders approved a Section 382 Rights Agreement (the "Rights Agreement"), under which our shareholders of record as of the close of business on August 1, 2016 received one right for each share of common stock outstanding, which entitles certain shareholders to purchase additional shares of our common stock at a significant discount in the event of certain transactions that may result in an ownership change, as defined by Section 382 of the Internal Revenue Code of 1986, as amended (the "Code"). In general, an ownership change will occur when the percentage of our ownership by one or more 5% shareholders has increased by more than 50% at any time during the prior three years. Rights will attach to all shares of the Company's common stock issued prior to the earlier of the rights' distribution date or expiration date as set forth in the Rights Agreement. Pursuant to the Rights Agreement, if a shareholder (or group) acquires beneficial ownership of 4.99% or more of the outstanding shares of our common stock without prior approval of our Board or without meeting certain customary exceptions, the rights (other than rights held by the acquiring shareholder (or group) and certain related persons) would become exercisable. The Rights Agreement is intended to avoid an adverse ownership change, thereby preserving our current ability to utilize certain net operating loss and credit carryforwards; however, there is no assurance that the Rights Agreement will prevent all transfers that could result in such an ownership change.

If we experience a 50% or greater change in ownership involving shareholders owning 5% or more of our common stock, it could adversely impact our ability to utilize our existing net operating loss and credit carryforwards. The inability to utilize existing net operating loss and credit carryforwards would significantly increase the amount of our annual cash taxes and reduce the overall amount of cash available to be used in other areas of the business which could have a material adverse effect on our business, results of operations, or financial condition.

Compliance with regulations regarding the use of conflict minerals could limit the supply and increase the cost of certain metals used in manufacturing our products.

Increased focus on environmental protection and social responsibility initiatives led to the passage of Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act") and its implementing SEC regulations. The Dodd-Frank Act imposes supply chain diligence and disclosure requirements for certain manufacturers of products containing specific minerals that may originate in or near the Democratic Republic of the Congo (the "DRC") and finance or benefit local armed groups. These "conflict minerals" are commonly found in materials used in the manufacture of semiconductors. The implementation of these new regulations may limit the sourcing and availability of some of these

materials. This in turn may affect our ability to obtain materials necessary for the manufacture of our products in sufficient quantities and may affect related material pricing. Some of our customers may elect to disqualify us as a supplier or reduce purchases from us if we are unable to verify that our products are DRC conflict free. Our inability to comply with the regulations regarding the use of conflict minerals could have a material adverse effect on our business, results of operations, or financial condition.

We are subject to a variety of laws and regulations that may result in additional costs and liabilities.

The manufacturing of our products requires the use of facilities, equipment, and materials that are subject to a broad array of laws and regulations in numerous jurisdictions in which we operate. Additionally, we are subject to a variety of other laws and regulations relative to the construction, maintenance, and operations of our facilities. Any of these laws or regulations could cause us to incur additional direct costs, as well as increased indirect costs related to our relationships with our customers and suppliers, and otherwise harm our operations and financial condition. Any failure to comply with these laws or regulations could adversely impact our reputation and our financial results. Additionally, we partner with other companies in our joint ventures, which are also subject to a broad array of laws and regulations. Our ownership in these joint ventures may also expose us to risks associated with their respective compliance with these laws and regulations. As a result of these items, we could experience the following:

- suspension of production;
- remediation costs;
- alteration of our manufacturing processes;
- regulatory penalties, fines, and legal liabilities; and
- reputational challenges.

Our failure, or the failure of our joint ventures, to comply with these laws and regulations could have a material adverse effect on our business, results of operations, or financial condition.

We face risks associated with our international sales and operations that could materially adversely affect our business, results of operations, or financial condition.

Sales to customers outside the United States approximated 86% of our consolidated net sales for 2017. In addition, a substantial portion of our manufacturing operations are located outside the United States. In particular, a significant portion of our manufacturing operations are concentrated in Singapore, Taiwan, and Japan. Our international sales and operations are subject to a variety of risks, including:

- export and import duties, changes to import and export regulations, customs regulations and processes, and restrictions on the transfer of funds;
- compliance with U.S. and international laws involving international operations, including the Foreign Corrupt Practices Act of 1977, as amended, export and import laws, and similar rules and regulations;
- theft of intellectual property;
- political and economic instability;
- problems with the transportation or delivery of our products;
- issues arising from cultural or language differences and labor unrest;
- longer payment cycles and greater difficulty in collecting accounts receivable;
- compliance with trade, technical standards, and other laws in a variety of jurisdictions;
- contractual and regulatory limitations on our ability to maintain flexibility with our staffing levels;
- disruptions to our manufacturing operations as a result of actions imposed by foreign governments;
- changes in economic policies of foreign governments; and

difficulties in staffing and managing international operations.

