DELL INC Form SC 13D February 08, 2013

# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# SCHEDULE 13D Under the Securities Exchange Act of 1934

(Initial Filing)\*

Dell Inc.

(Name of Issuer)

Common Stock

(Title of Class and Securities)

24702R101

(CUSIP Number of Class of Securities)

O. Mason Hawkins
Chairman of the Board and C.E.O.

Southeastern Asset Management, Inc. 6410 Poplar Avenue, Suite 900 Memphis, TN 38119 (901) 761-2474

(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)

February 8, 2013

(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition which is the subject of this Schedule 13D, and is filing this Schedule because of Sections 240.13d-1(e), 240.13d-1(f), or 240.13d-1(g), check

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# SCHEDULE 13D

CUSIP No. 24702R101

11

1	NAME OF REPOR	RTING PERSONS		
1	Southeastern Asset	Management, Inc.	I.D. No. 62-0951781	
2	CHECK THE APP Instructions)	PROPRIATE BOX IF	F A MEMBER OF A GROUP (See	(a) o (b) x
3	SEC USE ONLY			
4	SOURCE OF FUN	IDS (See Instructions	8)	
4	00: Funds of inves	stment advisory clien	ts	
5	CHECK BOX IF I PURSUANT TO I		EGAL PROCEEDINGS IS REQUIRED	0
6	CITIZENSHIP OR	R PLACE OF ORGA	NIZATION	
			SOLE VOTING POWER	
		7	(Discretionary Accounts)	
			74,417,786 shares	
N	IUMBER OF SHARES		SHARED OR NO VOTING POWER	
	NEFICIALLY DWNED BY EACH	8	55,878,000 shares (Shared) 16,980,438 shares (No Vote)	
WITH	REPORTING PERSON	9	SOLE DISPOSITIVE POWER (Discretionary Accounts)	
***1111			91,398,224 shares	
			SHARED DISPOSITIVE POWER	
		10	55,878,000 shares (Shared) 0 shares (None)	

AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

147,276,224\* shares

CHECK BOX IF THE AGGREGATE AMOUNT IN ROW 11 EXCLUDES x
CERTAIN SHARES See Item 5(a)

PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 11

13 8.5%

TYPE OF REPORTING PERSON

14 IA

<sup>\*</sup> This amount includes 25,000,000 in Securities underlying shares in options, but excludes 6,476,800 European style options that are only exercisable on the expiration date of the options and will not be exercisable within the next 60 days.

# SCHEDULE 13D

# CUSIP No. 24702R101

1	NAME OF REP	ORTING PERSO	ONS	
1	O. Mason Hawk	ins	I.D. No. XXX-XX-XXXX	
2	CHECK THE A Instructions)	PPROPRIATE B	OX IF A MEMBER OF A GROUP (See	(a) o (b) x
3	SEC USE ONLY	<i>Y</i>		
4	SOURCE OF FU	JNDS (See Instru	actions)	
	00: None			
5	CHECK BOX II PURSUANT TO		OF LEGAL PROCEEDINGS IS REQUIRED 2(e)	0
6			ORGANIZATION	
	Citizen of United	d States		
		7	SOLE VOTING POWER (Discretionary Accounts)	
N	UMBER OF		None	
BE	SHARES ENEFICIALLY	8	SHARED OR NO VOTING POWER	
(	OWNED BY EACH	0	None	
F	REPORTING PERSON	9	SOLE DISPOSITIVE POWER	
WITH			None	
			SHARED DISPOSITIVE POWER	
		10	None 0 shares (None)	
11	AGGREGATE A	AMOUNT BENE	EFICIALLY OWNED BY EACH REPORTING	PERSON
11	None (See Item :	3)		
12	CHECK BOX II CERTAIN SHA		ATE AMOUNT IN ROW 11 EXCLUDES	O

# PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 11

0.0%

TYPE OF REPORTING PERSON

14

IN

## Item 1. Security and Issuer

The class of equity security to which this statement on Schedule 13D relates is the common stock (the "Securities") of Dell Inc., a Delaware corporation (the "Issuer"). The Issuer has its principal executive offices located at One Dell Way, Round Rock, Texas 78682.

# Item 2. Identity and Background

Subparagraphs (a), (b), and (c). This statement is being filed by Southeastern Asset Management, Inc. ("Southeastern"), an investment advisor registered with the Securities & Exchange Commission under the Investment Advisers Act of 1940, as amended. The address of its principal office is 6410 Poplar Avenue, Suite 900, Memphis, Tennessee 38119. Southeastern serves as an investment advisor to various individual clients, institutions including qualified retirement plans, endowment funds and to Longleaf Partners Fund and Longleaf Partners International Fund, a series of Longleaf Partners Funds Trust, a registered investment company organized as a Massachusetts business trust and having four series or portfolios.

The Securities of the Issuer reported in Item 5 herein were acquired on behalf of the investment advisory clients of Southeastern, including Longleaf Partners Fund and Longleaf Partners International Fund, under sole or shared discretionary authority granted Southeastern. None of the Securities are owned by or on behalf of Southeastern or by any of its directors or officers, or any Trustees or officers of Longleaf.

This statement is also being filed by Mr. O. Mason Hawkins, Chairman of the Board and Chief Executive Officer of Southeastern, in the event he could be deemed to be an indirect beneficial owner of the Securities reported by Southeastern through the exercise of voting control and/or dispositive power over the Securities as the result of his official positions or ownership of voting securities of Southeastern. Neither Southeastern nor Mr. Hawkins owns any Securities for its or his own account and each disclaims beneficial interest in any of the Securities reported herein.

The names, business addresses, present principal occupation or employment and citizenship of each director and executive officer of Southeastern are set forth in Schedule I and incorporated herein by reference.

- (d) During the last five years, neither Southeastern nor Mr. Hawkins has been convicted in any criminal proceeding (excluding traffic violations or similar misdemeanors).
- (e) During the last five years, neither Southeastern nor Mr. Hawkins has been a party to any civil or administrative proceeding involving any alleged violations of any securities laws.
- (f) Southeastern is a corporation organized and existing under the laws of the State of Tennessee. Mr. Hawkins is a citizen of the United States.

## Item 3. Source and Amount of Funds or Other Consideration

The respective investment advisory clients of Southeastern used approximately \$2,277,215,983 in the aggregate to purchase the Securities reported in this filing. All assets used to purchase Securities were assets of these respective clients and none were assets of Southeastern. In addition, none of the proceeds used to purchase the Securities were provided through borrowings of any nature.

#### Item 4.

#### Purpose of Transaction

The Securities reported in this filing have been purchased and held for investment purposes on behalf of client accounts over which Southeastern has either sole or shared discretionary investment or voting power. The Securities are reported by Southeastern and by Mr. Hawkins, in the event that either should be deemed to be a member of a group under Section 13(d)(3) or the beneficial owner of these Securities under the provisions of subparagraph (b) of Rule 13d-3 under the Securities Exchange Act of 1934. Beneficial ownership on the part of Southeastern and Mr. Hawkins as members of a group or as beneficial owners is expressly disclaimed, as permitted by Rule 13d-4. All purchases of Securities were made for investment purposes only, in the ordinary course of business of Southeastern as a registered investment advisor. Southeastern may purchase additional Securities on behalf of clients in the future, or may sell all or a part of the current holdings of the Securities.

Southeastern is engaged in the business of investment management of its clients' assets and pursues an investment philosophy of identifying undervalued situations and acquiring positions in undervalued companies on behalf of its clients. In pursuing this investment philosophy, Southeastern analyzes the operations, capital structure and markets of companies in which its clients invest and continuously monitors the business operations of such companies through analysis of financial statements and other public documents, through discussions with knowledgeable industry observers, and with management of such companies, often at management's invitation.

Southeastern qualifies as an institution which may elect to file securities ownership reports required by the Securities Exchange Act of 1934 on Schedule 13G and, as a routine matter, Southeastern utilizes Schedule 13G for its reporting of the ownership positions held by its investment advisory clients. As the result of investment analysis or the occurrence of events, Southeastern may desire to participate in discussions with the particular portfolio company's management or with third parties about significant matters in which Southeastern may suggest possible courses of action to assist in building corporate intrinsic value per share or to cause the Company's true economic value to be recognized. In such situations, Southeastern may elect to convert a filing on Schedule 13G to a filing on Schedule 13D in order to be more active in corporate governance and management matters, and to have the ability to enter into discussions with third parties concerning proposed corporate transactions of a significant nature.

On February 5, 2013, the Issuer announced that it had signed a definitive merger agreement pursuant to which Michael Dell, together with Silver Lake Partners, intend to cash-out existing stockholders of the Issuer at a per share price of \$13.65 in a "going private" transaction. In response to such announcement, on February 8, 2013, Southeastern sent a letter to the Board of Directors of the Issuer expressing its extreme disappointment in the per share price of \$13.65, which Southeastern believes grossly undervalues the Issuer. The letter also expressed Southeastern's current intent to vote against the proposed transaction as currently structured. The letter further stated that Southeastern currently intends to avail itself of all options at its disposal to oppose the proposed transaction, including but not limited to a proxy fight, litigation claims and any available Delaware statutory appraisal rights. A copy of the letter is attached hereto as Schedule III. Southeastern hereby reserves the right to discuss various alternatives, including any of the actions described in clauses (a) through (j) of Item 4 of Schedule 13D.

