

SIMPSON MANUFACTURING CO INC /CA/  
Form 10-Q  
August 08, 2007

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended: **June 30, 2007**

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: **0-23804**

**Simpson Manufacturing Co., Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of incorporation  
or organization)

**94-3196943**  
(I.R.S. Employer  
Identification No.)

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**5956 W. Las Positas Blvd., Pleasanton, CA 94588**

(Address of principal executive offices)

**(925) 560-9000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the Registrant's common stock outstanding as of June 30, 2007: **48,455,528**

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## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements.

**Simpson Manufacturing Co., Inc. and Subsidiaries**  
**Condensed Consolidated Balance Sheets**  
*(In thousands, unaudited)*

|  | June 30,<br>2007 | 2006       | December 31,<br>2006 |
|--|------------------|------------|----------------------|
| <b>ASSETS</b>  |                  |            |                      |
| Current assets                                       |                  |            |                      |
| Cash and cash equivalents                            | \$ 177,166       | \$ 94,021  | \$ 148,299           |
| Trade accounts receivable, net                       | 145,388          | 154,682    | 95,991               |
| Inventories  | 210,253          | 218,271    | 217,608              |
| Deferred income taxes                                | 12,092           | 11,578     | 11,216               |
| Assets held for sale                                 | 9,671            |            |                      |
| Other current assets                                 | 6,730            | 6,115      | 6,224                |
| Total current assets                                 | 561,300          | 484,667    | 479,338              |
| Property, plant and equipment, net                   | 199,249          | 180,569    | 197,180              |
| Goodwill   | 45,917           | 43,985     | 44,337               |
| Equity method investment                             | 59               |            | 33                   |
| Other noncurrent assets                              | 22,333           | 15,317     | 14,446               |
| Total assets   | \$ 828,858       | \$ 724,538 | \$ 735,334           |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>           |                  |            |                      |
| Current liabilities                                  |                  |            |                      |
| Line of credit and current portion of long-term debt | \$ 5,942         | \$ 503     | \$ 327               |
| Trade accounts payable                               | 47,791           | 51,651     | 22,909               |
| Accrued liabilities                                  | 38,558           | 35,676     | 36,874               |
| Income taxes payable                                 | 8,542            | 5,922      |                      |
| Accrued profit sharing trust contributions           | 4,724            | 4,359      | 8,616                |
| Accrued cash profit sharing and commissions          | 14,014           | 16,830     | 7,817                |
| Accrued workers compensation                         | 3,448            | 3,312      | 3,712                |
| Total current liabilities                            | 123,019          | 118,253    | 80,255               |
| Long-term debt, net of current portion               |                  | 491        | 338                  |
| Other long-term liabilities                          | 9,483            | 1,514      | 1,866                |
| Total liabilities                                    | 132,502          | 120,258    | 82,459               |
| Commitments and contingencies (Note 7)               |                  |            |                      |
| Stockholders equity                                  |                  |            |                      |
| Common stock, at par value                           | 485              | 481        | 484                  |
| Additional paid-in capital                           | 121,025          | 105,029    | 114,535              |
| Retained earnings                                    | 558,075          | 488,283    | 526,362              |
| Accumulated other comprehensive income               | 16,771           | 10,487     | 11,494               |
| Total stockholders equity                            | 696,356          | 604,280    | 652,875              |
| Total liabilities and stockholders equity            | \$ 828,858       | \$ 724,538 | \$ 735,334           |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Simpson Manufacturing Co., Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Operations**  
*(In thousands except per-share amounts, unaudited)*

|   | Three Months Ended |            | Six Months Ended |            |
|---|--------------------|------------|------------------|------------|
|   | June 30,<br>2007   | 2006       | June 30,<br>2007 | 2006       |
| Net sales   | \$ 231,288         | \$ 241,232 | \$ 424,442       | \$ 456,890 |
| Cost of sales   | 137,925            | 139,717    | 259,457          | 269,456    |
| Gross profit  | 93,363             | 101,515    | 164,985          | 187,434    |
| Operating expenses (income):                          |                    |            |                  |            |
| Research and development and other engineering        | 5,463              | 5,747      | 10,723           | 10,806     |
| Selling   | 20,053             | 18,693     | 38,207           | 36,151     |
| General and administrative                            | 24,332             | 26,559     | 45,975           | 49,675     |
| Loss (gain) on sale of assets                         | (86 )              | 115        | (92 )            | 113        |
|   | 49,762             | 51,114     | 94,813           | 96,745     |
| Income from operations                                | 43,601             | 50,401     | 70,172           | 90,689     |
| Income (loss) in equity method investment, before tax | 59                 | 15         | 26               | (129 )     |
| Interest income, net                                  | 1,424              | 891        | 2,797            | 1,779      |
| Income before income taxes                            | 45,084             | 51,307     | 72,995           | 92,339     |
| Provision for income taxes                            | 16,767             | 19,658     | 27,387           | 35,446     |
| Minority interest                                     |                    | 75         |                  | 166        |
| Net income  | \$ 28,317          | \$ 31,574  | \$ 45,608        | \$ 56,727  |
| Net income per common share                           |                    |            |                  |            |
| Basic   | \$ 0.58            | \$ 0.65    | \$ 0.94          | \$ 1.17    |
| Diluted   | \$ 0.58            | \$ 0.64    | \$ 0.93          | \$ 1.15    |
| Cash dividends declared per common share              | \$ 0.10            | \$ 0.08    | \$ 0.20          | \$ 0.16    |
| Number of shares outstanding                          |                    |            |                  |            |
| Basic   | 48,432             | 48,383     | 48,424           | 48,417     |
| Diluted   | 48,902             | 49,082     | 48,894           | 49,145     |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Simpson Manufacturing Co., Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Stockholders Equity**  
**for the six months ended June 30, 2006 and 2007 and December 31, 2006**  
*(In thousands except per-share amounts, unaudited)*

