

TESSCO TECHNOLOGIES INC

Form 10-Q

February 08, 2019

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UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended December 30, 2018

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the transition period from      to

Commission File Number: 001-33938

TESSCO Technologies Incorporated

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of

52-0729657  
(I.R.S Employer

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incorporation or organization)

Identification  
No.)

11126 McCormick Road, Hunt Valley, Maryland  
(Address of principal executive offices)

21031  
(Zip Code)

(410) 229-1000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes      No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes      No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer   Accelerated filer  
Non-accelerated filer   Smaller reporting company   Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes      No

The number of shares of the registrant's Common Stock, \$0.01 par value per share, outstanding as of February 1, 2019, was 8,462,961.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements.

## TESSCO Technologies Incorporated

## Consolidated Balance Sheets

	December 30, 2018 (unaudited)	April 1, 2018
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 1,600	\$ 19,400
Trade accounts receivable, net of allowance for doubtful accounts of \$2,307,700 and \$1,094,900, respectively	90,374,600	87,862,300
Product inventory, net	74,644,800	72,323,000
Prepaid expenses and other current assets	5,965,800	4,489,100
Total current assets	170,986,800	164,693,800
Property and equipment, net	15,176,300	13,662,800
Goodwill, net	11,677,700	11,677,700
Deferred tax assets	627,000	710,500
Other long-term assets	7,725,400	8,678,900
Total assets	\$ 206,193,200	\$ 199,423,700
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Trade accounts payable	\$ 67,565,700	\$ 67,041,100
Payroll, benefits and taxes	6,994,700	8,291,100
Income and sales tax liabilities	1,301,100	2,339,200
Accrued expenses and other current liabilities	2,949,200	1,370,300
Revolving line of credit	16,905,500	10,835,400
Current portion of long-term debt	9,200	27,300
Total current liabilities	95,725,400	89,904,400
Long-term debt, net of current portion	—	2,300
Other long-term liabilities	1,005,900	1,465,400
Total liabilities	96,731,300	91,372,100
Shareholders' equity:	—	—

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Preferred stock, \$0.01 par value per share, 500,000 shares authorized and no shares issued and outstanding		
Common stock, \$0.01 par value per share, 15,000,000 shares authorized, 14,170,024 shares issued and 8,448,526 shares outstanding as of December 30, 2018, and 14,111,703 shares issued and 8,396,537 shares outstanding as of April 1, 2018	99,600	99,000
Additional paid-in capital	62,140,700	60,611,900
Treasury stock, at cost, 5,721,498 shares as of December 30, 2018 and 5,715,166 shares as of April 1, 2018	(57,614,100)	(57,503,000)
Retained earnings	104,835,700	104,843,700
Total shareholders' equity	109,461,900	108,051,600
Total liabilities and shareholders' equity	\$ 206,193,200	\$ 199,423,700

See accompanying notes.

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## TESSCO Technologies Incorporated

## Unaudited Consolidated Statements of Income

	Fiscal Quarters Ended		Nine Months Ended	
	December 30, 2018	December 24, 2017	December 30, 2018	December 24, 2017
Revenues	\$ 152,294,500	\$ 146,260,300	\$ 461,850,000	\$ 431,354,600
Cost of goods sold	121,295,800	116,660,500	368,758,500	342,664,900
Gross profit	30,998,700	29,599,800	93,091,500	88,689,700
Selling, general and administrative expenses	27,494,800	27,413,200	85,933,400	81,969,100
Income from operations	3,503,900	2,186,600	7,158,100	6,720,600
Interest expense, net	247,900	114,500	667,100	339,600
Income before provision for income taxes	3,256,000	2,072,100	6,491,000	6,381,000
Provision for income taxes	551,400	501,900	1,437,200	2,354,000
Net income	\$ 2,704,600	\$ 1,570,200	\$ 5,053,800	\$ 4,027,000
Basic earnings per share	\$ 0.32	\$ 0.19	\$ 0.60	\$ 0.48
Diluted earnings per share	\$ 0.32	\$ 0.19	\$ 0.59	\$ 0.48
Basic weighted-average common shares outstanding	8,446,671	8,377,279	8,429,086	8,363,877
Effect of dilutive options and other equity instruments	32,583	76,442	130,982	52,576
Diluted weighted-average common shares outstanding	8,479,254	8,453,721	8,560,068	8,416,453
Cash dividends declared per common share	\$ 0.20	\$ 0.20	\$ 0.60	\$ 0.60

See accompanying notes.