#### Item 5.

#### Interest In Securities Of The Issuer

(a) The aggregate number and percentage of Securities to which this Schedule 13D relates is 147,276,224 shares of the common stock of the Issuer, constituting approximately 8.5% of the 1,738,600,597 shares outstanding. This amount includes 25,000,000 in Securities underlying shares in options, but excludes 6,476,800 European style options that are only exercisable on the expiration date of the options and will not be exercisable within the next 60 days. The calculation of the foregoing percentage is based on the number of shares disclosed as outstanding as of February 3, 2013 by the Issuer in its current report on Form 8-K, and filed with the Securities and Exchange Commission on February 6, 2013.

Voting Authority	Common Shares Held	% of outstanding Common Shares
Sole:	74,417,786	4.3 %
Shared:	55,878,000 *	3.2 %
None:	16,980,438	1.0 %
Total	147,276,224 **	8.5 %

<sup>\*</sup>Consists of shares owned by Longleaf Partners Fund. This amount includes 25,000,000 in Securities underlying shares in options, but excludes 6,476,800 European style options that are only exercisable on the expiration date of the options and will not be exercisable within the next 60 days.

#### Dispositive Authority

Sole:	91,398,224	5.3	%
Shared:	55,878,000 *	3.2	%
None:	0	0.0	%
Total	147,276,224 **	8.5	%

<sup>\*</sup>Consists of shares owned by Longleaf Partners Fund. This amount includes 25,000,000 in Securities underlying shares in options, but excludes 6,476,800 European style options that are only exercisable on the expiration date of the options and will not be exercisable within the next 60 days.

<sup>\*\*</sup>Does not include 705,000 shares held by one non-discretionary account over which the filing parties have neither voting nor dispositive authority. Beneficial ownership is expressly disclaimed with respect to these shares.

<sup>\*\*</sup>Does not include 705,000 shares held by one non-discretionary account over which the filing parties have neither voting nor dispositive authority. Beneficial ownership is expressly disclaimed with respect to these shares.

- (b) Southeastern generally has the sole power to dispose of or to direct the disposition of the Securities held for discretionary accounts of its investment clients, and may be granted the sole power to vote or direct the vote of such Securities; such powers may be retained by or shared with the respective clients for shared or non-discretionary accounts. Shares held by any Series of Longleaf Partners Funds Trust are reported in the "shared" category.
- (c) Purchase or sale transactions in the Securities during the past sixty days are disclosed on Schedule II.
- (d) The investment advisory clients of Southeastern have the sole right to receive and, subject to notice, to withdraw the proceeds from the sale of the Securities, and the sole power to direct the receipt of dividends from any of the Securities held for their respective accounts. Such clients may also terminate the investment advisory agreements without penalty upon appropriate notice. Southeastern does not have an economic interest in any of the Securities reported herein.
- (e) Not applicable.

Item 6.

Contracts, Arrangements, Understandings or

Relationships with Respect to Securities of the Issuer

The powers of disposition with respect to Securities owned by discretionary private accounts of Southeastern are established in written investment advisory agreements between clients and Southeastern, which are entered into in the normal and usual course of the business of Southeastern as a registered investment advisor and which are generally applicable to all securities purchased for the benefit of each such discretionary private account.

The written investment advisory agreements with clients generally do not contain provisions relating to borrowing of funds to finance the acquisition of the Securities, acquisition of control, transfer of securities, joint ventures, or any of the other transactions listed in the instructions to Item 7 of Schedule 13D other than voting of proxies. In connection with voting, Southeastern may be allowed or directed to vote the proxies received by accounts classified as "discretionary" or "shared" accounts; such authority is generally retained by the clients for accounts classified as "non-discretionary."

The Longleaf Partners Fund and the Longleaf Partners International Fund have entered into over-the-counter derivative instruments on the Issuer. In a series of transactions, the Longleaf Partners Fund purchased 12,500,000 December 2015 call options on the Issuer at a strike price of \$7.00 from each of Counterparty 1 and Counterparty 2 for a total of 25,000,000 options. A copy of the Counterparty 1 and Counterparty 2 call option trade confirmations have been attached hereto as Schedules IV and V, respectively.

In addition, the Longleaf Partners International Fund entered into an over-the-counter put/call option combination transaction on the Issuer with Counterparty 3. The Longleaf Partners International Fund purchased 6,476,800 August 2016 call options on the Issuer at a strike price of \$15.50 while simultaneously selling 6,476,800 August 2016 put options on the Issuer to Counterparty 3 at the same strike price. The put and the call option are both European style options and are only exercisable on the expiration date of the options.

Item 7. Material to be Filed as an Exhibit

Schedule I. Information with Respect to Directors and Officers of Southeastern Asset Management, Inc.

Schedule II. Securities transactions in the last 60 days.

Schedule III. Letter to the Board of Directors of Dell, Inc., dated February 8, 2013.

Schedule IV. Counterparty 1 trade confirmation.

Schedule V. Counterparty 2 trade confirmation.

#### Signatures

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: February 8, 2013

Southeastern Asset Management, Inc.

By: /s/ O. Mason Hawkins

Name: O. Mason Hawkins

Title: Chairman of the Board and Chief

**Executive Officer** 

O. Mason Hawkins, Individually

/s/ O. Mason Hawkins

#### Joint Filing Agreement

In accordance with Rule 13d-1(k) under the Securities Exchange Act of 1934, the persons or entities named below agree to the joint filing on behalf of each of them of this Initial Schedule 13D with respect to the Securities of the Issuer and further agree that this joint filing agreement be included as an exhibit to this Initial to Schedule 13D. In evidence thereof, the undersigned hereby execute this Agreement as of February 8, 2013.

Southeastern Asset Management, Inc.

By: /s/ O. Mason Hawkins

Name: O. Mason Hawkins

Title: Chairman of the Board and Chief

**Executive Officer** 

O. Mason Hawkins, Individually

/s/ O. Mason Hawkins

#### SCHEDULE I

# Information with Respect to Executive Officers and Directors

The following information is disclosed for each of the directors and executive officers of Southeastern: name; business address; and present principal occupation or employment and the name, principal business and address of any corporation or other organization in which such employment is conducted. Unless otherwise specified, the principal employer of each such individual is Southeastern Asset Management, Inc., having its principal executive offices located at 6410 Poplar Ave., Suite 900, Memphis, Tennessee 38119. Each individual identified below is a citizen of the United States.

To the knowledge of management of Southeastern, during the last five years, no such person has been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors), and no such person was a party to a civil proceeding of a judicial or administrative body of competent jurisdiction as a result of which he was or is subject to a judgment, decree or final order enjoining future violations of, or prohibiting or mandating activities subject to, federal or state securities law or finding any violation with respect to such laws.

#### SOUTHEASTERN ASSET MANAGEMENT, INC.

#### Directors

O. Mason Hawkins, CFA: Chairman of the Board and Chief Executive Officer of Southeastern Asset Management, Inc.; Trustee and Co-Portfolio Manager of Longleaf Partners Funds.

G. Staley Cates, CFA: President of Southeastern Asset Management, Inc.; Co-Portfolio Manager of Longleaf Partners Funds.

Richard W. Hussey: Chief Operating Officer and Principal of Southeastern Asset Management, Inc.

#### Other Officers

Ken Siazon

Jim Thompson, CFA

**Brandon Arrindell** Jim Barton, Jr., CFA Julie M. Bishop, CPA J. Isaac Byrd Scott Cobb Deborah Craddock Jeffrey D. Engelberg, CFA Steve Fracchia, CPA Ross Glotzbach, CFA Michael Johnson Lee B. Harper Lowry H. Howell, CFA Steve McBride Andrew R. McCarroll W. Douglas Schrank Josh Shores, CFA

Analyst Head of Portfolio Risk Management, Principal Mutual Fund Chief Financial Officer, Principal Head of Portfolio Compliance Senior Analyst, Principal Head of Trading, Principal Senior Trader, Principal Chief Financial Officer, Principal Senior Analyst, Principal Senior Trader Head of Client Portfolio Management, Principal Senior Analyst, Principal **Assistant General Counsel** General Counsel, Principal Senior Trader Senior Analyst, Principal Senior Analyst, Principal Senior Analyst, Principal

Peter Kris Manish Sharma, CFA Jamie H. Baccus, CPA Gary M. Wilson, CFA Michael J. Wittke Head of Global Fund Business
Senior Analyst, Principal
Head of Portfolio Accounting
Client Portfolio Manager, Principal
Chief Compliance Officer