|  | Common Stock<br>Shares | Par Value | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income | Treasury<br>Stock | Total      |
|--|------------------------|-----------|----------------------------------|----------------------|---|-------------------|------------|
| Balance, January 1,<br>2006                                | 48,322                 | \$ 483    | \$ 94,398                        | \$ 456,474           | \$ 6,774  | \$                | \$ 558,129 |
| Comprehensive income:                                      |                        |           |                                  |                      |   |                   |            |
| Net income   |                        |           |                                  | 56,727               |   |                   | 56,727     |
| Other comprehensive income:                                |                        |           |                                  |                      |   |                   |            |
| Translation adjustment, net of tax of \$57                 |                        |           |                                  |                      | 3,713   |                   | 3,713      |
| Comprehensive income                                       |                        |           |                                  |                      |   |                   |            |
|  |                        |           |                                  |                      |   |                   | 60,440     |
| Options exercised  | 280                    | 3         | 4,562                            |                      |   |                   | 4,565      |
| Stock compensation   |                        |           | 3,835                            |                      |   |                   | 3,835      |
| Tax benefit of options exercised                           |                        |           | 2,005                            |                      |   |                   | 2,005      |
| Cash dividends declared on Common stock (\$0.16 per share) |                        |           |                                  | (7,757)              |   |                   | (7,757)    |
| Common stock issued at \$36.35 per share                   | 6                      |           | 229                              |                      |   |                   | 229        |
| Repurchase of common stock                                 | (500)                  |           |                                  |                      |   | (17,166)          | (17,166)   |
| Retirement of common stock                                 |                        | (5)       |                                  | (17,161)             |   | 17,166            |            |
| Balance, June 30, 2006                                     | 48,108                 | 481       | 105,029                          | 488,283              | 10,487  |                   | 604,280    |
| Comprehensive income:                                      |                        |           |                                  |                      |   |                   |            |
| Net income   |                        |           |                                  | 45,769               |   |                   | 45,769     |
| Other comprehensive income:                                |                        |           |                                  |                      |   |                   |            |
| Translation adjustment, net of tax of \$207                |                        |           |                                  |                      | 1,007   |                   | 1,007      |
| Comprehensive income                                       |                        |           |                                  |                      |   |                   |            |
|  |                        |           |                                  |                      |   |                   | 46,776     |
| Options exercised  | 304                    | 3         | 4,379                            |                      |   |                   | 4,382      |
| Stock compensation   |                        |           | 3,783                            |                      |   |                   | 3,783      |
| Tax benefit of options exercised                           |                        |           | 1,344                            |                      |   |                   | 1,344      |
| Cash dividends declared on common stock (\$0.16 per share) |                        |           |                                  | (7,690)              |   |                   | (7,690)    |
| Balance, December 31, 2006                                 | 48,412                 | 484       | 114,535                          | 526,362              | 11,494  |                   | 652,875    |
| Cumulative effect due to adoption of FIN 48                |                        |           |                                  | (16)                 |   |                   | (16)       |
| Balance, January 1, 2007                                   | 48,412                 | 484       | 114,535                          | 526,346              | 11,494  |                   | 652,859    |
| Comprehensive income:                                      |                        |           |                                  |                      |   |                   |            |
| Net income   |                        |           |                                  | 45,608               |   |                   | 45,608     |

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|  |        |        |            |            |           |       |            |
|--|--------|--------|------------|------------|-----------|-------|------------|
| Other comprehensive income:                                |        |        |            |            |           |       |            |
| Translation adjustment, net of tax of \$83                 |        |        |            |            |           |       |            |
|  |        |        |            |            | 5,277     |       | 5,277      |
| Comprehensive income                                       |        |        |            |            |           |       |            |
| Options exercised  | 157    | 2      | 2,926      |            |           |       | 50,885     |
| Stock compensation   |        |        | 2,873      |            |           |       | 2,928      |
| Tax benefit of options exercised                           |        |        | 384        |            |           |       | 2,873      |
| Repurchase of common stock                                 | (123   | )      |            |            | (4,191    | )     | (4,191     |
| Retirement of common stock                                 |        | (1     | )          | (4,190     | )         | 4,191 |            |
| Cash dividends declared on Common stock (\$0.20 per share) |        |        |            |            |           |       |            |
|  |        |        |            | (9,689     | )         |       | (9,689     |
| Common stock issued at \$31.65 per share                   |        |        |            |            |           |       |            |
|  | 10     |        | 307        |            |           |       | 307        |
| Balance, June 30, 2007                                     |        |        |            |            |           |       |            |
|  | 48,456 | \$ 485 | \$ 121,025 | \$ 558,075 | \$ 16,771 | \$    | \$ 696,356 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Simpson Manufacturing Co., Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Cash Flows**  
*(In thousands, unaudited)*

|   | <b>Six Months<br/>Ended June 30,</b> |             |
|---|--------------------------------------|-------------|
|   | <b>2007</b>                          | <b>2006</b> |
| <b>Cash flows from operating activities</b>                                       |                                      |             |
| Net income  | \$ 45,608                            | \$ 56,727   |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                      |             |
| Loss (gain) on sale of assets   | (92 )                                | 113         |
| Depreciation and amortization   | 14,883                               | 12,826      |
| Deferred income taxes   | (2,550 )                             | (2,150 )    |
| Noncash compensation related to stock plans                                       | 3,164                                | 3,765       |
| Loss (income) in equity method investment   | (26 )                                | 129         |
| Excess tax benefit of options exercised   | (500 )                               | (1,841 )    |
| Provision for doubtful accounts   | 369                                  | 79          |
| Provision for obsolete inventory  | 1,022                                |             |
| Minority interest   |                                      | 166         |
| Changes in operating assets and liabilities, net of effects of acquisitions:      |                                      |             |
| Trade accounts receivable   | (48,761 )                            | (52,044 )   |
| Inventories   | 7,899                                | (35,234 )   |
| Trade accounts payable  | 24,543                               | 19,056      |
| Income taxes payable  | 11,044                               | 10,562      |
| Accrued profit sharing trust contributions  | (3,939 )                             | (3,384 )    |
| Accrued cash profit sharing and commissions                                       | 6,174                                | 6,589       |
| Other current assets  | (2,413 )                             | (2,733 )    |
| Accrued liabilities   | 518                                  | 210         |
| Other long-term liabilities   | (946 )                               | 211         |
| Accrued workers compensation  | (264 )                               | 50          |
| Other noncurrent assets   | 1,429                                | 47          |
| Net cash provided by operating activities   | 57,162                               | 13,144      |
| <b>Cash flows from investing activities</b>                                       |                                      |             |
| Capital expenditures  | (25,178 )                            | (22,560 )   |
| Acquisition of minority interest  |                                      | (9,135 )    |
| Proceeds from sale of capital assets  | 544                                  | 32          |
| Distributions from equity investments   |                                      | 114         |
| Asset acquisitions  | (331 )                               |             |
| Net cash used in investing activities   | (24,965 )                            | (31,549 )   |
| <b>Cash flows from financing activities</b>                                       |                                      |             |
| Line of credit borrowings   | 5,859                                | 709         |
| Repayment of debt and line of credit borrowings                                   | (668 )                               | (1,232 )    |
| Repurchase of common stock  | (4,191 )                             | (17,166 )   |
| Issuance of common stock  | 2,928                                | 4,565       |
| Excess tax benefit of options exercised   | 500                                  | 1,841       |
| Dividends paid  | (8,716 )                             | (7,742 )    |
| Net cash used in financing activities   | (4,288 )                             | (19,025 )   |
| Effect of exchange rate changes on cash   | 958                                  | 248         |
| Net increase (decrease) in cash and cash equivalents                              | 28,867                               | (37,182 )   |
| Cash and cash equivalents at beginning of period                                  | 148,299                              | 131,203     |
| Cash and cash equivalents at end of period  | \$ 177,166                           | \$ 94,021   |
| <b>Noncash activity during the period</b>   |                                      |             |

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|   |          |          |
|---|----------|----------|
| Noncash capital expenditures                        | \$ 108   | \$ 2,487 |
| Dividends declared but not paid                     | \$ 4,840 | 3,887    |
| Issuance of Company's common stock for compensation | \$ 307   | \$ 229   |
| Noncash asset acquisition                           | \$ 608   | \$       |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**Simpson Manufacturing Co., Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(Unaudited)**

1. Basis of Presentation

*Principles of Consolidation*

The consolidated financial statements include the accounts of Simpson Manufacturing Co., Inc. and its subsidiaries (the Company). Investments in 50% or less owned affiliates are generally accounted for using either cost or the equity method. All significant intercompany transactions have been eliminated.