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## TESSCO Technologies Incorporated

## Unaudited Consolidated Statements of Cash Flows

	Nine Months Ended	
	December 30, 2018	December 24, 2017
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$ 5,053,800	\$ 4,027,000
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation and amortization	2,706,800	3,030,700
Non-cash stock-based compensation expense	979,400	745,400
Deferred income taxes and other	643,500	(8,800)
Change in trade accounts receivable	(2,512,300)	(20,317,100)
Change in product inventory	(2,321,800)	(2,516,300)
Change in prepaid expenses and other current assets	(1,476,700)	(680,000)
Change in trade accounts payable	524,600	8,801,900
Change in payroll, benefits and taxes	(1,296,400)	(630,600)
Change in income and sales tax liabilities	(1,038,100)	1,024,900
Change in accrued expenses and other current liabilities	1,991,600	(810,500)
Net cash provided by (used in) operating activities	3,254,400	(7,333,400)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Acquisition of property and equipment	(2,643,900)	(575,300)
Purchases of internal use software licenses	(1,642,400)	(1,554,400)
Net cash used in investing activities	(4,286,300)	(2,129,700)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Net borrowings from revolving line of credit	6,070,100	5,937,100
Proceeds from note receivable	—	59,700
Payments on long-term debt	(20,400)	(20,000)
Proceeds from issuance of common stock	137,300	76,400
Cash dividends paid	(5,061,800)	(5,022,400)
Purchases of treasury stock and repurchases of stock from employees	(111,100)	(65,400)
Net cash provided by financing activities	1,014,100	965,400
Net decrease in cash and cash equivalents	(17,800)	(8,497,700)
CASH AND CASH EQUIVALENTS, beginning of period	19,400	8,540,100
CASH AND CASH EQUIVALENTS, end of period	\$ 1,600	\$ 42,400

See accompanying notes.





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TESSCO Technologies Incorporated

Notes to Unaudited Consolidated Financial Statements

Note 1. Description of Business and Basis of Presentation

TESSCO Technologies Incorporated, a Delaware corporation (TESSCO, we, or the Company), architects and delivers innovative product and value chain solutions to support wireless systems. The Company provides marketing and sales services, knowledge and supply chain management, product-solution delivery and control systems utilizing extensive internet and information technology. Approximately 98% of the Company's sales are made to customers in the United States. The Company takes orders in several ways, including phone, fax, online and through electronic data interchange. Almost all of the Company's sales are made in United States Dollars.

In management's opinion, the accompanying interim Consolidated Financial Statements of the Company include all adjustments, consisting only of normal, recurring adjustments, necessary for a fair presentation of the Company's financial position for the interim periods presented. These statements are presented in accordance with the rules and regulations of the United States Securities and Exchange Commission (the "SEC"). Certain information and footnote disclosures normally included in the Company's annual financial statements have been omitted from these statements, as permitted under the applicable rules and regulations. The results of operations presented in the accompanying interim Consolidated Financial Statements are not necessarily representative of operations for an entire year. The information included in this Form 10-Q should be read in conjunction with the Consolidated Financial Statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended April 1, 2018.

Note 2. Recently Issued Accounting Pronouncements

Recently issued accounting pronouncements not yet adopted:

In February 2016, the FASB issued Accounting Standards Update (ASU) No. 2016-02, Leases. This ASU requires lessees to recognize most leases on their balance sheets related to the rights and obligations created by those leases. The ASU also requires additional qualitative and quantitative disclosures related to the nature, timing and uncertainty of cash flows arising from leases. The guidance is effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. Early adoption is permitted. The Company has identified the full population of leases. Although the Company does expect to record right-of-use assets and liabilities on its consolidated balance sheet, it does not expect the adoption of the standard to have a material impact on the Consolidated Financial Statements. The right-of-use assets and liabilities are estimated to be less than 3% of total assets. The standard will be

adopted on the first day of the Company's 2020 fiscal year.

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments which amends the impairment model by requiring entities to use a forward-looking approach based on expected losses rather than incurred losses to estimate credit losses on certain types of financial instruments, including trade receivables. This may result in the earlier recognition of allowances for losses. This ASU is effective for periods beginning after December 15, 2019. The Company is currently evaluating the impact the adoption of this new standard will have on its Consolidated Financial Statements and will adopt the standard on the first day of the Company's 2021 fiscal year.