SCHEDULE II Transactions in the Last Sixty Days

Transaction Type	Date	# of Shares	Price Per Share*
Sale	12/12/2012	57,300	\$ 10.60
Sale	2/6/2013	86,000	\$ 13.46
Sale	2/6/2013	112,000	\$ 13.46
Sale	2/6/2013	59,000	\$ 13.46
Sale	2/6/2013	26,000	\$ 13.46
Sale	2/6/2013	43,000	\$ 13.46
Sale	2/6/2013	46,667	\$ 13.46
Sale	2/6/2013	9,000	\$ 13.46
Sale	2/6/2013	5,000	\$ 13.46
Sale	2/6/2013	5,000	\$ 13.46
Sale	2/6/2013	10,000	\$ 13.46
Sale	2/6/2013	28,000	\$ 13.46
Sale	2/6/2013	12,000	\$ 13.46
Sale	2/6/2013	5,000	\$ 13.46
Sale	2/6/2013	15,000	\$ 13.46
Sale	2/6/2013	6,000	\$ 13.46
Sale	2/6/2013	4,000	\$ 13.46
Sale	2/7/2013	74,333	\$ 13.46
Sale	2/7/2013	144,000	\$ 13.46
Sale	2/7/2013	4,000	\$ 13.46
Sale	2/7/2013	19,055	\$ 13.46
Sale	2/7/2013	34,445	\$ 13.46
Sale	2/7/2013	6,500	\$ 13.46
Sale	2/7/2013	20,000	\$ 13.46
Sale	2/7/2013	21,000	\$ 13.46
Sale	2/7/2013	49,334	\$ 13.46
Sale	2/7/2013	7,000	\$ 13.46
Sale	2/7/2013	14,000	\$ 13.46
Sale	2/7/2013	17,000	\$ 13.46
Sale	2/7/2013	28,000	\$ 13.46
Sale	2/7/2013	3,000	\$ 13.46
Sale	2/7/2013	30,000	\$ 13.46

Sales by Southeastern at the direction of a client in the ordinary course of business on NASDAQ or through Electronic Communication Networks (ECNs).

<sup>\*</sup> Net of commissions

#### SCHEDULE III

February 8, 2013

Board of Directors Dell Inc. One Dell Way Round Rock, TX 78682

Attention: Lawrence P. Tu

Senior Vice President, General Counsel and Secretary

Dear Board of Directors:

Southeastern Asset Management, Inc. beneficially owns on behalf of its investment advisory clients approximately 8.5% of Dell's outstanding shares (including options), making us your largest outside shareholder. We are writing to express our extreme disappointment regarding the proposed go-private transaction, which we believe grossly undervalues the Company. We also write to inform you that we will not vote in favor of the proposed transaction as currently structured. We retain and intend to avail ourselves of all options at our disposal to oppose the proposed transaction, including but not limited to a proxy fight, litigation claims and any available Delaware statutory appraisal rights.

We expect the Board of Directors to perform its responsibility to thoroughly review all alternatives to the proposed transaction to deliver maximum value to Dell's public shareholders. We would have endorsed a transformative transaction that would have provided full and fair value to Dell's public shareholders, including a leveraged recapitalization or a go-private type sale where current shareholders could elect to continue to participate in a new company with a public stub. Unfortunately, the proposed Silver Lake transaction falls significantly short of that, and instead appears to be an effort to acquire Dell at a substantial discount to intrinsic value at the expense of public shareholders.

The Board of Directors has a fiduciary duty to consider any transaction, and particularly an insider transaction such as this, in light of what is in the best interest of all of Dell's shareholders. We believe that the proposed transaction, under which Dell's public shareholders would receive only \$13.65 per share, clearly represents an opportunistically timed bid to take the Company private at a valuation far below Dell's intrinsic value, and deprives public shareholders of the ability to participate in the Company's substantial future value creation. Specifically, the following supports our valuation analysis:

Southeastern believes that straightforward, modest valuations of Dell result in per share valuations vastly in excess of the \$13.65 offer price. Net cash per share after deducting structured debt within Dell Financial Services (DFS) is \$3.64. Dell Financial Services has a book value of \$1.72 per share. In addition, since Michael Dell resumed his role as CEO in 2007, the Company has spent \$13.7 billion or \$7.58 per share on acquisitions intended to transform the Company into a sustainable IT business and lessen its reliance on the PC business. During Dell's June 2012 analyst day, Dell Chief Financial Officer Brian Gladden said that in aggregate the acquisitions to that point had delivered a 15% internal rate of return. The Company has neither taken nor discussed the need to take any write downs of these acquisitions. We therefore conservatively believe the acquisitions are worth a minimum of their cost. Taken together, these items total \$12.94 per share before we even look at the other businesses.

The current bid therefore places a value of less than \$1.00 per share on the remainder of the Company. By any objective measure, that is woefully inadequate. Specifically, none of the following are accounted for above:

- As one of the dominant players in X86 servers, including the DCS division serving "hyperscale" customers, the server business alone is easily worth \$8.0 billion, or \$4.44 per share. This value excludes the results of SonicWall, Wyse and Quest which are included in the "Acquisitions" total above and which are carried in the "Servers and Networking" division.
- The part of the "Services" segment not captured in the "Acquisitions" line above consists mainly of Dell's "support and deployment" activities. This business has less correlation with the PC business and more closely follows the expansion of data center activity. In the last quarter, a quarter in which PC revenue declined by 19%, this support and deployment business grew by 5%. Estimates of its revenues are approximately \$4.8 billion, at which we believe it would produce at least \$1.0 billion of operating income. This operating income should be assigned a higher multiple than that attributed to the PC business. Our estimate of its value is at least \$7.0 billion, or \$3.89 per share.
- •The PC business generates roughly \$27.0 billion of revenue and we estimate approximately \$1.3 billion of operating profit. While we could accept the most bearish case in assuming the "death of the PC," this business is certainly worth more than zero. Even the PC's harshest critics would accept that the PC will be around for more than a few years. A multiple of operating income of 4 gives this business a value of approximately \$5.0 billion, or \$2.78 per share. We would note that Lenovo (primarily a PC company), with net income of around \$700 million, has a market value of \$11.0 billion.
- The Software and Peripherals segment not captured above should be worth at least \$3.0 billion, or \$1.67 per share, which works out to a multiple of less than 7 times operating income.
  - We subtract \$1.00 per share to account for capitalized unallocated expenses.

Adding the value of these operating segments to the \$12.94 outlined above and subtracting out an estimated \$1.00 per share of DFS value embedded within the segments yields a total corporate value approaching \$24.00 per share. This obviously exceeds the \$13.65 offer and does not even take into account Dell's strong product distribution capability, especially in the small to medium size business space (SMB). This SMB distribution strength is the result of the Company's heritage and legacy of selling directly to the end customer. Competitors like HP, IBM, Oracle, and Cisco do not have comparable distribution strength in SMB. This competitive advantage should enable Dell to continue to be able to sell its portfolio of enterprise solutions and services to a growing SMB market.

Valuation Summary	
(per share)	
Net cash (1)	\$ 3.64
DFS (2)	1.72
Acquisitions since 2008 (3)	7.58
Server Business (4)	4.44
Support and Deployment (5)	3.89
PC Business (6)	2.78
Software and Peripherals (7)	1.67
Unallocated Expenses (8)	-1.00
DFS value embedded in	
segments (9)	-1.00
Total	\$ 23.72
(see page 6 for footnotes)	

In short, the evidence is overwhelming that shareholders are being deprived of their proportionate share of the Company's true value, which is much more than \$13.65 per share.

We believe the Board of Directors had several alternatives that would have produced a far better outcome for public shareholders than the proposed transaction.

One alternative the Board of Directors could have implemented instead of approving the Silver Lake transaction is a leveraged recapitalization that would have facilitated the payment of a special dividend to public shareholders. As opposed to forcing shareholders out at \$13.65, this option would have allowed all shareholders to receive a large cash payment while retaining ownership of significant future cash flow streams. The revenue mix of Dell's business has changed as a result of strategic acquisitions, resulting in the fact that roughly half of the annual free cash flow generated comes from higher growth enterprise businesses while the other half comes from legacy businesses linked to the PC.

As highlighted in an example below, the Company could have paid shareholders a substantial special dividend (close to \$12.00 per share in the example below) while still retaining the ability to generate anywhere from \$1.14 to \$1.34 per share of free cash flow per year (same as the Company's measure of "non-GAAP" earnings). Using the midpoint of the free cash flow range of \$1.24 based on the estimates below, the Company would produce over \$2.2 billion in free cash flow annually. This level of cash flow generation provides interest coverage of 4:1 based on the numbers below. There are other variations of this general idea, such as a larger immediate dividend and smaller resulting free cash flow. The Company could have undertaken the following three steps to create the ability to pay a special dividend:

1) Realize stated book value for DFS, while maintaining origination, servicing, and the strategic customer relationship. This would mean proceeds of roughly \$3.1 billion (DFS receivables less associated structured financing debt).

- 2) Pay the federal corporate tax to bring home offshore cash. This would raise at least \$9.25 billion of cash for payout while obviously eliminating any future interest income. If the Company were to explore ways to move the overseas cash back in a more tax efficient manner, then the special dividend could be increased by the amount of tax saved.
  - 3) Undertake new borrowings of \$9.0 billion, with an expected interest rate of 7%.

