

INVISION TECHNOLOGIES INC  
Form 10-Q  
November 10, 2003

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended September 28, 2003

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from        to

Commission File Number: 0-28236

**INVISION TECHNOLOGIES, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**94-3123544**

(I.R.S. Employer Identification No.)

**7151 Gateway Boulevard, Newark, CA 94560**

(Address of principal executive offices, including zip code)

**(510) 739-2400**

(Registrant's telephone number, including area code)

Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

On October 31, 2003, there were 16,918,645 shares of the registrant's common stock outstanding.

---

**InVision Technologies, Inc.**

**Form 10-Q**

**INDEX**

**PART I. FINANCIAL INFORMATION**

**Item**

1.            Financial Statements
  - a.            Condensed Consolidated Balance Sheets (Unaudited) - September 28, 2003 and December 31, 2002
  - b.            Condensed Consolidated Statements of Operations (Unaudited) - Three and nine months ended September 28, 2003 and September 29, 2002
  - c.            Condensed Consolidated Statements of Cash Flows (Unaudited) - Nine months ended September 28, 2003 and September 29, 2002
  - d.            Notes to Condensed Consolidated Financial Statements (Unaudited)
2.            Management's Discussion and Analysis of Financial Condition and Results of Operations
3.            Quantitative and Qualitative Disclosures about Market Risk
4.            Controls and Procedures

**PART II. OTHER INFORMATION**

**Item**

1.            Legal Proceedings
2.            Changes in Securities
5.            Other Information
6.            Exhibits and Reports on Form 8-K

**Signature Page**

InVision, Quantum Magnetics, Yxlon, HAPEG, CTX, CTX 5500 DS, CTX 9000 DSi and QScan, among others, are trademarks of InVision Technologies, Inc. or one of its subsidiaries in the United States and other countries. InVision, Quantum Magnetics, Yxlon and QScan, among others, are registered trademarks marks of InVision Technologies, Inc. or one of its subsidiaries in the United States.



**PART I. FINANCIAL INFORMATION**

**Item 1. Financial Statements**

## InVision Technologies, Inc.

## Condensed Consolidated Balance Sheets

(In thousands, except share data)

(Unaudited)

	September 28, 2003	December 31, 2002
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 282,383	\$ 159,736
Short-term investments		
Accounts receivable, net	65,894	146,295
Inventories	76,383	64,764
Deferred income taxes	18,677	20,889
Other current assets	9,223	15,811
Total current assets	452,560	407,495
Property and equipment, net	11,678	7,225
Deferred income taxes		1,050
Goodwill	21,036	681
Intangible assets, net	14,805	922
Other assets	6,159	414
Total assets	\$ 506,238	\$ 417,787
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Accounts payable	\$ 17,383	\$ 28,477
Accrued liabilities	49,191	65,364
Deferred revenue	23,523	86,284
Short-term debt	7,365	184
Current maturities of long-term obligations	261	112
Total current liabilities	97,723	180,421
Long-term obligations	126,621	653
Deferred income taxes	1,221	
Total liabilities	225,565	181,074
Commitments and contingencies (see Note 8)		
Stockholders' equity:		
Preferred stock, \$0.001 par value, 5,000,000 shares authorized; no shares issued and outstanding		
Common stock, \$0.001 par value, 60,000,000 shares authorized; 17,594,000 and 17,243,000 shares issued; 16,907,000 and 17,008,000 shares outstanding	17	17
Additional paid-in capital	171,257	166,243
Deferred stock compensation expense	(305)	(406)
Accumulated other comprehensive loss	(1,099)	(1,783)
Retained earnings	125,494	74,836
Treasury stock, at cost (687,000 and 235,000 shares)	(14,691)	(2,194)
Total stockholders' equity	280,673	236,713
Total liabilities and stockholders' equity	\$ 506,238	\$ 417,787

The accompanying notes are an integral part of these condensed consolidated financial statements.

## InVision Technologies, Inc.

## Condensed Consolidated Statements of Operations

(In thousands, except per share data)

(Unaudited)

	Three Months Ended		Nine Months Ended	
	September 28, 2003	September 29, 2002	September 28, 2003	September 29, 2002
<b>Revenues:</b>				
Product revenues	\$ 69,281	\$ 111,159	\$ 297,090	\$ 199,255
Service revenues	13,745	3,567	34,167	10,456
Contract research and development revenues	3,092	2,334	9,456	8,973
Total revenues	86,118	117,060	340,713	218,684
<b>Cost of revenues:</b>				
Product costs	42,285	62,860	171,411	112,784
Service costs	8,330	2,598	20,497	7,906
Contract research and development revenues	1,806	1,559	5,875	6,091
Total cost of revenues	52,421	67,017	197,783	126,781
Gross profit	33,697	50,043	142,930	91,903
<b>Operating expenses:</b>				
Research and development	5,268	5,762	20,269	14,219
Selling, general and administrative	12,280	8,897	31,778	20,931
In-process research and development (Yxlon)			4,300	
Total operating expenses	17,548	14,659	56,347	35,150
Income from operations	16,149	35,384	86,583	56,753
Interest expense	(343)	(107)	(488)	(316)
Interest and other income, net	667	510	2,022	373
Income before provision for income taxes	16,473	35,787	88,117	56,810
Provision for income taxes	7,197	14,314	37,459	22,912
Net income	\$ 9,276	\$ 21,473	\$ 50,658	\$ 33,898
<b>Net income per share:</b>				
Basic	\$ 0.54	\$ 1.28	\$ 2.95	\$ 2.16
Diluted	\$ 0.50	\$ 1.17	\$ 2.75	\$ 1.93

Weighted average shares outstanding:



Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

Basic	17,269	16,740	17,182	15,671
Diluted	18,450	18,430	18,415	17,561

The accompanying notes are an integral part of these condensed consolidated financial statements.

## InVision Technologies, Inc.

## Condensed Consolidated Statements of Cash Flow

(In thousands)

(unaudited)

	Nine Months Ended	
	September 28, 2003	September 29, 2002
<b>Cash flow from operating activities:</b>		
Net income	\$ 50,658	\$ 33,898
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	4,318	2,635
Deferred income taxes	1,311	(4,365)
Loss on disposal of fixed assets	456	460
Bad debt expense	156	53
Income tax benefit from employee stock transactions	1,662	5,802
Stock compensation expense	206	885
In-process research and development (Yxlon)	4,300	
Changes in operating assets and liabilities:		
Accounts receivable	90,390	(62,485)
Inventories	7,593	(55,917)
Other current assets	7,835	(23,357)
Other noncurrent assets		
Accounts payable	(19,055)	18,977
Accrued liabilities	(24,046)	27,994
Deferred revenues	(69,161)	72,376
Other	39	(26)
Net cash provided by operating activities	56,662	16,930
<b>Cash flow from investing activities:</b>		
Purchases of property and equipment	(2,627)	(3,387)
Proceeds from short-term investments		1,992
Purchase of Inovec subsidiary		(183)
Purchase of Yxlon subsidiary, net of cash acquired	(41,830)	
Purchase of Hapeg subsidiary, net of cash acquired	(3,424)	
Investment in SafeView	(1,500)	
Net cash used in investing activities	(49,381)	(1,578)
<b>Cash flow from financing activities:</b>		
Net proceeds from (repayments of) short-term debt	4,874	(1,313)
Proceeds from issuance of long-term debt	125,000	
Debt issuance costs	(4,406)	
Repayments of long-term debt	(212)	(137)
Repurchase of common stock	(12,497)	
Proceeds from issuance of common stock, net	3,248	86,423

Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

Net cash provided by financing activities	116,007	84,973
Effect of exchange rate changes on cash	(641)	
Net change in cash and cash equivalents for the period	122,647	100,325
Cash and cash equivalents at beginning of period	159,736	11,386
<b>Cash and cash equivalents at end of period</b>	<b>\$ 282,383</b>	<b>\$ 111,711</b>
<b>Supplemental disclosures of cash flow information:</b>		
Interest paid	\$ 374	\$ 304
Income taxes paid	\$ 47,054	\$ 7,831
<b>Supplemental disclosures of noncash investing and financing activities:</b>		
Issuance of common stock in connection with acquisition of subsidiary	\$	\$ 1,199
Financing obligations incurred for the purchase of new equipment	\$ 668	\$ 86
Warrant issued in connection with investment advisory services and financing related services		
Issuance of common stock in connection with the exercise of warrants	\$	\$ 995
Financing obligations incurred for insurance policy renewals	\$ 1,691	\$

The accompanying notes are an integral part of these condensed consolidated financial statements.

**InVision Technologies, Inc.**  
**Notes to Condensed Consolidated Financial Statements**  
**(Unaudited)**

**1. Summary of Significant Accounting Policies**

**Interim Unaudited Financial Information**

The accompanying interim unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( generally accepted accounting principles ) for interim financial information and in accordance with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not contain all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation. These financial statements should be read in conjunction with the audited consolidated financial statements of InVision Technologies, Inc. and its subsidiaries (the Company ) as of December 31, 2002 and 2001 and for each of the three years in the period ended December 31, 2002, including the notes thereto, included in the Company s Annual Report on Form 10-K filed on March 28, 2003.

Operating results for the three and nine-month periods ended September 28, 2003 may not necessarily be indicative of the results that may be expected for the year ended December 31, 2003 or any other future period.

**Business Combinations and Goodwill and Other Intangible Assets**

On January 1, 2002, the Company adopted Statement of Financial Accounting Standards ( SFAS ) No. 142, Goodwill and Other Intangible Assets ( SFAS 142 ). SFAS 142 addresses the initial recognition and measurement of intangible assets acquired outside of a business combination and the accounting for goodwill and other intangible assets subsequent to their acquisition. SFAS 142 provides that intangible assets with finite useful lives be amortized and that goodwill and intangible assets with indefinite lives not be amortized, but will rather be tested at least annually for impairment. Since adopting SFAS 142 on January 1, 2002, the Company ceased amortization of the carrying value of goodwill of \$2.5 million and acquired workforce of \$331,000 at January 1, 2002, resulting in a reduction in annual amortization expense of \$426,000. The net carrying amount of acquired workforce was also reclassified to goodwill. In the fourth quarter of 2002, the Company performed the annual impairment test required by the standard and recorded a \$2.1 million impairment of goodwill relating to the Inovec reporting unit. The Company will perform its 2003 annual impairment test in the fourth quarter of 2003.

**Accounting for Costs Associated with Exit or Disposal Activities**

On January 1, 2003, the Company adopted SFAS No. 146, Accounting for Costs Associated with Exit or Disposal Activities ( SFAS 146 ), which addresses accounting for restructuring and similar costs. SFAS 146 supersedes previous accounting guidance, principally Emerging Issues Task Force ( EITF ) Issue No. 94-3 ( EITF 94-3 ). SFAS 146 requires that the liability for costs associated with an exit or disposal activity be

## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

recognized when the liability is incurred. Under EITF 94-3, a liability for exit costs was recognized at the date of the Company's commitment to an exit plan. SFAS 146 also establishes that the liability should initially be measured and recorded at fair value. Accordingly, SFAS 146 may affect the timing of recognizing future restructuring costs as well as the amounts recognized. There was no effect on the Company's financial statements from the adoption of SFAS 146.

### **Accounting for Stock-Based Compensation**

In December 2002, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure an Amendment of FASB Statement 123 ( SFAS 148 ), which provides alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, SFAS 148 amends the disclosure requirements of SFAS No. 123, Accounting for Stock-Based Compensation ( SFAS 123 ) to require prominent

Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. The amended disclosure requirements of SFAS 148 are effective for years ending after December 15, 2002.

The Company grants stock options for a fixed number of shares to employees with an exercise price equal to the fair value of the shares at the date of grant. The Company accounts for employee stock-based compensation in accordance with Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees ( APB 25 ). The Company accounts for stock-based awards to non-employees in accordance with SFAS 123 and EITF Issue No. 96-18, Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services.

Had compensation cost for options granted and shares issued in 2003 and 2002 under the Company's stock option plans (the Equity Plans ) and employee stock purchase plans (the Purchase Plans ) been determined based on the fair value at the grant and issue dates, as prescribed in SFAS 123, the Company's net income and pro forma net income per share would have been as follows (in thousands, except per share data):

	Three months ended		Nine months ended	
	Sept. 28, 2003	Sept. 29, 2002	Sept. 28, 2003	Sept. 29, 2002
Net income:	\$ 9,276	\$ 21,473	\$ 50,658	\$ 33,898
As reported				
add: stock compensation as reported, net of tax effects	\$ 56	\$ 20	\$ 120	\$ 60
less: stock compensation determined using the fair value method, net of tax effects	\$ (2,249)	\$ (1,725)	\$ (6,335)	\$ (4,307)
Pro forma	\$ 7,083	\$ 19,768	\$ 44,443	\$ 29,651
Pro forma net income per share:				
Basic:				
As reported	\$ 0.54	\$ 1.28	\$ 2.95	\$ 2.16
Pro forma	\$ 0.41	\$ 1.18	\$ 2.59	\$ 1.89
Diluted:				
As reported	\$ 0.50	\$ 1.17	\$ 2.75	\$ 1.93
Pro forma	\$ 0.38	\$ 1.09	\$ 2.41	\$ 1.71

Under the intrinsic value method, when the exercise price of the Company's employee stock options equals or exceeds the market price of the underlying stock on the date of grant, no compensation expense is recognized. The pro forma information regarding the results of operations and net income per share above is determined as if the Company had accounted for its employee stock options using the fair value method. Under this method, the fair value of each option granted is estimated on the date of grant using the Black-Scholes option pricing model.

Option valuation models such as Black-Scholes were developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions, including the expected life of the option. In management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of the Company's employee stock options because the Company's employee stock options have characteristics significantly different from those of traded options and because changes in the subjective assumptions required by these models can materially affect the fair value estimates.



The fair value of each option grant and share granted is estimated on the date of grant using the following assumptions used for grants during the applicable period:

	2003	2002
<b>Option Grants:</b>		
Average risk free rate of return	2.31-3.00%	3.50-4.39%
Weighted average expected option life	4.1 years	4.0 years
Volatility rate	74%	83%
Dividend yield	0%	0%

	2003	2002
<b>Shares Granted</b>		
Average risk free rate of return	1.15-1.19%	1.25-1.65%
Weighted average expected share life	3.0 months	3.0 months
Volatility rate	17-30%	31-33%
Dividend yield	0%	0%

#### Accounting and Disclosure Requirements for Guarantees

In December 2002, the Company adopted FASB Interpretation No. 45, Guarantor's Accounting and Disclosure Requirement for Guarantees, Including Indirect Guarantees of Indebtedness of Others (FIN 45). FIN 45 requires that, upon issuance of a guarantee, the guarantor must recognize a liability for the fair value of the obligation it assumes under that guarantee. The provisions for initial recognition and measurement are effective on a prospective basis for guarantees that are issued or modified after December 31, 2002, irrespective of a guarantor's year-end.

