

RELIANCE STEEL & ALUMINUM CO  
Form 10-Q  
November 01, 2017  
Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2017

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 001-13122

RELIANCE STEEL & ALUMINUM CO.

(Exact name of registrant as specified in its charter)

Delaware	95-1142616
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)

350 South Grand Avenue, Suite 5100

Los Angeles, California 90071

Edgar Filing: RELIANCE STEEL & ALUMINUM CO - Form 10-Q

(Address of principal executive offices, including zip code)

(213) 687-7700

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

As of October 30, 2017, 72,915,294 shares of the registrant's common stock, \$0.001 par value, were outstanding.

Table of Contents

RELIANCE STEEL & ALUMINUM CO.

TABLE OF CONTENTS

<u>PART I -- FINANCIAL INFORMATION</u>	1
<u>Item 1. Financial Statements</u>	
<u>Unaudited Consolidated Balance Sheets</u>	1
<u>Unaudited Consolidated Statements of Income</u>	2
<u>Unaudited Consolidated Statements of Comprehensive Income</u>	3
<u>Unaudited Consolidated Statements of Cash Flows</u>	4
<u>Notes to Unaudited Consolidated Financial Statements</u>	5
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	13
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	23
<u>Item 4. Controls and Procedures</u>	23
<u>PART II -- OTHER INFORMATION</u>	24
<u>Item 1. Legal Proceedings</u>	24
<u>Item 1A. Risk Factors</u>	24
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	24
<u>Item 3. Defaults Upon Senior Securities</u>	24
<u>Item 4. Mine Safety Disclosures</u>	24
<u>Item 5. Other Information</u>	24
<u>Item 6. Exhibits</u>	24
<u>SIGNATURES</u>	25



Table of Contents

## PART I -- FINANCIAL INFORMATION

## Item 1. Financial Statements

## RELIANCE STEEL &amp; ALUMINUM CO.

## UNAUDITED CONSOLIDATED BALANCE SHEETS

(in millions, except share amounts)

	September 30, 2017	December 31, 2016*
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 170.2	\$ 122.8
Accounts receivable, less allowance for doubtful accounts of \$17.0 at September 30, 2017 and \$15.3 at December 31, 2016	1,166.0	960.2
Inventories	1,772.5	1,532.6
Prepaid expenses and other current assets	60.4	72.9
Total current assets	3,169.1	2,688.5
Property, plant and equipment:		
Land	232.8	228.2
Buildings	1,087.1	1,059.2
Machinery and equipment	1,712.2	1,647.3
Accumulated depreciation	(1,381.0)	(1,272.5)
Property, plant and equipment, net	1,651.1	1,662.2
Goodwill	1,834.0	1,827.4
Intangible assets, net	1,116.8	1,151.3
Cash surrender value of life insurance policies, net	36.8	46.9
Other assets	39.1	35.0
Total assets	\$ 7,846.9	\$ 7,411.3
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 407.2	\$ 302.2
Accrued expenses	103.5	83.7
Accrued compensation and retirement costs	128.5	140.8
Accrued insurance costs	42.6	40.6
Current maturities of long-term debt and short-term borrowings	79.7	82.5
Income taxes payable	19.7	6.2
Total current liabilities	781.2	656.0

Edgar Filing: RELIANCE STEEL & ALUMINUM CO - Form 10-Q

Long-term debt	1,896.0	1,846.7
Long-term retirement costs	86.2	89.6
Other long-term liabilities	13.0	13.0
Deferred income taxes	624.6	626.9
Commitments and contingencies		
Equity:		
Preferred stock, \$0.001 par value:		
Authorized shares — 5,000,000		
None issued or outstanding	—	—
Common stock and additional paid-in capital, \$0.001 par value:		
Authorized shares — 200,000,000		
Issued and outstanding shares – 72,913,683 at September 30, 2017 and 72,682,793 at December 31, 2016	616.2	590.3
Retained earnings	3,876.6	3,663.2
Accumulated other comprehensive loss	(77.9)	(104.7)
Total Reliance stockholders' equity	4,414.9	4,148.8
Noncontrolling interests	31.0	30.3
Total equity	4,445.9	4,179.1
Total liabilities and equity	\$ 7,846.9	\$ 7,411.3

\* Amounts were derived from audited financial statements.

See accompanying notes to unaudited consolidated financial statements.

Table of Contents

RELIANCE STEEL &amp; ALUMINUM CO.

## UNAUDITED CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share amounts)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2017	2016	2017	2016
Net sales	\$ 2,450.1	\$ 2,185.2	\$ 7,344.6	\$ 6,551.8
Costs and expenses:				
Cost of sales (exclusive of depreciation and amortization shown below)	1,764.6	1,530.6	5,235.4	4,575.4
Warehouse, delivery, selling, general and administrative	470.0	453.0	1,422.1	1,357.7
Depreciation and amortization	54.0	55.1	164.2	166.7
Impairment of long-lived assets	2.8	51.7	2.8	51.7
	2,291.4	2,090.4	6,824.5	6,151.5
Operating income	158.7	94.8	520.1	400.3
Other (income) expense:				
Interest expense	19.1	22.2	54.9	65.6
Other (income) expense, net	(2.6)	2.1	2.1	3.4
Income before income taxes	142.2	70.5	463.1	331.3
Income tax provision	43.2	19.9	145.9	85.1
Net income	99.0	50.6	317.2	246.2
Less: Net income attributable to noncontrolling interests				
interests	1.7	1.1	5.2	3.6
Net income attributable to Reliance	\$ 97.3	\$ 49.5	\$ 312.0	\$ 242.6
Earnings per share attributable to Reliance stockholders:				
Diluted	\$ 1.32	\$ 0.68	\$ 4.24	\$ 3.32
Basic	\$ 1.33	\$ 0.68	\$ 4.28	\$ 3.36
Cash dividends per share	\$ 0.45	\$ 0.425	\$ 1.35	\$ 1.225

See accompanying notes to unaudited consolidated financial statements.

Table of Contents

RELIANCE STEEL &amp; ALUMINUM CO.

## UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in millions)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2017	2016	2017	2016
Net income	\$ 99.0	\$ 50.6	\$ 317.2	\$ 246.2
Other comprehensive income (loss):				
Foreign currency translation gain (loss)	10.5	(3.2)	24.5	7.7
Pension and postretirement benefit adjustments, net of tax	—	—	2.3	—
Total other comprehensive income (loss)	10.5	(3.2)	26.8	7.7
Comprehensive income	109.5	47.4	344.0	253.9
Less: Comprehensive income attributable to noncontrolling interests	1.7	1.1	5.2	3.6
Comprehensive income attributable to Reliance	\$ 107.8	\$ 46.3	\$ 338.8	\$ 250.3

See accompanying notes to unaudited consolidated financial statements.



Table of Contents

## RELIANCE STEEL &amp; ALUMINUM CO.

## UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions)

	Nine Months Ended September 30,	
	2017	2016
Operating activities:		
Net income	\$ 317.2	\$ 246.2
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization expense	164.2	166.7
Impairment of long-lived assets	2.8	51.7
Deferred income tax (benefit) provision	(4.7)	0.5
Gain on sales of property, plant and equipment	(8.4)	(1.1)
Stock-based compensation expense	23.3	17.8
Other	4.9	5.9
Changes in operating assets and liabilities (excluding effect of businesses acquired):		
Accounts receivable	(202.6)	(112.0)
Inventories	(235.5)	(95.5)
Prepaid expenses and other assets	12.6	35.2
Accounts payable and other liabilities	124.5	72.2
Net cash provided by operating activities	198.3	387.6
Investing activities:		
Purchases of property, plant and equipment	(118.1)	(110.6)
Acquisitions, net of cash acquired	(1.3)	(349.0)
Proceeds from sales of property, plant and equipment	14.0	5.7
Other	5.6	(4.1)
Net cash used in investing activities	(99.8)	(458.0)
Financing activities:		
Net short-term debt borrowings (repayments)	3.6	(11.9)
Proceeds from long-term debt borrowings	674.0	1,713.0
Principal payments on long-term debt	(634.5)	(1,525.2)
Debt issuance costs	—	(6.8)
Dividends and dividend equivalents paid	(99.3)	(89.5)
Exercise of stock options	3.4	31.3
Other	(5.3)	(4.1)
Net cash (used in) provided by financing activities	(58.1)	106.8
Effect of exchange rate changes on cash	7.0	2.6
Increase in cash and cash equivalents	47.4	39.0
Cash and cash equivalents at beginning of year	122.8	104.3
Cash and cash equivalents at end of period	\$ 170.2	\$ 143.3
Supplemental cash flow information:		
Interest paid during the period	\$ 44.2	\$ 47.0

Edgar Filing: RELIANCE STEEL & ALUMINUM CO - Form 10-Q

Income taxes paid during the period, net	\$ 135.2	\$ 67.2
Non-cash investing and financing activities:		
Debt assumed in connection with acquisition	\$ —	\$ 6.1

See accompanying notes to unaudited consolidated financial statements.