Implementing these three steps could produce a special dividend of almost \$12.00 per share:

(in millions of USD, except per share item	1)	
DFS proceeds	\$	3,100
Foreign cash realized after tax		9,250
New borrowings		9,000
Available for special dividend		21,350
Shares, RSUs, and in-the-money options		1,800
Potential dividend per share	\$	11.86

However, even after this special dividend, an amount that represents 85% of the buying group's offer, there would still be available to shareholders well over \$1.00 of free cash flow per share:

Pro Forma Free Cash Flow (in millions of USD, except per share item)

per situate item)	T 17 4		TT' 1	High Estimate	
	LC	w Estimate	High	n Estimate	
EBITDA (1)	\$	4,500	\$	5,000	
Estimated Cap Ex		-600		-600	
Free EBITDA		3,900		4,400	
Less: Foregone DFS					
income(2)		-275		-275	
Pro Forma Free EBITDA		3,625		4,125	
<b>Existing Interest Expense</b>		-265		-265	
Interest from new debt		-630		-630	
Pro forma pretax free					
EBTDA		2,730		3,230	
Estimated tax		-685		-810	
Free cash flow		2,045		2,420	
Shares		1,800		1,800	
Pro forma FCF/share	\$	1.14	\$	1.34	

<sup>1</sup> Range of EBITDA estimates from Citi, Credit Suisse, Deutsche, UBS, Raymond James, Bernstein, Goldman 2 Estimate (undisclosed)

A second alternative the Board of Directors could have implemented instead of approving the Silver Lake transaction is another form of recapitalization that would be a Dutch auction or some other structure that would allow shareholders to tender shares for cash based on a price or range of prices for a determined amount of shares. In this form of recapitalization, instead of using the cash specified in the example above for a dividend, the Company would use that cash systematically to repurchase shares from those holders desiring to sell. The effect would be a dramatic

reduction in the share count which would leave the remaining holders with increased ownership of the free cash flow stream cited above.

We understand that Michael Dell is not bound to the Silver Lake transaction and can participate in facilitating a superior offer. We are concerned that given the participation of Michael Dell in this transaction, that a traditional go shop process is not sufficient to ensure that the Company receives superior offers. Specifically, as stated above, our value for the entire Company is approximately \$24.00 per share, but we also believe that selling multiple business units to strategic buyers could easily exceed \$13.65 per share.

Additionally, the Board of Directors should aggressively seek a proposal that differs from Silver Lake's thereby not forcing public shareholders to sell for a price so far below a reasonable valutation. A different buyer could serve the same purpose as Silver Lake, undertake similar leverage, but importantly and more fairly, could allow a reasonable percentage of the "rolled-in" equity to come from existing shareholders who choose to do so. While functioning much like a typical private equity transaction, this would actually leave a public "stub," which would allow public shareholders to remain investors in Dell's future. Several previous transactions have successfully implemented this type of structure and it merits study by the Board of Directors.

There are materially superior alternatives to the proposed transaction, and we hope that in addition to supporting one of the alternatives, Michael Dell would participate. If given the option, other existing shareholders could provide as much or more equity than Michael Dell currently proposes to do, which would lead to superior levels of equity contribution and more financial flexibility to serve Dell's customers and to grow.

We understand that given the restrictions the Board of Directors has imposed upon itself in connection with approving the ill-advised transaction announced on February 5, 2013, the Board of Directors would not be able to pursue the first two recapitalization alternatives stated above at this time. However, we are confident our fellow shareholders are as disappointed as we are with the proposed \$13.65 per share price, and the Company could pursue such alternatives when the non-conflicted shareholders ultimately vote against the proposed transaction.

In closing we reiterate our opposition to the proposed Silver Lake transaction and have serious concerns about the Board of Director's approval, which penalizes shareholders by forcing them to exit at a significant discount to intrinsic value rather than adopting alternatives such as a recapitalization that would have better rewarded shareholders. We expect the Board of Directors to satisfy its fiduciary obligations to all shareholders and to consider superior alternatives that treat public shareholders fairly.

Sincerely,

/s/ O. Mason Hawkins O. Mason Hawkins, CFA Chairman & Chief Executive Officer /s/ G. Staley Cates
G. Staley Cates, CFA
President & Chief Investment
Officer

Note	S:
	sh & cash equivalents, short-term investments , and long-term investments of \$14.2 billion; total debt, excluding .4 billion of DFS structured debt, of \$7.6 billion; as of 11/2/12
2)	DFS book value of \$3.1 billion as of 11/2/12
3)	Cash spent on acquisitions, net of cash acquired, as of 11/2/12 since fiscal year 2008
	sumes \$8 billion of revenue and \$880 million of operating income excluding acquired businesses reported within rvers & Networking
5)	Assumes \$4.8 billion of revenue and \$1 billion of operating income from "Support & Deployment"
6)	Assumes \$27 billion in revenue and \$1.3 billion of operating income from "Mobility" and "Desktop PCs"
7)	Assumes \$9 billion in revenues and \$450 million in operating profit from "Software and Peripherals"
8)	Assumes \$300 million of unallocated expenses
9)	Assumes \$250-\$300 million of DFS net interest income embedded within the segments
•	Margin assumptions driven by company guidance at Dell 2011 Analyst Meeting:
6	

#### SCHEDULE IV

19 January 2011

Longleaf Partners Fund 6410 Polpar Ave. Ste 900, Memphis 38119, Tennessee United States

Internal Reference Number: XXXXXXXXX

THIS REPLACES AND SUPERSEDES ALL EARLIER DATED CONFIRMATIONS UNDER THIS TRANSACTION REFERENCE NUMBER.

Our Transaction Reference Number: XXXXXXX

Dear Sir / Madam.

The definitions and provisions contained in the 2006 ISDA Definitions (the "2006 Definitions") and in the 2002 ISDA Equity Derivatives Definitions (the "Equity Definitions", and together with the 2006 Definitions, the "Definitions"), in each case as published by the International Swaps and Derivatives Association, Inc. are incorporated into this Confirmation. In the event of any inconsistency between the 2006 Definitions and the Equity Definitions, the Equity Definitions will govern. In the event of any inconsistency between the Definitions and this Confirmation, this Confirmation will govern. References herein to a "Transaction" shall be deemed to be references to a "Swap Transaction" for the purposes of the 2006 Definitions.

- 1. This Confirmation constitutes a "Confirmation" as referred to in, and supplements, forms a part of and is subject to, the ISDA Master Agreement dated as of November 18, 2010, as amended and supplemented from time to time (the "Agreement"), between you and XXXXXXXXXXXXXX. All provisions contained in the Agreement govern this Confirmation except as expressly modified below.
- 2. The terms of the particular Transaction to which this Confirmation relates are as follows:

General Terms: **Share Option Transaction** Transaction Type: Trade Date: December 02, 2010 Option Style: American Call Option Type: Seller: Party A Buyer: Party B Shares: Ordinary Shares of Dell Inc. (the "Issuer") RI Code: **DELL.OQ** Number of Options: 9,350,000.00 Strike Price: USD 7.00 Spot Price: USD 13.649 Premium: USD 79,616,185.00 (Premium per Option USD 8.5151) Premium Payment Date: December 07, 2010 Exchange(s): NASDAQ Global Select Market Related Exchange(s): All Exchanges Calculation Agent: As specified in the Agreement Exchange Look-alike Share Option terms: Not Applicable Exchange Look-alike: Procedure for Exercise: The Trade Date Commencement Date: Latest Exercise Time: 1:00 PM New York time **Exercise Period:** All Scheduled Trading Days from, and including, the Trade Date to, and including, the staggered Settlement Date between 9:00 a.m. and the Latest

Exercise Time.

Staggered Settlement Date: The day that is 9 Scheduled Trading Days Immediately prior to the

Expiration Date.

Automatic Exercise Period: The period of ten (10) consecutive Valid Dates commencing on and

including the Staggered Settlement Date to and including the Expiration

Date.

Valid Date: With respect to Physical Settlement:

A Scheduled Trading Day that is not a Disrupted Day and on which another Averaging Date in respect of the relevant Valuation Date does not or is not

deemed to occur.

With respect to Cash Settlement:

A Scheduled Trading Day on which the Calculation Agent determines in its sole discretion that a VWAP Price is available or can be determined subject

to the VWAP Price provisions below.