#### Accrued Warranty

Estimated warranty costs are recorded on product revenues and adjusted periodically based on historical and anticipated experience. The Company accrues the estimated cost of product warranties at the time revenues are recognized. Although the Company engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of component suppliers, the warranty obligation is affected by actual warranty costs, including usage of material and labor and service delivery costs incurred in correcting a product failure.

Information regarding the changes in the Company's warranty liabilities was as follows for the nine months ended September 28, 2003:

Balance at Dec. 31, 2002	Accruals for warranties issued	Reduction for payments made	Increase resulting from Yxlon acquisition on March 31, 2003	Changes in accruals related to pre-existing warranties	Balance at Sept. 28, 2003
--------------------------------	-----------------------------------	--------------------------------	---	---	---------------------------------



\$	19,890	\$	16,693	\$	(20,001)	\$	925	\$	334	\$	17,841
----	--------	----	--------	----	----------	----	-----	----	-----	----	--------

**Revenue Arrangements with Multiple Deliverables**

In November 2002, the EITF reached a consensus on Issue No. 00-21, Revenue Arrangements with Multiple Deliverables ( EITF 00-21 ). EITF 00-21 addresses certain aspects of the accounting by a vendor for arrangements under which the vendor will perform multiple revenue generating activities. EITF 00-21 is effective for fiscal periods beginning after June 15, 2003. There was no impact from the adoption of EITF 00-21 on the Company's results of operations or financial position.

## Derivative Instruments and Hedging Activities

The Company is exposed to foreign currency exchange rate risk inherent in its sales commitments, anticipated sales, anticipated purchases and assets and liabilities denominated in currencies other than the U.S. dollar. The Company utilizes foreign exchange forward contracts to limit its exposure to foreign currency rate fluctuation. The maturity of foreign exchange forward contracts as of September 28, 2003 is consistent with the contractual or expected timing of the transactions being hedged, principally receipt of customer payments. These foreign exchange forward contracts all mature within twelve months. The Company does not enter into market risk sensitive instruments for trading purposes. During the nine months ended September 28, 2003, the Company's derivatives consisted only of foreign exchange forward contracts. The Company had aggregate foreign exchange forward contracts with notional amounts of \$23.7 million at September 28, 2003. The fair value of these instruments, included in the consolidated balance sheets, represented a net liability of \$605,000 at September 28, 2003.

In May 2002, the Company began applying hedge accounting as defined by SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities ( SFAS 133 ) and designated certain foreign exchange forward contracts as cash flow hedges of foreign exchange risk for international sales contracts. As of September 28, 2003, the Company has recorded \$1,677,000 of other comprehensive loss, net of income taxes of \$1,240,000, representing the net change in the fair value of the foreign exchange forward contracts that were designated as and qualified for hedge accounting. The amounts deferred in other comprehensive loss are reclassified to earnings upon the collection of the hedged contract. As of September 28, 2003, the Company anticipates reclassifying the full amount included within other comprehensive loss to earnings within the next twelve months. During the nine months ended September 28, 2003, the Company also recorded \$21,000 as foreign currency transaction loss related to ineffectiveness under hedge accounting. For the nine-month period ended September 28, 2003, primarily all of the changes in the fair value of forward contracts not designated for hedge accounting were offset by the measurement of associated accounts receivable.

In April 2003, the FASB issued SFAS No. 149, Amendment of Statement 133 on Derivative Instruments and Hedging Activities ( SFAS 149 ). SFAS No. 149 amends and clarifies the accounting for derivative instruments, including certain derivative instruments embedded in other contracts and for hedging activities under SFAS 133. SFAS No. 149 is generally effective for contracts entered into or modified after June 30, 2003 and for hedging relationships designated after June 30, 2003. There was no impact from the adoption of SFAS No. 149 on the Company's operations and financial condition.

In May 2003, the FASB issued SFAS No. 150, Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity ( SFAS 150 ). SFAS No. 150 requires that certain financial instruments, which under previous guidance were accounted for as equity, must now be accounted for as liabilities. The financial instruments affected include mandatorily redeemable stock, certain financial instruments that require or may require the issuer to buy back some of its shares in exchange for cash or other assets and certain obligations that can be settled with shares of stock. SFAS No. 150 is effective for interim periods beginning after June 15, 2003. The Company does not expect the adoption of SFAS No. 150 to have a material effect on its financial condition.

## 2. Business Combinations

In accordance with SFAS No. 141, Business Combinations, the Company allocates the purchase price of its acquisitions to the tangible assets, liabilities and intangible assets acquired, as well as in-process research and development, based on their estimated fair values. The excess purchase price over those fair values is recorded as goodwill. The fair value assigned to intangible assets acquired is based on valuations prepared by independent third party appraisal firms using estimates and assumptions provided by management. In accordance with SFAS 142, goodwill and purchased intangibles with indefinite lives acquired after June 30, 2001 are not amortized but will be reviewed periodically for impairment. Purchased intangibles with finite lives will be amortized on a straight-line basis over their estimated useful lives.



**Yxlon International Holding GmbH**

On March 31, 2003, the Company completed its acquisition of Yxlon International Holding GmbH ( Yxlon ), a company based in Hamburg, Germany. Yxlon develops, manufactures, markets and supports X-ray based non-destructive testing ( NDT ) systems for a wide range of industrial applications, and systems that use X-ray based diffraction ( XRD ) technology for explosives detection. The Company acquired Yxlon for 38.6 million in cash, or \$41.7 million, and incurred additional acquisition costs of \$2.1 million for a total purchase price of \$43.8 million. The Company would be required to make an additional payment of 7.5 million if Yxlon s XRD system is certified for explosives detection by the Transportation Security Administration ( TSA ) by December 31, 2003 or 5.0 million if Yxlon s XRD system is thereafter certified for explosives detection by the TSA by June 30, 2004. If the XRD system is certified for explosives detection by the TSA, the Company would record the additional consideration as intangible assets.

An independent valuation to determine the allocation of the fair value of the net assets acquired was completed in September 2003. The total purchase price of approximately \$43.8 million has been allocated as follows (in thousands):

Cash and cash equivalents	\$ 1,946
Current assets	29,101
Other non-current assets	1,726
Amortizable intangible assets:	
Developed and core technology	8,700
Other	1,480
Intangible assets with indefinite lives:	
Goodwill	18,253
Trademark	2,780
Current liabilities	(22,866)
Other non-current liabilities	(1,644)
In-process research and development	4,300
Total purchase price	\$ 43,776

***Amortizable Intangible Assets***

Of the total purchase price, approximately \$10.2 million has been allocated to amortizable intangible assets, including maintenance contracts and renewals, contract backlog, direct customer relationships, supplier agreements and developed and core technology. The maintenance contracts and renewals represent a value assigned to the revenue stream estimated from existing maintenance contracts as of the acquisition date with an assumed renewal rate. Contract backlog represents the gross contract backlog to be recognized over the twelve-month period following the close of the acquisition. Direct customer relationships represent the sale of products and services by Yxlon s internal sales and marketing force. Supplier agreements represent the value in material supplier agreements where Yxlon receives below market rates on inventory component purchases. The Company expects to amortize the fair value of these assets on a straight-line basis over estimated useful lives ranging from twelve months to six years. Expected future amortization expenses for the intangible assets are as follows:

(in thousands)	2003	2004	2005	2006	2007	Thereafter
	\$ 1,479	\$ 1,612	\$ 1,477	\$ 1,387	\$ 1,359	\$ 2,867

Expected intangibles  
amortization expenses

Developed and core technology, which consists of products that have reached technological feasibility, includes Yxlon's XRD system and NDT system products. The Company expects to amortize the fair value of the developed and core technology on a straight-line basis over an estimated useful life of seven years.

***Intangible Assets With Indefinite Lives***

The estimated fair value of intangible assets with indefinite lives was \$18.3 million for goodwill and \$2.8 million for the Yxlon trade name. These intangible assets will not be amortized because the assets have indefinite useful lives based on many factors and considerations, including the length of time that the Yxlon name has been in use, the Yxlon brand awareness and market position and the plans for continued use of the Yxlon brand within a portion of the Company's overall product portfolio.

***In-Process Research and Development***

Of the total purchase price, \$4.3 million has been allocated to in-process research and development ( IPR&D ) and was expensed in the second quarter of fiscal 2003. Projects that qualify as IPR&D represent those that have not yet reached technological viability. Technological viability is defined as being equivalent to a beta-phase working prototype in which there is lower remaining risk relating to the development.

The value assigned to IPR&D was determined by considering the importance of each project to the overall development plan, estimating costs to develop the purchased IPR&D into commercially viable products, estimating the resulting net cash flows from the projects when completed and discounting the net cash flows to their present value. The revenue estimates used to value the purchased IPR&D were based on estimates of the relevant market sizes and growth factors, expected trends in technology and the nature and expected timing of new product introductions by Yxlon.

The rates utilized to discount the net cash flows to their present values are based on Yxlon's weighted average cost of capital. The weighted average cost of capital was adjusted to reflect the difficulties and uncertainties in completing each project and thereby achieving technological feasibility, the percentage of completion of each project, anticipated market acceptance and penetration, market growth rates and risks related to the impact of potential changes in future target markets.

***Pro Forma Results (Unaudited)***

The unaudited pro forma financial information presented below combine the actual results of operations of the Company and the historical results of operations of Yxlon for the respective periods as if the acquisition of Yxlon had occurred at the beginning of each of the periods presented. Adjustments of \$5.0 million, \$285,000, \$5.3 million and \$5.9 million have been made to the combined results of operations for the three and nine-month periods ended September 28, 2003 and the three and nine-month periods ended September 29, 2002, respectively, reflecting amortization of purchased intangibles, net of tax, timing of acquisition-related in-process research and development expense recognition, and bank settlement fees for debt as a result of acquisition, net of tax, as if the acquisition had occurred at the beginning of each of the periods presented. The unaudited pro forma financial information is not intended to represent or be indicative of the consolidated results of operations or financial condition of the Company that would have been reported had the acquisition been completed as of the dates presented, and should not be taken as representative of the future consolidated results of operations or financial condition of the Company.

**Three Months Ended**

**Nine Months Ended**

Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

	Sept. 28 2003	Sept. 29 2002	Sept. 28 2003	Sept. 29 2002
	(in thousands, except per share amounts)			
Revenue	\$ 86,118	\$ 135,078	\$ 356,913	\$ 262,545
Net income	4,270	14,500	50,881	24,058
Net income per share:				
Basic	\$ 0.25	\$ 0.87	\$ 2.96	\$ 1.54
Diluted	\$ 0.23	\$ 0.79	\$ 2.76	\$ 1.37

**Hattinger Prof- und Entwicklungs- GmbH**

Effective August 1, 2003, Yxlon International X-Ray GmbH, a wholly owned subsidiary of the Company, acquired Hattinger Prof- und Entwicklungs- GmbH ( Hapeg ), a private engineering and systems company that provides industrial testing and evaluation solutions utilizing computed tomography, for approximately 2.9 million or \$3.4 million. The acquisition was accounted for using the purchase method of accounting. The excess purchase price over the fair value of the underlying net assets of \$2.3 million was allocated to goodwill and other intangible assets and property based upon preliminary estimates of fair values. The Company does not believe that the final purchase price allocation will differ significantly from the preliminary purchase price allocation recorded at August 1, 2003. Estimated amortization expense of \$42,000 was recorded during the third quarter of 2003. The unaudited pro forma results were not provided as they were not deemed to be material.

**3. Comprehensive Income**

The components of comprehensive income are as follows (in thousands):

	Three Months Ended		Nine Months Ended	
	September 28, 2003	September 29, 2002	September 28, 2003	September 29, 2002
Net income	\$ 9,276	\$ 21,473	\$ 50,658	\$ 33,898
Derivatives classified as cash flow hedges (net of taxes):				
Net increase (decrease) in foreign exchange forward contracts	304	926	107	(985)
Net increase in cumulative translation adjustment (net of taxes)	48		577	
Comprehensive income	\$ 9,628	\$ 22,399	\$ 51,342	\$ 32,913

**4. Net Income Per Share**

Basic net income per share is computed by dividing net income by the weighted-average shares of common stock outstanding for the period. Diluted net income per share reflects the weighted-average shares of common stock outstanding plus the potential effect of dilutive securities or contracts which are convertible to shares of common stock such as options, warrants, convertible debt and preferred stock (using the treasury stock method) and shares issuable in future periods, except in cases where the effect would be anti-dilutive.

The following is a reconciliation between the components of the basic and diluted net income per share calculations for the periods presented below (in thousands, except per share data):



Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

	Three Months Ended						Nine Months Ended					
	September 28, 2003			September 29, 2002			September 28, 2003			September 29, 2002		
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount
Basic net income per share	\$ 9,276	17,269	\$ 0.54	\$ 21,473	16,740	\$ 1.28	\$ 50,658	17,182	\$ 2.95	\$ 33,898	15,671	\$ 2.16
Effect of dilutive securities:												
Options and warrants		1,181	(0.04)		1,690	(0.11)		1,233	(0.20)		1,880	(0.23)
Stock payable in connection with acquisition of subsidiary											10	
Diluted net income per share	\$ 9,276	18,450	\$ 0.50	\$ 21,473	18,430	\$ 1.17	\$ 50,658	18,415	\$ 2.75	\$ 33,898	17,561	\$ 1.93

## 5. Segment Information

The Company determines its segments based on how its Chief Executive Officer and its Chief Operating Officer assess performance and allocate resources. Through the first quarter of 2003, the Company presented segment information based on three reportable segments: EDS, Quantum and Wood. As a result of the acquisition of Yxlon, the Company now has two reportable segments, EDS and NDT. The EDS segment is comprised of the business unit that is engaged in the development, manufacturing, marketing and support of explosives detection systems based on advanced computed tomography technology. The NDT segment is comprised of the Yxlon business unit that is engaged in the development, manufacturing, marketing and support of non-destructive testing systems for a wide range of industrial applications. Other segments, including Quantum, Wood and XRD, were aggregated to form an All Other category as they did not meet the threshold for a reportable segment.