Table of Contents

RELIANCE STEEL & ALUMINUM CO.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

September 30, 2017

1. Basis of Presentation

Principles of Consolidation

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”) for interim financial information and with the instructions of Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments, consisting only of normal recurring adjustments necessary for a fair presentation with respect to the interim financial statements, have been included. The results of operations for the nine months ended September 30, 2017 are not necessarily indicative of the results for the full year ending December 31, 2017. These financial statements should be read in conjunction with the consolidated financial statements and footnotes thereto for the year ended December 31, 2016, included in Reliance Steel & Aluminum Co.’s (“Reliance”, the “Company”, “we”, “our” or “us”) Annual Report on Form 10-K.

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts and the disclosure of contingent amounts in our consolidated financial statements and the accompanying notes. Actual results could differ from those estimates.

Our consolidated financial statements include the assets, liabilities and operating results of majority-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated. The ownership of the other interest holders of consolidated subsidiaries is reflected as noncontrolling interests. Our investments in unconsolidated subsidiaries are recorded under the equity method of accounting.

2. Impact of Recently Issued Accounting Guidance

Impact of Recently Issued Accounting Standards—Adopted

**Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost**—In March 2017, the Financial Accounting Standards Board (“FASB”) issued accounting changes to improve the presentation of net periodic pension cost and net periodic postretirement benefit cost in the income statement, and to narrow the amounts eligible for capitalization in assets. The amendments require the service cost component of net periodic benefit cost be reported in the same line as other compensation costs and the other components of net periodic benefit cost be presented in the income statement outside of operating income. We adopted these changes in the three months ended March 31, 2017 on a retrospective basis. As a result of the adoption, we retrospectively adjusted the presentation of our income statement for the three-month and nine-month periods ended September 30, 2016, decreasing Warehouse, delivery, selling, general and administrative expense by \$1.3 million and \$3.9 million, respectively, and increasing Other (income) expense, net by \$1.3 million and \$3.9 million, respectively. The adjustment to the income statement presentation for the 2016 periods was estimated using the components of net periodic benefit cost other than service cost included in Note 11— “Employee Benefits” to our consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2016. We include the components of net periodic benefit cost other than service cost in Other (income) expense, net in all periods presented. The amendment requiring only the service cost component of net periodic benefit cost to be eligible for capitalization in assets did not impact our asset capitalization policies. The adoption of these changes did not have a material impact on our consolidated financial statements.

**Clarifying the Definition of a Business**—In January 2017, the FASB issued accounting changes to clarify the definition of a business with the objective of adding guidance to assist entities with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The accounting changes provide a framework to determine when a set of assets and activities is not a business. These accounting changes, which will be applied to our future acquisitions, were adopted during the three months ended March 31, 2017. The adoption of these accounting changes did not have a material impact on our consolidated financial statements.

Table of Contents

Impact of Recently Issued Accounting Standards—Not Yet Adopted

**Classification of Certain Cash Receipts and Cash Payments**—In August 2016, the FASB issued accounting changes that clarifies the presentation and classification of certain cash receipts and payments in the statement of cash flows with the objective of reducing the existing diversity in practice with respect to eight types of cash flows. The guidance will be effective for fiscal years and interim periods beginning after December 15, 2017, or January 1, 2018 for the Company. Early adoption is permitted. The adoption of this standard will not have a material impact on our consolidated financial statements.

**Leases**—In February 2016, the FASB issued accounting changes which will require lessees to recognize most long-term leases on-balance sheet through the recognition of a right-of-use asset and a lease liability. The guidance will be effective for fiscal years and interim periods beginning after December 15, 2018, or January 1, 2019 for the Company. Early adoption is permitted. We have implemented a lease management system and are developing processes necessary to implement these accounting changes. We expect the adoption of these accounting changes will materially increase our assets and liabilities, but will not have a material impact on our net income or equity. We anticipate adopting this new standard on January 1, 2019 with modified retrospective application, using the available practical expedients. Full retrospective application is prohibited.

**Revenue from Contracts with Customers**—In May 2014, the FASB issued accounting changes, which replace most of the detailed guidance on revenue recognition that currently exists under U.S. GAAP. Under the new guidance, an entity should recognize revenue in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The Company will adopt the new guidance on January 1, 2018 using the modified retrospective method, which requires that we recognize the cumulative effect of initially applying the accounting changes as an adjustment to opening retained earnings on the adoption date. We primarily sell our inventories in the “spot market” pursuant to fixed price purchase orders and do not enter into transactions with multiple performance obligations. As such, we do not expect this standard to have a material impact on our consolidated financial statements. We will continue to evaluate this standard and update the disclosures on its impact.

### 3. Acquisitions

#### 2016 Acquisitions

On August 1, 2016, through our wholly owned subsidiary American Metals Corporation, we acquired Alaska Steel Company (“Alaska Steel”), a full-line metal distributor headquartered in Anchorage, Alaska. Our acquisition of Alaska Steel was our first entry into the Alaska market. Alaska Steel provides steel, aluminum, stainless and specialty metals

and related processing services to a variety of customers in diverse industries including infrastructure and energy, throughout Alaska. Alaska Steel's net sales for the nine months ended September 30, 2017 were \$17.3 million.

On April 1, 2016, we acquired Best Manufacturing, Inc. ("Best Manufacturing"), a custom sheet metal fabricator of steel and aluminum products on both a direct and toll basis. Best Manufacturing, headquartered in Jonesboro, Arkansas, provides various precision fabrication services including laser cutting, shearing, computer numerated control ("CNC") punching, CNC forming and rolling, as well as welding, assembly, painting, inventory management and engineering expertise. Best Manufacturing's net sales for the nine months ended September 30, 2017 were \$16.8 million.

On January 1, 2016, we acquired Tubular Steel, Inc. ("Tubular Steel"), a distributor and processor of carbon, alloy and stainless steel pipe, tubing and bar products. Tubular Steel, headquartered in St. Louis, Missouri, has six locations and a fabrication business that supports its diverse customer base. Tubular Steel's net sales for the nine months ended September 30, 2017 were \$102.5 million.

We funded our 2016 acquisitions with borrowings on our revolving credit facility and cash on hand.

Table of Contents

The allocation of the total purchase price of our 2016 acquisitions to the fair values of the assets acquired and liabilities assumed was as follows:

	(in millions)
Cash	\$ 1.5
Accounts receivable	14.1
Inventories	66.6
Property, plant and equipment	62.2
Goodwill	104.7
Intangible assets subject to amortization	77.1
Intangible assets not subject to amortization	38.2
Other current and long-term assets	0.5
Total assets acquired	364.9
Current and long-term debt	6.1
Other current and long-term liabilities	7.3
Total liabilities assumed	13.4
Net assets acquired	\$ 351.5

The acquisitions discussed in this note have been accounted for under the acquisition method of accounting and, accordingly, the respective purchase price has been allocated to the assets acquired and liabilities assumed based on their estimated fair values at the date of each acquisition. The accompanying consolidated statements of income include the revenues and expenses of each acquisition since its respective acquisition date. The consolidated balance sheets reflect the allocation of each acquisition's purchase price as of September 30, 2017 and December 31, 2016. The measurement periods for purchase price allocations do not exceed 12 months from the acquisition date.