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In August 2016, the FASB issued ASU No. 2016-15, Classification of Certain Cash Receipts and Cash Payments. The new standard will change the classification of certain cash payments and receipts within the cash flow statement. Specifically, payments for debt prepayment or debt extinguishment costs, including third-party costs, premiums paid, and other fees paid to lenders that are directly related to the debt prepayment or debt extinguishment, excluding accrued interest, will now be classified as financing activities. Previously, these payments were classified as operating expenses. The guidance is effective for fiscal years beginning after December 15, 2018, and interim periods within fiscal years beginning after December 15, 2019, with early adoption permitted, and will be applied retrospectively. The Company does not expect that the adoption of this new standard, on the first day of the Company's 2020 fiscal year, will have a material impact on its Consolidated Financial Statements.

Recently issued accounting pronouncements adopted:

Effective April 2, 2018, the Company adopted the FASB ASU 2014-09, Revenue from Contracts with Customers (Topic 606). ASU 2014-09 supersedes the revenue recognition requirements in ASC 605, Revenue Recognition, and is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. It also requires additional disclosure about the nature, amount, timing, and uncertainty of revenue, cash flows arising from customer contracts, including significant judgments and changes in judgments, and assets recognized from costs incurred to obtain or fulfill a contract. The adoption of ASU 2014-09, using the modified retrospective approach, had no significant impact on the timing of revenue recognition, our results of operations, cash flows, or financial position. Revenue continues to be recognized at a point in time for our product sales when products are shipped to or received by the customer depending on the shipping terms.

The Company has changed the presentation of its returns reserve. The amount of expected returns are now recognized as a refund liability within the Accrued Expenses line item of the balance sheet. This liability represents the obligation to return customer consideration. The value of the expected goods returned by customers is now recognized as a return asset within the Prepaid expense and other current assets line item of the balance sheet. The return asset value is initially measured at the former carrying amount in inventory, less any expected costs to recover the goods. The Company expects products returned by customers to be in new and salable condition, as required by our standard terms and conditions, and therefore impairment of the return asset is unlikely. Changes to the return liability are recorded as revenue adjustments and changes to the inventory asset are recorded as cost of goods sold. As of December 30, 2018, the return asset and refund liability amounts were \$1.5 million and \$2.0 million, respectively. Prior periods were not adjusted to reflect this change.

On December 22, 2017 President Trump signed into law the "Tax Cut and Jobs Act" (the "Tax Act"). In December 2017, the SEC staff issued Staff Accounting Bulletin No. 118, Income Tax Accounting Implications of the Tax Cuts and Jobs Act ("SAB 118"), in response to the Tax Act. SAB 118 allows registrants to include a provisional amount to account for the implications of the Tax Act where a reasonable estimate can be made and requires the completion of the accounting no later than one year from the date of enactment of the Tax Act or December 22, 2018. In our financial statements for the year ended April 1, 2018, we included a provisional tax benefit estimate of approximately \$0.2 million for the re-measurement of its U.S. deferred tax assets and liabilities to a 21% effective tax rate. We

completed our accounting for the Tax Act in the current quarter and recorded an immaterial adjustment to the provisional tax benefit amount. Additional tax impacts from the Tax Act may be recorded, if and as appropriate, due to, among other things, changes in the Company's interpretation of the Tax Act and legislative or administrative actions to clarify the intent of the statutory language in a manner that differs from the our current interpretation.

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## Note 3. Stock-Based Compensation

The Company's selling, general and administrative expenses for the fiscal quarter and nine months ended December 30, 2018 includes \$274,100 and \$979,400, respectively, of non-cash stock-based compensation expense. The Company's selling, general and administrative expenses for the fiscal quarter and nine months ended December 24, 2017 included \$243,500 and \$745,400, respectively, of non-cash stock-based compensation expense. Stock-based compensation expense is primarily related to our Performance Stock Units (PSUs), Restricted Stock Units (RSUs) and Stock Options, granted or outstanding under the Company's Third Amended and Restated Stock and Incentive Plan (the "1994 Plan").