Segment financial data for the three and nine-month periods ended September 29, 2002 has been restated to reflect the change in reportable segments. As of the second quarter of 2003, a reportable segment line item also has been changed from net income (loss) to income (loss) from operations. Financial information by segment is as follows (in thousands):

	EDS	NDT	All Other	Consolidating Eliminations	Total
<b>Third quarter 2003</b>					
Revenues:					
Product revenues	\$ 48,467	\$ 14,955	\$ 5,859	\$	\$ 69,281
Service revenues	10,098	3,082	565		13,745
Contract research and development revenues			3,092		3,092
Intercompany revenues	3		16	(19)	
Total revenues	\$ 58,568	\$ 18,037	\$ 9,532	\$ (19)	\$ 86,118
Income (loss) from operations	\$ 16,443	\$ 185	\$ (479)	\$	\$ 16,149
<b>September 28, 2003</b>					
Total assets	\$ 443,398	\$ 48,911	\$ 21,296	\$ (7,367)	\$ 506,238
<b>Third quarter 2002</b>					
Revenues:					
Product revenues	\$ 109,574	\$	\$ 1,585	\$	\$ 111,159
Service revenues	3,059		508		3,567
Contract research and development revenues			2,334		2,334
Intercompany revenues	19		1,119	(1,138)	
Total revenues	\$ 112,652	\$	\$ 5,546	\$ (1,138)	\$ 117,060
Income (loss) from operations	\$ 35,553	\$	\$ (169)	\$	\$ 35,384
<b>December 31, 2002</b>					
Total assets	\$ 421,344	\$	\$ 10,777	\$ (14,334)	\$ 417,787

Edgar Filing: INVISON TECHNOLOGIES INC - Form 10-Q

**Nine months 2003**

Revenues:

Product revenues	\$	263,382	\$	24,273	\$	9,435	\$	297,090
Service revenues		27,179		5,550		1,438		34,167
Contract research and development revenues						9,456		9,456
Intercompany revenues		29				1,302	(1,331)	
Total revenues	\$	290,590	\$	29,823	\$	21,631	\$	(1,331) \$ 340,713
Income (loss) from operations	\$	93,411	\$	(716)	\$	(6,112)	\$	86,583

**Nine months 2002**

Revenues:

Product revenues	\$	193,367	\$		\$	5,888	\$	199,255
Service revenues		8,972				1,484		10,456
Contract research and development revenues		0				8,973		8,973
Intercompany revenues		299				1,614	(1,913)	
Total revenues	\$	202,638	\$		\$	17,959	\$	(1,913) \$ 218,684
Income (loss) from operations	\$	58,196	\$		\$	(1,443)	\$	56,753

Substantially all of the Company's long-lived assets are located in the United States.

## 6. Inventories

The components of inventory consist of the following (in thousands):

	September 28, 2003	December 31, 2002
Inventories:		
Raw material and purchased components	\$ 24,595	\$ 22,696
Field service spare parts	28,095	16,145
Work-in-process	10,152	21,927
Finished goods	13,541	3,996
Total	\$ 76,383	\$ 64,764

## 7. Accrued Liabilities

The components of accrued liabilities consist of the following (in thousands):

	September 28, 2003	December 31, 2002
Accrued liabilities:		
Warranty and other reserves	\$ 17,841	\$ 19,890
Accrued employee compensation	10,155	7,540
Income taxes	4,567	17,919
Foreign exchange forward contracts	651	4,948
Material cost reduction accrual	6,441	8,259
Other	9,536	6,808
Total	\$ 49,191	\$ 65,364

## 8. Litigation

InVision and its subsidiary, Quantum Magnetics, together with many other entities, were named as defendants in a number of lawsuits in approximately 100 products liability lawsuits by individual plaintiffs seeking damages for wrongful death relating to the terrorist acts of September 11, 2001. The litigation in connection with the terrorist acts of September 11, 2001 have been consolidated in In re: September 11 Litigation, 21 MC 97 (AKH); Lopez, et al v. United Airlines, et al., 1:02-cv-458, United States District Court for the Southern District of New York. The Company anticipates that additional lawsuits relating to the terrorist acts of September 11, 2001 will name it as a defendant. To date, the Company has been served with 14 of these complaints. All of the served complaints have been placed on the court's suspense docket, and no action is permitted or required in these cases until December 23, 2003. Each of the served complaints alleges that the defendants breached a duty to airplane passengers and others by failing to properly screen passengers and carry-on baggage for dangerous weapons. The Company believes that the plaintiffs' claims lack merit, especially in light of the fact that the Company did not, as of September 11, 2001, have any passenger or carry-on baggage screening equipment at security checkpoints in any of the airports from which the hijacked airplanes departed. The Company intends to vigorously defend these lawsuits.

The Company is involved in routine civil litigation arising in the ordinary course of business. Management believes that collectively these proceedings will not have a material effect on the Company's business, financial condition or results of operations.

## 9. Financing Arrangements

### Convertible Debt Financing

In September 2003, the Company completed a private offering of \$125.0 million aggregate principal amount of its 3% convertible senior notes due 2023. The notes are convertible into the Company's common stock, under certain circumstances, at an initial conversion rate of 31.25 shares per \$1,000 principal amount of notes, subject to adjustment. At the initial conversion rate, the notes will be convertible into common stock at a conversion price of \$32.00 per share. The notes will be redeemable for cash at the Company's option beginning on October 1, 2008. Holders of the notes have the option to require the Company to purchase the notes in cash, in whole or in part, on October 1 in each of 2008, 2013 and 2018. The holders of the notes will also have the ability to require the Company to purchase the notes in the event that the Company undergoes a change in control. In each such case, the redemption or purchase price would be at 100% of the principal amount of the notes, plus accrued and unpaid interest to, but excluding, the redemption or purchase date, as the case may be.

### Short-Term Financing

As of July 19, 2003, one of the Company's two lines of credit agreements with Silicon Valley Bank expired. Therefore, the Company currently has one line of credit agreement with Silicon Valley Bank that provided for maximum borrowings in an amount up to \$25.0 million, which will expire in July 2004.

As of September 28, 2003, Yxlon had a balance of \$6.6 million of draws against its lines of credit with its German banks.



**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Cautions about Forward-Looking Statements**

Throughout this Form 10-Q, we make forward-looking statements, or statements about events or circumstances that have not yet occurred. In some cases, we identify these statements by forward-looking words such as may, will, should, plans, believes, predicts, intends or other similar terms. These forward-looking statements involve risks and uncertainties, and our actual results could differ materially. We cannot guarantee future results or that current expectations will be accurate, and we will not update information in this Form 10-Q if any forward-looking statement later turns out to be inaccurate. Important factors that could cause our results to differ are discussed under the section Risk Factors. Readers should read this Item 2 in conjunction with the condensed consolidated financial statements and related notes in Part I, Item 1 of this Form 10-Q, as well as Management's Discussion and Analysis of Financial Condition and Results of Operations and the consolidated financial statements and related notes in our Form 10-K for the fiscal year ended December 31, 2002. We encourage readers to read these sections carefully.

**Overview**





## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

We are the leading provider of Transportation Security Administration, or TSA (formerly Federal Aviation Administration, or FAA) certified explosives detection systems, or EDS, used at airports for screening checked passenger baggage.

In September 2003, we completed a private offering of \$125 million aggregate principal amount of our 3% convertible senior notes due 2023. The notes are convertible into our common stock, under certain circumstances, at an initial conversion rate of 31.25 shares per \$1,000 principal amount of notes, subject to adjustment. At the initial conversion rate, the notes will be convertible into common stock at a conversion price of \$32.00 per share. The notes will be redeemable for cash at our option beginning on October 1, 2008. Holders of the notes have the option to require us to purchase the notes in cash, in whole or in part, on October 1 in each of 2008, 2013 and 2018. The holders of the notes will also have the ability to require us to purchase the notes in the event that we undergo a change in control. In each such case, the redemption or purchase price would be at 100% of the principal amount of the notes, plus accrued and unpaid interest to, but excluding, the redemption or purchase date, as the case may be.

On March 31, 2003, we completed the acquisition of Yxlon International Holding GmbH, or Yxlon, for \$41.7 million in cash, calculated at the then effective conversion rate for the euro, and incurred additional acquisition costs of \$2.1 million for a total purchase price of \$43.8 million. Yxlon develops, manufactures, markets and supports X-ray based non-destructive testing, or NDT, systems for a wide range of industrial applications, and systems that use X-ray based diffraction, or XRD, technology for explosives detection. We would make an additional payment of 7.5 million if Yxlon's XRD system is certified for explosives detection by the TSA by December 31, 2003 or 5.0 million if Yxlon's XRD system is thereafter certified for explosives detection by the TSA by June 30, 2004. On August 1, 2003, we completed the acquisition of Hattinger Prof- und Entwicklungs- GmbH, or Hapeg, an engineering and systems company that provides industrial testing and evaluation solutions utilizing computed tomography for 2.9 million or \$3.4 million in cash, calculated at the then effective conversion rate for the euro.

Our goodwill and intangible assets increased by \$34.2 million from \$1.6 million at December 31, 2002 to \$35.8 million at September 28, 2003, primarily as a result of \$31.2 million of goodwill and intangible assets acquired pursuant to our acquisition of Yxlon, partially offset by amortization of existing intangible assets. Based on an independent valuation, the intangible assets we acquired included \$8.7 million of developed and core technology, \$2.8 million of trademarks, \$18.3 million of goodwill and \$1.5 million of other intangible assets.

We determine our segments based on how our Chief Executive Officer and Chief Operating Officer assess performance and allocate resources. Through the first quarter of 2003, we presented segment information based on three reportable segments: EDS, Quantum and Wood. As a result of the acquisition of Yxlon, we now have two reportable segments, EDS and NDT. The EDS segment is comprised of the business unit that is engaged in the development, manufacturing, marketing and support of explosives detection systems based on advanced computed tomography technology. The NDT segment is comprised of the Yxlon business unit that is engaged in the

development, manufacturing, marketing and support of non-destructive testing systems for a wide range of industrial applications. Other segments including Quantum, Wood and XRD were aggregated to form an All Other category as they did not meet the threshold for a reportable segment. See Note 5 of the condensed consolidated financial statements for additional information about our reportable segments.

Our revenues are primarily comprised of:

EDS product revenues, which include revenues from sales of CTX systems, accessories and related installation and configuration, and EDS service revenues, which include revenues from maintenance contracts related to product support, integration and other services, including those complex integrations and configurations that are separate from product revenues; and

NDT product revenues, which include revenues from the design, assembly and installation of X-ray systems and associated components for industrial NDT, and NDT service revenues, which include revenues from maintenance contracts related to product support.

We market our products and services directly through internal sales personnel and indirectly through authorized agents, distributors and system integrators. In the United States, we market our products and services primarily through direct sales personnel. Internationally, we use a direct sales force and authorized representatives to sell our products. International sales represented 26.1% of total revenues in the first nine months of 2003 and 16.5% of total revenues in the first nine months of 2002.

*EDS.* In any given fiscal quarter or year, our EDS product revenues are derived from orders of multiple units of our products from a limited number of customers. For example, in the third quarter of 2003 four customers accounted for all of our EDS products sold during the quarter, in the first nine months of 2003 15 customers accounted for all of our EDS products sold during the period, and for the fiscal year 2002 ten customers accounted for all of our EDS products sold during the year. The number of our customers does not vary widely from period to period. Therefore, a cancellation or delay of an order from a customer could have a significant negative impact on our operations in a given period. Including revenues from the Siemens subcontract to provide maintenance service for TSA-owned EDS systems, EDS sales to the FAA and, following the formation of the TSA, to the TSA, accounted for 80% of our EDS revenues in the nine months ended September 28, 2003 and 85.4% of our EDS revenues in the year ended December 31, 2002. There were no other EDS customers who accounted for more than 10% of total revenues in the first nine months of 2003 or the year ended December 31, 2002.

We typically bill our customers in three stages, as generally provided in our contracts with our customers:

amounts to cover the bill of materials when materials are received from suppliers, typically 30% to 40% of the total system price;

an additional amount upon factory acceptance or shipment ranging from 30% to 60%; and

the balance upon installation and site acceptance, ranging from 5% to 30%.

These payment terms generally provide the necessary working capital for acquisition of materials and funding inventory during the manufacturing cycle. We anticipate that potential future orders from the TSA will continue to provide payment terms which provide the necessary working capital for us and our suppliers, even if production volumes were to rapidly increase. If future orders from the TSA contain different payment terms, a major increase in production rates may require substantial additional working capital.

Payment terms for TSA invoices are net 30 days, while terms for international invoices vary from amounts due upon receipt of invoice to 160 days.

*NDT.* Our NDT product and service revenues are primarily derived from sales of X-ray based NDT products primarily to the automotive and aerospace industries. There were no NDT customers who accounted for more than 10% of total revenues since the acquisition of Yxlon on March 31, 2003.

**Results of Operations**

The following table sets forth certain income and expenditure items from our consolidated statements of operations expressed as a percentage of total revenues for the periods indicated.

	Three Months Ended		Nine Months Ended	
	September 28, 2003	September 29, 2002	September 28, 2003	September 29, 2002
<b>Revenues:</b>				
Product revenues	80.4%	95.0%	87.2%	91.1%
Service revenues	16.0	3.0	10.0	4.8
Contract research and development revenues	3.6	2.0	2.8	4.1
Total revenues	100.0	100.0	100.0	100.0
<b>Cost of revenues:</b>				
Product costs	49.1	53.7	50.3	51.6
Service costs	9.7	2.2	6.0	3.6
Contract research and development costs	2.1	1.4	1.7	2.8
Total cost of revenues	60.9	57.3	58.0	58.0
Gross profit	39.1	42.7	42.0	42.0
<b>Operating expenses:</b>				
Research and development	6.1	4.9	5.9	6.5
Selling, general and administrative	14.3	7.6	9.3	9.6
In process research and development (Yxlon)			1.3	
Total operating expenses	20.4	12.5	16.5	16.1
Income from operations	18.7	30.2	25.5	25.9
Interest expense	(0.4)	(0.1)	(0.1)	(0.1)
Interest and other income, net	0.8	0.4	0.6	0.2
Income before provision for income taxes	19.1	30.5	26.0	26.0
Provision for income taxes	8.4	12.2	11.0	10.5
Net income	10.7%	18.3%	15.0%	15.5%

On March 31, 2003, the first day of our second quarter, we acquired Yxlon. Yxlon's results have been included in our results since the acquisition date, and the operating results for the NDT segment also have been included only for the second and third quarters of 2003.