#### 4. Goodwill

The change in the carrying amount of goodwill is as follows:

	(in millions)
Balance at January 1, 2017	\$ 1,827.4
Acquisition	1.3
Effect of foreign currency translation	5.3
Balance at September 30, 2017	\$ 1,834.0

We had no accumulated impairment losses related to goodwill at September 30, 2017.

## 5. Intangible Assets, net

Intangible assets, net consisted of the following:

	Weighted Average Amortizable Life in Years	September 30, 2017		December 31, 2016	
		Gross Carrying Amount (in millions)	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Intangible assets subject to amortization:					
Covenants not to compete	4.7	\$ 0.9	\$ (0.5)	\$ 1.1	\$ (0.6)
Customer lists/relationships	14.6	741.7	(379.9)	736.7	(338.9)
Software	10.0	8.1	(8.1)	8.1	(8.1)
Other	5.4	6.4	(5.8)	6.3	(5.5)
		757.1	(394.3)	752.2	(353.1)
Intangible assets not subject to amortization:					
Trade names		754.0	—	752.2	—
		\$ 1,511.1	\$ (394.3)	\$ 1,504.4	\$ (353.1)



Table of Contents

We recognized amortization expense for intangible assets of \$38.9 million and \$40.6 million for the nine months ended September 30, 2017 and 2016, respectively. Foreign currency translation gains related to intangible assets, net, were \$4.4 million during the nine months ended September 30, 2017.

The following is a summary of estimated aggregate amortization expense for the remaining three months of 2017 and each of the succeeding five years:

	(in millions)
2017 (remaining three months)	\$ 11.6
2018	46.3
2019	46.2
2020	46.2
2021	42.2
2022	34.0

## 6. Debt

Debt consisted of the following:

	September 30, 2017	December 31, 2016
	(in millions)	
Unsecured revolving credit facility due September 30, 2021	\$ 610.0	\$ 540.0
Unsecured term loan due from December 29, 2017 to September 30, 2021	570.0	600.0
Senior unsecured notes due April 15, 2023	500.0	500.0
Senior unsecured notes due November 15, 2036	250.0	250.0
Other notes and revolving credit facilities	59.5	55.0
Total	1,989.5	1,945.0
Less: unamortized discount and debt issuance costs	(13.8)	(15.8)
Less: amounts due within one year and short-term borrowings	(79.7)	(82.5)
Total long-term debt	\$ 1,896.0	\$ 1,846.7

## Unsecured Credit Facility

On September 30, 2016, we entered into a \$2.1 billion unsecured five-year credit agreement (“Credit Agreement”) comprised of a \$1.5 billion unsecured revolving credit facility and a \$600.0 million unsecured term loan, with an option to increase the revolving facility up to an additional \$500.0 million at our request, subject to approval of the lenders and certain other customary conditions. The term loan due September 30, 2021 amortizes in quarterly installments, with an annual amortization of 5% through September 2018 and 10% thereafter until June 2021, with the balance to be paid at maturity. Interest on borrowings from the revolving credit facility and term loan at September 30, 2017 was at variable rates based on LIBOR plus 1.25% or the bank prime rate plus 0.25% and included a commitment fee at an annual rate of 0.15% on the unused portion of the revolving credit facility. The applicable margins over LIBOR and base rate borrowings, along with commitment fees, are subject to adjustment every quarter based on our leverage ratio, as defined in the Credit Agreement. All borrowings under the Credit Agreement may be prepaid without penalty.

Weighted average interest rates on borrowings outstanding on the revolving credit facility were 2.49% and 2.16% as of September 30, 2017 and December 31, 2016, respectively. Weighted average interest rates on borrowings outstanding on the term loan were 2.49% and 2.02% as of September 30, 2017 and December 31, 2016, respectively. As of September 30, 2017, we had \$610.0 million of outstanding borrowings, \$63.0 million of letters of credit issued and \$827.0 million available for borrowing on the revolving credit facility.

## Table of Contents

### Senior Unsecured Notes

On November 20, 2006, we entered into an indenture (the “2006 Indenture”), for the issuance of \$600.0 million of unsecured debt securities. The total debt issued was comprised of two tranches, (a) \$350.0 million aggregate principal amount of senior unsecured notes bearing interest at the rate of 6.20% per annum, which matured and were repaid on November 15, 2016 and (b) \$250.0 million aggregate principal amount of senior unsecured notes bearing interest at the rate of 6.85% per annum, maturing on November 15, 2036.

On April 12, 2013, we entered into an indenture (the “2013 Indenture” and, together with the 2006 Indenture, the “Indentures”), for the issuance of \$500.0 million aggregate principal amount of senior unsecured notes at the rate of 4.50% per annum, maturing on April 15, 2023.

Under the Indentures, the notes are senior unsecured obligations and rank equally in right of payment with all of our existing and future unsecured and unsubordinated obligations.

The senior unsecured notes include provisions that require us to make an offer to repurchase the notes at a price equal to 101% of their principal amount plus accrued and unpaid interest in the event of both a change in control and a downgrade of our credit rating.

### Other Notes and Revolving Credit Facilities

Revolving credit facilities with a combined credit limit of approximately \$69.8 million are in place for operations in Asia and Europe with combined outstanding balances of \$49.2 million and \$44.4 million as of September 30, 2017 and December 31, 2016, respectively.

Various industrial revenue bonds had combined outstanding balances of \$10.3 million as of September 30, 2017 and \$10.6 million as of December 31, 2016, and have maturities through 2027.

### Covenants

The Credit Agreement and the Indentures include customary representations, warranties, covenants, acceleration, indemnity and events of default provisions. The covenants under the Credit Agreement include, among other things, two financial statement covenants that require us to maintain an interest coverage ratio and a maximum leverage ratio.

## 7. Income Taxes

Our effective income tax rates for the three months ended September 30, 2017 and 2016 were 30.4% and 28.2%, respectively. Our effective income tax rates for the nine months ended September 30, 2017 and 2016 were 31.5% and 25.7%, respectively. Our 2016 nine-month period effective income tax rate was favorably impacted by the resolution of a tax position that was previously uncertain, which lowered our 2016 nine-month income tax provision by \$17.6 million and our effective income tax rate by 5.3 percentage points. Other permanent items that lowered our effective income tax rates from the federal statutory rate were not materially different during both years and relate mainly to company-owned life insurance policies, domestic production activities deductions and foreign income levels that are taxed at rates lower than the U.S. statutory rate of 35%.

## 8. Equity

### Common Stock

As of September 30, 2017, we had authorization to purchase a total of approximately 8.4 million shares under our existing share repurchase plan, or about 12% of outstanding shares. There were no share repurchases in the nine months ended September 30, 2017. Repurchased and subsequently retired shares are restored to the status of authorized but unissued shares.

Table of Contents

Common stock and additional paid-in capital activity included the following:

	Three Months Ended September 30, 2017			Nine Months Ended September 30, 2017		Weighted Average Exercise Price
	Shares	Amount	Price	Shares	Amount	
	(in millions, except share and per share amounts)					
Stock-based compensation <sup>(1)</sup>	2,133	\$ 8.4		164,435	\$ 22.5	
Stock options exercised	9,925	0.5	\$ 55.73	66,455	3.4	\$ 50.81
Total	12,058	\$ 8.9		230,890	\$ 25.9	

<sup>(1)</sup> The nine months ended September 30, 2017 amount is comprised of stock-based compensation expense of \$23.3 million reduced by \$0.8 million of payments we made to tax authorities on our employees' behalf for shares withheld related to net share settlements.

## Dividends

On October 24, 2017, our Board of Directors declared the 2017 fourth quarter cash dividend of \$0.45 per share. The dividend is payable on December 8, 2017 to stockholders of record as of November 17, 2017.

During the third quarters of 2017 and 2016, we declared and paid quarterly dividends of \$0.45 and \$0.425 per share, or \$32.8 million and \$31.5 million in total, respectively. During the nine months ended September 30, 2017 and 2016, we declared and paid quarterly dividends of \$1.35 and \$1.225 per share, or \$98.4 million and \$88.6 million in total, respectively. During the nine months ended September 30, 2017 and 2016, we paid \$0.9 million in dividend equivalents with respect to vested restricted stock units ("RSUs").