Expiration Time: The Scheduled Closing Time on the Exchange

Expiration Date: December 14, 2015

Multiple Exercise: Applicable

Minimum Number of Options: 1

Maximum Number of Options:	9,350,000	
Integral Multiple:	1	
Automatic Exercise:	Applicable; provided however, notwithstanding the terms of the Equity Definitions, (A) where cash Settlement is applicable Automatic Exercise shall occur on the staggered Settlement Date, and (B) where Physical Settlement Is applicable Automatic Exercise shall be applicable on each Valid Date during the Automatic Exercise Period with respect to 1/10th of the Options remaining as of the Staggered Settlement Date provided that the Reference Price for such Valid Date exceeds the Strike Price. Notwithstanding the foregoing Automatic Exercise will not occur if the Buyer notifies the Seller before 4:15pm New York time on the Staggered Settlement Date that the Buyer does not wish Automatic Exercise to occur.	
Seller's Telephone Number and Telex and/or Facsimile Number and Contact Details for Purpose of Giving Notice:	Attention: Equity Derivative Traders Tel No: XXXXXXXXXX Fax No: XXXXXXXXXX	
Reference Price:	With respect Options that are Physically Settled and to which Automatic Exercise applies, the price published by the Exchange at the Scheduled Closing Time on each relevant Valid Date during the Automatic Exercise Period.	
Valuation:		
If Cash Settlement is Applicable		
Valuation Time:	The time at which the VWAP Price is determined as specified under the provision below.	
Valuation Date(s):	The latest of the Averaging Dates	
Averaging Dates:	Each of the 10 Scheduled Trading Days in the period from and including the Staggered Settlement Date to and including the Expiration Date.	
Averaging Date Disruption:	Modified Postponement	
Relevant Price:	The VWAP Price in respect of the relevant Averaging Date.	
VWAP Price:	In respect of any date of determination, the volume—weighted average price per share of the Shares for the regular trading session of the Exchange on such date (without regard to pre-open or after hours trading) as displayed on Bloomberg Page "AQR" (or any successor thereto), as determined by the	

Calculation Agent:

Calculation Agent, or in the event such price is not so reported for such day for any reason or is manifestly erroneous, as reasonably determined by the

**Settlement Terms:** 

Settlement Method Election: Applicable only with respect to Options that are exercised as of the

Staggered Settlement Date.

Settlement Currency: USD

Electing Party: Buyer

Settlement Method Election Date: November 01, 2015

Settlement Method: (A) Physical Settlement for any Options that are exercised prior to the

Staggered Settlement Date, and (B) as determined pursuant to the terms of

Settlement Method Election for any Options that are exercised on the

Staggered Settlement Date.

**Default Settlement Method:** Cash Settlement **Settlement Price:** EITHER: (A) if Cash Settlement is applicable as determined pursuant to the "Valuation" section above. OR (B) if Physical Settlement is applicable, the Strike Price. Settlement Date: Only with respect to any Option that is exercised on the Staggered Settlement Date, the Seller shall deliver to the Buyer 1/10th of the Number of shares to be Delivered on each day that is one Settlement Cycle after each of the consecutive 10 Valid Dates in the period commencing on and including the Staggered Settlement Date. Cash Settlement Payment Date: 3 Currency Business Days after the Valuation Date Dividends: Extraordinary Dividend: (I) Any cash dividend that exceeds 10% of the VWAP Price in respect of the Valid Day immediately preceding the first Exchange Business Day on which the Shares commence trading ex-dividend with respect to such dividend and (ii) any dividend that consists, in any material part, of consideration other than cash, as determined by the Calculation Agent, shall constitute an Extraordinary Dividend for purposes of Section 11.2(e)(iii) of the Equity Definitions. **Dividend Amount:** Seller shall pay to Buyer on the relevant Dividend Payment Date an amount equal to the product of (i) the Record Amount, (ii) the Number of Options, (iii) the Option Entitlement and (iv) the theoretical delta-hedge ratio of the Transaction as of the first Exchange Business Day on which the Shares commence trading ex-dividend, as determined by the Calculation Agent. First Period Dividend Period: Dividend Payment Date(s): With respect to any Dividend Amount, the date upon which the Issuer pays to holders of the Shares the relevant Record Amount, as determined by the Calculation Agent. Share Adjustments: Method of Adjustment: Calculation Agent Adjustment, provided, however, that upon the occurrence of a Extraordinary Dividend described In clause (I) of the definition thereof, the Calculation Agent shall reduce the Strike Price (but not below zero) by the per Share amount of such Extraordinary Dividend (and make no other

adjustments); provided, further, that to the extent such per Share amount exceeds the then-applicable Strike Price, the amount of such excess shall be

treated as a "gross cash dividend" for purposes of section 10.1 of the Equity Definitions and Seller shall pay to Buyer, on the Dividend Payment Date for such Extraordinary Dividend, an amount equal to the product of the (i) the Record Amount, (ii) the Number of Options and (iii) the Option Entitlement.

Extraordinary	y Events:
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New Shares: The definition of "New Shares" in section 12.1(i) or the Equity Definitions

shall apply provided however that:-

(a) if the Exchange mentioned therein is located in the United States, the definition of "New Shares" shall be amended by deleting subsection (i) in its entirety and replacing it with the following "(i) publicly quoted, traded or listed on any of the New York Stock Exchange, the American Stock Exchange or the NASDAQ National Market system (or their respective

successors)".; and

(b) if the Exchange mentioned therein is within the European Union, Norway or Switzerland the definition of "New Shares" shall be amended by deleting subsection (i) in its entirety and replacing it with the following: "(I) publicly quoted, traded or listed on any of the exchanges or quotation systems located in the European Union, Norway or Switzerland"

#### Consequences of Merger Events:

(a) Share-for-Share: Modified Calculation Agent Adjustment

(b) Share-for-Other: Modified Calculation Agent Adjustment

(c) Share-for-Combined: Modified Calculation Agent Adjustment

Tender Offer: Applicable

Consequences of Tender Offers:

(a) Share-for-Share: Modified Calculation Agent Adjustment

(b) Share-for-Other: Modified Calculation Agent Adjustment

(c) Share-for-Combined: Modified Calculation Agent Adjustment

Composition of Combined

Consideration:

Inapplicable

Nationalisation, Insolvency or De-listing: Cancellation and Payment (Calculation Agent Determination)

De-listing: In addition to the provisions of section 12.6(a)(iii) of the Equity Definitions

and for the avoidance of doubt, it will constitute a De-listing if (a) the Exchange is located in the United States and the Shares are not immediately re-listed, re-traded or re-quoted on any of the New York Stock Exchange, the American Stock Exchange or the NASDAQ National Market System (or their respective successors); and (b) the Exchange is in the European Union,

Norway or Switzerland, and the Shares are not immediately re-listed,

re-traded or re-quoted on any of the exchanges or quotation systems located

in the European Union, Norway or Switzerland.

Additional Disruption Events:

Change in Law: Applicable, except that Section 12.9(a)(ii) is amended by the replacement of

the word "Shares" with "Hedge Positions" and the replacement of the words in the last three lines starting "or (Y) it will incur..." to "... on its tax position)" with

the words "unless the illegality is due to an act or omission of the party

seeking to elect termination of the Transaction".

Failure to Deliver: Applicable

**Insolvency Filing:** Applicable Hedging Disruption: **Applicable Hedging Party:** Party A Increased Cost of Hedging: Inapplicable Loss of Stock Borrow: Inapplicable Increased Cost of Stock Borrow: Inapplicable **Determining Party:** Party A Representations: Non-Reliance: **Applicable** Agreement and Acknowledgments Regarding **Applicable** Hedging Activities: Additional Acknowledgments: **Applicable** Party B Representations. Party B represents, warrants, acknowledges that: Securities Act. It is a "qualified institutional buyer" as defined in Rule 144A under the U.S. Securities Act of 1933, as amended (the "Securities Act"). 3. **Account Details Standard Settlement Instructions** Payments to Party A: Standard Settlement Instructions Payments to Party B: 4. **Contact Names:** Confirmations Telephone: XXXXXXXXX

XXXXXXXXX Fax:

e-mail address: XXXXXXXXXXXXX

Your Documentation contact is specified on the front of our

Facsimile Transmission sheet

During the following London Business Hours (09:00 to 18:00 GMT inc BST) please contact the below: 

5. Offices: (a) The Office of Party A for the Transaction is XXXXXXXXXXX

THIS MESSAGE WILL BE THE ONLY FORM OF CONFIRMATION DISPATCHED BY US. PLEASE EXECUTE AND RETURN IT BY FACSIMILE PROMPTLY TO FAX NUMBER XXXXXXXXXXXXXXXI. IF YOU WISH TO EXCHANGE HARD COPY FORMS OF THIS CONFIRMATION PLEASE CONTACT US.

Please confirm that the Foregoing correctly sets forth the terms of our agreement by sending to us a letter or telex substantially similar to this facsimile, which letter or telex sets forth the material terms of the Transaction to which this Confirmation relates and indicates your agreement to those terms. The time of execution of this Transaction will be made available by Party A upon written request.

Yours faithfully, for and on behalf of

#### XXXXXXXXXXXXXXX

XXXXXXXXXXXXXXXX

Confirmed as or the date first above written:

LONGLEAF PARTNERS FUND

By: /s/ Andrew R. McCarroll
Name: Andrew R. McCarroll
Name: Title: Authorised Signer
Title:

06 December 2010

Longleaf Partners Fund 6410 Polpar Ave, Ste 900, Memphis 38119, Tennessee United States

Our Transaction Reference Number: XXXXXXXXXXXXXXX

Dear Sir / Madam,

All terms, if not defined herein, shall have the same respective meanings as they have in the confirmation dated 02 December 2010 subject to an ISDA Master Agreement dated as of 01 June 2002 (collectively, the "Agreement") with respect to the original Transaction.