These factors could have a material adverse effect on our business, results of operations, or financial condition.

We are subject to counterparty default risks.

We have numerous arrangements with financial institutions that subject us to counterparty default risks, including cash deposits, investments, capped call contracts on our common stock, and derivative instruments. As a result, we are subject to the risk that the counterparty to one or more of these arrangements will default on its performance obligations. A counterparty may not comply with their contractual commitments which could then lead to their defaulting on their obligations with little or no notice to us, which could limit our ability to take action to mitigate our exposure. Additionally, our ability to mitigate our

exposures may be constrained by the terms of our contractual arrangements or because market conditions prevent us from taking effective action. If one of our counterparties becomes insolvent or files for bankruptcy, our ability to recover any losses suffered as a result of that counterparty's default may be limited by the liquidity of the counterparty or the applicable laws governing the bankruptcy proceedings. In the event of such default, we could incur significant losses, which could have a material adverse effect on our business, results of operations, or financial condition.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Our Board of Directors has authorized the discretionary repurchase of up to \$1.25 billion of our outstanding common stock, which may be made in open-market purchases, block trades, privately-negotiated transactions, or derivative transactions. Through the first quarter of 2018, we had repurchased a total of 49 million shares for \$956 million through open-market transactions pursuant to such authorization. Repurchases are subject to market conditions and our ongoing determination of the best use of available cash. In the first quarter of 2018, we did not repurchase any shares and, as of November 30, 2017, the maximum dollar value of shares that we may repurchase under the authorization of the Board of Directors was \$294 million.

Shares of common stock withheld as payment of withholding taxes and exercise prices in connection with the vesting or exercise of equity awards are also treated as common stock repurchases. Those withheld shares of common stock are not considered common stock repurchases under an authorized common stock repurchase plan and accordingly are excluded from the amounts above.

ITEM 6. Exhibits

| Exhibit Number | Description of Exhibit | Filed Herewith | Form | Period Ending | Exhibit/ Appendix | Filing Date |
|----------------|---|----------------|------|---------------|-------------------|-------------|
| 3.1 | <u>Restated Certificate of Incorporation of the Registrant</u> | | 8-K | | 99.2 | 1/26/15 |
| 3.2 | <u>Bylaws of the Registrant, Amended and Restated</u> | | 8-K | | 99.1 | 4/15/14 |
| 10.70 | <u>Severance Benefits for Sumit Sadana</u> | ü | | | | |
| 10.72 | <u>Form of Amendment to Executive/Severance Agreement</u> | | 8-K | | 99.1 | 11/13/17 |
| | <u>Third Amendment to the Credit Agreement, dated April 26, 2016, by and among Micron Technology, Inc., as borrower,</u> | ü | | | | |
| 10.73 | <u>Morgan Stanley Senior Funding, Inc., as administrative agent and collateral agent, and the other agents party thereto and each financial institution party from time to time thereto</u> | ü | | | | |
| 10.74 | <u>Severance Benefits for Manish Bhatia</u> | ü | | | | |
| | <u>Underwriting Agreement, dated as of October 11, 2017, by</u> | | | | | |
| 10.75 | <u>and between Micron Technology, Inc. and J.P. Morgan Securities LLC</u> | | 8-K | | 1.1 | 10/16/17 |
| 31.1 | <u>Rule 13a-14(a) Certification of Chief Executive Officer</u> | ü | | | | |
| 31.2 | <u>Rule 13a-14(a) Certification of Chief Financial Officer</u> | ü | | | | |
| 32.1 | <u>Certification of Chief Executive Officer Pursuant to 18 U.S.C. 1350</u> | ü | | | | |
| 32.2 | <u>Certification of Chief Financial Officer Pursuant to 18 U.S.C. 1350</u> | ü | | | | |
| 101.INS | XBRL Instance Document | ü | | | | |
| 101.SCH | XBRL Taxonomy Extension Schema Document | ü | | | | |

Edgar Filing: MICRON TECHNOLOGY INC - Form 10-Q

| | | |
|---------|--|---|
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document | ü |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document | ü |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document | ü |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document | ü |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Micron Technology, Inc.
(Registrant)

Date: December 20, 2017/s/ Ernest E. Maddock

Ernest E. Maddock
Senior Vice President and Chief Financial Officer (Principal Financial and Accounting
Officer)