**Revenues**

EDS product revenues were \$48.5 million in the third quarter of 2003, a decrease of 55.8% from \$109.6 million in the third quarter of 2002. EDS product revenues were \$263.4 million in the first nine months of 2003, an increase of 36.2% from \$193.4 million in the first nine months of 2002. The revenue decrease in the third quarter 2003 is primarily due to the fulfillment by the end of the second quarter of 2003 of several large orders received from the TSA during 2002. The revenue increase year-to-date is mainly due to the relatively low level of shipments to the TSA during the first three months of 2002 as compared to the same period in 2003, as the first large TSA delivery order of 2002 was not received until late in the first quarter of 2002.

EDS service revenues were \$10.1 million for the third quarter of 2003, an increase of 230% from \$3.1 million in the third quarter of 2002. EDS service revenues were \$27.2 million for the first nine months of 2003, an increase of 203% from \$9.0 million in the first nine months of 2002.

The revenue increase in the third quarter 2003 and the nine-month period results primarily from a larger number of units installed in the United States, and from services provided under a contract with Siemens, which was signed in January 2003, to provide extended hour service for our EDS products owned by the TSA in the United States and its territories. We anticipate that service revenues will increase in 2003 compared to 2002 due to services provided under the agreement with Siemens and a

larger installed based of EDS coming off of warranty. As of September 28, 2003, we had in backlog EDS equipment orders and service agreements of \$92.8 million, primarily consisting of orders for EDS systems and services from the TSA and international customers.

NDT product revenues were \$15.0 million in the third quarter of 2003. NDT service revenues were \$3.1 million in the third quarter of 2003. As of September 28, 2003, we had in backlog NDT equipment orders and service agreements of \$19.5 million, primarily consisting of orders for standard industrial and custom NDT systems. NDT product revenues were \$24.3 million in the period since the acquisition of Yxlon, and NDT service revenues were \$5.6 million for the same period.

### **Gross Profit**

Cost of EDS product revenues primarily consists of purchased materials procured for use in the assembly of our products, as well as manufacturing labor and overhead, contract manufacturing services, installation, training and warranty. Cost of EDS service revenues primarily consists of direct labor and materials and customer support overhead. In any given period, our gross profit for products and services may be affected by several factors, including product mix, volume of systems manufactured in the period, product configuration, location of the installation and complexity of integration into various environments.

Gross profit for EDS products was \$21.2 million in the third quarter of 2003, a decrease of 55.6% from \$47.9 million in the third quarter of 2002. Gross margin percentages for EDS products were 43.8% in the third quarter of 2003 and 43.7% in the third quarter of 2002. Gross profit for EDS products was \$116.7 million in the first nine months of 2003, an increase of 37.4% from \$84.9 million in the first nine months of 2002. Gross margin percentages for EDS products were 44.3% in the first nine months of 2003 and 43.9% in the first nine months of 2002. The decrease in gross profit for the third quarter was due to decreased sales of our CTX products and the increase in year-to-date period is primarily due to increased revenues. Product gross margin percentages for the third quarter and year-to-date periods remained approximately the same primarily as a result of improved manufacturing overhead per unit, offset by decreases in sales price as a result of volume orders from the TSA.

Gross profit for EDS services were \$4.2 million in the third quarter of 2003, an increase of 471% from \$730,000 in the third quarter of 2002. Gross margin percentages for EDS services were 41.3% in the third quarter of 2003 and 23.9% in the third quarter of 2002. Gross profit for EDS services were \$11.1 million in the first nine months of 2003, an increase of 517% from \$1.8 million in the first nine months of 2002. Gross margin percentages for EDS services were 40.8% in the first nine months of 2003 and 20% in the first nine months of 2002. The increase in gross profit for EDS services in the third quarter and year-to-date periods is primarily due to increased EDS service revenues from the growing installed base of domestic systems covered by the Siemens contract, which calls for extended 24-hour coverage beyond the standard warranty coverage, and service agreements from international customers. Gross margin percentages improved primarily as the result of service overhead costs being spread over a larger base of installed units. In addition, in the first nine months of 2002, we incurred costs associated with the build-up of our customer support staff in anticipation of an increase in EDS services as more units were sold.

Cost of NDT products revenues primarily consists of purchased materials procured for use in the assembly of our products, as well as manufacturing labor and overhead, installation, training and warranty. Cost of NDT services revenues primarily consists of direct labor and materials and customer support overhead. Gross profit for NDT products was \$4.2 million in the third quarter of 2003. Gross margin percentage for NDT products was 27.8% in the third quarter of 2003. Gross profit for NDT service was \$1.2 million in the third quarter of 2003. Gross margin percentage for NDT services was 39.7% in the third quarter of 2003. For the period since the acquisition of Yxlon, gross profit for NDT products was \$6.3 million, with a gross margin percentage of 26.0%. For the period since the acquisition of Yxlon, gross profit for NDT service was \$2.0 million, with a gross margin percentage of 36.5%.

**Research and Development**





Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

Research and development expenses consist primarily of compensation paid to personnel engaged in research and development activities, amounts paid for outside services and costs of materials utilized in the

development of hardware products, including prototype units. Research and development expenditures are partially offset by amounts reimbursed by the TSA and other government agencies and private entities under research and development contracts and grants. These services are provided and reimbursed on a cost basis.

Net research and development expenses for EDS were \$2.8 million in the third quarter of 2003, a decrease of 47.2 % from \$5.3 million in the third quarter of 2002. The net numbers reflect amounts reimbursed by the TSA of \$2.0 million in the third quarter of 2003 and \$26,000 from FAA and other government agencies in the third quarter of 2002. Net research and development expenses for EDS as a percentage of EDS revenues were 4.8% in the third quarter of 2003 and 4.7% in the third quarter of 2002. Net research and development expenses for EDS were \$14.7 million in the first nine months of 2003, an increase of 24.7% from \$11.8 million in the first nine months of 2002. The net numbers reflect amounts reimbursed by the FAA and other government agencies of \$2.0 million in the first nine months of 2003 and \$566,000 in the first nine months of 2002. Net research and development expenses for EDS as a percentage of EDS revenues were 5.1% in the first nine months of 2003 and 5.8% in the first nine months of 2002. The decrease in research and development expenses for EDS for the third quarter was due to the receipt of \$2.0 million of government funding for a research project. The increase in year-to-date periods was primarily due to increased spending on several initiatives to support our growth partially offset by the receipt of \$2.0 million of government funding for a research project. With the goal of 100% checked baggage screening in U.S. airports, we expect that our EDS machines will be operated at or near capacity for extended periods. We are investing in sustaining engineering efforts to ensure that our products achieve high levels of serviceability and reliability when operating at capacity. We are also continuing to develop product enhancements for our existing line of EDS machines. In addition, we are continuing our development of the ARGUS program, an FAA-sponsored program designed to develop a smaller, low-cost EDS product to scan checked baggage in small airports and low-traffic stations within larger airports.

Research and development expenses for NDT were \$767,000 in the third quarter of 2003. Research and development expenses for NDT as a percentage of NDT revenues were 4.3% in the third quarter of 2003. For the period since the acquisition of Yxlon, research and development expenses for NDT were \$1.4 million, or 4.8% of NDT revenues.

#### **Selling, General and Administrative**



## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

Selling, general and administrative expenses consist primarily of compensation paid to direct and indirect sales and marketing personnel, administrative personnel, including directors, consultant fees, professional service fees, insurance costs, travel, selling and distribution costs, and other general expenses.

Selling, general and administrative expenses for EDS were \$6.1 million in the third quarter of 2003, a decrease of 20.3% from \$7.7 million in the third quarter of 2002. Selling, general and administrative expenses for EDS as a percentage of EDS revenues were 10.5% in the third quarter of 2003 and 6.8% in the third quarter of 2002. Selling, general and administrative expenses for EDS were \$19.7 million in the first nine months of 2003, an increase of 17.7% from \$16.7 million in the first nine months of 2002. Selling, general and administrative expenses for EDS as a percentage of EDS revenues were 6.8% in the first nine months of 2003 and 8.3% in the first nine months of 2002. The decrease in selling, general and administrative expenses for EDS in absolute dollars for the third quarter of 2003 compared to the third quarter of 2002 is due to the non-recurrence of third quarter of 2002 expenses associated with investigations relating to potential acquisitions offset somewhat by increases in headcount and employee-related expenses in the third quarter of 2003. The increase in selling, general and administrative expenses for EDS in absolute dollars for the year-to-date period was primarily due to an increase in headcount and employee-related expenses in the first nine months of 2003 as compared to the same period a year ago.

Selling, general and administrative expenses for NDT were \$4.4 million in the third quarter of 2003. Selling, general and administrative expenses for NDT as a percentage of NDT revenues were 24.5% in the third quarter of 2003. For the period since the acquisition of Yxlon, selling, general and administrative expenses for NDT were \$7.6 million, or 25.6% of NDT revenues.

**Interest Expense**



## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

Interest expense was \$343,000 in the third quarter of 2003 and \$107,000 in the third quarter of 2002. Interest expense resulted primarily from fees associated with our working capital lines of credit, equipment term loans, capital leases and financing for insurance premiums and interest expense associated with long term debt. Interest expense was \$488,000 in the first nine months of 2003 and \$316,000 in the first nine months of 2002. Interest expense resulted primarily from fees associated with our working capital lines of credit, equipment term loans, capital leases and financing for insurance premiums and interest expense associated with long term debt.

### **Interest and Other Income, Net**





## Edgar Filing: INVISON TECHNOLOGIES INC - Form 10-Q

Interest and other income, net was \$667,000 in the third quarter of 2003 and \$510,000 in the third quarter of 2002. The amount for the third quarter of 2003 consisted primarily of interest income on cash and cash equivalents of \$425,000, and other income, net of \$242,000. The amount for the third quarter of 2002 consisted primarily of interest income on cash and cash equivalents of \$832,000, offset by other expenses, net of \$322,000, including \$306,000 in net foreign exchange losses, primarily on outstanding foreign exchange forward contracts at September 29, 2002.

Interest and other income, net, was \$2.0 million in the first nine months of 2003 and \$373,000 in the first nine months of 2002. The amount for the first nine months of 2003 consisted primarily of interest income on cash and cash equivalents of \$1,263,000, and other income, net of \$759,000 including a net \$336,000 in foreign exchange gain. The amount for the first nine months of 2002 consisted primarily of interest income on cash and cash equivalents of \$1,354,000, offset by other expenses, net of \$978,000, including \$994,000 in net foreign exchange losses, primarily on outstanding foreign exchange forward contracts at September 29, 2002.

### **Provision for Income Taxes**

The provision for income taxes was \$7.2 million in the third quarter of 2003 and \$14.3 million in the third quarter of 2002. Our effective tax rate was 43.7% in the third quarter of 2003 and 40% in the third quarter of 2002. The provision for income taxes was \$37.5 million in the first nine months of 2003 and \$22.9 million in the first nine months of 2002. Our effective tax rate was 42.5% in the first nine months of 2003 and 40.3% in the first nine months of 2002. The increase in the effective tax rates in the third quarter compared to the comparable period in the prior year is due primarily to valuation reserves recorded against deferred tax assets related to net operating loss carryforwards of certain Yxlon subsidiaries. We expect that our effective tax rate will be reduced to a limited extent in future quarters. The increase in the first nine months of 2003 versus the comparable period in the prior year is due to a \$4.3 million expense for in-process research and development associated with the acquisition of Yxlon's X-ray diffraction business, which was not tax deductible. Our effective tax rate was different than statutory tax rates primarily due to the in-process research and development expense described above, along with certain other permanent differences between book and taxable income. At December 31, 2002, we had federal and state net operating loss carryforwards of approximately \$1.8 million and \$321,000 available to reduce future federal and state taxable income, respectively. Our federal net operating loss carryforwards begin to expire in 2010 and our state net operating loss carryforwards expire in 2011. The tax benefit of the net operating loss carryforwards may be limited due to the impact of the Tax Reform Act of 1986. Events which may cause the tax benefit to be limited include, but are not limited to, a cumulative stock ownership change of more than 50% over a three-year period and the timing of utilization of various tax benefits carried forward.

### **Liquidity and Capital Resources**



## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

At September 28, 2003, we had \$282.4 million in cash and cash equivalents, compared to \$159.7 million at December 31, 2002.

Net cash provided by operating activities was \$56.7 million in the first nine months of 2003, compared to \$16.9 million provided by operating activities in the first nine months of 2002. Cash provided by operating activities in the first nine months of 2003 primarily resulted from significant accounts receivable collections from the TSA resulting in a \$90.4 million decrease in accounts receivable. Other significant items include net income of \$50.7 million, enhanced by the non-cash effects of the \$4.3 million of depreciation and amortization, and the \$4.3

million in-process research and development expense related to the Yxlon acquisition. Partially offsetting these increases to net cash provided by operating activities was a \$69.1 million decrease in deferred revenue, primarily due to the shipment of units to the TSA for which deposits had been received in prior periods for long-lead shipments. A \$43.1 million decrease in accounts payable and accrued liabilities also contributed to decreasing the net cash provided by operating activities.

Cash provided by operating activities in the first nine months of 2002 primarily resulted from a \$72.4 million increase in deferred revenues, consisting primarily of long-lead deposits on delivery orders from the TSA, a \$46.9 million increase in accounts payable and accrued liabilities, net income of \$33.9 million enhanced by the \$5.8 million effect of income tax benefits from employee stock transactions, and the \$2.6 million non-cash effect of depreciation and amortization, partially offset by a \$62.5 million increase in accounts receivable, a \$55.9 million increase in inventories, and a \$23.4 million increase in other current assets, consisting of approximately \$16.8 million in prepaid inventory purchases, approximately \$6.2 million of ramp up costs to be recovered from the TSA, and a \$4.4 million increase in deferred income taxes.