Performance Stock Units: The following table summarizes the activity under the Company's PSU program under the 1994 Plan, for the first nine months of fiscal 2019:

	Nine Months Ended December 30, 2018	Weighted Average Fair Value at Grant Date (per unit)
Unvested shares available for issue under outstanding PSUs, beginning of period	67,000	\$ 12.65
PSU's Granted	71,000	15.58
PSU's Vested	(14,257)	12.66
PSU's Forfeited/Cancelled	(25,437)	13.46
Unvested shares available for issue under outstanding PSUs, end of period	98,306	\$ 14.55

During the first quarter of fiscal 2019, the Compensation Committee of the Company's Board of Directors (the "Compensation Committee") approved the grant of PSUs to select key employees, providing them with the opportunity to earn up to 71,000 shares of the Company's common stock in the aggregate, depending initially upon whether and to the extent which certain earnings per share targets and other Company and individual performance metrics are met. These not-yet-earned PSUs have a one-year measurement period (fiscal 2019), and assuming the performance metrics are met to a sufficient extent, any shares earned at the end of fiscal 2019 will vest 25% and be issued ratably on or about each of May 1 of 2019, 2020, 2021 and 2022, provided that the respective employees remain employed by the Company on each such date (or meets certain other criteria as prescribed in the applicable award agreement, and unless accelerated in accordance with the terms of the applicable award agreement).

The PSUs cancelled during fiscal 2019 primarily related to the fiscal 2018 grant of PSUs, which had a one-year measurement period (fiscal 2018). These PSUs were cancelled because the applicable fiscal 2018 performance targets were not fully satisfied. Per the provisions of the 1994 Plan, the shares related to these forfeited and cancelled PSUs were added back to the 1994 Plan and became available for future issuance under the 1994 Plan.

If all PSUs granted thus far in fiscal 2019 are assumed to be earned on account of the applicable performance metrics being fully met, or otherwise in accordance with terms of the applicable award agreement, total unrecognized compensation costs on these PSUs plus all earned but unvested PSU's would be approximately \$0.8 million, as of December 30, 2018, and would be expensed through fiscal 2022. To the extent the maximum number of PSUs granted in fiscal 2019 are not earned, stock-based compensation related to these awards will differ from this amount.

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Pursuant to the typical PSU award agreement performance metrics are deemed met upon the occurrence of a change in control, and shares earned are issued earlier upon the occurrence of a change in control, or death or disability of the participant, or upon termination of the participant's employment without cause or by the participant for good reason, as those terms are defined in the agreement.

**Restricted Stock Units:** The Company has made annual RSU awards under the 1994 Plan to its non-employee directors over recent years. On May 10, 2018, the Compensation Committee approved the grant of an aggregate of 18,000 RSUs, ratably to the then five non-employee directors of the Company, and to Robert B. Barnhill, Jr. In addition to this, effective June 6, 2018, Paul J. Gaffney was appointed to the Board of Directors and was granted 3,000 RSUs. These RSU awards to non-employee directors and to Mr. Barnhill provide for the issuance of shares of the Company's common stock in four equal installments, beginning on May 1 of the year following the award and continuing on May first of each of the following three years, provided that the director remains associated with the Company (or meets other criteria as prescribed in the applicable award agreement) on each date, and subject to acceleration upon the occurrence of certain events, as described in the applicable award agreement.

On August 8, 2017, the Compensation Committee approved the grant of an aggregate of up to 56,000 RSUs to several senior executives. The number of shares earned by a recipient will be determined by multiplying the number of RSUs covered by the award by a fraction, the numerator of which is the cumulative amount of dividends (regular, ordinary and special) declared and paid, per share, on the Common Stock, over an earnings period of up to four years, and the denominator of which is \$3.20. Subject to earlier issuance upon the occurrence of certain events (as described in the applicable award agreement), any earned shares are issued and distributed to the recipient upon the fourth anniversary of the award date. On October 23, 2018, the Compensation Committee approved the grant of an additional 2,000 RSUs to a recently promoted senior executive. These RSUs have terms comparable to the 56,000 previously issued RSUs, but have an earnings period that coincides with the remainder of the earnings period applicable to the initially issued 56,000 RSUs, and reflect other corresponding adjustments. As of December 30, 2018, 8,000 of these 58,000 RSUs have been canceled due to employee departures, leaving 50,000 of these RSUs outstanding.

As of December 30, 2018, there was approximately \$0.8 million of total unrecognized compensation cost related to all outstanding RSUs, assuming all shares are earned. Unrecognized compensation costs are expected to be recognized ratably over a weighted average period of approximately three years.