## Stock-Based Compensation

We make annual grants of long-term incentive awards to officers and key employees in the forms of service-based and performance-based RSUs that generally have 3-year vesting periods. The performance-based RSU awards are subject to both service and performance goal criteria. We also make annual grants of restricted stock to the non-employee members of the Board of Directors that include dividend rights and vest immediately upon grant. The fair value of the RSUs and restricted stock awards is determined based on the closing stock price of our common stock on the grant

date.

A summary of the status of our unvested service-based and performance-based RSUs as of September 30, 2017 and changes during the nine-month period then ended is as follows:

		Weighted Average Grant Date Fair Value
Unvested Shares	Shares	
Unvested at January 1, 2017	985,540	\$ 64.34
Granted <sup>(1)</sup>	446,525	79.60
Vested	(8,159)	62.49
Cancelled	(38,274)	67.84
Unvested at September 30, 2017	1,385,632	\$ 69.18
Shares reserved for future grants (all plans)	1,650,458	

---

<sup>(1)</sup> 446,525 RSUs, including 169,009 performance-based RSUs.

Table of Contents

## Accumulated Other Comprehensive Loss

Accumulated other comprehensive loss included the following:

	Foreign Currency Translation (Loss) Gain (in millions)	Pension and Postretirement Benefit Adjustments, Net of Tax	Accumulated Other Comprehensive (Loss) Income
Balance as of January 1, 2017	\$ (79.9)	\$ (24.8)	\$ (104.7)
Current-period change	24.5	2.3	26.8
Balance as of September 30, 2017	\$ (55.4)	\$ (22.5)	\$ (77.9)

Foreign currency translation adjustments are not generally adjusted for income taxes as they relate to indefinite investments in foreign subsidiaries. Pension and postretirement benefit adjustments are net of taxes of \$13.5 million and \$14.9 million as of September 30, 2017 and December 31, 2016, respectively.

## 9. Commitments and Contingencies

## Environmental Contingencies

We are currently involved with a certain environmental remediation project related to activities at former manufacturing operations of Earle M. Jorgensen Company (“EMJ”), our wholly owned subsidiary, which were sold many years prior to Reliance’s acquisition of EMJ in 2006. Although the potential cleanup costs could be significant, EMJ had maintained insurance policies during the time it owned the manufacturing operations that have covered costs incurred to date, and are expected to continue to cover the majority of the related costs. We do not expect that this obligation will have a material adverse impact on our consolidated financial position, results of operations or cash flows.

## Legal Matters

From time to time, we are named as a defendant in legal actions. Generally, these actions arise out of our normal course of business. We are not currently a party to any pending legal proceedings other than routine litigation incidental to the business. We expect that these matters will be resolved without having a material adverse effect on our results of operations, financial condition or cash flows. We maintain general liability insurance against risks arising out of our normal course of business.

## 10. Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2017	2016	2017	2016
	(in millions, except share and per share amounts)			
Numerator:				
Net income attributable to Reliance	\$ 97.3	\$ 49.5	\$ 312.0	\$ 242.6
Denominator:				
Weighted average shares outstanding	72,908,979	72,542,873	72,881,000	72,282,537
Dilutive effect of stock-based awards	708,500	737,924	630,427	752,401
Weighted average diluted shares outstanding	73,617,479	73,280,797	73,511,427	73,034,938
Earnings per share attributable to Reliance stockholders:				
Diluted	\$ 1.32	\$ 0.68	\$ 4.24	\$ 3.32
Basic	\$ 1.33	\$ 0.68	\$ 4.28	\$ 3.36



Table of Contents

Potentially dilutive securities whose effect would have been antidilutive were not significant for the three-month and nine-month periods ended September 30, 2017 and 2016.

## 11. Impairment and Restructuring Charges

We recorded impairment and restructuring charges of \$2.1 million and \$2.4 million in the three months and nine months ended September 30, 2017, respectively, compared to \$67.3 million in the comparable 2016 periods. The 2016 charges mainly related to certain of our energy-related businesses as a result of the impact to our business from continued low crude oil prices that reduced drilling activity and the resulting decline in demand for the products we sell to the energy market (oil and gas).

The impairment and restructuring charges (credits) consisted of the following:

	Three Months Ended September 30, 2017		Nine Months Ended September 30, 2016	
	2017	2016	2017	2016
	(in millions)			
Property, plant and equipment	\$ 2.8	\$ 15.3	\$ 2.8	\$ 15.3
Intangible assets, net	—	36.4	—	36.4
Total impairment charges	2.8	51.7	2.8	51.7
Restructuring—cost of sales	—	11.7	(0.2)	11.7
Restructuring—warehouse, delivery, selling, general and administrative expense	(0.7)	2.9	(0.2)	2.9
Restructuring—non-operating expense	—	1.0	—	1.0
Total impairment and restructuring charges	\$ 2.1	\$ 67.3	\$ 2.4	\$ 67.3

## 12. Subsequent Events

On October 2, 2017, through our wholly owned subsidiary Diamond Manufacturing Company, we acquired Ferguson Perforating Company (“Ferguson”). Ferguson, headquartered in Providence, Rhode Island, specializes in manufacturing highly engineered and complex perforated metal parts that have application in diverse end markets including industrial machinery, automotive, aerospace, sugar producers and consumer electronics manufacturers. The acquisition was funded with borrowings on our revolving credit facility. For the year ended December 31, 2016, Ferguson’s net sales were approximately \$31.0 million.



Table of Contents

RELIANCE STEEL & ALUMINUM CO.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This report contains certain statements that are, or may be deemed to be, forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Our forward-looking statements may include, but are not limited to, discussions of our industry, our end markets, our business strategies and our expectations concerning future demand and our results of operations, margins, profitability, impairment charges, liquidity, litigation matters and capital resources. In some cases, you can identify forward-looking statements by terminology such as "may," "will," "should," "could," "would," "expect," "plan," "anticipate," "believe," "estimate," "predict," "potential" and "continue," the negative of these terms, and similar expressions. All statements contained in this report, other than statements of historical fact, are forward-looking statements. These forward-looking statements are based on management's estimates, projections and assumptions as of the date of such statements.

Forward-looking statements involve known and unknown risks and uncertainties and are not guarantees of future performance. Actual outcomes and results may differ materially from what is expressed or forecasted in these forward-looking statements as a result of various important factors, including, but not limited to, those disclosed in this report and in other reports we have filed with the Securities and Exchange Commission (the "SEC"). As a result, these statements speak only as of the date that they were made, and we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by law. Important risks and uncertainties about our business can be found in "Item 1A. Risk Factors" of our Annual Report on Form 10-K for the year ended December 31, 2016 filed with the SEC.

Overview

We had strong operational execution in the three-month and nine-month periods ended September 30, 2017. Sales for the three-month period ended September 30, 2017 were \$2.45 billion, up 12.1% from \$2.19 billion in the same period in 2016. During the nine months ended September 30, 2017, sales were \$7.34 billion, up 12.1% from \$6.55 billion in the same period in 2016. Both pricing and demand levels improved from 2016. Pricing levels were higher in the nine months ended September 30, 2017 compared to the same period in 2016, especially for carbon (52% of our sales) and stainless steel (14% of our sales) products, which had a favorable impact on our revenues. We achieved several operational successes in the three-month and nine-month periods ended September 30, 2017:

- Gross profit was \$685.5 million in the third quarter of 2017, the third highest quarterly result in our history, trailing only the first and second quarters of 2017;

- Our gross profit margin in each of the first three quarters of 2017 was within or above our target range of 27% to 29%; and
- Our earnings per diluted share of \$1.32 in the third quarter of 2017 was the highest third quarter result since September 2008.

Our tons sold increased 5.3% and 3.0% in the three-month and nine-month periods ended September 30, 2017, respectively, compared to the same periods in 2016, exceeding or meeting the industry increases reported by the Metals Service Center Institute (“MSCI”) of 1.6% and 3.0%, respectively, during the same periods. We believe our strong performance is attributable to our focus on small orders requiring high levels of quality and service on a just-in-time basis, as well as our significant investments in value-added processing equipment over the past few years.