Net cash used in investing activities was \$49.4 million in the first nine months of 2003, compared to \$1.6 million in the first nine months of 2002. Net cash used in investing activities in the first nine months of 2003 resulted primarily from payments of \$41.8 million, net of cash acquired, in connection with the Yxlon acquisition. In addition, other net cash uses were \$2.6 million in acquisition of capital equipment, a \$1.5 million payment for an equity investment and product distribution rights in SafeView, Inc., a company developing an advanced personnel screening portal system, and \$3.4 million for the Hapeg acquisition. Net cash used in investing activities in the first nine months of 2002 resulted primarily from \$3.4 million in purchases of capital equipment, offset by proceeds from the sale of short-term investments of \$2.0 million.

Net cash provided by financing activities was \$116.0 million in the first nine months of 2003, compared to \$85.0 million in the first nine months of 2002. Net cash provided by financing activities in the first nine months of 2003 primarily resulted from the issuance of \$125.0 million of convertible senior debt (as discussed above in [Overview](#) ), offset by related debt issuance costs of \$4.4 million and a stock repurchase of \$12.5 million. In addition, there was \$4.9 million in net proceeds from increased short-term borrowings and \$3.2 million in net proceeds from the sale of common stock under our employee stock purchase plan and exercises of stock options. Net cash provided by financing activities in the first nine months of 2002 primarily resulted from \$86.4 million in net proceeds from the sale of common stock to the public and under our employee stock purchase plan and exercises of stock options, partially offset by \$1.3 million in repayments of short-term debt, net of proceeds.

As of September 28, 2003, we had a line of credit agreement for our U.S. operations that provides for maximum borrowings of \$25.0 million. Borrowings under this agreement bear interest at the bank's prime rate minus 0.5%, for a rate of 3.5% at September 28, 2003. This agreement expires in July 2004 and requires that the EDS segment maintain certain levels of tangible net worth. We may use proceeds of loans under this agreement for general corporate purposes. At September 28, 2003, we had no borrowings outstanding under this agreement. However, at September 28, 2003, we had outstanding guarantees to customers and foreign creditors to our subsidiary entities through the issuance of letters of credit for which a reserve of \$15.8 million is secured by the line of credit, and foreign exchange forward contracts for which a 10% reserve of \$2.2 million is secured by the line of credit. We had remaining available borrowing capacity under the line of credit of \$7.0 million at September 28, 2003 based on eligible EDS accounts receivable and inventories as of that date.

As of September 28, 2003, we had two primary sources of financing from German banks for our Yxlon subsidiary. The first agreement is a line of credit that provides for maximum borrowings in an amount up to 6.6 million or approximately \$7.6 million at September 28, 2003. The second agreement is also a line of credit that provides for maximum borrowings in an amount up to 5.2 million or approximately \$5.9 million at September 28, 2003. There is currently no expiration date for these agreements. Borrowings under these agreements bear interest at 5.75%. During the third quarter of 2003, Yxlon borrowed \$2.5 million under the lines of credit. At September 28, 2003, we had debt balances of \$6.4 million outstanding under these agreements. In addition, at September 28, 2003, we had outstanding guarantees to customers through the issuance of letters of credit for which a reserve of \$6.0 million is secured by the lines of credit. Therefore, we had remaining available borrowing capacity under the lines of credit of approximately 1.0 million or \$1.1 million at September 28, 2003.



We believe that existing cash and cash equivalents, available borrowings under our lines of credit and funds expected to be generated from operations will be sufficient to finance our working capital and capital expenditure requirements for at least the next twelve months. However, if we fail to meet required financial covenants in our credit agreement, or our receivables do not support the upper limits of the credit agreement, then we may not be able to have access to further funds under our credit agreement. In addition, if we are unable to deliver EDS units in a timely manner under orders from the TSA or if we fail to adhere to the terms of the licensing agreement with the TSA, the TSA may cancel its orders or not place additional orders. If any of these events occur, our capital resources would be significantly impaired.

### Contractual Obligations and Commitments

The following table depicts our contractual obligations as of September 28, 2003 (in thousands):

Contractual Obligations	Total	Payments Due by Period		
		Less than 1 year	1-3 years	Thereafter
Long-term debt	\$ 125,000	\$	\$	\$ 125,000
Operating leases	22,669	4,617	7,360	10,692
Short-term debt	7,365	7,365		
Capital lease obligations	687	289	392	6
Other long-term liabilities	683			683
Total contractual cash obligations	\$ 156,404	\$ 12,271	\$ 7,752	\$ 136,381

### Risk Factors



*Risks Related to Our Business*

**A number of factors that affect our revenues make our future results difficult to predict, and therefore we may not meet expectations for a particular period.**

We believe that our revenues have the potential to vary significantly from time to time. For example, our total revenues were \$89.4 million for the second quarter of fiscal 2003, \$165.2 million for the first quarter of fiscal 2003 and \$220.4 million for the fourth quarter of fiscal 2002, and were \$439.1 million for fiscal 2002, \$74.3 million for fiscal 2001 and \$79.1 million for fiscal 2000. We believe that these variations may result from many factors, including:

the timing, size and mix of orders from our major customers, including in particular, the TSA and agencies of other governments;

legislative or other government actions driven, in part, by the public's perception of the threats facing commercial aviation, leading to fluctuations in demand for aviation security products and services;

delays in product shipments caused by the inability of airports to install or integrate our products in a timely fashion;

the availability and cost of key components;

the timing of completion of acceptance testing for some of our products;

the introduction and acceptance of new products or enhancements to existing products offered by us or our competitors;

changes in pricing policies by us, our competitors or our suppliers, including possible decreases in average selling prices of our products caused by customer volume orders or in response to competitive pressures; and

our sales mix to domestic and international customers.





Further, we depend on a small number of customers for a substantial portion of our revenues. In the past, the number of orders placed by these customers has changed significantly from period to period, and we expect that this may continue in the future.

A significant portion of our quarterly and annual operating expenses is, and will continue to be, relatively fixed in nature. This means that revenue fluctuations will cause our quarterly and annual operating results to vary substantially. We also may choose to increase spending to pursue new market opportunities, which may negatively affect our financial results.

Accordingly, we believe that period-to-period comparisons of our results of operations cannot be relied upon as indicators of future performance. Because of all of the foregoing factors, our operating results have from time to time in the past been, and may again in the future be, different from expectations of public market analysts and investors. Failure to meet market expectations has in the past resulted, and may again in the future result, in fluctuations in the trading price of our common stock.

**Governmental agencies, the primary customers for our EDS and other products, are subject to budget processes which could limit the demand for these products.**

Substantially all of the customers for our EDS products and our other products under development to date have been public agencies or quasi-public agencies, such as the FAA, the TSA and airport authorities. Public agencies are subject to budgetary processes and expenditure constraints. In the past, many domestic and foreign government agencies have experienced budget deficits that have led to decreased capital expenditures in certain areas.

The funding of government programs is subject to legislative appropriation. Budgetary allocations for EDS depend, in part, upon governmental policies, which fluctuate from time to time in response to political and other factors, including the public's perception of the threat of commercial airline bombings. For example, the terrorist attacks of September 11, 2001 resulted in the passage of the Aviation and Transportation Security Act of 2001, or Transportation Security Act, mandating a small surcharge on each airline ticket purchase to fund airline security. This surcharge was suspended from June 1, 2003 to September 30, 2003. We cannot assure investors that the surcharge will not again be suspended or that the funds generated by these surcharges will be used to purchase our EDS products. We cannot assure investors that funds will continue to be appropriated by Congress or allocated by the TSA or other agencies for the purchase of EDS products.

**Legislative actions could lead to fluctuations in demand for aviation security products and services.**

In addition to the Congressional budgetary process, other legislation could be introduced that would impact demand for aviation security products and services. In response to fluctuation in concern on the part of voters about aviation security and competing homeland security demands, or for other reasons, the plans for deployment of EDS to screen baggage could be changed. Budgetary debates and delays could result in fewer EDS being sold to the TSA and elected officials who support the EDS program could fail to maintain their offices, any of which events could cause a decrease in the demand for our EDS products.

**Governmental agencies have special contracting requirements, which create additional risks.**

In contracting with public agencies, we are subject to public agency contract requirements that vary from jurisdiction to jurisdiction. Future sales to public agencies will depend, in part, on our ability to meet public agency contract requirements, certain of which may be onerous or even impossible for us to satisfy.

Government contracts typically contain termination provisions unfavorable to us and are subject to audit and modification by the government at its sole discretion, which subject us to additional risks. These risks include the ability of the U.S. government to unilaterally:

suspend or prevent us for a set period of time from receiving new contracts or extending existing contracts based on violations or suspected violations of laws or regulations;

terminate our existing contracts;

reduce the scope and value of our existing contracts;

audit and object to our contract-related costs and fees, including allocated indirect costs;

control and potentially prohibit the export of our products; and

change certain terms and conditions in our contracts.

The U.S. government can terminate any of its contracts with us either for its convenience or if we default by failing to perform in accordance with the contract schedule and terms. Termination for convenience provisions generally enable us to recover only our costs incurred or committed, and settlement expenses and profit on the work completed prior to termination. Termination for default provisions do not permit these recoveries and make us liable for excess costs incurred by the U.S. government in procuring undelivered items from another source. Our contracts with foreign governments may contain similar provisions. Consequently, our backlog is not necessarily indicative of future revenues. The government's termination of one or more of the contracts for our EDS products or our other products under development would harm our business.

In addition, U.S. government contracts are conditioned upon the continuing availability of Congressional appropriations. Congress usually appropriates funds annually for a given program on a September 30 fiscal year-end basis, even though contract performance may take years. Consequently, our contracts with the TSA may only be partially funded at the outset, and additional monies are normally committed to the contract by the TSA only as appropriations are made by Congress for future periods. The government's failure to fully fund one or more of the contracts for our EDS products or our other products under development would harm our business.

Under our new three-year agreement with the TSA announced on August 12, 2003, the TSA has the right to purchase system options and accessories, engineering and installation support and 550 CTX units, principally our CTX 9000 DSi systems, over the three-year term. While the TSA placed an initial \$54.8 million delivery order under the new agreement, the TSA has no obligation to place additional delivery orders or purchase additional engineering and installation support under the new agreement. We cannot assure you that the TSA will make any additional delivery orders under the new agreement or will not cancel its existing order. The new agreement is subject to all of the limitations and restrictions that apply to U.S. government contracts, including those described above.

Because we contract with the U.S. government, we are subject to periodic audits and reviews. Based on the results of its audits, the U.S. government may adjust our contract-related costs and fees, including allocated indirect costs. In the future, government audits and reviews could result in adjustments to our revenues and cause other adverse effects, particularly to our relationship with the TSA. In addition, under U.S. government purchasing regulations, some of our costs, including most financing costs, amortization of intangible assets, portions of our research and development costs, and some marketing expenses may not be reimbursable or allowed in our negotiation of fixed-price contracts. Further, because we contract with the U.S. government, we are subject to an increased risk of investigations, criminal prosecution, civil fraud, whistleblower lawsuits and other legal actions and liabilities to which purely private sector companies are not.

In addition, public agency contracts are frequently awarded only after formal competitive bidding processes, which are often protracted and typically contain provisions that permit cancellation in the event that funds are unavailable to the public agency. We may not be awarded any of the contracts for which our products are bid. Even if we are awarded contracts, substantial delays or cancellations of purchases could result from protests initiated by losing bidders.

**Our growth depends on our introduction of new products and services, which may be costly to develop and may not achieve market acceptance.**

As part of our strategy for growth, we intend to develop products to address additional aviation security opportunities, such as passenger, carry-on baggage and air cargo screening. We also intend to address homeland security requirements beyond aviation, such as screening at border checkpoints, government offices and transportation terminals and ports. We will be required to spend significant funds to develop or acquire technologies and products for these initiatives, and these initiatives may divert our development and management resources away from our core EDS products. In addition, we have acquired, rather than developed internally, some of our technologies in connection with our acquisitions of companies and businesses, and these technologies may not perform as we expect. The development

of new products may require greater time and financial resources than we currently anticipate and, despite significant investments in research and development, may not yield commercially successful products.

The development of our products for explosives and weapons detection is highly complex. Successful product development and market acceptance of any new products and services that we develop depend on a number of factors, including:

our timely completion and introduction of new products;

our accurate prediction of the demand for homeland security products and the changing requirements of the homeland security industry, including certification or other required performance standards;

the availability of key components of our products;

the quality, price and operating performance of our products and those of our competitors;

our customer service capabilities and responsiveness; and

the success of our relationships with existing and potential customers.

Finally, new products for aviation security applications may require certification or approval by the TSA, and we believe that the TSA does not currently have standards for the certification of aviation security products other than bulk explosives detection systems and explosives trace detectors, or ETD. Other products, such as metal detectors, are subject to TSA testing prior to approval. Market acceptance of new products may be limited if the TSA has not developed standards for certification or approval of such products, and even if it does develop such standards, we may be unable to obtain any such certification or approval, which could materially limit market acceptance of such products. If we fail to timely introduce new products or if these products fail to gain market acceptance, our results of operations would be harmed.

In addition, even if successful in the United States, new products that we develop may not achieve market acceptance outside of the United States. Unlike the U.S. government, foreign governments may be unwilling to commit financial resources to purchase our new products, which would reduce our potential revenues and harm our business.

**We depend upon a limited number of suppliers for components of our products, and if we are unable to obtain parts from these suppliers on a timely basis, then we may not be able to deliver our products as required.**

Key components used in our products have been designed by us to our specifications and are currently available only from one or a limited number of suppliers. We currently do not have long-term agreements with any of these suppliers. In addition, some of the suppliers of the key components used in our products are our competitors, and they may be motivated not to supply us with the components we need. Our inability to develop alternative sources for single or sole source components, to find alternative third party manufacturers or sub-assemblers, or to obtain sufficient quantities of these components, could result in delays or interruptions in product shipments, which could cause current or potential customers to seek other suppliers of our products. In view of the high cost of many of these components, we strive to avoid excess supplies. If our suppliers experience financial, operational, production or quality assurance difficulties, or our sole source suppliers are acquired or otherwise influenced by our competitors, the supply of components to us would be reduced or interrupted. In the event that a supplier ceases operations, discontinues a product or withholds or interrupts supply for any reason, we may be unable to acquire the product from alternative sources within a reasonable period of time.