PSUs and RSUs are expensed based on the grant date fair value, calculated as the closing price of TESSCO common stock as reported by NASDAQ on the date of grant minus the present value of dividends expected to be paid on the common stock before the award vests, because dividends or dividend-equivalent amounts do not accrue and are not paid on unvested PSUs and RSUs.

The Company now accounts for forfeitures as they occur rather than estimate expected forfeitures. To the extent that forfeitures occur, stock-based compensation related to the restricted awards may be different from the Company's expectations.



Stock Options: As summarized below, in the first nine months of fiscal 2019, stock options for an aggregate of 66,500 shares of common stock were granted, all under the 1994 Plan. These stock options have exercise prices equal to the market price of the Company's stock on the grant date, and the terms thereof provide for 25% vesting after one year and then 1/36 per month over the following three years, subject, however, to acceleration upon the occurrence of certain events, as described in the applicable award agreement. The grant date value of the Company's stock options is determined using the Black-Scholes-Merton pricing model, based upon facts and assumptions existing at the date of grant.

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The value of each option at the date of grant is amortized as compensation expense over the service period. This occurs without regard to subsequent changes in stock price, volatility, or interest rates over time, provided the option remains outstanding.

The following tables summarize the pertinent information for outstanding options.

	Nine Months Ended December 30, 2018	Weighted Average Fair Value at Grant Date (per unit)
Unvested options, beginning of period	392,500	\$ 2.21
Options Granted	66,500	3.38
Options Vested	(127,292)	2.20
Options Forfeited/Cancelled	(15,000)	4.57
Unvested options, end of period	316,708	\$ 2.35

Grant Fiscal Year	Options Granted	Option Exercise Price	December 30, 2018 Options Outstanding	Options Exercisable
2019	66,500	\$ 16.31	61,500	-
2018	230,000	\$ 15.12	160,000	59,167
2017	410,000	\$ 12.57	330,000	181,458
2016	100,000	\$ 22.42	40,000	34,167
Total			591,500	274,792

Grant Fiscal Year	Expected Stock Price Volatility	Risk-Free Interest rate	Expected Dividend Yield	Average Expected Term	Resulting Black Scholes Value
2019	35.59 %	3.11 %	4.99 %	4.0	\$ 3.38
2018	32.63 %	1.96 %	5.34 %	4.0	\$ 2.57
2017	32.85 %	1.32 %	6.30 %	4.0	\$ 1.85
2016	26.40 %	1.67 %	3.50 %	4.0	\$ 3.43

As of December 30, 2018, there was approximately \$0.8 million of total unrecognized compensation costs, related to these awards. These unrecognized compensation costs are expected to be recognized ratably over a period of approximately three years.

Note 4. Borrowings Under Revolving Credit Facility

On June 24, 2016, the Company and its primary operating subsidiaries entered into a Credit Agreement (the “Credit Agreement”) with SunTrust Bank, as Administrative Agent and Lender, and Wells Fargo Bank, National Association, as a Lender, for a senior asset based secured revolving credit facility of up to \$35 million (the “Revolving Credit Facility”). This replaced our then existing \$35 million unsecured revolving credit facility with both SunTrust Bank and Wells Fargo Bank, National Association, which had no outstanding principal balance at the time of replacement. The secured Revolving Credit Facility, as it was initially established, included terms providing for its maturity after five years, on June 24, 2021, and for a \$5.0 million sublimit for the issuance of standby letters of credit and a \$10.0 million sublimit for swing line loans. Borrowing Availability under the secured Revolving Credit Facility as it was initially established was determined in part in accordance with a Borrowing Base, defined in the Credit Agreement, generally, as 85% of Eligible Receivables minus Reserves, as those terms were defined in the Credit Agreement. The Credit Agreement

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included financial and other covenants, and pursuant to a related Guaranty and Security Agreement by and among the Company, the other Company affiliate borrowers under the Credit Agreement and other subsidiaries of the Company, referred to collectively as the Loan Parties, and SunTrust Bank, as Administrative Agent, the Loan Parties' obligations, which included the obligations under the Credit Agreement, were guaranteed by those Loan Parties not otherwise borrowers, and secured by continuing first priority security interests in the Company's and the other Loan Parties' (including both borrowers and guarantors) inventory, accounts receivable and deposit accounts, and in all documents, instruments, general intangibles, letter of credit rights and chattel paper, in each case to the extent relating to inventory and accounts, and all proceeds of the foregoing. The security interests were granted in favor of the Administrative Agent, for the benefit of the Lenders party to the Credit Agreement from time to time. The obligations secured also include certain other obligations of the Loan Parties to the Lenders and their affiliates arising from time to time, relating to swaps, hedges and cash management and other bank products.