*Interim Period Reporting*

The accompanying unaudited interim condensed consolidated financial statements have been prepared pursuant to the rules and regulations for reporting on Form 10-Q. Accordingly, certain information and footnotes required by accounting principles generally accepted in the United States of America have been condensed or omitted. These interim statements should be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's 2006 Annual Report on Form 10-K (the 2006 Annual Report).

The unaudited quarterly condensed consolidated financial statements have been prepared on the same basis as the audited annual consolidated financial statements and, in the opinion of management, contain all adjustments (consisting of only normal recurring adjustments) necessary to state fairly the financial information set forth therein, in accordance with accounting principles generally accepted in the United States of America. The year-end condensed consolidated balance sheet data were derived from audited financial statements, but do not include all disclosures required by accounting principles generally accepted in the United States of America. The Company's quarterly results fluctuate. As a result, the Company believes the results of operations for the interim periods are not necessarily indicative of the results to be expected for any future period.

*Revenue Recognition*

The Company recognizes revenue when the earnings process is complete, net of applicable provision for discounts, returns and incentives, whether actual or estimated based on the Company's experience. This generally occurs when products are shipped to the customer in accordance with the sales agreement or purchase order, ownership and risk of loss pass to the customer, collectibility is reasonably assured and pricing is fixed or determinable. The Company's general shipping terms are F.O.B. shipping point, where title is transferred and revenue is recognized when the products are shipped to customers. When the Company sells F.O.B. destination point, title is transferred and the Company recognizes revenue on delivery or customer acceptance, depending on terms of the sales agreement. Service sales, representing aftermarket repair and maintenance and engineering activities, though significantly less than 1% of net sales and not material to the consolidated financial statements, are recognized as the services are completed. If the actual costs of sales returns, incentives, and discounts were to significantly exceed the recorded estimated allowance, the Company's sales would be adversely affected.

*Net Income Per Common Share*

Basic net income per common share is computed based on the weighted average number of common shares outstanding. Potentially dilutive securities, using the treasury stock method, are included in the diluted per-share calculations for all periods when the effect of their inclusion is dilutive.

The following is a reconciliation of basic net income (earnings) per share ( EPS ), to diluted EPS:

| (in thousands, except<br>per-share amounts) | Three Months Ended,<br>June 30, 2007 |        |              | Three Months Ended,<br>June 30, 2006 |        |              |
|---|--------------------------------------|--------|--------------|--------------------------------------|--------|--------------|
|   | Income                               | Shares | Per<br>Share | Income                               | Shares | Per<br>Share |
| <b>Basic EPS</b>                            |                                      |        |              |                                      |        |              |
| Income available to common stockholders     | \$ 28,317                            | 48,432 | \$ 0.58      | \$ 31,574                            | 48,383 | \$ 0.65      |
| <b>Effect of Dilutive Securities</b>        |                                      |        |              |                                      |        |              |
| Stock options                               |                                      | 470    |              |                                      | 699    | (0.01 )      |
| <b>Diluted EPS</b>                          |                                      |        |              |                                      |        |              |
| Income available to common stockholders     | \$ 28,317                            | 48,902 | \$ 0.58      | \$ 31,574                            | 49,082 | \$ 0.64      |
| <b>Basic EPS</b>                            |                                      |        |              |                                      |        |              |
| Income available to common stockholders     | \$ 45,608                            | 48,424 | \$ 0.94      | \$ 56,727                            | 48,417 | \$ 1.17      |
| <b>Effect of Dilutive Securities</b>        |                                      |        |              |                                      |        |              |
| Stock options                               |                                      | 470    | (0.01 )      |                                      | 728    | (0.02 )      |
| <b>Diluted EPS</b>                          |                                      |        |              |                                      |        |              |
| Income available to common stockholders     | \$ 45,608                            | 48,894 | \$ 0.93      | \$ 56,727                            | 49,145 | \$ 1.15      |

Anti-dilutive shares attributable to outstanding stock options were excluded from the calculation of diluted net income per share. For the three and six months ended June 30, 2007 and 2006, 1.1 million and 1.0 million shares subject to stock options were anti-dilutive, respectively.

#### *Accounting for Stock-Based Compensation*

The Company maintains two stock option plans under which it may grant incentive stock options and non-qualified stock options, although the Company has granted only non-qualified stock options under these plans. The Simpson Manufacturing Co., Inc. 1994 Stock Option Plan (the 1994 Plan ) is principally for the Company's employees and the Simpson Manufacturing Co., Inc. 1995 Independent Director Stock Option Plan (the 1995 Plan ) is for its independent directors. The Company generally grants options under each of the 1994 Plan and the 1995 Plan once each year. The exercise price per share under each option granted in February 2007 and January 2006 under the 1994 Plan equaled or exceeded the closing market price per share of the Company's Common Stock as reported by the New York Stock Exchange for the date when the Company first publicly announced its financial results for 2006 and 2005, respectively. The exercise price per share under each option granted under the 1995 Plan is at the fair market value on the date specified in the 1995 Plan. Options vest and expire according to terms established at the grant date.

Under the 1994 Plan, no more than 16 million shares of the Company's common stock may be sold (including shares already sold) pursuant to all options granted under the 1994 Plan. Under the 1995 Plan, no more than 320 thousand shares of common stock may be sold (including shares already sold) pursuant to all options granted under the 1995 Plan. Options granted under the 1994 Plan typically vest evenly over the requisite service period of four years and have a term of seven years. The vesting of options granted under the 1994 Plan will be accelerated if the grantee ceases to be

employed after reaching age 60 or if there is a change in control of the Company. Options granted under the 1995 Plan are fully vested on the date of grant.

The following table represents the Company's stock option activity for the three and six months ended June 30, 2007 and 2006:

| (in thousands)  | Three Months Ended |          | Six Months Ended |          |
|---|--------------------|----------|------------------|----------|
|   | June 30,<br>2007   | 2006     | June 30,<br>2007 | 2006     |
| Stock option expense recognized in operating expenses             | \$ 1,418           | \$ 1,778 | \$ 2,963         | \$ 3,554 |
| Tax benefit of stock option expense in provision for income taxes | 528                | 681      | 1,111            | 1,364    |
| Stock option expense, net of tax                                  | \$ 890             | \$ 1,097 | \$ 1,852         | \$ 2,190 |
| Fair value of shares vested                                       | \$ 1,405           | \$ 1,817 | \$ 2,873         | \$ 3,835 |
| Proceeds to the Company from the exercise of stock options        | \$ 1,010           | \$ 2,813 | \$ 2,928         | \$ 4,565 |
| Tax benefit from exercise of stock options                        | \$ 21              | \$ 1,059 | \$ 384           | \$ 2,005 |

|  | At June 30, |        |
|--|-------------|--------|
|  | 2007        | 2006   |
| Stock option cost capitalized in inventory | \$ 175      | \$ 281 |

The amounts included in cost of sales, research and development and other engineering, selling, or general and administrative expenses depend on the job functions performed by the employees to whom the stock options were granted. Shares of common stock issued on exercise of stock options under the plans are registered under the Securities Act of 1933.

The assumptions used to calculate the fair value of options granted are evaluated and revised, as necessary, to reflect market conditions and the Company's experience.

#### *Income Taxes*

On January 1, 2007, the Company adopted Financial Accounting Standards Board (FASB) Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 prescribes a recognition threshold that a tax position is required to meet before being recognized in the financial statements and provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition issues.

As a result of the adoption of FIN 48, the Company recognized an adjustment to its January 1, 2007, opening retained earnings balance in the amount of \$16 thousand.