**Our future EDS products may fail to obtain certification by the TSA.**

We plan to continue to develop new models for our family of EDS products, including systems utilizing X-ray based diffraction, or XRD, technology, of our recently acquired subsidiary, Yxlon International Holding GmbH, or Yxlon, and to continue our participation in the ARGUS program, an FAA/TSA-sponsored program designed to develop a smaller, low-cost EDS product. However, we cannot be certain that any new EDS product, including systems utilizing Yxlon's XRD technology or our CTX 1000 (ARGUS) system, will be certified by the TSA. The failure to gain certification for an EDS product would harm our ability to sell the product, and recognize associated revenues.

**Our existing EDS products may fail to obtain re-certification by the TSA for changes in the EDS systems.**

Our existing EDS products can be required to be re-certified by the TSA. This can happen when a critical component is changed, or we wish to make other changes to the EDS systems. When this happens, the affected EDS model requires re-certification by the TSA. The failure or delay in gaining re-certification for an existing EDS product could harm our ability to continue to sell the product and recognize associated revenues.

**Our major customer, the TSA, is a part of the Department of Homeland Security, a newly created agency that has experienced, and may continue to experience, delays in its operations, which may cause delays in our receiving orders from the TSA.**

The TSA is a relatively new agency that was created in November 2001 by the Transportation Security Act. As a result, it has experienced, and may continue to experience, delays in fulfilling its mandate as a result of delays in establishing the necessary infrastructure to operate in an efficient manner. This may result in delays in our receiving orders for our EDS products. Further, the TSA is now a part of the Department of Homeland Security, which was created subsequent to the creation of the TSA and is therefore in an earlier stage of formation, which may further create delays in our receiving orders as this agency is organized.

**Future sales of our EDS products will depend on the ability of airports to secure funding to build baggage handling systems and to integrate our EDS products into such systems, which they may not be able to do.**

Future sales will depend, in part, on installing our EDS products into airport lobbies or integrating them into existing baggage handling systems. If an airport is not configured for these systems, deployment of our EDS products may require changes in the airport infrastructure, such as reinforced airport lobby floors and baggage platforms. If our EDS products cannot easily be installed in airport lobbies or integrated into existing baggage handling systems, we may experience reduced sales of our EDS products or these sales may be delayed. In addition, installations and integrations are currently partially funded by the TSA in the United States. Recent legislation established a letter of intent program under which an airport can present a request to the TSA for reimbursement of costs incurred by the airport in improving baggage handling systems to increase security. There can be no assurance that the government will continue to fund installations, integrations and reimbursements at the current level or at all. If there is a reduction in funding, we may experience reduced sales of our EDS products or these sales may be delayed.

We believe that a substantial opportunity exists for our CTX 9000 DSi model to be integrated into baggage handling systems. If airports determine, in conjunction with governmental authorities, that they will be unable or unwilling to modify or finance such in-line baggage handling systems, this opportunity may be limited.

**As a result of the Transportation Security Act, our EDS products are undergoing substantially increased usage per day, which could cause unforeseen problems with their ability to sustain this increased usage.**

As required by the Transportation Security Act, as of December 31, 2002, 100% of checked baggage must undergo screening. As a result, our EDS products in operation are being used more hours per day than before, which places a burden on them not previously experienced. This has resulted in an increase in the amount of maintenance required to keep them operating, and may result in unforeseen problems. If this were to occur, our customers could perceive that there are reliability problems with our EDS products, which could reduce the demand for our products.



## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

In addition, our CTX 9000 DSi product is a relatively new model with which we have limited experience in sustaining extensive usage. As a result, our CTX 9000 DSi product may experience maintenance needs and increased down time beyond that experienced by our CTX 2500 and CTX 5500 DS products. Further, because the CTX 9000 DSi product is designed to be integrated into an airport's baggage handling system, it has, in addition to the detection function and mechanisms, components that integrate it into the baggage handling system, which also require maintenance and may also contribute to increased maintenance needs and down time. If our CTX 9000 DSi product does experience additional maintenance needs beyond that of our CTX 2500 and CTX 5500 DS products, our customers may not purchase this product in favor of our CTX 2500 and CTX 5500 DS products or the products of our competitors.

**We may seek to grow by acquisition, which subjects us to substantial risks, including the failure to successfully integrate an acquired business.**

As part of our growth strategy, we may expand our business by pursuing selected acquisitions of technologies and companies that offer complementary products, services, technologies or market access. Our ability to grow by acquisition depends upon the availability of acquisition candidates at acceptable prices. We may incur costs in connection with our pursuit of acquisitions for which we are responsible regardless of whether the acquisitions are actually consummated. Future acquisitions by us could result in dilutive issuances of equity securities, the incurrence of debt and contingent liabilities and expenses related to acquired operations and assets, any of which could harm our business and our operating results. Acquisitions entail numerous risks and we may not realize the expected benefits of these transactions. These risks include:

difficulties in the assimilation of acquired operations, technologies and products;

diversion of management's attention from other business concerns;

lack of experience operating in the geographic market or industry sector of acquired companies;

exposure to unanticipated contingent liabilities of acquired companies; and

potential loss of key employees of acquired companies.

The process of integrating supply and distribution channels, computer and accounting systems and other aspects of operations, while managing a larger entity, may present a significant challenge to our management. We may not be able to successfully integrate any businesses, products, technologies or personnel that might be acquired in the future. In such case, we would not fully realize the anticipated benefits of a business combination, and the failure of such efforts would harm our business. Maintaining uniform standards, controls, procedures and policies may be harder than we anticipate and interfere with efficient administration of the company as a whole.

For example, on March 31, 2003, we completed the acquisition of Yxlon. Yxlon is active in businesses that are new to us and present a challenge to our management. In order to successfully integrate Yxlon's security technologies and products, we must, among other things, integrate these into our suite of products, both from an engineering and a sales and marketing perspective. As a result, we may take longer to develop and introduce new products than we anticipate. In addition, Yxlon's non-destructive testing business is new to us. We do not have experience developing, marketing and selling products in the non-destructive testing business, and we may not be successful competing for customers in industries with which we are unfamiliar. The difficulties of integration of Yxlon may be further complicated by the geographic distance between our U.S. offices and Yxlon's headquarters, which are located in Germany. If we are not successful in integrating Yxlon's security technologies into our product line, or in managing Yxlon's non-destructive testing business, we may incur additional expenses or lose revenue opportunities for Yxlon and us, and our business results may suffer.

**Our strategic investments may not provide any of the benefits we anticipate, and as a result, we may incur economic losses or be required to write-down these investments.**

From time to time, we consider strategic investments in development-stage companies that we believe provide strategic opportunities for us, such as our recent investment in SafeView, Inc., which is developing portal systems for passenger screening. Although we intend that these investments will provide access to new technologies and emerging markets, we cannot assure you that these investments will create opportunities for us to increase our sales. If these companies are unsuccessful in their product development efforts or are unable to obtain additional private financing, we may be required to write-down these investments or we may lose some or all of these investments, which would harm our results.

**We may not be able to grow our service organization quickly enough to support our EDS products deployed in the field.**

We are responsible for supporting the installation of, and providing warranty service for, our EDS products. With the rapid increase in the number of units being shipped, we are expanding our service organization's capability. EDS products are relatively complex machines, which employ high-speed conveyors and sophisticated imaging

technology. If we are unable to hire and train sufficient service personnel supported by an expanded logistical system, the reliability of our machines could suffer. If this were to occur, there could be a decrease in demand for our products.

**If our EDS products fail to detect explosives, we could be exposed to product liability and related claims for which we may not have adequate insurance coverage, and we may lose current and potential customers.**

Our business exposes us to potential product liability risks, which are inherent in the manufacturing, sale and maintenance of EDS products. Our machines are not designed to detect, and FAA/TSA certification does not require, 100% detection of any and all explosives contained in scanned baggage. For this reason, or if our products malfunction, it is possible that explosive material could pass undetected through our products, which could lead to product liability claims. There are also many other factors beyond our control that could lead to liability claims, such as the reliability and competence of the customer's operators and the training of the operators.

InVision and our subsidiary, Quantum Magnetics, were named as defendants in a number of lawsuits relating to the terrorist acts of September 11, 2001. We anticipate that additional lawsuits relating to the terrorist acts of September 11, 2001 will name us as defendants. The cost of defending these and other product liability claims brought against us could be significant, and any adverse determination may result in liabilities in excess of our insurance coverage. We currently have product liability insurance in the amount of \$200.0 million. We also have war and terrorism insurance in the amount of \$200.0 million, including up to \$50.0 million under our product liability insurance. However, since the terrorist acts of September 11, 2001, insurance rates have increased dramatically, and we cannot be certain that our current insurance can be maintained, or additional insurance coverage could be obtained, on acceptable terms, if at all.

In addition, the failure of any EDS product to detect explosives, even if due to operator error and not to the mechanical failure of an EDS product, could result in public and customer perception that our products do not work effectively, which may cause potential customers to not place orders and current customers to cancel orders already placed or to not place additional orders, any of which would harm our business and financial results.

**We substantially depend on large orders from a limited number of customers. As a result, order cancellations from any of our customers or the failure of these customers to continue to purchase EDS products could have a material negative impact on our business and financial results.**

In any given fiscal quarter or year, our revenues are derived from orders of multiple units of our EDS products from a limited number of customers. Through September 28, 2003, substantially all of our orders from U.S. customers have been funded by the FAA and the TSA, which allocate our products to airports in the United States. Including revenues from the Siemens subcontract to provide maintenance service for TSA-owned EDS systems, EDS sales to the FAA, and following the formation of the TSA, to the TSA, accounted for 79.9% of our EDS revenues in the nine months ended September 28, 2003 and 85.4% of our EDS revenues in the year ended December 31, 2002. In the nine months ended September 28, 2003, 15 customers accounted for all of our EDS units sold during the quarter, and in the year ended December 31, 2002, ten customers accounted for all of our EDS products sold during the year. The failure of these customers, particularly the U.S. government, to continue to purchase our EDS products or the cancellation of existing orders would harm our business.

**We have granted a royalty-bearing license to the U.S. government to have our products produced by other manufacturers and if other manufacturers produce our products, we may lose expected revenue opportunities.**

In connection with orders for EDS products, the TSA required that we grant the TSA a two-year royalty-bearing license, commencing in March 2002, to enable other manufacturers to build for the TSA EDS products based on our technology used in these products. With this license, the TSA may purchase EDS products from other manufacturers rather than us, even if we have the manufacturing capacity to build those EDS products. If this happens, the royalty we receive under the license may not fully compensate us for the lost business opportunity. Further, since licensed manufacturers will be building substantially the same products as we build, if we fail to timely deliver EDS products which the TSA has ordered from us, the TSA may not give us the opportunity to cure the failure to deliver, and it may transfer the order from us to a licensed manufacturer. The TSA has not exercised this license to date.

**The U.S. government's right to use technology developed by us, but funded by the U.S. government, limits our intellectual property rights.**

In accordance with Federal Acquisition Regulations included in our development contracts with the FAA, the U.S. government has rights to use our proprietary technologies developed after the award of the development contract and funded by the development contract. The U.S. government may use these rights to produce or have produced for the U.S. government competing products using CT technology found in our existing EDS products as well as our CTX 1000 model, which has not yet been certified by the TSA. With respect to Quantum, the U.S. government retains the same rights to the passive magnetic technology found in the quadrupole resonance, or QR, technology. In the event that the U.S. government were to exercise these rights, our competitive position in supplying the U.S. government with certified CT-based explosives detection systems and/or the Quantum products would be harmed.

**The sales cycle for our EDS products is lengthy, and we may expend a significant amount of effort in obtaining sales orders and not receive them.**

The sales cycle of our EDS products is often lengthy due to the protracted approval process that typically accompanies large capital expenditures and the time required to manufacture and install our EDS products. Typically, six to twelve months may elapse between a new customer's initial evaluation of our systems and the execution of a contract. Another three months to a year may elapse prior to shipment of our EDS products as the customer site is prepared and our EDS products are manufactured. In addition, in the United States, the creation of the TSA and debate on formation of a Department of Homeland Security, as well as budgetary debates in Congress, may result in additional delays in the purchase of additional EDS products. During the sales cycle we expend substantial funds and management resources but recognize no associated revenue.

**Our backlog is not necessarily indicative of future revenues.**

We measure our backlog of product revenues as orders for systems and upgrades for which contracts or purchase orders have been signed, but which have not yet been shipped. We measure our backlog of service revenues as orders for maintenance related to product support for which contracts have been signed, but maintenance service has not yet been performed. We typically ship our products within three to twelve months after receiving an order. However, such shipments may be affected by delays which occur in the delivery of components to us or our readiness to accept delivery of components for reasons of site preparation or otherwise. In some instances, shipments may be made more quickly depending on our ability to build machines to order and our customers' demand for immediate delivery.

We measure our backlog of Quantum government contracts as funded and unfunded awards from government agencies for which services have not yet been performed. At September 28, 2003, our Quantum government contracts backlog was \$16.5 million, \$4.9 million of which was funded.

Any failure by us to meet an agreed upon schedule could lead to the cancellation of the related order. Variations in the size, complexity and delivery requirements of the customer order may result in substantial fluctuations in backlog from period to period. In addition, all orders are subject to cancellation or delay by the customer and, accordingly, we cannot assure investors that our backlog will eventually result in revenues. For these reasons, we believe that backlog cannot be considered a meaningful indicator of our performance on an annual or quarterly basis.

**Our international sales subject us to risks that could materially harm our business.**

Sales to countries other than the United States accounted for 26.1% of our revenues in the nine months ended September 28, 2003 and 11.7% of our revenues in the year ended December 31, 2002. It is part of our growth strategy to increase our international operations. A number of factors related to our international sales and operations could adversely affect our business, including:

changes in domestic and foreign regulatory requirements;

political instability in the countries where we sell products;

possible foreign currency controls;

fluctuations in currency exchange rates;

our ability to protect and utilize our intellectual property in foreign jurisdictions;

tariffs, embargoes or other barriers;

difficulties in staffing and managing foreign operations;

difficulties in obtaining and managing distributors; and

potentially negative tax consequences.

Further, the sale of some of our products outside the United States is subject to compliance with the U.S. International Traffic in Arms Regulations and Export Administration Regulations. Our failure to obtain the requisite licenses, meet registration standards or comply with other government export regulations, may affect our ability to generate revenues from the sale of our products outside the United States, which could harm our business. In particular, some of our EDS products and our landmine detection equipment are deemed regulated military devices subject to export restrictions under the U.S. Department of State regulations. Consequently, these regulations may make these products more difficult to sell to a number of countries. Compliance with government regulations may also subject us to additional fees and costs. The absence of comparable restrictions on competitors in other countries may adversely affect our competitive position.