On October 19, 2017, the Company and its primary operating subsidiaries, as co-borrowers, and SunTrust Bank, as Administrative Agent and Lender, and Wells Fargo Bank, National Association, as a Lender, entered into an Amended and Restated Credit Agreement (the "Amended and Restated Credit Agreement"). Pursuant to the Amended and Restated Credit Agreement, the Credit Agreement for the secured Revolving Credit Facility was amended and restated in order to, among other things, increase the Company's borrowing limit from up to \$35 million to up to \$75 million. Capitalized terms used but not otherwise defined in this and the following three paragraphs have the meanings ascribed to each in the Amended and Restated Credit Agreement.

In addition to expanding the Company's borrowing limit, the secured Revolving Credit Facility maturity date was extended to October 19, 2021. The Amended and Restated Credit Agreement otherwise includes representations, warranties, affirmative and negative covenants (including restrictions) and other terms generally consistent with those applicable to the facility as existing prior to the execution and delivery of the Amended and Restated Credit Agreement, but with certain modifications.

Borrowings under the Amended and Restated Credit Agreement initially accrue interest from the applicable borrowing date at an Applicable Rate equal to the Eurodollar Rate plus the Applicable Margin. The Eurodollar Rate is the rate per annum obtained by dividing (i) LIBOR by (ii) a percentage equal to 1.00 minus the Eurodollar Reserve Percentage. When the Applicable Rate is the Eurodollar Rate plus the Applicable Margin, the Applicable Margin is 1.50% if Average Availability is greater than or equal to \$15 million, and 1.75% otherwise. On December 30, 2018, the interest rate applicable to borrowings under the secured Revolving Credit Facility was 3.85%. Under certain circumstances, the Applicable Rate is subject to change at the Lenders' option from the Eurodollar Rate plus the Applicable Margin to the Base Rate plus the Applicable Margin. Following an Event of Default, in addition to changing the Applicable Rate to the Base Rate plus the Applicable Margin, the Lenders' may at their option set the Applicable Margin at 0.50% if the Base Rate applies or 1.75% if the Eurodollar Rate applies, and increase the Applicable Rate by an additional 200 basis points. The Applicable Rate adjusts on the first Business Day of each calendar month. The Company is required to pay a monthly Commitment Fee on the average daily unused portion of the secured Revolving Credit Facility provided for pursuant to the Amended and Restated Credit Agreement, at a per annum rate equal to 0.25%.

In connection with the entering into of the Amended and Restated Credit Agreement, the Company and other Loan Parties, executed and delivered to SunTrust Bank, as Administrative Agent, a Reaffirmation Agreement, pursuant to which the obligations of the Loan Parties under the Guaranty and Security Agreement delivered by them in connection with the secured Revolving Credit Facility as previously existing (including the previously existing guaranty by the

Loan Parties not otherwise Borrowers and the previously existing grant by the Company and the other Loan Parties of a continuing first priority security interest in inventory, accounts receivable and deposit accounts, and on all documents, instruments, general intangibles, letter of credit rights,

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and all proceeds) were ratified and confirmed as respects the Obligations arising from time to time under the secured Revolving Credit Facility provided for under the Amended and Restated Credit Agreement.

Borrowings may be used for working capital and other general corporate purposes, and as further provided in, and subject to the applicable terms of, the Amended and Restated Credit Agreement. As of December 30, 2018, borrowings under the secured Revolving Credit Facility totaled \$16.9 million and, therefore, the Company had \$58.1 million available for borrowing as of December 30, 2018, subject to the Borrowing Base limitation and compliance with the other applicable terms of the Amended and Restated Credit Agreement, including the covenants referenced above. The line of credit has a lockbox arrangement associated with it and therefore the outstanding balance is classified as a current liability on our balance sheet. As of April 1, 2018, borrowings under the secured Revolving Credit Facility totaled \$10.8 million and, therefore, the Company had \$64.2 million available on its revolving line of credit facility as of April 1, 2018, again subject to the Borrowing Base limitation and compliance with the other applicable terms of the Amended and Restated Credit Agreement, including the covenants referenced above.

Note 5. Income Taxes

As of December 30, 2018, the Company had no unrecognized tax benefits. As of April 1, 2018, the Company had a gross amount of unrecognized tax benefits of \$112,700 (\$87,200 net of federal benefit).