At January 1, 2007, the Company had \$7.5 million in unrecognized tax benefits, of which \$1.8 million, if recognized, would favorably affect the effective tax rate. At June 30, 2007, the Company does not believe it is reasonably possible that the total amounts of unrecognized tax benefits will significantly increase or decrease within the next 12 months.

The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense, which is a continuation of the Company's historical accounting policy. At January 1, 2007, the Company had accrued \$1.0 million for the potential payment of interest, before income tax benefits.

There were no material changes to any of these amounts during the first six months of 2007.

At January 1, 2007, the Company was subject to U.S. federal income tax examinations for the tax years 2003 through 2006. In addition, the Company was subject to state, local and foreign income tax examinations primarily for the tax years 2002 through 2006.

#### *Presentation of Taxes Collected and Remitted to Governmental Authorities*

During 2006, the Emerging Issues Task Force ( EITF ) issued EITF 06-3, How Taxes Collected and Remitted to Governmental Authorities Should Be Presented in the Income Statement (That Is, Gross versus Net Presentation). The Company presents taxes collected and remitted to governmental authorities on a net basis in the accompanying condensed consolidated statements of operations.

#### *Recently Issued Accounting Standards*

In September 2006, the FASB issued Statement of Financial Accounting Standards ( SFAS ) No. 157, Fair Value Measurements. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 will be effective for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. Management has not yet determined the effect, if any, on the Company's financial statements for its fiscal year ending December 31, 2008, or the fiscal quarters within that year. SFAS No. 157 will be applied prospectively as of January 1, 2008.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities. SFAS No. 159 allows entities to choose to elect, at specified dates, to measure eligible financial instruments at fair value. Entities must report unrealized gains and losses on items for which the fair value option has been elected in earnings at each subsequent reporting date, and recognize up-front costs and fees related to those items in earnings as incurred and not deferred. SFAS No. 159 applies to fiscal years beginning after November 15, 2007, with early adoption permitted for companies that have also elected to apply the provisions of SFAS No. 157. Companies are prohibited from retrospectively applying SFAS No. 159 unless they choose to early adopt both SFAS No. 157 and SFAS No. 159. SFAS No. 159 also applies to eligible items existing at November 15, 2007 (or early adoption date). The Company has not elected to early adopt SFAS No. 157 and SFAS No. 159. Management has not yet determined the effect, if any, on the Company's financial statements for its fiscal year ending December 31, 2008.

## 2. Trade Accounts Receivable, net

Trade accounts receivable consist of the following:

| (in thousands)                            | At June 30,<br>2007 | 2006       | At December 31,<br>2006 |
|---|---------------------|------------|-------------------------|
| Trade accounts receivable                 | \$ 151,166          | \$ 159,893 | \$ 100,197              |
| Allowance for doubtful accounts           | (2,614 )            | (2,154 )   | (2,286 )                |
| Allowance for sales discounts and returns | (3,164 )            | (3,057 )   | (1,920 )                |
|   | \$ 145,388          | \$ 154,682 | \$ 95,991               |

## 3. Inventories

Inventories consist of the following:

| (in thousands)      | At June 30,<br>2007 | 2006       | At December 31,<br>2006 |
|---------------------|---------------------|------------|-------------------------|
| Raw materials       | \$ 82,503           | \$ 84,713  | \$ 86,927               |
| In-process products | 20,266              | 26,449     | 24,209                  |
| Finished products   | 107,484             | 107,109    | 106,472                 |
|                     | \$ 210,253          | \$ 218,271 | \$ 217,608              |

## 4. Property, Plant and Equipment, net

Property, plant and equipment, net, consist of the following:

| (in thousands)                                 | At June 30,<br>2007 | 2006       | At December 31,<br>2006 |
|--|---------------------|------------|-------------------------|
| Land   | \$ 20,066           | \$ 21,482  | \$ 22,797               |
| Buildings and site improvements                | 111,836             | 109,755    | 117,815                 |
| Leasehold improvements                         | 3,989               | 4,402      | 2,805                   |
| Machinery and equipment                        | 195,714             | 170,107    | 188,901                 |
|  | 331,605             | 305,746    | 332,318                 |
| Less accumulated depreciation and amortization | (165,687 )          | (146,103 ) | (155,167 )              |
|  | 165,918             | 159,643    | 177,151                 |
| Capital projects in progress                   | 33,331              | 20,926     | 20,029                  |
|  | \$ 199,249          | \$ 180,569 | \$ 197,180              |

The Company has classified its facility in San Leandro, California, and its vacant warehouse in McKinney, Texas, as assets held for sale and has entered into agreements to sell these facilities. The Company believes that the sales of these facilities will be completed in the third quarter of 2007 for total proceeds of \$16.2 million. These facilities, associated with the connector segment, have a combined carrying amount of \$9.7 million at June 30, 2007.

## 5. Investments

*Equity Method Investment*

The Company has a 35% equity interest in Keymark Enterprises, LLC ( Keymark ), for which it accounts using the equity method. Keymark develops software that assists in the design and engineering of residential structures. The Company's relationship with Keymark includes the specification of the Company's products in the Keymark software. The Company has no obligation to make any additional future capital contributions, nor does it intend to provide additional funding, to Keymark.

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6. Debt

Outstanding debt at June 30, 2007 and 2006, and December 31, 2006, and the available lines of credit at June 30, 2007, consisted of the following:

| (dollar amounts in thousands)  | Available<br>Credit at<br>June 30,<br>2007 | Debt Outstanding<br>at<br>June 30,<br>2007 | 2006   | at<br>December 31,<br>2006 |
|--|--|--|--------|----------------------------|
| Revolving line of credit, interest at bank's reference rate less 0.50% (at June 30, 2007, the bank's reference rate less 0.50% was 7.75%), expires November 2008 | \$ 13,800                                  | \$   | \$     | \$                         |
| Revolving term commitment, interest at bank's prime rate less 0.50% (at June 30, 2007, the bank's prime rate less 0.50% was 7.75%), expires October 2007         | 9,200                                      |  |        |                            |
| Revolving line of credit, interest at the bank's base rate plus 2% (at June 30, 2007, the bank's base rate plus 2% was 7.50%), expires October 2007              | 502  |  |        |                            |
| Revolving lines of credit, interest rates between 4.50% and 5.60%  | 1,100                                      | 5,942                                      | 173    |                            |
| Term loan, interest at LIBOR plus 1.375% (at June 30, 2007, LIBOR plus 1.375% was 6.735%), repaid June 2007  |  |  | 600    | 450                        |
| Term loans, interest rates between 4.00% and 5.00%, repaid May 2007  |  |  | 221    | 215                        |
|  | 24,602                                     | 5,942                                      | 994    | 665                        |
| Less line of credit and current portion of long-term debt  |  | (5,942)                                    | (503)  | (327)                      |
| Long-term debt, net of current portion   |  | \$   | \$ 491 | \$ 338                     |
| Available credit   | \$ 24,602                                  |  |        |                            |

7. Commitments and Contingencies

Note 9 to the consolidated financial statements in the 2006 Annual Report provides information concerning commitments and contingencies. From time to time, the Company is involved in various legal proceedings and other matters arising in the normal course of business. The resolution of claims and litigation is subject to inherent uncertainty and could have a material adverse effect on the Company's financial condition, cash flows and results of operations.