**Exchange rate fluctuations could cause a decline in our financial condition and results of operations.**

In 2003, the cost of certain international currencies has increased due to fluctuations in the exchange rate of the U.S. dollar against the euro. As a result of our international operations and recently acquired Yxlon operations, we generate a significant portion of our net sales and incur a significant portion of our expenses in currencies other than the U.S. dollar, primarily the euro. Future fluctuations in this exchange rate could adversely affect our results because we pay our non-U.S. employees and certain suppliers in local currencies, and, in some cases, our sales contracts are denominated in local currencies. From time to time, as and when we determine it is appropriate and advisable to do so, we will seek to mitigate the effect of exchange rate fluctuations through the use of derivative financial instruments. We cannot assure you, however, that we will continue this practice or be successful in these efforts.

Yxlon, which we acquired on March 31, 2003, generally transacts business in euros. Consequently, its financial condition and results of operations are reported in euros and then translated into U.S. dollars at the applicable exchange rate for inclusion in our consolidated financial statements. As a result, appreciation of the U.S. dollar against the euro will have a negative impact on our reported revenues and operating profit while depreciation of the U.S. dollar against the euro will have a positive effect on reported revenues and operating profit.

**We may have warranty claims that exceed our reserves.**



Our EDS products are typically sold with one-year warranties. We have established reserves for the liability associated with product warranties based on historical experience with warranty claims. However, our actual warranty costs, including actual material usage or service delivery costs, may exceed our reserves, which could have an adverse effect on our operating results.

**We may not be selected to provide post-warranty service on our CTX systems, and if we are selected to provide post-warranty services, these services may not be profitable for us.**

We offer to our customers the opportunity to buy a service contract from us, which provides for scheduled maintenance, repairs and parts once a warranty period on a CTX system has expired (which is typically a one-year period). If we are not selected to provide post-warranty service, this would harm our business. Some of our post-warranty service contracts contain fixed pricing terms. If our actual costs, including actual material usage or service delivery costs, exceed our revenues under these service agreements, our operating results could be adversely affected. In January 2003, we entered into an agreement with Siemens pursuant to which Siemens subcontracted to us its CTX service obligations to the FAA/TSA. The agreement is retroactive to November 2002. Commencing in January 2003, Siemens has the option, exercisable each year, to extend the agreement for the following year, through 2007. Siemens has exercised its option for 2003. We cannot assure investors that Siemens will renew the agreement in subsequent years. In addition, historically, we have sold service contracts on most eligible CTX systems deployed internationally. We may not achieve this level of service contract sales in the future.

**Our inability to adapt to rapid technological change could impair our ability to remain competitive.**

The EDS industry may undergo significant technological development in response to increased demand for aviation security products. A fundamental shift in technology in our product markets could harm us, because we derive substantially all of our revenues from sales of EDS products and services.

We anticipate that we will incur significant expenses in the design and initial manufacturing and marketing of new products and services. Our competitors may implement new technologies before we are able to, allowing them to provide more effective products at more competitive prices. Future technological developments could:

adversely impact our competitive position;

require write-downs of obsolete technology;

require us to discontinue production of obsolete products before we can recover any or all of our related research, development and commercialization expenses; or

require significant capital expenditures beyond those currently contemplated.

We cannot assure investors that we will be able to achieve the technological advances to remain competitive and profitable, that new products and services will be developed and manufactured on schedule or on a cost-effective basis, that anticipated markets will exist or develop for new products or services, or that our existing products and services will not become technologically obsolete.

**The EDS industry is highly competitive. Given the anticipated continuing demand for airport security products, competition may increase.**

The EDS industry is intensely competitive and we may not compete successfully. As a result of increased demand for security systems, additional companies may enter the EDS industry. Some of our competitors, including L-3 Communications Holdings, Inc. and many of the potential new entrants into the EDS industry, have financial, technical, production and other resources substantially greater than ours. We believe that some of our competitors have EDS products undergoing TSA certification. Our failure to compete successfully could result in lost sales and could hamper our financial results.

**We depend on key management and personnel and may not be able to retain those employees or recruit additional qualified personnel.**

We believe that our future success will be due, in part, to the continued services of our senior management team. We do not have long-term employment agreements with any of our executive officers. Losing the services of one or more members of our management team could negatively affect our business and our expansion efforts. We do not maintain key person life insurance policies for members of our management. We could be seriously harmed by the loss of any of our executive officers. The implementation of our growth strategy will require that we recruit additional members of our senior management team. In addition, in order to manage our growth, we will need to recruit and retain additional skilled personnel, such as advanced engineering professionals. Our failure to recruit qualified employees in a timely manner and retain them could harm our business and our ability to continue to grow.

**Natural disasters, including earthquakes, may damage our facilities.**

Our corporate and manufacturing facilities in California are located near major earthquake faults, which have experienced earthquakes in the past. In the event of a major earthquake or other natural disaster, our facilities may sustain significant damage and our operations could be harmed.

**Our business could be harmed if we fail to properly protect our intellectual property.**

Our success depends in part on our ability to protect our intellectual property. Although we attempt to protect our intellectual property in the United States and other countries through various methods such as patents and patent applications, trademarks, copyrights and non-disclosure agreements, there can be no assurance that we will successfully protect our technology or that competitors will not be able to develop similar technology independently.

We have two U.S. patents for automatic concealed object detection systems using a pre-scan stage as used in our CTX products. These patents expire in 2010 and 2011. The patents have not prevented competitors from developing CT-based products which do not use a pre-scan stage. The time period for filing foreign counterparts of our two U.S. EDS patents has expired, and we did not seek or obtain patent protection. The absence of foreign counterparts to our patents could adversely affect our ability to prevent a competitor from using technology similar to technology used in our CTX products. We also have a U.S. patent for a mechanical radiation shield for our CTX 9000 DSi model, which expires in 2021. We rely on this technology to increase the speed of the baggage inspection process. We have filed other applications in the United States and Europe for patents covering other features contained in our CTX 9000 DSi model. We cannot assure investors that the claims allowed under any patents held by us will be sufficiently broad to protect our technology against competition from third parties with similar technologies or products. In addition, we cannot assure investors that any patents issued to us will not be challenged, invalidated or circumvented or that the rights granted under these patents will provide a competitive advantage to us. Moreover, the laws of some foreign countries do not protect intellectual property rights to the same extent as the laws of the United States, and we could experience various obstacles and high costs in protecting our intellectual property rights in foreign countries. If we are unable to obtain or maintain these protections, we may not be able to prevent third parties from using our intellectual property.

We also rely on trade secrets, proprietary know-how and continuing technological innovation to remain competitive. We have taken measures to protect our trade secrets and know-how, including the use of confidentiality agreements with our employees. It is possible that these agreements may be breached and that the available remedies for any breach will not be sufficient to compensate us for damages incurred.

**Litigation may be necessary to enforce or defend against claims of intellectual property infringement, which could be expensive and, if we lose, could prevent us from selling our products.**

Litigation may be necessary in the future to enforce our patents and other intellectual property rights, to protect our trade secrets or to determine the validity and scope of the proprietary rights of others. Any litigation, regardless of the outcome, could be costly and require significant time and attention of key members of our management and technical personnel.

Our domestic and international competitors, many of whom have substantially greater resources and have made substantial investments in competing technologies, may have patents that will prevent, limit or interfere with our ability to manufacture and sell our products. We have not conducted an independent review of patents issued to third parties. Because of the perceived market opportunity we face, companies possessing technology rights that they believe we might be infringing will now be much more motivated to assert infringement of their rights. These third parties may assert infringement or invalidity claims against us and litigation may be necessary to defend against these claims. An adverse outcome in the defense of a patent suit could subject us to significant liabilities to third parties, require disputed rights to be licensed from third parties or require us to cease selling our products. Even successful defenses of patent suits can be costly and time-consuming.

**We have received significant amounts of funding from government grants and contracts. We cannot assure investors that we will continue to receive this level of funding for future product development.**

The U.S. government currently plays an important role in funding the development of EDS technology and sponsoring its deployment in U.S. airports. We performed reimbursable research and development for EDS products pursuant to FAA and TSA grants and contracts totaling \$886,000 for the year ended December 31, 2002. We received reimbursable research and development for EDS products of \$2.0 million in the nine months ended September 28, 2003. This is a significant reduction from the \$8.3 million for reimbursable research and development for EDS products from FAA grants and contracts in the year ended December 31, 2001. We are also aware that other competitors and potential competitors in the EDS market have received FAA and TSA development grants. The U.S. government also currently funds almost all of the development of Quantum products, including QR and passive magnetic sensing. We had contract research and development revenues from the

## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

U.S. government for the development of Quantum products of \$9.5 million for the nine months ended September 28, 2003 and of \$12.1 million for the year ended December 31, 2002. We cannot assure investors that additional research and development funds from the government will become available in the future or that we will receive any of these additional funds. If the government fails to continue to sponsor our technology, we would have to expend more resources on product development, which

could adversely affect our business. In addition, any future grants to our competitors may improve their ability to develop and market advanced detection products and cause our customers to delay any purchase decisions, which could harm our ability to market our products.

**The U.S. government may obligate us to give priority to the TSA, which could harm our relationships with other customers.**

The TSA has been authorized by the U.S. Department of Commerce to place a priority rating on EDS contracts, which would obligate us to timely fulfill the TSA's orders and delay any unrated or lower-rated orders. In addition, as part of any future orders, the TSA may request that we agree to timely fill its orders prior to fulfilling the needs of any other customers. Accordingly, we may not be able to fulfill orders for our EDS products from non-U.S. government customers during a period of demand from the U.S. government. This could cause our current and potential non-U.S. government customers to seek EDS products from other sources, and could trigger financial penalties under the agreements with such customers. We also may lose our goodwill and relationships with these customers, which could harm our ability to make sales in the future.

**Substantial leverage and debt service obligations may adversely affect our cash flow.**

As a result of the convertible debt offering that we completed in September 2003, our debt service obligations increased substantially. There is the possibility that we may be unable to generate cash sufficient to pay the principal of, interest on and other amounts due in respect of our indebtedness when due. We may also add equipment loans and lease lines to finance capital expenditures and may obtain additional long-term debt, working capital lines of credit and lease lines.

Our substantial leverage could have significant negative consequences, including:

increasing our vulnerability to general adverse economic and industry conditions;

limiting our ability to obtain additional financing;

requiring the dedication of a portion of our expected cash flow from operations to service our indebtedness, thereby reducing the amount of our expected cash flow available for other purposes, including capital expenditures;

limiting our flexibility in planning for, or reacting to, changes in our business and the industry in which we compete; and

placing us at a possible competitive disadvantage relative to less leveraged competitors and competitors that have better access to capital resources.

*Risks Related to Ownership of Our Common Stock*

**The price of our common stock may fluctuate significantly.**

The trading price of our common stock has been and may continue to be subject to large fluctuations, which may result in losses to investors. Our stock price may increase or decrease in response to a number of events and factors, including:

the level and changing nature of terrorist activity;

legislative and regulatory developments related to anti-terrorism efforts or aviation security;

our quarterly operating results or those of other explosives detection companies;

the public's reaction to our press releases, announcements and our filings with the Securities and Exchange Commission;

our announcement of an acquisition or strategic investment;

changes in earnings estimates or recommendations by research analysts;

changes in our relationships with customers; and

developments affecting our competitors.

The market price of our common stock has fluctuated dramatically since the terrorist attacks of September 11, 2001. For example, immediately prior to September 11, 2001, our common stock closed at \$3.11 per share. Since that date, our closing stock price has risen to a high of \$48.29 per share on March 12, 2002. On September 26, 2003, the last trading day of our third quarter of 2003, our common stock closed at \$24.40 per share. In addition, the stock market has periodically experienced significant price and volume fluctuations that have particularly affected the market prices of common stock of technology companies. These changes have often been unrelated to the operating performance of particular companies. These broad market fluctuations may also negatively affect the market price of our common stock and the notes.

**Delaware law and our charter documents may impede or discourage a takeover, which could cause the market price of our shares to decline.**

We are a Delaware corporation and the anti-takeover provisions of Delaware law impose various impediments on the ability of a third party to acquire control of us, even if a change in control would be beneficial to our existing stockholders. Our certificate of incorporation provides for 5,000,000 shares of preferred stock which our board of directors may issue with terms determined by them without stockholder approval, a classified board of directors serving staggered three-year terms, restrictions on who may call a special meeting of stockholders and a prohibition on stockholder action by written consent. These provisions of Delaware law and in our charter documents could impede a merger, takeover or other business combination involving us or discourage a potential acquirer from making a tender offer for our common stock, which, under certain circumstances, could reduce the market value of our common stock and the notes.

**We may not pay cash dividends.**

We have not declared or paid any cash dividends on our capital stock previously, and we have agreed not to pay cash dividends under our current bank line of credit. Historically, we have retained earnings, if any, to support the development of our business. Payment of future dividends, if any, will be at the discretion of our board of directors after taking into account various factors, including our financial condition, operating results and current and anticipated cash needs.

**We may become subject to costly and time-consuming class action litigation following significant changes in our stock price.**



In the past, following periods of volatility in the market price of a company's securities, securities class action litigation has often been instituted against such a company. Were such litigation to be commenced against us, we would incur substantial costs and there would be diversion of our management's attention and resources, which could materially harm our business, results of operations and financial condition.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Our international system sales and maintenance contracts are generally denominated in U.S. dollars. In instances where there are significant international system sales contracts denominated in a foreign currency, we often enter into forward contracts to mitigate foreign exchange risk. We do not enter into market risk sensitive instruments for trading purposes. In the third quarter of 2003, we entered into foreign exchange forward contracts with a total notional value of approximately \$4.6 million to hedge against foreign exchange risk for contracts with international customers denominated in euros, and at September 28, 2003, December 31, 2002 and December 31, 2001, we had outstanding contracts to convert euros to dollars with notional values totaling \$21.9 million, \$34.7 million and \$16.9 million, with negative fair values of approximately \$646,000 and \$4.9 million and a positive fair value of \$47,000, respectively. The following table depicts the maturities of the outstanding contract amounts (in thousands):

Contract Maturity	Within 3 months	4-6 months	7-9 months	10-12 months	13 months
Amount at 9/28/03	\$ 13,100	\$ 8,212	\$ 588	\$	\$
Amount at 12/31/02	13,884	18,020	2,653	99	
Amount at 12/31/01	5,623	110	2,194	2,179	6,841

Purchases of raw materials and other inventory components are primarily denominated in U.S. dollars and, when purchased in foreign currencies, are generally made on an as needed basis. We have some advance purchase commitments in foreign currencies with a few European suppliers. We currently do not hedge against these purchase commitments, as the foreign exchange rate fluctuations have not had a material adverse impact on these purchases; however, we will continue to monitor the foreign exchange rates and may enter into forward contracts to mitigate foreign exchange risk as appropriate.