Our same-store average selling price per ton sold in the three-month and nine-month periods ended September 30, 2017 increased 6.8% and 9.3%, respectively, compared to the same periods in 2016. Our same-store average selling price per ton sold has increased sequentially in each of the past six quarters, mainly for certain carbon and stainless steel products. Metal prices began to increase in the second quarter of 2016 which we believe was primarily due to improved demand and increased raw material costs.

## Table of Contents

Our same-store S,G&A expense as a percent of sales of 19.1% and 19.3% in the three-month and nine-month periods ended September 30, 2017, respectively, decreased from 20.6% in each of the same 2016 periods mainly due to higher metals pricing levels and effective expense control during the 2017 periods that increased our sales levels.

We generated cash flow from operations of \$198.3 million in the nine months ended September 30, 2017, down from \$387.6 million in the same period of 2016 primarily due to increased working capital requirements from higher metal prices and an improved demand environment in 2017. As of September 30, 2017, our net debt-to-total capital ratio was 29.0%, down from 30.3% as of December 31, 2016. We believe we have sufficient liquidity as of September 30, 2017, with approximately \$827.0 million available for borrowing on our revolving credit facility.

We believe that our exposure to diverse end markets, broad product base, and wide geographic footprint will continue to lessen earnings volatility compared to many of our competitors.

We will continue to focus on working capital management and maximizing profitability of our existing businesses, as well as executing our proven growth strategies.

## 2017 Acquisition

On October 2, 2017, through our wholly owned subsidiary Diamond Manufacturing Company, we acquired Ferguson Perforating Company (“Ferguson”). Ferguson, headquartered in Providence, Rhode Island, specializes in manufacturing highly engineered and complex perforated metal parts that have application in diverse end markets including industrial machinery, automotive, aerospace, sugar producers and consumer electronics manufacturers. The acquisition was funded with borrowings on our revolving credit facility. For the year ended December 31, 2016, Ferguson’s net sales were approximately \$31.0 million.

## 2016 Acquisitions

On August 1, 2016, through our wholly owned subsidiary American Metals Corporation, we acquired Alaska Steel Company (“Alaska Steel”), a full-line metal distributor headquartered in Anchorage, Alaska. Our acquisition of Alaska Steel was our first entry into the Alaska market. Alaska Steel provides steel, aluminum, stainless and specialty metals and related processing services to a variety of customers in diverse industries including infrastructure and energy, throughout Alaska. Alaska Steel’s net sales for the nine months ended September 30, 2017 were \$17.3 million.

On April 1, 2016, we acquired Best Manufacturing, Inc. (“Best Manufacturing”), a custom sheet metal fabricator of steel and aluminum products on both a direct and toll basis. Best Manufacturing, headquartered in Jonesboro, Arkansas, provides various precision fabrication services including laser cutting, shearing, computer numerated control (“CNC”) punching, CNC forming and rolling, as well as welding, assembly, painting, inventory management and engineering expertise. Best Manufacturing’s net sales for the nine months ended September 30, 2017 were \$16.8 million.

On January 1, 2016, we acquired Tubular Steel, Inc. (“Tubular Steel”), a distributor and processor of carbon, alloy and stainless steel pipe, tubing and bar products. Tubular Steel, headquartered in St. Louis, Missouri, has six locations and a fabrication business that supports its diverse customer base. Tubular Steel’s net sales for the nine months ended September 30, 2017 were \$102.5 million.

We funded our 2016 acquisitions with borrowings on our revolving credit facility and cash on hand.

Table of Contents

Three Months and Nine Months Ended September 30, 2017 Compared to Three Months and Nine Months Ended September 30, 2016

The following table sets forth certain income statement data for the three-month and nine-month periods ended September 30, 2017 and 2016 (dollars are shown in millions and certain amounts may not calculate due to rounding):

	Three Months Ended September 30, 2017			2016			Nine Months Ended September 30, 2017			2016		
	\$	% of Net Sales	%	\$	% of Net Sales	%	\$	% of Net Sales	%	\$	% of Net Sales	%
Net sales	\$ 2,450.1	100.0	%	\$ 2,185.2	100.0	%	\$ 7,344.6	100.0	%	\$ 6,551.8	100.0	%
Cost of sales (exclusive of depreciation and amortization expense shown below) (1)	1,764.6	72.0		1,530.6	70.0		5,235.4	71.3		4,575.4	69.8	
Gross profit (2)	685.5	28.0		654.6	30.0		2,109.2	28.7		1,976.4	30.2	
Warehouse, delivery, selling, general and administrative expense ("S,G&A") (3) (4)	470.0	19.2		453.0	20.7		1,422.1	19.4		1,357.7	20.7	
Depreciation expense	41.8	1.7		41.6	1.9		125.3	1.7		126.1	1.9	
Amortization expense	12.2	0.5		13.5	0.6		38.9	0.5		40.6	0.6	
Impairment of long-lived assets (5)	2.8	0.1		51.7	2.4		2.8	—		51.7	0.8	
Operating income (3)	\$ 158.7	6.5	%	\$ 94.8	4.3	%	\$ 520.1	7.1	%	\$ 400.3	6.1	%

(1) Cost of sales includes \$11.7 million of inventory-related restructuring charges relating to the planned closure or sale of certain locations in the three months and nine months ended September 30, 2016.

(2)

Gross profit, calculated as net sales less cost of sales, and gross profit margin, calculated as gross profit divided by net sales, are non-GAAP financial measures as they exclude depreciation and amortization expense associated with the corresponding sales. The majority of our orders are basic distribution with no processing services performed. For the remainder of our sales orders, we perform “first-stage” processing, which is generally not labor intensive as we are simply cutting the metal to size. Because of this, the amount of related labor and overhead, including depreciation and amortization, is not significant and is excluded from our cost of sales. Therefore, our cost of sales is substantially comprised of the cost of the material we sell. We use gross profit and gross profit margin as shown above as measures of operating performance. Gross profit and gross profit margin are important operating and financial measures, as their fluctuations can have a significant impact on our earnings. Gross profit and gross profit margin, as presented, are not necessarily comparable with similarly titled measures for other companies.

- (3) The 2016 amounts have been retrospectively adjusted pursuant to our adoption of accounting changes related to the presentation of net periodic pension cost and net periodic postretirement benefit cost. See Note 2 to the Unaudited Consolidated Financial Statements for further information.
- (4) S,G&A expense includes \$4.6 million and \$8.1 million of gains related to the sale of non-core machinery and equipment in the three months and nine months ended September 30, 2017, respectively.
- (5) Impairment of long-lived assets includes \$2.8 million related to property, plant and equipment for the three months and nine months ended September 30, 2017. The three months and nine months ended September 30, 2016 include \$15.3 million related to property, plant and equipment and \$36.4 million related to intangible assets. See Expenses for further discussion.



Table of Contents

## Net Sales

	September 30, 2017		2016	Dollar Change	Percentage Change	
	(in millions)					
Net sales (three months ended)	\$ 2,450.1	\$ 2,185.2	\$ 264.9	12.1	%	
Net sales (nine months ended)	\$ 7,344.6	\$ 6,551.8	\$ 792.8	12.1	%	
Net sales, same-store (three months ended)	\$ 2,403.9	\$ 2,147.1	\$ 256.8	12.0	%	
Net sales, same-store (nine months ended)	\$ 7,208.0	\$ 6,448.7	\$ 759.3	11.8	%	

  

	September 30, 2017		2016	Tons Change	Percentage Change	
	(in thousands)					
Tons sold (three months ended)	1,521.7	1,445.5	76.2	5.3	%	
Tons sold (nine months ended)	4,602.4	4,467.9	134.5	3.0	%	
Tons sold, same-store (three months ended)	1,500.1	1,426.3	73.8	5.2	%	
Tons sold, same-store (nine months ended)	4,537.5	4,415.8	121.7	2.8	%	

  

	September 30, 2017		2016	Price Change	Percentage Change	
Average selling price per ton sold (three months ended)	\$ 1,603	\$ 1,501	\$ 102	6.8	%	
Average selling price per ton sold (nine months ended)	\$ 1,588	\$ 1,454	\$ 134	9.2	%	
Average selling price per ton sold, same-store (three months ended)	\$ 1,595	\$ 1,494	\$ 101	6.8	%	
Average selling price per ton sold, same-store (nine months ended)	\$ 1,581	\$ 1,447	\$ 134	9.3	%	

Tons sold and average selling price per ton sold amounts exclude our toll processing sales (as we process the metal for a fee, without taking ownership of the metal). Same-store amounts exclude the results of our 2016 acquisitions.