The Company's policy with regard to environmental liabilities is to accrue for future environmental assessments and remediation costs when information becomes available that indicates that it is probable that the Company is liable for any related claims and assessments and the amount of the liability is reasonably estimable. The Company does not believe that these matters will have a material adverse effect on the Company's financial condition, cash flows or results of operations.

Corrosion, hydrogen embrittlement, cracking, material hardness, wood pressure-treating chemicals, misinstallations, environmental conditions or other factors can contribute to failure of fasteners, connectors and tools. On occasion, some of the fasteners and connectors that the Company sells have failed, although the Company has not incurred any

material liability resulting from those failures. The Company attempts to avoid such failures by establishing and monitoring appropriate product specifications, manufacturing quality control procedures, inspection procedures and information on appropriate installation methods and conditions. The Company subjects its products to extensive testing, with results and conclusions published in Company catalogues and on its websites (see [www.strongtie.com/info](http://www.strongtie.com/info) and [www.duravent.com](http://www.duravent.com)). Based on test results to date, the Company believes that, generally, if its products are appropriately selected and installed in accordance with the Company's guidance, they may be reliably used in appropriate applications.

## 8. Stock Option Plans

The Company currently has two stock option plans (see Note 1 *Accounting for Stock-Based Compensation*). Participants are granted stock options only if the applicable company-wide or profit-center operating goals, or both, established by the Compensation Committee of the Board of Directors at the beginning of the year, are met.

The fair value of each option award was estimated on the date of grant using the Black-Scholes option pricing model. Expected volatility is based on historical volatilities of the Company's common stock measured monthly over a term that is equivalent to the expected life of the option. The expected term of options granted is estimated based on the Company's prior exercise experience and future expectations of the exercise and termination behavior of the grantees. The risk-free rate is based on the yield of U.S. Treasury zero-coupon bonds with maturities comparable to the expected life in effect at the time of grant. The dividend yield is based on the expected dividend rate on the grant date.

Black-Scholes option pricing model assumptions for options granted in 2007 and 2006 are as follows:

| Number of options granted (in thousands) | Grant Date | Risk free interest rate | Dividend yield | Expected life | Volatility | Exercise Price Range   | Weighted average fair value |
|--|------------|-------------------------|----------------|---------------|------------|------------------------|-----------------------------|
| <b>1994 Plan</b>                         |            |                         |                |               |            |                        |                             |
| 123                                      | 02/02/07   | 4.84                    | % 1.19         | % 5.9 years   | 29.0       | % \$ 33.62             | \$ 11.11                    |
| 1  | 05/30/06   | 4.97                    | % 0.90         | % 6.3 years   | 27.2       | % \$ 35.75             | \$ 12.25                    |
| 489                                      | 01/26/06   | 4.46                    | % 0.79         | % 6.3 years   | 27.2       | % \$ 40.72 to \$ 44.79 | \$ 13.68                    |
| <b>1995 Plan</b>                         |            |                         |                |               |            |                        |                             |
| 5  | 02/15/06   | 4.46                    | % 0.81         | % 6.3 years   | 27.2       | % \$ 39.27             | \$ 13.14                    |

The following table summarizes the Company's stock option activity for the six months ended June 30, 2007:

| Non-Qualified Stock Options    | Shares (in thousands) | Weighted-Average Exercise Price | Weighted-Average Remaining Contractual Life | Aggregate Intrinsic Value * (in thousands) |
|--------------------------------|-----------------------|---------------------------------|---|--|
| Outstanding at January 1, 2007 | 2,837                 | \$ 27.03                        |   |  |
| Granted                        | 123                   | 33.62                           |   |  |
| Exercised                      | (157)                 | 18.73                           |   |  |
| Forfeited                      | (28)                  | 35.32                           |   |  |
| Outstanding at June 30, 2007   | 2,775                 | \$ 27.70                        | 3.9   | \$ 20,670                                  |
| Exercisable at June 30, 2007   | 1,998                 | \$ 24.82                        | 3.4   | \$ 19,305                                  |

\* The intrinsic value represents the amount by which the fair market value of the underlying common stock exceeds the exercise price of the option, using the closing price per share of \$33.74 on June 30, 2007.

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The total intrinsic value of options exercised during the six months ended June 30, 2007 and 2006, was \$2.2 million and \$6.4 million, respectively.

A summary of the status of unvested options as of June 30, 2007, and changes during the six months ended June 30, 2007, are presented below:

| Unvested Options            | Shares<br>(in thousands) | Weighted-<br>Average<br>Grant-Date<br>Fair Value |
|-----------------------------|--------------------------|--|
| Unvested at January 1, 2007 | 1,029                    | \$ 11.51   |
| Granted                     | 123                      | 11.11  |
| Vested                      | (346 )                   | 10.21  |
| Forfeited                   | (28 )                    | 11.98  |
| Unvested at June 30, 2007   | 778                      | \$ 12.01   |

As of June 30, 2007, \$8.3 million of total unrecognized compensation cost was related to unvested share-based compensation arrangements granted under the 1994 Plan. This cost is expected to be recognized over a weighted-average period of 2.1 years. Options granted under the 1995 Plan are fully vested and are expensed on the date of grant.

9. Segment Information

The Company is organized into two primary operating segments. The segments are defined by types of products manufactured, marketed and distributed to the Company's customers. The two product segments are connector products and venting products. These segments are differentiated in several ways, including the types of materials, the production processes, the distribution channels and the product applications. Transactions between the two segments were immaterial for each of the periods presented.

The following table illustrates certain measurements used by management to assess the performance of the segments described above as of or for the following periods:

| (in thousands)                | Three Months Ended<br>June 30, |                    | Six Months Ended<br>June 30, |                     |
|-------------------------------|--------------------------------|--------------------|------------------------------|---------------------|
|                               | 2007                           | 2006               | 2007                         | 2006                |
| <i>Net Sales</i>              |                                |                    |                              |                     |
| Connector products            | \$ 216,204                     | \$ 217,398         | \$ 395,672                   | \$ 413,163          |
| Venting products              | 15,084                         | 23,834             | 28,770                       | 43,727              |
| Total                         | \$ 231,288                     | \$ 241,232         | \$ 424,442                   | \$ 456,890          |
| <i>Income from Operations</i> |                                |                    |                              |                     |
| Connector products            | \$ 44,286                      | \$ 48,208          | \$ 73,304                    | \$ 88,689           |
| Venting products              | (788 )                         | 2,350              | (2,727 )                     | 2,508               |
| Administrative and all other  | 103                            | (157 )             | (405 )                       | (508 )              |
| Total                         | \$ 43,601                      | \$ 50,401          | \$ 70,172                    | \$ 90,689           |
|                               |                                | <b>At June 30,</b> |                              | <b>At</b>           |
|                               |                                | <b>2007</b>        | <b>2006</b>                  | <b>December 31,</b> |
|                               |                                |                    |                              | <b>2006</b>         |
| <i>Total Assets</i>           |                                |                    |                              |                     |
| Connector products            |                                | \$ 560,395         | \$ 542,711                   | \$ 509,705          |
| Venting products              |                                | 80,095             | 82,129                       | 80,143              |
| Administrative and all other  |                                | 188,368            | 99,698                       | 145,486             |
| Total                         |                                | \$ 828,858         | \$ 724,538                   | \$ 735,334          |



Cash collected by the Company's subsidiaries is routinely transferred into the Company's cash management accounts and, therefore, has been included in the total assets of Administrative and all other. Cash and cash equivalent balances in the Administrative and all other segment were \$166.5 million, \$85.6 million, and \$130.7 million, as of June 30, 2007 and 2006, and December 31, 2006, respectively.