Certain costs of providing warranty and maintenance services for systems sold to foreign countries are denominated in local currencies. To the extent exchange rates fluctuate, it could become more expensive to provide these services. To date, these costs have not been significant; however, we expect they will increase as our installed base increases.

We are exposed to foreign currency exchange rate risk inherent in our sales commitments, anticipated sales, anticipated purchases and assets and liabilities denominated in currencies other than the U.S. dollar. We transact business primarily in four currencies worldwide, of which the most significant to our operations is the euro. In some situations, we are a net receiver of foreign currencies and therefore benefit from a weaker U.S. dollar and are adversely affected by a stronger U.S. dollar relative to those foreign currencies in which we transact significant amounts of business. We performed a sensitivity analysis as of September 28, 2003, December 31, 2002 and December 31, 2001 using a modeling technique that measures the change in the fair values arising from a hypothetical 10% and 15% adverse movement in the levels of foreign currency exchange rates relative to the U.S. dollar (that is, strengthening of the U.S. dollar) with all other variables held constant. The analysis covers all of our foreign exchange forward contracts offset by the underlying exposures. The analysis excludes balances and transactions pertaining to Yxlon. Foreign exchange rate risk is relatively low for Yxlon given that it primarily transacts business in euros.

The cash flow impacts of our sensitivity analysis as of September 28, 2003 are summarized in the following table (the foreign currency exchange rates used were based on market rates in effect at September 28, 2003):

(in thousands)	Contract Amount	Fair Value as of September 28, 2003	Cash flow impact of change in exchange rates	
			10% Change	15% Change
Foreign exchange forward contracts	\$ 21,900	\$ (646)	\$ 2,261	\$ 3,391
Accounts receivable	11,190	12,524	(1,252)	(1,879)
Firm orders*	17,018	18,811	(1,881)	(2,822)
Other working capital balances, net	353	205	(21)	(31)
Total			\$ (893)	\$ (1,341)

\* Firm orders represent orders for which we have received a signed purchase order.

## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

The cash flow impact of changes in exchange rates at September 28, 2003 is not significantly different from the cash flow impact of changes in exchange rates at December 31, 2002. We do not expect the impact of changes in interest rates to have a material impact on our operations, cash flow or liquidity. In addition, the impact of inflation has not been material on our operations, cash flow or liquidity to date.

## Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

The cash flow impacts of the sensitivity analysis as of December 31, 2002 are summarized in the following table (the foreign currency exchange rates used were based on market rates in effect at December 31, 2002):

(in thousands)	Contract Amount	Fair Value as of Dec. 31, 2002	Cash flow impact of change in exchange rates	
			10% Change	15% Change
Foreign exchange forward contracts	\$ 34,656	\$ (4,948)	\$ 3,973	\$ 5,960
Accounts receivable	13,216	14,803	(1,480)	(2,220)
Firm orders*	24,123	27,390	(2,739)	(4,109)
Net accounts payable	(835)	(1,022)	102	153
<b>Total</b>			<b>\$ (144)</b>	<b>\$ (216)</b>

---

\* Firm orders represent orders for which we have received a signed purchase order.

The cash flow impact of changes in exchange rates at December 31, 2002 is not significantly different from the cash flow impact of changes in exchange rates at December 31, 2001.

#### Item 4. Controls and Procedures



## Edgar Filing: INVISON TECHNOLOGIES INC - Form 10-Q

The Securities and Exchange Commission defines the term "disclosure controls and procedures" to mean a company's controls and other procedures that are designed to ensure that information required to be disclosed in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms. Our chief executive officer and our chief financial officer, based on their evaluation of the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report, have concluded that our disclosure controls and procedures were effective for this purpose.

During the period covered by this report, there have been no changes in our internal control over financial reporting that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

InVision and our subsidiary, Quantum Magnetics, together with many other entities, were named as defendants in a number of lawsuits in approximately 100 products liability lawsuits by individual plaintiffs seeking damages for wrongful death relating to the terrorist acts of September 11, 2001. The litigation in connection with the terrorist acts of September 11, 2001 have been consolidated in In re: September 11 Litigation, 21 MC 97 (AKH); Lopez, et al v. United Airlines, et al., 1:02-cv-458, United States District Court for the Southern District of New York. We anticipate that additional lawsuits relating to the terrorist acts of September 11, 2001 will name us as defendants. To date, we have been served with 14 of these complaints. All of the served complaints have been placed on the court's suspense docket, and no action is permitted or required in these cases until December 23, 2003. Each of the served complaints alleges that the defendants breached a duty to airplane passengers and others by failing to properly screen passengers and carry-on baggage for dangerous weapons. We believe that the plaintiffs' claims lack merit, especially in light of the fact that we did not, as of September 11, 2001, have any passenger or carry-on baggage screening equipment at security checkpoints in any of the airports from which the hijacked airplanes departed. We intend to vigorously defend these lawsuits.

We also are involved in legal proceedings, claims and litigation arising in the ordinary course of business. While the outcome of these matters is currently not determinable, management does not believe that the ultimate cost to resolve these matters will have a material adverse effect on our consolidated financial condition, results of operations or cash flows.

**Item 2. Changes in Securities**





(c) Under the terms of a Purchase Agreement dated September 16, 2003, we sold \$125.0 million aggregate principal amount of our 3% convertible senior notes due 2023 to Merrill Lynch, Pierce, Fenner & Smith Incorporated. The issuance and sale of the notes and the subsequent offering of the notes by the initial purchaser were exempt from the registration provisions of the Securities Act of 1933, as amended, by Section 4(2) of the Securities Act and Rule 144A promulgated under the Securities Act. We sold the notes for cash. The aggregate offering price was \$125.0 million and our net proceeds were approximately \$120.5 million.

The notes will mature on October 23, 2023 and are convertible into our common stock on or before the maturity date, under certain circumstances, at an initial conversion rate of 31.25 shares per \$1,000 principal amount of notes, subject to adjustment. At the initial conversion rate, the notes will be convertible into common stock at a conversion price of \$32.00 per share. The notes will be redeemable for cash at our option beginning on October 1, 2008. Holders of the notes have the option to require us to purchase the notes in cash, in whole or in part, on October 1 in each of 2008, 2013 and 2018. The holders of the notes will also have the ability to require us to purchase the notes in the event that we undergo a change in control. In each such case, the redemption or purchase price would be at 100% of the principal amount of the notes, plus accrued and unpaid interest to, but excluding, the redemption or purchase date, as the case may be.

#### **Item 5. Other Information**

Consistent with Section 10A(i)(2) of the Securities Exchange Act of 1934, as added by Section 202 of the Sarbanes-Oxley Act of 2002, we are responsible for listing the non-audit services approved by our Audit Committee to be performed by Deloitte & Touche LLP, our external auditor. Non-audit services are defined as services other than those provided in connection with an audit or a review of our financial statements. During the quarterly period covered by this filing, the Audit Committee approved engagements of Deloitte & Touche LLP for the following non-audit services:

tax services, which includes consulting related to (1) the review of federal and state tax returns; (2) general tax consulting; and (3) sales and use tax consulting; and

audit-related services, which includes consulting related to the (1) audit of the financial statements of our subsidiary, Yxlon International X-Ray GmbH; and (2) review of the reporting package and consolidation of our German subsidiaries.

#### **Item 6. Exhibits and Reports on Form 8-K**

##### **(a) Exhibits**

- 2.1 Share and Purchase Transfer Agreement dated as of February 21, 2003 among the registrant, Yxlon Beteiligungs-Verwaltung GmbH, NDT International Holdings A.S, Yxlon International Holding GmbH, Yxlon International X-Ray GmbH, Joseph Kosanetzky, Reinhard Bonisch and Botts & Company Ltd. (1)
- 3.1 Amended and Restated Certificate of Incorporation of the registrant. (2)
- 3.2 Amendment to Amended and Restated Certificate of Incorporation of the registrant (3)

Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

- 3.3 Bylaws of the registrant, as amended. (4)
- 4.1 Reference is made to Exhibits 3.1 through 3.3.
- 4.2 Indenture, dated as of September 19, 2003, between the registrant and U.S. Bank National Association, as Trustee. (5)
- 4.3 Registration Rights Agreement, dated as of September 19, 2003 between the registrant and Merrill Lynch, Pierce, Fenner & Smith Incorporated. (5)
- 4.4 Form of Note for the registrant's 3% Convertible Senior Notes due October 1, 2023. (4)
- 10.1 Solicitation, Offer and Award dated August 5, 2003, between the registrant and the TSA (the Frame Agreement). (5) \*
- 10.2 Delivery Order #1 from the TSA under the Frame Agreement. (5) \*

- 10.3 Amendment of Solicitation/Modification of Contract between the Company and the TSA (the Definitized Letter Agreement ). (5) \*
- 10.4 Delivery Order #8 from the TSA under the Definitized Letter Agreement.(5)
- 10.5 Amendment to Delivery Order Delivery Order #5 from the TSA under the Definitized Letter Agreement. (5) \*
- 10.6 Amendment to Delivery Order Delivery Order #3 from the TSA under the Definitized Letter Agreement. (5) \*
- 10.7 Amendment to Loan Documents dated as of August 13, 2003 between the registrant and Silicon Valley Bank.
- 31.1 Section 302 Certification of Chief Executive Officer.
- 31.2 Section 302 Certification of Chief Financial Officer.
- 32.1 Certificate of Chief Executive Officer and Chief Financial Officer.

---

(1) Filed as an exhibit to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 30, 2003 and incorporated herein by reference.

(2) Filed as an exhibit to the registrant's Registration Statement on Form S-1 (No. 333-05517) and incorporated herein by reference.

(3) Filed as an exhibit to the registrant's Annual Report on Form 10-K for the year ended December 31, 2001 and incorporated herein by reference.

(4) Filed as an exhibit to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 29, 2003 and incorporated herein by reference.

(5) Filed as an exhibit to the registrant's Registration Statement on Form S-3 (No. 333-110289) and incorporated herein by reference.

\* Confidential treatment has been requested for portions of this exhibit.

(b) Report on Form 8-K filed during the fiscal quarter ended September 28, 2003: On July 22, 2003, we filed a current report on Form 8-K, pursuant to Item 12 thereof, furnishing a copy of a press release titled "InVision Technologies Reports Second-Quarter Earnings" and dated July 22, 2003.

On September 9, 2003, we filed a current report on Form 8-K, pursuant to Item 5 thereof, furnishing a copy of press releases titled "InVision Technologies, Inc. Announces Proposed Private Offering of Convertible Senior Notes" and "InVision Technologies, Inc. Announces Pricing of Private Offering of Convertible Senior Notes," dated August 12, 2003 and September 16, 2003, respectively.



**SIGNATURES**



Edgar Filing: INVISION TECHNOLOGIES INC - Form 10-Q

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**INVISION TECHNOLOGIES, INC.**

Date: November 10, 2003

/s/ Sergio Magistri  
Sergio Magistri, Ph.D.  
President and Chief Executive Officer  
*(Authorized Officer)*

Date: November 10, 2003

/s/ Ross Mulholland  
Ross Mulholland  
Senior Vice President and Chief Financial Officer  
*(Principal Financial and Accounting Officer)*



EXHIBIT INDEX

**Exhibit**

- 2.1 Share and Purchase Transfer Agreement dated as of February 21, 2003 among the registrant, Yxlon Beteiligungs-Verwaltung GmbH, NDT International Holdings A.S, Yxlon International Holding GmbH, Yxlon International X-Ray GmbH, Joseph Kosanetzky, Reinhard Bonisch and Botts & Company Ltd. (1)
- 3.1 Amended and Restated Certificate of Incorporation of the registrant. (2)
- 3.2 Amendment to Amended and Restated Certificate of Incorporation of the registrant (3)
- 3.3 Bylaws of the registrant, as amended. (4)
- 4.1 Reference is made to Exhibits 3.1 through 3.3.
- 4.2 Indenture, dated as of September 19, 2003, between the registrant and U.S. Bank National Association, as Trustee. (5)
- 4.3 Registration Rights Agreement, dated as of September 19, 2003 between the registrant and Merrill Lynch, Pierce, Fenner & Smith Incorporated. (5)
- 4.4 Form of Note for the registrant's 3% Convertible Senior Notes due October 1, 2023. (4)
- 10.1 Solicitation, Offer and Award dated August 5, 2003, between the registrant and the TSA (the Frame Agreement). (5) \*
- 10.2 Delivery Order #1 from the TSA under the Frame Agreement. (5) \*
- 10.3 Amendment of Solicitation/Modification of Contract between the Company and the TSA (the Definitized Letter Agreement). (5) \*
- 10.4 Delivery Order #8 from the TSA under the Definitized Letter Agreement.(5)
- 10.5 Amendment to Delivery Order Delivery Order #5 from the TSA under the Definitized Letter Agreement. (5) \*
- 10.6 Amendment to Delivery Order Delivery Order #3 from the TSA under the Definitized Letter Agreement. (5) \*
- 10.7 Amendment to Loan Documents dated as of August 13, 2003 between the registrant and Silicon Valley Bank.
- 31.1 Section 302 Certification of Chief Executive Officer.
- 31.2 Section 302 Certification of Chief Financial Officer.
- 32.1 Certificate of Chief Executive Officer and Chief Financial Officer.

---

(1) Filed as an exhibit to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 30, 2003 and incorporated herein by reference.

(2) Filed as an exhibit to the registrant's Registration Statement on Form S-1 (No. 333-05517) and incorporated herein by reference.

(3) Filed as an exhibit to the registrant's Annual Report on Form 10-K for the year ended December 31, 2001 and incorporated herein by reference.

(4) Filed as an exhibit to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 29, 2003 and incorporated herein by reference.

(5) Filed as an exhibit to the registrant's Registration Statement on Form S-3 (No. 333-110289) and incorporated herein by reference.

\* Confidential treatment has been requested for portions of this exhibit.

---