Our consolidated sales were higher in the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016 due to both higher tons sold and higher metals prices. Prices for most products we sell improved in both the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016. Our same-store average selling price has increased sequentially in each of the past six quarters. U.S. mill price increases have been supported by increases in raw material costs, including scrap.

The automotive (primarily through our toll operations in the U.S. and Mexico) and aerospace end markets continued to perform well for us in the first nine months of 2017. Heavy industry demand remained relatively steady at the low levels we experienced in 2016. Non-residential construction demand, including infrastructure, continued its slow

improvement, although it remains at significantly reduced demand levels from its peak levels experienced in 2006. Demand for the products we sell to the energy (oil and gas) end market improved in the nine months ended September 30, 2017 compared to the same period in 2016, but remains significantly lower than the recent peak in 2014. For the three-month and nine-month periods ended September 30, 2017, our tons sold increased 5.3% and 3.0%, respectively, from the comparable 2016 periods, exceeding or meeting the industry increases reported by the MSCI of 1.6% and 3.0%, respectively, during the same periods.

Since we primarily purchase and sell our inventories in the “spot” market, the changes in our average selling prices generally fluctuate in accordance with the changes in the costs of the various metals we purchase. The mix of products sold can also have an impact on our average selling prices.

Our same-store average selling price per ton sold in the three-month and nine-month periods ended September 30, 2017 increased 6.8% and 9.3%, respectively, from the comparable 2016 periods given increased mill pricing for most products we sell. As carbon steel sales represent approximately 52% of our sales dollars, changes in carbon steel prices have the most significant impact on changes in our overall average selling price per ton sold. Our major commodity selling prices changed year-over-year as follows:

Table of Contents

	Three Months Ended September 30		Same-store Average Selling Price per Ton Sold		Nine Months Ended September 30		Same-store Average Selling Price per Ton Sold		
	Average Selling Price per Ton Sold (percentage change)	%	Average Selling Price per Ton Sold	%	Average Selling Price per Ton Sold (percentage change)	%	Average Selling Price per Ton Sold	%	
Carbon steel	6.6	%	6.6	%	10.7	%	10.6	%	
Aluminum	4.0	%	4.0	%	3.6	%	3.6	%	
Stainless steel	8.9	%	8.9	%	12.5	%	12.5	%	
Alloy	6.5	%	6.5	%	1.6	%	1.5	%	

## Cost of Sales

	September 30, 2017		2016		Dollar Change	Percentage Change	
	\$ (dollars in millions)	% of Net Sales	\$	% of Net Sales			
Cost of sales (three months ended)	\$ 1,764.6	72.0 %	\$ 1,530.6	70.0 %	\$ 234.0	15.3	%
Cost of sales (nine months ended)	\$ 5,235.4	71.3 %	\$ 4,575.4	69.8 %	\$ 660.0	14.4	%

The increase in cost of sales in the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016 is mainly due to higher tons sold and a higher average cost per ton sold. See “Net Sales” above for trends in both demand and costs of our products.

Cost of sales included \$11.7 million of inventory-related restructuring charges relating to the planned closure or sale of certain locations in the three months and nine months ended September 30, 2016.

Also, our last-in, first-out (“LIFO”) method inventory valuation reserve adjustment, which is included in cost of sales and, in effect, reflects cost of sales at current replacement costs, resulted in a charge, or expense, of \$6.3 million and \$26.3 million in the three-month and nine-month periods ended September 30, 2017, respectively, compared to credits, or income, of \$11.3 million in the three-month and nine-month periods ended September 30, 2016.

## Gross Profit

	September 30, 2017		2016			Dollar Change	Percentage Change	
	\$	% of Net Sales	\$	% of Net Sales				
	(dollars in millions)							
Gross profit (three months ended)	\$ 685.5	28.0 %	\$ 654.6	30.0 %		\$ 30.9	4.7	%
Gross profit (nine months ended)	\$ 2,109.2	28.7 %	\$ 1,976.4	30.2 %		\$ 132.8	6.7	%

Our gross profit increased in the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016 due to higher tons sold and higher metals prices. See “Net Sales” and “Cost of Sales” above for further discussion on product pricing trends and our LIFO inventory valuation reserve adjustments, respectively.

Our gross profit margin in the three-month and nine-month periods ended September 30, 2016 benefited from a rising metals price environment during which we were able to pass higher prices on to our customers before we received the higher cost metal in our inventory. The pricing environment was more stable in the three months and nine months ended September 30, 2017 compared to the same periods in 2016. Our gross profit margin for the three month and nine month periods ended September 30, 2017 was within our target range of 27% to 29%. Our third quarter of 2017 gross profit of \$685.5 million was the third highest in our history, trailing only the first and second quarters of 2017.

Table of Contents

## Expenses

	September 30, 2017			2016			Dollar	Percentage	
	\$	% of Net Sales	%	\$	% of Net Sales	%	Change	Change	%
	(dollars in millions)								
S,G&A expense (three months ended)	\$ 470.0	19.2	%	\$ 453.0	20.7	%	\$ 17.0	3.8	%
S,G&A expense (nine months ended)	\$ 1,422.1	19.4	%	\$ 1,357.7	20.7	%	\$ 64.4	4.7	%
S,G&A expense, same-store (three months ended)	\$ 459.1	19.1	%	\$ 443.0	20.6	%	\$ 16.1	3.6	%
S,G&A expense, same-store (nine months ended)	\$ 1,389.9	19.3	%	\$ 1,329.5	20.6	%	\$ 60.4	4.5	%
Depreciation & amortization expense (three months ended)	\$ 54.0	2.2	%	\$ 55.1	2.5	%	\$ (1.1)	(2.0)	%
Depreciation & amortization expense (nine months ended)	\$ 164.2	2.2	%	\$ 166.7	2.5	%	\$ (2.5)	(1.5)	%
Impairment of long-lived assets (three months ended)	\$ 2.8	0.1	%	\$ 51.7	2.4	%	\$ (48.9)	(94.6)	%
Impairment of long-lived assets (nine months ended)	\$ 2.8	0.0	%	\$ 51.7	0.8	%	\$ (48.9)	(94.6)	%

Same-store amounts exclude the results of our 2016 acquisitions.

The increase in our S,G&A expense in the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016 is primarily due to increases in certain warehouse and delivery expenses due to improved demand and increases in profit-based incentive compensation, as a result of higher levels of profitability, as well as general inflationary factors. The decrease in our S,G&A expense as a percentage of sales over these same periods is due to our higher sales levels, as a result of higher metals pricing.

S,G&A expense includes \$4.6 million and \$8.1 million of gains related to the sale of non-core machinery and equipment in the three months and nine months ended September 30, 2017.

We recorded a \$2.8 million charge for impairment of long-lived assets in the three-month and nine-month periods ended September 30, 2017 compared to a \$51.7 million charge in the comparable 2016 periods. The 2016 charge

mainly related to certain of our energy-related businesses as a result of low crude oil prices resulting in a significant decline in the demand for the products we sell to the energy (oil and gas) market. See Note 11 of the Notes to the Unaudited Consolidated Financial Statements for further information on our impairment charges.