#### 10. Lease Termination

In May 2006, the Company relocated its home office from a leased facility in Dublin, California, to the facility in Pleasanton, California, which it purchased in August 2005. In June 2006, the Company ceased using the leased facility in Dublin, California. As a result of this move, the Company recorded a lease termination expense of \$1.2 million, in June 2006, representing the fair value of the remaining rent obligation, reduced by the estimated sublease rentals that the Company believed could reasonably be obtained for the facility. These estimates and assumptions are monitored on at least a quarterly basis for changes in circumstances. Estimates for the liability balance are based on the status of the Company's efforts to lease vacant office space, including a review of real estate market conditions, projections for sublease income and sublease commencement assumptions. Lease termination charges are reflected in general and administrative expenses in the Company's condensed consolidated statements of operations.

The following table provides the liability balances and activities of the Company's lease termination reserve for the six months ended June 30, 2007:

(in thousands)

|                              |        |
|------------------------------|--------|
| Balance at December 31, 2006 | \$ 777 |
| Additional provision         | 265    |
| Cash payments                | (599)  |
| Balance at June 30, 2007     | \$ 443 |

Remaining cash expenditures associated with the lease termination are expected to be paid over the remaining lease term, which concludes in October 2007. Based on the Company's assumptions as of June 30, 2007, the Company expects its lease payments to result in a total cash outlay of \$0.4 million. Substantially all of the lease termination charge is associated with the connector products segment.

During the quarter-ended June 30, 2007, the Company was not successful in subleasing the facility and has reversed the expected sublease income for the remaining lease term, resulting in an additional expense of \$174 thousand.

#### 11. Subsequent Events

In July 2007, the Company's Board of Directors declared a cash dividend of \$0.10 per share, estimated to total \$4.9 million, to be paid on October 25, 2007, to stockholders of record on October 4, 2007.

In July 2007, the Company's subsidiary, Simpson Strong-Tie Company Inc., purchased all of the stock of Swan Secure Products, Inc. (Swan Secure) for \$43.5 million in cash (subject to post-closing adjustments). Swan Secure is a manufacturer and distributor of fasteners, largely stainless steel, and its products are marketed throughout the United States.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

*This document contains forward-looking statements, based on numerous assumptions and subject to risks and uncertainties. Although the Company believes that the forward-looking statements are reasonable, it does not and cannot give any assurance that its beliefs and expectations will prove to be correct. Many factors could significantly affect the Company's operations and cause the Company's actual results to be substantially different from the Company's expectations. See Part II, Item 1A - Risk Factors. Actual results might differ materially from results suggested by any forward-looking statements in this report. The Company does not have an obligation to publicly update any forward-looking statements, whether as a result of the receipt of new information, the occurrence of future events or otherwise.*

The following is a discussion and analysis of the consolidated financial condition and results of operations for the Company for the three and six months ended June 30, 2007 and 2006. The following should be read in conjunction with the interim Condensed Consolidated Financial Statements and related Notes appearing elsewhere herein.

Results of Operations for the Three Months Ended June 30, 2007, Compared with the Three Months Ended June 30, 2006

Net sales decreased 4.1% to \$231.3 million in the second quarter of 2007 as compared to net sales of \$241.2 million for the second quarter of 2006. Net income decreased 10.3% to \$28.3 million for the second quarter of 2007 as compared to net income of \$31.6 million for the second quarter of 2006. Diluted net income per common share was \$0.58 for the second quarter of 2007 as compared to \$0.64 for the second quarter of 2006.

In the second quarter of 2007, sales declined throughout all regions of the United States. The decline was sharpest in the southeastern and midwestern regions. Sales in continental Europe, the United Kingdom and Canada increased significantly during the quarter. Simpson Strong-Tie's second quarter sales decreased 0.6% from the same quarter last year, while Simpson Dura-Vent's sales decreased 36.7%. Sales to homecenters had the largest percentage rate decrease. Sales decreased across most of Simpson Strong-Tie's major product lines, particularly those used in new home construction. Sales of all of Simpson Dura-Vent's product lines decreased as a result of several factors, including the decline in new home construction.

Income from operations decreased 13.5% from \$50.4 million in the second quarter of 2006 to \$43.6 million in the second quarter of 2007, while gross margins decreased from 42.1% in the second quarter of 2006 to 40.4% in the second quarter of 2007. The decrease in gross margins was primarily due to higher manufacturing costs and a higher proportion of fixed overhead costs resulting primarily from the lower sales volume. The steel market continues to be dynamic with a high degree of uncertainty. Since December 31, 2006, total inventories have declined 3.4%. If steel prices increase and the Company is not able to increase its prices sufficiently, the Company's margins could further deteriorate.

Selling expenses increased 7.3% from \$18.7 million in the second quarter of 2006 to \$20.1 million in the second quarter of 2007. The increase was driven primarily by a \$1.3 million increase in expenses associated with sales and marketing personnel and a charge of \$0.6 million related to a donation of cash and product (expensed at cost) to Habitat for Humanity International, Inc., partially offset by decreased agent commissions, on lower Simpson Dura-Vent sales, of \$0.5 million. General and administrative expenses decreased 8.4% from \$26.6 million in the second quarter of 2006 to \$24.3 million in the second quarter of 2007. The decrease was primarily due to a reduction in cash profit sharing totaling \$1.7 million and lower moving expenses related to the Company's home office relocation in the second quarter of 2006 amounting to \$1.0 million. The effective tax rate was 37.2% in the second quarter of 2007, down from 38.3% in the second quarter of 2006. The decrease resulted primarily from an increase in the 2007 manufacturing deduction for qualified production activity income under the American Jobs Creation Act of 2004.

In May 2007, the Company committed to donate \$1.0 million in cash and product (at market value) over the next four years to Habitat for Humanity International, Inc. to help support several programs including local Habitat house projects across North America and Operation Home Delivery, an effort to rebuild homes damaged or destroyed by hurricane Katrina.

Results of Operations for the Six Months Ended June 30, 2007, Compared with the Six Months Ended June 30, 2006

Net sales decreased 7.1% to \$424.4 million in the first half of 2007 as compared to net sales of \$456.9 million for the first half of 2006. Net income decreased 19.6% to \$45.6 million for the first half of 2007 as compared to net



income of \$56.7 million for the first half of 2006. Diluted net income per common share was \$0.93 for the first half of 2007 as compared to \$1.15 for the first half of 2006.

In the first half of 2007, sales declined throughout most regions of the United States but were flat in California. Sales in continental Europe, the United Kingdom and Canada increased significantly. Simpson Strong-Tie's first half sales decreased 4.2% from the same period last year, while Simpson Dura-Vent's sales decreased 34.2%. Sales to dealer and contractor distributors had the largest percentage rate decreases, reflecting slower homebuilding activity. Sales decreased across most of Simpson Strong-Tie's major product lines, particularly those used in new home construction. Sales of all of Simpson Dura-Vent's product lines decreased.