The terms of the amendments to the original Transaction are as follows:

Increase Trade Date: 03 December 2010

Increase Effective Date : Increase Trade Date

Existing Number of Options: 9,350,000

Number of Options being increased: 1,111,000

Increased Number of Options: 10,461,000

Increased Amount: USD 9,453,832.30 payable by Party B to Party A pursuant to this Increase

Agreement

Increase Payment Date: 08 December 2010

Terms of the Original Transaction are as follows:

Transaction Type: Share Option Transaction

Trade Date: 02 December 2010

Strike Price: USD 7.00

Shares: Dell Inc. (RI Code: DELL.OQ)

Expiration Date: 14 December 2015

1. Account Details:

Payments to Party A: Standard Settlement Instructions

Payments to Party B Standard Settlement Instructions

2. Contact Names:

e-mail address: XXXXXXXXXXXXXXXX

Your Documentation contact is specified on the front of our Facsimile

Transmission sheet

During the following London Business Hours (09:00 to 18:00 GMT inc BST) please contact the below: XXXXXXXXXXXXXXXXX

Payments/Fixings XXXXXXXXXXXXXXX

Telephone: XXXXXXXXXX Fax: XXXXXXXXX

#### 3. Amendments and Miscellaneous:

In consideration of the payment by Party B to Party A of the Increased Amount on the Increase Payment Date, Party A and Party B agree that with effect from the Increase Effective Date, the Agreement shall be amended as set forth below:

All references in the confirmation of the original Transaction to the "Number of Options" shall be to "Increased Number of Options".

On the date of this Increase Agreement and Increase Effective Date, each of party represents and warrants to the other party in respect of the Agreement (as may be amended from time to time) that all representations and warranties made or deemed made by it in or pursuant to the Agreement remain true and accurate in all material respects.

This Increase Agreement constitutes the entire agreement and understanding of the parties with respect to its subject matter and supersedes all oral communication and prior writings (except as otherwise provided herein) with respect thereto.

Except as specifically amended hereby, all the terms and conditions of the Agreement shall continue in full force and effect in accordance with its provisions and nothing contained herein shall be construed as a waiver or modification of any existing rights in respect of the original Transaction except as such rights are expressly modified hereby. Reference to the Agreement will be to the Agreement, as amended by this Increase Agreement.

This Increase Agreement may be executed and delivered in counterparts (including by facsimile transmission or by e-mail or other electronic means), each or which will be deemed an original.

No amendment, modification or waiver in respect or this Increase Agreement will be effective unless In writing (including a writing evidenced by a facsimile transmission) and executed by each of the parties or confirmed by an exchange of telexes or electronic messages on an electronic messaging system.

This Increase Agreement shall be governed by and construed in accordance with the law of the State of New York without reference to choice of law doctrine.

THIS MESSAGE WILL BE THE ONLY FORM OF CONFIRMATION DISPATCHED BY US. PLEASE EXECUTE AND RETURN IT BY FACSIMILE PROMPTLY TO FAX NUMBER XXXXXXXXXXXX IF YOU WISH TO EXCHANGE HARD COPY FORMS OF THIS CONFIRMATION PLEASE CONTACT US.

Please confirm that the foregoing correctly sets forth the terms of our agreement by sending to us a letter or telex substantially similar to this facsimile, which letter or telex sets forth the material terms of the Transaction to which this Confirmation relates and indicates your agreement to those terms. The time of execution of this Transaction will be made available by Party A upon written request.

Yours faithfully, for and on behalf of

#### XXXXXXXXXXXXXXXX

Confirmed as or the date first above written:

LONGLEAF PARTNERS FUND

By: /s/ Andrew R. McCarroll
Name: Andrew R. McCarroll
Name: Title: Authorised Signer
Title:

06 December 2010

Longleaf Partners Fund 6410 Polpar Ave, Ste 900, Memphis 38119, Tennessee United States

Our Transaction Reference Number: XXXXXXXXXXXXXX

Dear Sir / Madam.

All terms, if not defined herein, shall have the same respective meanings as they have in the confirmation dated 02 December 2010 subject to an ISDA Master Agreement dated as of 01 June 2002 (collectively, the "Agreement") with respect to the original Transaction.

The terms of the amendments to the original Transaction are as follows:

Increase Trade Date: 06 December 2010

Increase Effective Date: Increase Trade Date

Existing Number of Options: 10,461,000

Number of Options being increased: 400,000

Increased Number of Options: 10,861,000

Increased Amount: USD 3,383,720.00 payable by Party B to Party A pursuant to this Increase

Agreement.

Increase Payment Date: 09 December 2010

Terms of the Original Transaction are as follows:

Transaction Type: Share Option Transaction

Trade Date: 02 December 2010

Strike Price: USD 7.00

Shares: Dell Inc. (RI Code: DELL.OQ)

Expiration Date: 14 December 2015

1. Account Details:

Payments to Party A: Standard Settlement Instructions

Payments to Party B: Standard Settlement Instructions

2. Contact Names:

e-mail address: XXXXXXXXXXXXXXXX

Your Documentation contact is specified on the front of our Facsimile

Transmission sheet

Payments/Fixings XXXXXXXXXXXXXX

Telephone: XXXXXXXXXX Fax: XXXXXXXXXX

#### 3. Amendments and Miscellaneous:

In consideration of the payment by Party B to Party A of the Increased Amount on the Increase Payment Date, Party A and Party B agree that with effect from the Increase Effective Date, the Agreement shall be amended as set forth below:

All references in the confirmation of the original Transaction to the "Number of Options" shall be to "Increased Number of Options".

On the date of this Increase Agreement and Increase Effective Date, each of party represents and warrants to the other party in respect of the Agreement (as may be amended from time to time) that all representations and warranties made or deemed made by it in or pursuant to the Agreement remain true and accurate in all material respects.

This Increase Agreement constitutes the entire agreement and understanding of the parties with respect to its subject matter and supersedes all oral communication and prior writings (except as otherwise provided herein) with respect thereto.

Except as specifically amended hereby, all the terms and conditions of the Agreement shall continue in full force and effect in accordance with its provisions and nothing contained herein shall be construed as a waiver or modification of any existing rights in respect of the original Transaction except as such rights are expressly modified hereby. Reference to the Agreement will be to the Agreement, as amended by this Increase Agreement.

This Increase Agreement may be executed and delivered in counterparts (Including by facsimile transmission or by e-mail or other electronic means), each of which will be deemed an original.

No amendment, modification or waiver in respect or this Increase Agreement will be effective unless In writing (including a writing evidenced by a facsimile transmission) and executed by each of the parties or confirmed by an exchange of telexes or electronic messages on an electronic messaging system.

This Increase Agreement shall be governed by and construed in accordance with the law of the State of New York without reference to choice of law doctrine.

THIS MESSAGE WILL BE THE ONLY FORM OF CONFIRMATION DISPATCHED BY US. PLEASE EXECUTE AND RETURN IT BY FACSIMILE PROMPTLY TO FAX NUMBER XXXXXXXXXXXXXXX IF YOU WISH TO EXCHANGE HARD COPY FORMS OF THIS CONFIRMATION PLEASE CONTACT US.

Please confirm that the foregoing correctly sets forth the terms of our agreement by sending to us a letter or telex substantially similar to this facsimile, which letter or telex sets forth the material terms of the Transaction to which this Confirmation relates and indicates your agreement to those terms. The time of execution of this Transaction will be made available by Party A upon written request.

Yours faithfully, for and on behalf of

#### 

XXXXXXXXXXXXXXXXXXX

Confirmed as or the date first above written:

LONGLEAF PARTNERS FUND

By: /s/ Andrew R. McCarroll
Name: Andrew R. McCarroll
Name: Title: Authorised Signer
Title:

#### 07 December 2010

Longleaf Partners Fund 6410 Polpar Ave, Ste 900, Memphis 38119, Tennessee United States

Our Transaction Reference Number: XXXXXXXXXXXXXXX

Dear Sir / Madam,

All terms, if not defined herein, shall have the same respective meanings as they have in the confirmation dated 02 December 2010 subject to an ISDA Master Agreement dated as of 01 June 2002 (collectively, the "Agreement") with respect to the original Transaction.

The terms of the amendments to the original Transaction are as follows:

Increase Trade Date: 07 December 2010

Increase Effective Date : Increase Trade Date

Existing Number of Options: 10,861,000

Number of Options being increased: 1,639,000

Increased Number of Options: 12,500,000

Increased Amount: USD 14,060,981.00 payable by Party B to Party A pursuant to this Increase

Agreement.