### Operating Income

	September 30, 2017			2016			Dollar Change	Percentage Change	
	\$	% of Net Sales	%	\$	% of Net Sales	%			
	(dollars in millions)								
Operating income (three months ended)	\$ 158.7	6.5	%	\$ 94.8	4.3	%	\$ 63.9	67.4	%
Operating income (nine months ended)	\$ 520.1	7.1	%	\$ 400.3	6.1	%	\$ 119.8	29.9	%

Our operating income was higher in the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016 primarily due to higher gross profit dollars from both higher tons sold and higher average selling prices and lower impairment and restructuring charges. Our operating income margin in the three-month and nine-month periods ended September 30, 2017 increased due to the decline in our S,G&A expense and impairment and restructuring charges as a percentage of sales outweighing the decline in our gross profit margin.

Table of Contents

## Other (Income) Expense

	September 30, 2017			2016			Dollar Change	Percentage Change	
	\$	% of Net Sales	%	\$	% of Net Sales	%			
	(dollars in millions)								
Interest expense (three months ended)	\$ 19.1	0.8	%	\$ 22.2	1.0	%	\$ (3.1)	(14.0)	%
Interest expense (nine months ended)	\$ 54.9	0.7	%	\$ 65.6	1.0	%	\$ (10.7)	(16.3)	%
Other (income) expense, net (three months ended)	\$ (2.6)	(0.1)	%	\$ 2.1	0.1	%	\$ (4.7)	(223.8)	%
Other expense, net (nine months ended)	\$ 2.1	0.0	%	\$ 3.4	0.1	%	\$ (1.3)	(38.2)	%

Interest expense was lower in the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016 due to the repayment in November 2016 of \$350.0 million in aggregate principal amount of senior unsecured notes bearing interest at the rate of 6.20% per annum with borrowings under our credit agreement that have lower weighted average interest rates.

The change in Other (income) expense, net in the three-month period ended September 30, 2017 compared to the same period in 2016 was primarily due to higher investment returns on our life insurance assets and foreign exchange gains in the 2017 period compared to foreign exchange losses in the 2016 period.

## Income Tax Rate

Our effective income tax rates for the three months ended September 30, 2017 and 2016 were 30.4% and 28.2%, respectively. Our effective income tax rates for the nine months ended September 30, 2017 and 2016 were 31.5% and 25.7%, respectively. Our 2016 nine-month period effective income tax rate was favorably impacted by the resolution of a tax position that was previously uncertain, which lowered our 2016 nine-month income tax provision by \$17.6 million and our effective income tax rate by 5.3 percentage points. Other permanent items that lowered our effective income tax rates from the federal statutory rate were not materially different during both years and relate mainly to company-owned life insurance policies, domestic production activities deductions and foreign income levels that are taxed at rates lower than the U.S. statutory rate of 35%.

## Net Income

	September 30, 2017			2016			Dollar Change	Percentage Change	
	\$	% of Net Sales	(dollars in millions)	\$	% of Net Sales				
Net income attributable to Reliance (three months ended)	\$ 97.3	4.0	%	\$ 49.5	2.3	%	\$ 47.8	96.6	%
Net income attributable to Reliance (nine months ended)	\$ 312.0	4.2	%	\$ 242.6	3.7	%	\$ 69.4	28.6	%

The increases in our net income and net income as a percentage of sales in the three-month and nine-month periods ended September 30, 2017 compared to the same periods in 2016 were primarily due to increases in operating income and operating income margin, resulting from higher gross profit dollars and lower impairment and restructuring charges, and lower interest expense partially offset by a higher effective income tax rate.



Table of Contents

Liquidity and Capital Resources

Operating Activities

Net cash provided by operating activities was \$198.3 million in the nine months ended September 30, 2017 compared to \$387.6 million in the same period in 2016. Our decreased operating cash flow in 2017 compared to 2016 was due to increased working capital requirements (primarily accounts receivable and inventory less accounts payable) due to higher metals prices and increased shipping volumes. To manage our working capital, we focus on our days sales outstanding and on our inventory turnover rate, as receivables and inventory are the two most significant elements of our working capital. At September 30, 2017, our days sales outstanding rate was 42.2 days, consistent with our days sales outstanding rate at December 31, 2016. Our inventory turn rate (based on tons) during the nine months ended September 30, 2017 was approximately 4.5 times (or 2.7 months on hand), compared to 4.6 times (or 2.6 months on hand) in the same period of 2016.

Income taxes paid were \$135.2 million in the nine months ended September 30, 2017, a significant increase from \$67.2 million paid in the nine months ended September 30, 2016. The increase is mainly due to higher estimated taxable income for 2017 compared to 2016, extension of time to file payments for the 2016 tax year paid during the nine months ended September 30, 2017 and the utilization of tax overpayments for the 2015 tax year that lowered taxes paid in the nine months ended September 30, 2016.

Investing Activities

Net cash used in investing activities of \$99.8 million in the nine months ended September 30, 2017 decreased significantly from \$458.0 million in the same period in 2016 due to \$349.0 million used to fund acquisitions during the 2016 period. Capital expenditures were \$118.1 million for the nine months ended September 30, 2017 compared to \$110.6 million during the same period in 2016. The majority of both our 2017 and 2016 capital expenditures relate to organic growth initiatives.

Financing Activities

Net cash used in financing activities of \$58.1 million in the nine months ended September 30, 2017 changed from \$106.8 million net cash provided by financing activities in the nine months ended September 30, 2016 mainly due to net debt borrowings to fund acquisitions during the 2016 period. Net debt borrowings in the nine months ended

September 30, 2017 were \$43.1 million, lower than our net debt borrowings of \$175.9 million in the same period in 2016. We paid dividends and dividend equivalents of \$99.3 million during the nine months ended September 30, 2017, an increase of \$9.8 million from the same period in 2016, mainly due to increases in our regular quarterly dividend rate in July 2016 and February 2017.

On October 24, 2017, our Board of Directors declared the 2017 fourth quarter cash dividend of \$0.45 per share. We have increased our dividend 24 times since our IPO in 1994, with the most recent increase of 5.9% from \$0.425 per share to \$0.45 per share effective in the first quarter of 2017. We have paid regular quarterly dividends to our stockholders for 58 consecutive years.

On October 20, 2015, our Board of Directors increased the number of shares authorized to be repurchased under our share repurchase plan by 7.5 million shares and extended the duration of the plan through December 31, 2018. Since initiating the share repurchase plan in 1994, we have repurchased approximately 22.1 million shares at an average cost of \$30.93 per share. There were no share repurchases in the nine months ended September 30, 2017. As of September 30, 2017, we had authorization under the plan to purchase approximately 8.4 million shares, or about 12% of our current outstanding shares. We expect to continue evaluating opportunistic repurchases of shares of our common stock in the future.

## Table of Contents

### Liquidity

Our primary sources of liquidity are funds generated from operations and our \$1.5 billion revolving credit facility. Our total outstanding debt at September 30, 2017 was \$1.99 billion, up from \$1.95 billion at December 31, 2016. As of September 30, 2017, we had \$610.0 million of outstanding borrowings, \$63.0 million of letters of credit issued and \$827.0 million available for borrowing on the revolving credit facility.

As of September 30, 2017, our net debt-to-total capital ratio was 29.0%, down from 30.3% as of December 31, 2016. Our acquisition of Ferguson on October 2, 2017, funded with borrowings on our revolving credit facility, did not significantly impact our net debt-to-total capital ratio.

On September 30, 2016, we entered into a \$2.1 billion unsecured five-year credit agreement (“Credit Agreement”) comprised of a \$1.5 billion unsecured revolving credit facility and a \$600.0 million unsecured term loan, with an option to increase the revolving facility up to an additional \$500.0 million at our request, subject to approval of the lenders and certain other customary conditions. We intend to use the credit facility for working capital and general corporate purposes, including, but not limited to, capital expenditures, dividend payments, repayment of debt, share repurchases, internal growth initiatives and acquisitions. The \$600.0 million term loan due September 30, 2021 amortizes in quarterly installments, with an annual amortization of 5% through September 2018 and 10% thereafter until June 2021, with the balance to be paid at maturity. All borrowings under the Credit Agreement may be prepaid without penalty.

Revolving credit facilities with a combined credit limit of approximately \$69.8 million are in place for operations in Asia and Europe with combined outstanding balances of \$49.2 million and \$44.4 million as of September 30, 2017 and December 31, 2016, respectively.