Income from operations decreased 22.6% from \$90.7 million in the first half of 2006 to \$70.2 million in the first half of 2007, while gross margins decreased from 41.0% in the first half of 2006 to 38.9% in the first half of 2007. The decrease in gross margins was primarily due to higher manufacturing costs and a higher proportion of fixed overhead costs resulting primarily from the lower sales volume.

Selling expenses increased 5.7% from \$36.2 million in the first half of 2006 to \$38.2 million in the first half of 2007. The increase was driven primarily by a \$2.3 million increase in expenses associated with sales and marketing personnel and the donations charge of \$0.6 million, partially offset by decreased agent commissions, on lower Simpson Dura-Vent sales, of \$0.8 million. General and administrative expenses decreased 7.4% from \$49.7 million in the first half of 2006 to \$46.0 million in the first half of 2007. The decrease was primarily due to a reduction in cash profit sharing totaling \$4.8 million and lower moving expenses related to the Company's home office relocation in the second quarter of 2006 amounting to \$1.0 million. These decreases were partially offset by increases in expenses associated with additional administrative personnel of \$0.6 million, higher depreciation charges of \$0.6 million and professional services fees of \$0.5 million. The effective tax rate was 37.5% in the first half of 2007, down from 38.4% in the first half of 2006. The decrease resulted primarily from an increase in the 2007 manufacturing deduction for qualified production activity income under the American Jobs Creation Act of 2004.

#### Liquidity and Sources of Capital

As of June 30, 2007, working capital was \$438.3 million as compared to \$366.4 million at June 30, 2006, and \$399.1 million at December 31, 2006. The increase in working capital from December 31, 2006, was primarily due to increases in net trade accounts receivable of \$49.4 million, cash and cash equivalents of \$28.9 million and assets held for sale of \$9.7 million. Net trade accounts receivable increased 52% from December 31, 2006, primarily due to the higher sales levels in the second quarter of 2007 compared to the fourth quarter of 2006. The Company has entered into agreements to sell its facility in San Leandro, California, and its vacant warehouse in McKinney, Texas, for total proceeds of \$16.2 million. These two properties have been classified as assets held for sale and the transactions are expected to close in the third quarter of 2007. Offsetting this increase in working capital were increases in trade accounts payable of \$24.9 million, income taxes payable of \$8.5 million, accrued cash profit sharing and commissions, primarily as a result of higher operating income compared to the fourth quarter of 2006, of \$6.2 million, and a decrease in inventories of \$7.4 million. Raw materials and in-process and finished goods decreased 5% and 2%, respectively, from December 31, 2006. The balance of the change in working capital was due to the fluctuation of various other asset and liability accounts, none of which was individually material. The working capital change and changes in noncurrent assets and liabilities, combined with net income of \$45.6 million and noncash expenses, primarily depreciation, amortization and stock-based compensation charges totaling \$18.0 million, resulted in net cash provided by operating activities of \$57.2 million. As of June 30, 2007, the Company had unused credit facilities available of \$24.6 million.

The Company used \$25.0 million in its investing activities, mostly for capital expenditures, primarily for facilities or improvements in Vacaville and Stockton, California, and Maple Ridge, British Columbia, as well as for machinery and equipment for various facilities throughout the United States. The Company estimates its capital spending will be approximately \$37.0 million for 2007.

In February 2007, the Company purchased a facility it had been leasing in Maple Ridge, British Columbia, for \$4.0 million. In July 2007, the Company's subsidiary, Simpson Strong-Tie Company Inc., purchased all of the stock of Swan Secure Products, Inc. (Swan Secure) for \$43.5 million in cash (subject to post-closing adjustments). Swan Secure is a manufacturer and distributor of fasteners, largely stainless steel, and its products are marketed throughout the United States.

On moving into its new facility in 2005, the Company vacated its factory in McKinney, Texas, and has listed it for sale. The Company cannot estimate when it will be sold or the proceeds of such a sale. The Company has performed an analysis of the valuation of this property and does not believe that the asset is impaired at this time, although conditions may change in the future.

The Company's financing activities used net cash of \$4.3 million. Uses of cash for financing activities were primarily from the payment of cash dividends in the amount of \$8.7 million and to repurchase its common stock for \$4.2 million. Cash provided by financing activities were primarily from borrowings on the Company's credit lines of its European subsidiaries of approximately \$5.9 million and the issuance of the Company's common stock through the exercise of stock options totaling \$2.9 million. In July 2007, the Company's Board of Directors declared a cash dividend of \$0.10 per share, estimated to total of \$4.9 million, to be paid on October 25, 2007, to stockholders of record on October 4, 2007.

As discussed above, in February 2007, the Company completed the purchase of 122,500 shares of its Common Stock for a weighted average price of \$34.22 per share. The total cost of the transaction was \$4.2 million and was part of the \$50.0 million that the Company's Board of Directors authorized in February 2007. The number of shares repurchased was the same as the number of shares that were subject to stock options granted in 2007.

The Company believes that cash generated by operations and borrowings available under its existing credit agreements will be sufficient for the Company's working capital needs and planned capital expenditures over the next 12 months. Depending on the Company's future growth and possible acquisitions, it may become necessary to secure additional sources of financing. The Company is in the process of establishing a \$200 million credit line.

The Company's expected payment for contractual obligations now includes \$8.3 million of gross liability for uncertain tax positions associated with the adoption of FIN 48, although the Company cannot estimate the timing of cash settlement of this liability. This amount does not include any amount receivable that may arise from the settlement of the Company's uncertain tax positions.

There have been no other material changes to the contractual obligation table represented in Item 7 of the Company's 2006 Annual Report on Form 10-K (available at [www.simpsonmfg.com/docs/10K-2006.pdf](http://www.simpsonmfg.com/docs/10K-2006.pdf) or [www.sec.gov](http://www.sec.gov)), which provides information concerning the Company's commitments and obligations at December 31, 2006.

The Company believes that the effect of inflation on the Company has not been material in recent years, as general inflation rates have remained relatively low. The Company's main raw material, however, is steel, and increases in steel prices adversely affect the Company's gross margins if it cannot recover the higher costs through price increases.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

The Company has no variable interest-rate debt investments.

The Company has foreign exchange rate risk in its international operations, primarily Europe and Canada, and through purchases from foreign vendors. The Company does not currently hedge this risk. If the exchange rate were to change by 10% in any one country where the Company has operations, the change in net income would not be material to the Company's operations taken as a whole. The translation adjustment resulted in an increase in accumulated other comprehensive income of \$4.4 million and \$5.3 million for the three and six months ended June 30, 2007, respectively, primarily due to the effect of the weakening of the U.S. dollar in relation to the Canadian dollar and the European currencies during the first three months and six months of 2007.

**Item 4. Controls and Procedures.**

*Disclosure Controls and Procedures.* As of June 30, 2007, an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures was performed under the supervision and with the participation of the Company's management, including the chief executive officer ( CEO ) and the chief financial officer ( CFO ). Based on that evaluation, the CEO and the CFO concluded that the Company's disclosure controls and procedures were effective as of that date.

*Changes in Internal Control over Financial Reporting.* During the three months ended June 30, 2007, the Company made no changes to its internal control over financial reporting (as defined in Securities Exchange Act of 1934 Rules 13a-15(f) and 15d-15(f)) that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

The Company is in the process of implementing a new accounting software system initially focused on the general ledger and purchasing and payables modules. The Company has begun testing the general ledger system and is planning to begin using the new systems in 2008.