Increase Payment Date: 10 December 2010

Terms of the Original Transaction are as follows:

Transaction Type: Share Option Transaction

Trade Date: 02 December 2010

Strike Price: USD 7.00

Shares: Dell Inc. (RI Code: DELL.OQ)

Expiration Date: 14 December 2015

1. Account Details:

Payments to Party A: Standard Settlement Instructions

Payments to Party B: Standard Settlement Instructions

2. Contact Names:

Your Documentation contact is specified on the front of our Facsimile

Transmission sheet

During the following London Hours (18:00 to 23:00 GMT inc BST) please contact

During the following London Hours (23:00 to 09:00 GMT inc BST) please contact

Payments/Fixings XXXXXXXXXXXXXXXX

Telephone: XXXXXXXXXXX Fax: XXXXXXXXXX

### 3. Amendments and Miscellaneous:

In consideration of the payment by Party B to Party A of the Increased Amount on the Increase Payment Date, Party A and Party B agree that with effect from the Increase Effective Date, the Agreement shall be amended as set forth below:

All references in the confirmation of the original Transaction to the "Number of Options" shall be to "Increased Number of Options".

On the date of this Increase Agreement and Increase Effective Date, each of party represents and warrants to the other party in respect of the Agreement (as may be amended from time to time) that all representations and warranties made or deemed made by it in or pursuant to the Agreement remain true and accurate in all material respects.

This Increase Agreement constitutes the entire agreement and understanding of the parties with respect to its subject matter and supersedes all oral communication and prior writings (except as otherwise provided herein) with respect thereto.

Except as specifically amended hereby, all the terms and conditions of the Agreement shall continue in full force and effect in accordance with its provisions and nothing contained herein shall be construed a waiver or modification of any existing rights in respect of the original Transaction except as such rights are expressly modified hereby. Reference to the Agreement will be to the Agreement, as amended by this Increase Agreement.

This Increase Agreement may be executed and delivered in counterparts (including by facsimile transmission or by e-mail or other electronic means), each of which will be deemed an original.

No amendment, modification or waiver In respect of this Increase Agreement will be effective unless In writing (including a writing evidenced by a facsimile transmission) and executed by each of the parties or confirmed by an exchange of telexes or electronic messages on an electronic messaging system.

This Increase Agreement shall be governed by and construed in accordance with the law of the State of New York without reference to choice of law doctrine.

THIS MESSAGE WILL BE THE ONLY FORM OF CONFIRMATION DISPATCHED BY US. PLEASE EXECUTE AND RETURN IT BY FACSIMILE PROMPTLY TO FAX NUMBER XXXXXXXXXXXXX IF YOU WISH TO EXCHANGE HARD COPY FORMS OF THIS CONFIRMATION PLEASE CONTACT US.

Please confirm that the foregoing correctly sets forth the terms of our agreement by sending to us a letter or telex substantially similar to this facsimile, which letter or telex sets forth the material terms of the Transaction to which this confirmation relates and indicates your agreement to those terms. The time of execution of this Transaction will be made available by Party A upon written request.

Yours faithfully, for and on behalf of

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Confirmed as or the date first above written:

LONGLEAF PARTNERS FUND

By: /s/ Andrew R. McCarroll
Name: Andrew R. McCarroll
Name: Title: Authorised Signer
Title:

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Reference Number: XXXXXXXX Account Number: XXXXXXXXXXXX

December 6, 2010

## **Opening Transaction**

## LONGLEAF PARTNERS FUNDS TRUST-LONGLEAF PARTNERS FUND

This Confirmation amends and supercedes in its entirety any Confirmation previously sent to you with a reference number XXXXXXXXXX

Dear Sir/Madam:

The definitions and provisions contained in the 2002 ISDA Equity Derivatives Definitions (as published by the International Swaps and Derivatives Association, Inc. ("ISDA")) (the "Equity Definitions") are incorporated into this Confirmation. In the event of any inconsistency between the Equity Definitions and this Confirmation, this Confirmation will govern. Any reference to a currency shall have the meaning contained in Annex A to the 1998 ISDA FX and Currency Option Definitions, as published by ISDA.

- 1. This Confirmation supplements, forms part of, and is subject to, the ISDA Master Agreement dated as of November 9, 2010, as amended and supplemented from time to time (the "Agreement"), between the Parties. All provisions contained in the Agreement govern this Confirmation except as expressly modified below.
- 2. The terms of the particular Transaction to which this Confirmation relates are as follows:

#### **GENERAL TERMS:**

Trade Date: December 2, 2010

Option Style: American

Option Type: Call

Seller: XXXXXXXXXXX

Buyer: Counterparty

1

Reference Number: XXXXXXXXX Account Number: XXXXXXXXXXXXXXX Shares: DELL INC (RIC "DELL.O") 9,800,000 Number of Options: USD 7.00 Strike Price: Option Entitlement: 1 Share per Option Premium: USD 83,404,860.00 December 7, 2010 Premium Payment Date: Exchange: The primary Exchanges on which the Shares are traded. Related Exchange(s): All Exchanges The 10 Exchange Business Days prior to and including the **Averaging Dates:** Valuation Date. Relevant Price: Section 1.23(b) of the Equity Definitions shall be deleted in its entirety and replaced with the following: "in respect of a Share, the VWAP Price on the relevant Averaging Date." **VWAP Price:** In respect of any date of determination, the volume-weighted average price per share of the Shares for the regular trading session of the Exchange on such date (without regard to pre-open or after hours trading) as displayed on Bloomberg Page "AQR" (or any successor thereto), as determined by the Calculation Agent, or in the event such price is not so reported for such day for any reason or is manifestly erroneous, as reasonably determined by the Calculation Agent. Averaging Date Disruption: **Modified Postponement** PROCEDURE FOR EXERCISE: Commencement Date: December 2, 2010 Latest Exercise Time: The earlier of (i) 12:00 noon (local time in the city where the Exchange is located) and (ii) two hours prior to the close of the Exchange. Valuation Time **Expiration Time:** 

December 14, 2015

**Expiration Date:** 

Account Number: XXXXXXXXXXXXXX

Reference Number: XXXXXXXXXXXX

Multiple Exercise: **Applicable** 1 Minimum Number of Options: Maximum Number of Options: The Number of Options that are unexercised as of any Exercise Date Integral Multiple: 1 Automatic Exercise: **Applicable** Section 3.4(c) of the Equity Definitions shall be deleted in its Condition for Automatic Exercise when Physical entirety and replaced with the following: "In-the-Money" means that Settlement is Applicable: the Reference Price is greater than the Strike Price. Seller's Contact Details for Exercise: As separately notified. **VALUATION:** Valuation Time: The Scheduled Closing Time on the relevant Exchange. Each Exercise Date Valuation Date: **SETTLEMENT TERMS: Settlement Method Election:** Applicable Settlement Method Election Date: Buyer must provide notice to Seller of such election no later than 12:00 noon (New York time) on the day that is 30 calendar days preceding the Exercise Date (the "Election Date"), provided, however, if Buyer does not provide such notice on or before the Election Date, Seller and Buyer will mutually agree to a settlement method for this Transaction as soon as reasonably practicable; provided further that if Buyer and Seller have not agreed upon a settlement method on or prior to the Valuation Date, then the Default Settlement Method shall apply. Electing Party: Buyer

Default Settlement Method: Cash Settlement

Cash Settlement Payment Date: 3 Currency Business Day(s) following the relevant Valuation

Date.

Settlement Currency: USD

Settlement Price: If Physical Settlement is applicable, the Strike Price. If Cash

Settlement is applicable, the arithmetic mean of the Relevant

Prices on each of the Averaging Dates.

### ADJUSTMENTS AND EXTRAORDINARY EVENTS:

Method of Adjustment: Calculation Agent Adjustment; provided that Section 11.2(c) of

the Equity Definitions shall be modified in the following

manner: (i) the parenthetical in the fifth line from the bottom shall be deleted and replaced with "(provided that adjustments shall be permitted to be made to account for changes in volatility, expected dividends, stock loan rate or liquidity relative to the relevant Share)"; provided further that, notwithstanding anything to the contrary in Section 11.2(c) of the Equity definitions (as modified

contrary in Section 11.2(c) of the Equity definitions (as modified herein), upon the occurrence of a Extraordinary Dividend described in clause (i) of the definition thereof, the Calculation Agent shall reduce the Strike Price (but not below zero) by the per Share amount of such Extraordinary Dividend (and make no other adjustments). To the extent such per Share amount exceeds the then-applicable Strike Price, the amount of such excess shall be treated as a "gross cash dividend" for purposes of Section 10.1 of the Equity Definitions and Seller shall pay to Buyer, on the Dividend Payment Date for such Extraordinary Dividend, an amount equal

to the product of the (i) the Record Amount, (ii) the Number of

Options and (iii) the Option Entitlement.

Extraordinary Dividend: (i) Any cash dividend paid on the Shares that exceeds 10% of the

VWAP Price in respect of the Pricing Day immediately preceding the Exchange Business Day on which the Shares commence trading ex-dividend with respect to such dividend, as determined by the Calculation Agent and (ii) any dividend that consists, in any part, of consideration other than cash, as determined by the

Calculation Agent, shall constitute an "Extraordinary Dividend" for

purposes of Section 11.2(e)(iii) of the Equity Definitions.