The Company's accounting policy with respect to interest and penalties related to tax uncertainties is to classify these amounts as part of the provision for income taxes. The total amount of interest and penalties related to tax uncertainties recognized in the consolidated statement of income for the first nine months of fiscal 2019 was (\$241,200) (net of federal benefit). The cumulative amount included in the consolidated balance sheet as of December 30, 2018 was \$0. The total amount of interest and penalties related to tax uncertainties recognized in the consolidated statement of income for the first nine months of fiscal 2018 was an expense of \$34,600 (net of federal benefit). The cumulative amount of interest and penalties included as a liability in the consolidated balance sheet as of April 1, 2018 was \$250,500 (net of federal benefit).

A reconciliation of the changes in the gross balance of unrecognized tax benefits, excluding interest, is as follows:

Beginning balance at April 1, 2018 of unrecognized tax benefit	\$ 112,700
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Increases related to current period tax positions	3,500
Reductions as a result of a lapse in the applicable statute of limitations	(116,200)
Ending balance at December 30, 2018 of unrecognized tax benefits	\$ —

Note 6. Earnings Per Share

The Company presents the computation of earnings per share ("EPS") on a basic and diluted basis. Basic EPS is computed by dividing net income by the weighted average number of shares outstanding during the reported period. Diluted earnings per share are computed similarly to basic earnings per share, except that the denominator is increased to include the number of additional common shares that would have been outstanding if the potential additional common shares that were dilutive had been issued. Common shares are excluded

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from the calculation if they are determined to be anti-dilutive. At December 30, 2018, stock options with respect to 591,500 shares of common stock were outstanding, of which 541,500 were anti-dilutive. At December 24, 2017, stock options with respect to 520,000 shares of common stock were outstanding, of which 40,000 were anti-dilutive. There were no anti-dilutive PSUs or RSUs outstanding as of December 30, 2018 or December 24, 2017, respectively.

Note 7. Business Segments

The Company evaluates its business within two segments: commercial and retail. The commercial segment consists of the following customer markets: (1) public carriers, that are generally responsible for building and maintaining the infrastructure system and provide airtime service to individual subscribers; and (2) value-added resellers and integrators, which is a newly identified market within our internal structure resulting from the Company's recent implementation of an enhanced go-to-market strategy and the consolidation of our previously identified value-added resellers, government channels and private system operator markets. This new strategy and the corresponding consolidation of these customer markets is expected to increase sales opportunities across the consolidated group as well as provide better coverage to customers and better align territories with supplier partners. In conjunction with our identification of the value-added resellers and integrators as a newly identified market, as described above, market revenue and gross profit as reported for the prior periods reflected in this Quarterly Report on Form 10 Q have been reclassified accordingly.

The retail segment consists of the retail market which includes retailers, independent dealer agents and carriers.

To provide investors with better visibility, the Company also discloses revenue and gross profit by its four product categories:

- Base station infrastructure products are used to build, repair and upgrade wireless telecommunications systems. Products include base station antennas, cable and transmission lines, small towers, lightning protection devices, connectors, power systems, miscellaneous hardware, and mobile antennas. Base station infrastructure service offerings include connector installation, custom jumper assembly, site kitting and logistics integration.
- Network systems products are used to build and upgrade computing and internet networks. Products include fixed and mobile broadband equipment, distributed antenna systems (DAS), wireless networking, filtering systems, two-way radios and security and surveillance products. This product category also includes training classes, technical support and engineering design services.
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Installation, test and maintenance products are used to install, tune, maintain and repair wireless communications equipment. Products include sophisticated analysis equipment and various frequency, voltage- and power-measuring devices, as well as an assortment of tools, hardware, GPS, safety and replacement and component parts and supplies required by service technicians.

- Mobile device accessories include cellular phone and data device accessories such as replacement batteries, cases, speakers, mobile amplifiers, power supplies, headsets, mounts, car antennas, music accessories and data and memory cards. Retail merchandising displays, promotional programs, customized order fulfillment services and affinity-marketing programs, including private label internet sites, complement our mobile devices and accessory product offering.

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The Company evaluates revenue, gross profit, and income before provision for income taxes at the segment level. Certain cost of sales and other applicable expenses have been allocated to each segment based on a percentage of revenues and/or gross profit, where appropriate.