PART II OTHER INFORMATION

**Item 1. Legal Proceedings.**

From time to time, the Company is involved in various legal proceedings and other matters arising in the normal course of business. The resolution of claims and litigation is subject to inherent uncertainty and could have a material adverse effect on the Company's financial condition, cash flows or results of operations.

**Item 1A. Risk Factors**

We are affected by risks specific to us, as well as risks that affect all businesses operating in global markets. Some of the significant factors that could materially adversely affect our business, financial condition and operating results appear in Item 1A of our most recent Annual Report on Form 10-K (available at [www.simpsonmfg.com/docs/10K-2006.pdf](http://www.simpsonmfg.com/docs/10K-2006.pdf) or [www.sec.gov](http://www.sec.gov)), and we have added the following additional risk factors:

**Our international operations may be materially and adversely affected by factors beyond our control.**

Economic, social and political conditions, laws, practices and customs vary widely among the countries where we sell our products. Our operations outside of the U.S. are subject to a number of risks and potential costs, including, for example, lower profit margins, less protection of intellectual property and economic, political and social uncertainty in some countries, especially in emerging markets. Our sales and profits depend, in part, on our ability to develop and implement policies and strategies that effectively anticipate and manage these and other risks in the countries where we do business. These and other risks may have a material adverse effect on our operations in any particular country and on our business as a whole. Inflation in emerging markets also makes our products more expensive there and increases the credit risks to which we are exposed.

**Our international operations depend on our successful management of our non-U.S. subsidiaries.**

We conduct most of our international business through wholly owned subsidiaries. Managing distant subsidiaries and fully integrating them into our business is challenging. We cannot directly supervise every aspect of the operations of our subsidiaries operating outside the U.S. As a result, we rely on local managers and staff. Cultural factors and language differences can result in misunderstandings among internationally dispersed personnel. The risk that unauthorized conduct may go undetected may be greater in non-U.S. subsidiaries. These problems could adversely affect our sales and profits.

**If we fail to keep pace with advances in our industry or fail to persuade customers to adopt new products we introduce, customers may not buy our products, which would adversely affect our sales and profits.**

Constant development of new technologies and techniques, frequent new product introductions and strong price competition characterize the construction industry. The first company to introduce a new product or technique to market gains a competitive advantage. Our future growth depends, in part, on our ability to develop products that are more effective, safer, or incorporate emerging technologies better than our competitors' products. Sales of our existing products may decline rapidly if a competitor were to introduce superior products, or even if we announce a new product of our own. If we fail to make sufficient investments in research and development or if we focus on technologies that do not lead to better products, our current and planned products could be surpassed by more effective or advanced products. If we fail to manufacture our products economically and market them successfully, our sales and profits would be materially and adversely affected.

**Changes in accounting standards could materially and adversely affect our financial results.**

The accounting rules applicable to public companies are subject to frequent revision. Future changes in accounting standards could require us to change the way we calculate income, expense or balance sheet data, which could result in material and adverse change to our reported results of operations or financial condition.

**Global warming could materially and adversely affect our business.**

Scientific reports indicate that, as a result of human activity

- temperatures around the world have been increasing and are likely to continue to increase as a result of increasing atmospheric concentrations of carbon dioxide and other carbon compounds,
- the frequency and severity of storms, and flooding, are likely to increase,
- severe weather is likely to occur in places where the climate has historically been more mild, and
- average sea levels have risen and are likely to rise more, threatening worldwide coastal development.

We cannot predict the effects that these phenomena may have on our business. They might, for example

- depress or reverse economic development,
- reduce the demand for construction,
- increase the cost and reduce the availability of insurance covering damage from natural disasters,
- destroy forests, increasing the cost and reducing the availability of wood products used in construction,
- increase the cost of capital, and
- lead to new laws and regulations that increase our expenses and reduce our sales.

Any of these consequences, and other consequences of global warming that we do not foresee, could materially and adversely affect our sales, profits and financial condition.

**We are subject to international tax laws that could affect our financial results.**

We conduct international operations through our subsidiaries. Tax laws affecting international operations are complex and subject to change. Our income tax liabilities in the different countries where we operate depend in part on internal settlement prices and administrative charges among us and our subsidiaries. These arrangements require us to make judgments with which tax authorities may disagree. Tax authorities may impose additional taxes, penalties and interest on us. In addition, transactions that we have arranged in light of current tax rules could have material and adverse consequences if tax rules change.

**If we are unable to protect our information systems against data corruption, cyber-based attacks or network security breaches, our operations could be disrupted.**

We depend on information technology networks and systems, including the Internet, to process, transmit and store electronic information. We depend on our information technology infrastructure for electronic communications among our locations around the world and between our personnel and our subsidiaries, customers and suppliers. Security breaches of this infrastructure could create system disruptions, shutdowns or unauthorized disclosure of confidential information. Security breaches could disrupt our operations, and we could suffer financial damage or loss because of lost or misappropriated information.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

In February 2007, the Board of Directors authorized the Company to repurchase up to \$50.0 million of the Company's common stock. This replaced the \$50.0 million repurchase authorization from December 2005. The authorization will remain in effect through the end of 2007. The amount that may yet be purchased under this authorization is \$45.8 million, although the Company does not currently have any plan to repurchase additional shares.

Dividends are determined by the Company's Board of Directors, based on the Company's net income, cash flow, financial condition and other factors deemed relevant by the Board of Directors. In addition, existing loan agreements require the Company to maintain tangible net worth of \$450.0 million plus 50% of net profit after taxes for each fiscal year. This requirement may limit the amount that the Company may pay as dividends on its common stock. As of June 30, 2007, the Company had \$169.7 million available for the payment of dividends under these loan agreements.

**Item 4. Submission of Matters to a Vote of Security Holders.**

The Annual Meeting of Stockholders ( Annual Meeting ) was held on April 16, 2007. The following nominee was elected as a director by the votes indicated:

| Name                 | Total Votes<br>for Each<br>Director | Total Votes<br>Withheld from<br>Each Director | Term<br>Expires* |
|----------------------|-------------------------------------|---|------------------|
| Peter N. Louras, Jr. | 45,270,176                          | 52,041  | 2010             |

\* The term expires on the date of the Annual Meeting in the year indicated.

The terms as directors of Barclay Simpson, Thomas J Fitzmyers, Earl F. Cheit, Jennifer A. Chatman, Robin G. MacGillivray and Barry Lawson Williams continued after the meeting. On May 17, 2007, the Company's Board of Directors appointed Gary M. Cusumano as a director and on July 27, 2007, appointed him to the Audit Committee and to the Compensation Committee of the Board of Directors.

The following proposals were also adopted at the Annual Meeting by the vote indicated:

| Proposal   | For        | Against | Abstain | Broker<br>Non-Vote |
|--|------------|---------|---------|--------------------|
| To ratify the appointment of PricewaterhouseCoopers LLP as the independent registered public accounting firm of the Company for 2007 | 45,054,067 | 244,067 | 24,083  |                    |

**Item 6. Exhibits.**

- 31. Rule 13a-14(a)/15d-14(a) Certifications.
- 32. Section 1350 Certifications.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**Simpson Manufacturing Co., Inc.**  
(Registrant)

**DATE:** August 8, 2007

By /s/ Michael J. Herbert

Michael J. Herbert  
Chief Financial Officer  
(principal accounting and financial officer)