### Capital Resources

On November 20, 2006, we entered into an indenture (the “2006 Indenture”), for the issuance of \$600.0 million of unsecured debt securities. The total debt issued was comprised of two tranches, (a) \$350.0 million aggregate principal amount of senior unsecured notes bearing interest at the rate of 6.20% per annum, which matured and were repaid on November 15, 2016 and (b) \$250.0 million aggregate principal amount of senior unsecured notes bearing interest at the rate of 6.85% per annum, maturing on November 15, 2036.

On April 12, 2013, we entered into an indenture (the “2013 Indenture” and, together with the 2006 Indenture, the “Indentures”), for the issuance of \$500.0 million aggregate principal amount of senior unsecured notes at the rate of

4.50% per annum, maturing on April 15, 2023.

Under the Indentures, the notes are senior unsecured obligations and rank equally in right of payment with all of our existing and future unsecured and unsubordinated obligations.

The senior unsecured notes include provisions that require us to make an offer to repurchase the notes at a price equal to 101% of their principal amount plus accrued and unpaid interest in the event of both a change in control and a downgrade of our credit rating.

Various industrial revenue bonds had combined outstanding balances of \$10.3 million as of September 30, 2017 and \$10.6 million as of December 31, 2016, and have maturities through 2027.

As of September 30, 2017, we had \$246.4 million of debt obligations coming due before our \$1.5 billion revolving credit facility expires on September 30, 2021. We believe that we will continue to have sufficient liquidity to fund our future operating needs and to repay our debt obligations as they become due. In addition to funds generated from operations and funds available under our revolving credit facility, we expect to be able to access the capital markets to raise funds, if desired. We believe our investment grade credit rating enhances our ability to effectively raise capital, if needed. We expect to continue our acquisition and other growth activities in the future and anticipate that we will be able to fund such activities as they arise.

## Table of Contents

### Covenants

The Credit Agreement and the Indentures include customary representations, warranties, covenants, acceleration, indemnity and events of default provisions. The covenants under the Credit Agreement include, among other things, two financial statement covenants that require us to maintain a minimum interest coverage ratio and a maximum leverage ratio. Our interest coverage ratio for the twelve-month period ended September 30, 2017 was approximately 8.9 times compared to the debt covenant minimum requirement of 3.0 times (interest coverage ratio is calculated as earnings before interest and taxes (EBIT), as defined in the Credit Agreement, divided by interest expense). Our leverage ratio as of September 30, 2017, calculated in accordance with the terms of the Credit Agreement, was 31.6% compared to the debt covenant maximum amount of 60% (leverage ratio is calculated as total debt, inclusive of capital lease obligations and outstanding letters of credit, divided by Reliance stockholders' equity plus total debt).

We were in compliance with all financial covenants in our Credit Agreement at September 30, 2017.

### Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements or relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or variable interest entities, which are typically established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

As of September 30, 2017 and December 31, 2016, we were contingently liable under standby letters of credit in the aggregate amount of \$52.6 million and \$51.9 million, respectively. The letters of credit relate to insurance policies and construction projects.

### Contractual Obligations and Other Commitments

We had no material changes in commitments for capital expenditures, operating lease obligations or purchase obligations as of September 30, 2017, as compared to those disclosed in our table of contractual obligations included in our Annual Report on Form 10-K for the year ended December 31, 2016.

### Inflation

Our operations have not been, and we do not expect them to be, materially affected by general inflation. Historically, we have been successful in adjusting prices to our customers to reflect changes in metal prices.

#### Seasonality

Some of our customers are in seasonal businesses, especially customers in the construction industry and related businesses. Our overall operations have not shown any material seasonal trends as a result of our geographic, product and customer diversity. Typically, revenues in the months of July, November and December have been lower than in other months because of a reduced number of working days for shipments of our products, resulting from vacation and extended holiday closures at some of our customers. Reduced shipping days also have a significant impact on our profitability. We cannot predict whether period-to-period fluctuations will be consistent with historical patterns. Results of any one or more quarters are therefore not necessarily indicative of annual results.

#### Goodwill and Other Intangible Assets

Goodwill, which represents the excess of cost over the fair value of net assets acquired, amounted to \$1.83 billion at September 30, 2017, or approximately 23% of total assets, or 42% of Reliance stockholders' equity. Additionally, other intangible assets, net amounted to \$1.12 billion at September 30, 2017, or approximately 14% of total assets, or 25% of Reliance stockholders' equity. Goodwill and other intangible assets deemed to have indefinite lives are not amortized but are subject to annual impairment tests. Other intangible assets with finite useful lives continue to be amortized over their estimated useful lives. We review the recoverability of our long-lived assets whenever events or changes in circumstances indicate the carrying amount of such assets may not be recoverable.

Table of Contents

Critical Accounting Policies and Estimates

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses our Unaudited Consolidated Financial Statements, which have been prepared in accordance with U.S. GAAP. When we prepare these consolidated financial statements, we are required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Some of our accounting policies require that we make subjective judgments, including estimates that involve matters that are inherently uncertain. Our most critical accounting estimates include those related to accounts receivable, inventories, income taxes, goodwill and intangible assets and long-lived assets. We base our estimates and judgments on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for our judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Our actual results may differ from these estimates under different assumptions or conditions.

See "Critical Accounting Policies and Estimates" in our Annual Report on Form 10-K for the year ended December 31, 2016 for further information regarding the accounting policies that we believe to be critical accounting policies and that affect our more significant judgments and estimates used in preparing our consolidated financial statements. We do not believe that the new accounting guidance implemented in 2017 changed our critical accounting policies.

New Accounting Guidance

See Note 2 — "Impact of Recently Issued Accounting Guidance" to our Unaudited Consolidated Financial Statements included in this Quarterly Report on Form 10-Q for disclosure on new accounting guidance issued or implemented.

Item 3. Quantitative And Qualitative Disclosures About Market Risk

In the ordinary course of business, we are exposed to various market risk factors, including fluctuations in interest rates, changes in general economic conditions, domestic and foreign competition, foreign currency exchange rates and metals pricing, demand and availability. There have been no significant changes in our market risk exposures since December 31, 2016. See "Item 7A - Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report on Form 10-K for the year ended December 31, 2016 for further discussion on quantitative and qualitative disclosures about market risk.

Item 4. Controls And Procedures

Under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, the Company carried out an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to and as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that, as of the end of the period covered in this report, the Company's disclosure controls and procedures are effective.

There have been no changes in the Company's internal control over financial reporting during the quarter ended September 30, 2017 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



Table of Contents

PART II — OTHER INFORMATION

Item 1. Legal Proceedings

The information contained under the heading “Legal Matters” in Note 9 — Commitments and Contingencies to our Unaudited Consolidated Financial Statements included in this Quarterly Report on Form 10-Q is incorporated by reference into this Item 1.

Item 1A. Risk Factors

There have been no material changes to the risk factors disclosed in the Company’s Annual Report on Form 10-K for the year ended December 31, 2016.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

Exhibit No. Description

31.1\* Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.

31.2\* Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.

32\*\* Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101.INS\* XBRL Instance Document.

101.SCH\* XBRL Taxonomy Extension Schema Document.

101.CAL\* XBRL Taxonomy Calculation Linkbase Document.

101.DEF\* XBRL Taxonomy Extension Definition Linkbase Document.

101.LAB\* XBRL Taxonomy Label Linkbase Document.

24

---

Table of Contents

Exhibit No. Description

101.PRE\* XBRL Taxonomy Presentation Linkbase Document.

\* Filed herewith.

\*\* Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RELIANCE  
STEEL &  
ALUMINUM CO.  
(Registrant)

Dated: November 1, 2017 By: /s/ Gregg  
J.  
Mollins  
Gregg J.  
Mollins  
President  
and Chief  
Executive  
Officer  
(Principal  
Executive  
Officer)

By: /s/ Karla  
R.  
Lewis

Karla R.  
Lewis  
Senior  
Executive  
Vice  
President  
and Chief  
Financial  
Officer  
(Principal  
Financial  
and  
Accounting  
Officer)