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Reference Number: XXXXXXXXX Account Number: XXXXXXXXXXXX Pricing Day: Any Exchange Business Day that is not a Disrupted Day. **Dividend Amount:** An amount, payable on the relevant Dividend Payment Date by the Seller to the Buyer, equal to the product of (i) the Record Amount in respect of the relevant Shares, (ii) the relevant Number of Options, (iii) the Option Entitlement, as determined by the Calculation Agent, and (iv) the theoretical delta-hedge ratio of the Transaction as of the record date of the relevant dividend, as determined by the Calculation Agent. First Period Dividend Period: Dividend Payment Date(s): With respect to any Dividend Amount, the date upon which the Issuer pays to holders of relevant Shares the relevant Record Amount, as determined by the Calculation Agent. CONSEQUENCES OF MERGER EVENTS: (a) Share-for-Share: Modified Calculation Agent Adjustment (b) Share-for-Other: Modified Calculation Agent Adjustment Share-for-Combined: Modified Calculation Agent Adjustment (c) Merger Date: The date upon which holders of the necessary number of Shares to constitute a Merger Event have agreed or have irrevocably become obliged to transfer their Shares. Tender Offer: Applicable CONSEQUENCES OF TENDER OFFERS: Share-for-Share: (a) Modified Calculation Agent Adjustment Share-for-Other: Modified Calculation Agent Adjustment (b) Share-for-Combined: (c) Modified Calculation Agent Adjustment

Reference Number: XXXXXXXXXXX Account Number: XXXXXXXXXXX

Composition of Combined Consideration: Not Applicable

Nationalization, Insolvency or Delisting: Cancellation and Payment (Calculation Agent Determination)

ADDITIONAL DISRUPTION EVENTS:

(a) Change in Law: Applicable; provided that Section 12.9(a)(ii)(X) of the Equity

Definitions is hereby amended by adding the words "or Hedge

Positions" immediately after the word "Shares", and by deleting all of the text from, and including, "or (Y)" through, and including, "tax position)" and replacing it with the following: "unless the illegality

is due to an act or omission of the party seeking to elect

termination of the Transaction."

(b) Failure to Deliver: Not Applicable unless Buyer validly elects Physical Settlement on

or prior to the Settlement Method Election Date.

(c) Insolvency Filing: Applicable

(d) Hedging Disruption: Applicable

Hedging Party: XXXXXXXXXXXXXXX

(e) Loss of Stock Borrow: Not Applicable

(f) Increased Cost of Stock Borrow: Not Applicable

(g) Increased Cost of Hedging: Not Applicable

Determining Party: XXXXXXXXXXXX

Non-Reliance: Applicable

Agreements and Acknowledgements Regarding

Hedging Activities:

**Applicable** 

Additional Acknowledgements: Applicable

3. Calculation Agent: The Calculation Agent identified in the Agreement.

4. Account Details:

Reference Number: XXXXXXXXXX Account Number: XXXXXXXXXXX

Account for Payments to XXXXXXXXXXXXXX

As separately notified.

Account for Payments to Counterparty: To be provided by Counterparty.

- 6. Governing Law: The law governing the Agreement between the Parties.

Please confirm that the foregoing correctly sets forth the terms of our agreement by executing this Confirmation and returning it to us by email as provided on the attached cover page.

Confirmed as of the date first written above:

1

Reference Number: XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	Account Number: XXXXXXXXXXXXXXXX
XXXXXXXXXXXXXXXX	LONGLEAF PARTNERS FUNDS TRUST-LONGLEAF PARTNERS FUND
By: Name: Title:	By:/s/ Andrew R. McCarroll Name: Andrew R. McCarroll Title: Authorized Signer
XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	
XXXXXXXXXX Name: XXXXXXXXXXX Title: XXXXXXXXXXX	
8	

Reference Number: XXXXXXXXX	Account Number: XXXXXXXXXXXXXX		
	December 3, 2010		
Increase of Transaction			
LONGLEAF PARTNERS FUNDS TRU	ST-LONGLEAF PARTNERS FUND		
Dear Sir/Madam:			
Transaction entered into between XXXX TRUST-LONGLEAF PARTNERS FUN the Increase Terms indicated below (the provisions of the original Confirmation of	s "Confirmation") is to confirm the terms and conditions of the increase of the XXXXXXXXXXXXXXXXXXXX and LONGLEAF PARTNERS FUNDS (D) (the "Counterparty", and together with XXXXXXXXXXX, the "Parties") with "Increased Transaction"). This Confirmation is subject to the terms and of the Increased Transaction (the "Original Confirmation"). In the event of any firmation, subsequent amendments to such Original Confirmation (if any), and I govern.		
November 9, 2010, as amended and supp	, forms part of, and is subject to, the ISDA Master Agreement dated as of blemented from time to time (the "Agreement"), between the Parties. All overn this Confirmation except as expressly modified below.		
2. The Parties agree that the Transaction is amended by increasing the current Number of Options by a number of Options equal to the Additional Number of Options, effective on the Increase Date. On the Increase Date, the sum of the current Number of Options and the Additional Number of Options shall be deemed the Number of Options with respect to this Transaction. Any additional Premium with respect to the Additional Number of Options (the "Additional Premium") shall be paid by the Buyer to the Seller on the Increase Premium Payment Date.			
DESCRIPTION OF TRANSACTION:			
Trade Date:	December 2, 2010		
Option Style:	American		
Option Type:	Call		

XXXXXXXXXXXXX

DELL INC (RIC "DELL.O")

Counterparty

Seller:

Buyer:

Shares:

Number of Options as of the Trade Date: 9,800,000

Option Entitlement: 1 Share(s) per Option

Strike Price: USD 7.00

Expiration Date: December 14, 2015

**INCREASE TERMS:** 

Increase Date: December 3, 2010

Additional Number of Options: 895,000

Additional Premium: USD 7,594,075.00

Increase Premium Payment Date: December 8, 2010

3. Account Details:

Account for Payments to Counterparty: To be provided by Counterparty.

4. Governing Law: The law governing the Agreement between the Parties.

Please confirm that the foregoing correctly sets forth the terms of our agreement by executing this Confirmation and returning it to us by email as provided on the attached cover page.

Confirmed as of the date first written above:

2

Reference Number: XXXXXXXXXXXX	Account Number: XXXXXXXXXXXXXXXX
XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	LONGLEAF PARTNERS FUNDS TRUST-LONGLEAF PARTNERS FUND
By: Name: Title:	By:/s/ Andrew R. McCarroll Name: Andrew R. McCarroll Title: Authorized Signer
XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	
/s/ XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	
2	

December 6, 2010

#### **Increase of Transaction**

#### LONGLEAF PARTNERS FUNDS TRUST-LONGLEAF PARTNERS FUND

#### Dear Sir/Madam:

- 1. This Confirmation supplements, forms part of, and is subject to, the ISDA Master Agreement dated as of November 9, 2010, as amended and supplemented from time to time (the "Agreement"), between the Parties. All provisions contained in the Agreement govern this Confirmation except as expressly modified below.
- 2. The Parties agree that the Transaction is amended by increasing the current Number of Options by a number of Options equal to the Additional Number of Options, effective on the Increase Date. On the Increase Date, the sum of the current Number of Options and the Additional Number of Options shall be deemed the Number of Options with respect to this Transaction. Any additional Premium with respect to the Additional Number of Options (the "Additional Premium") shall be paid by the Buyer to the Seller on the Increase Premium Payment Date.

December 2, 2010

#### **DESCRIPTION OF TRANSACTION:**

Trada Data

Trade Date.	December 2, 2010
Option Style:	American
Option Type:	Call
Seller:	XXXXXXXXXXX
Buyer:	Counterparty
Shares:	DELL INC (RIC "DELL.O")

Number of Options as of the Trade Date: 9,800,000

Option Entitlement: 1 Share(s) per Option

Strike Price: USD 7.00

Expiration Date: December 14, 2015

**INCREASE TERMS:** 

Increase Date: December 6, 2010

Additional Number of Options: 1,805,000

Additional Premium: USD 15,363,438.00

Increase Premium Payment Date: December 9, 2010

3. Account Details:

Account for Payments to Counterparty: To be provided by Counterparty.

4. Governing Law: The law governing the Agreement between the Parties.

Please confirm that the foregoing correctly sets forth the terms of our agreement by executing this Confirmation and returning it to us by email as provided on the attached cover page.

Confirmed as of the date first written above:

Reference Number: XXXXXXXXXXXXXX		Account Number: XXXXXXXXXXXXXXXX		
XXXXXXXXX	XXXXXXXXXXX	LONGLEAF PARTNERS FUNDS TRUST-LONGLEAF PARTNERS FUND		
By:	Name: Title:	By:/s/ Andrew R. McCarroll Name: Andrew R. McCarroll Title: Authorized Signer		
XXXXXXXXX	XXXXXXXXXXXX			
/s/ XXXXXXXXX Name: XXXXXX Title: XXXXXX	XXXXXXX			
2				
3				