Segment activity for the third quarter and first nine months of fiscal years 2019 and 2018 are as follows (in thousands):

	Three Months Ended December 30, 2018			December 24, 2017		
	Commercial Segment	Retail Segment	Total	Commercial Segment	Retail Segment	Total
Revenues						
Public Carrier	\$ 33,593	\$ —	\$ 33,593	\$ 22,721	\$ —	\$ 22,721
Value-added resellers and integrators	65,373	—	65,373	69,081	—	69,081
Retail	—	53,329	53,329	—	54,458	54,458
Total revenues	\$ 98,966	\$ 53,329	\$ 152,295	\$ 91,802	\$ 54,458	\$ 146,260
Gross Profit						
Public Carrier	\$ 4,583	\$ —	\$ 4,583	\$ 3,178	\$ —	\$ 3,178
Value-added resellers and integrators	16,013	—	16,013	16,073	—	16,073
Retail	—	10,403	10,403	—	10,349	10,349
Total gross profit	\$ 20,596	\$ 10,403	\$ 30,999	\$ 19,251	\$ 10,349	\$ 29,600
Directly allocable expenses	8,079	4,038	12,117	7,418	3,899	11,317
Segment net profit contribution	\$ 12,517	\$ 6,365	18,882	\$ 11,833	\$ 6,450	18,283
Corporate support expenses			15,626			16,211
Income before provision for income taxes			\$ 3,256			\$ 2,072

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	Nine Months Ended December 30, 2018			December 24, 2017		
	Commercial Segment	Retail Segment	Total	Commercial Segment	Retail Segment	Total
Revenues						
Public Carrier	\$ 113,647	\$ —	\$ 113,647	\$ 76,742	\$ —	\$ 76,742
Value-added resellers and integrators	199,570	—	199,570	203,791	—	203,791
Retail	—	148,633	148,633	—	150,822	150,822
Total revenues	\$ 313,217	\$ 148,633	\$ 461,850	\$ 280,533	\$ 150,822	\$ 431,355
Gross Profit						
Public Carrier	\$ 14,989	\$ —	\$ 14,989	\$ 11,083	\$ —	\$ 11,083
Value-added resellers and integrators	48,842	—	48,842	48,053	—	48,053
Retail	—	29,261	29,261	—	29,554	29,554
Total gross profit	\$ 63,831	\$ 29,261	\$ 93,092	\$ 59,136	\$ 29,554	\$ 88,690
Directly allocable expenses	24,722	12,391	37,113	23,736	11,365	35,101
Segment net profit contribution	\$ 39,109	\$ 16,870	55,979	\$ 35,400	\$ 18,189	53,589
Corporate support expenses			49,488			47,208
Income before provision for income taxes			\$ 6,491			\$ 6,381

Supplemental revenue and gross profit information by product category for the third quarter and first nine months of fiscal years 2019 and 2018 are as follows (in thousands):

	Three Months Ended December 30, 2018		December 24, 2017	
Revenues				
Base station infrastructure	\$ 67,988	\$ 57,282		
Network systems	21,477	24,024		
Installation, test and maintenance	8,306	9,255		
Mobile device accessories	54,524	55,699		
Total revenues	\$ 152,295	\$ 146,260		
Gross Profit				
Base station infrastructure	\$ 14,822	\$ 13,280		
Network systems	3,453	3,420		
Installation, test and maintenance	1,623	1,759		
Mobile device accessories	11,101	11,141		

Total gross profit	\$ 30,999	\$ 29,600
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	Nine Months Ended	
	December 30, 2018	December 24, 2017
Revenues		
Base station infrastructure	\$ 217,817	\$ 175,800
Network systems	66,818	77,041
Installation, test and maintenance	24,628	23,927
Mobile device accessories	152,587	154,587
Total revenues	\$ 461,850	\$ 431,355
Gross Profit		
Base station infrastructure	\$ 46,072	\$ 41,423
Network systems	10,677	11,170
Installation, test and maintenance	4,899	4,611
Mobile device accessories	31,444	31,486
Total gross profit	\$ 93,092	\$ 88,690

## Note 8. Shares Withheld

The Company withholds shares of common stock from its employees and directors at their request, equal to the minimum federal and state tax withholdings related to vested PSUs, stock option exercises and vested RSUs. For the nine months ended December 30, 2018 and December 24, 2017, the aggregate value of the shares withheld totaled \$111,100 and \$65,400, respectively.

## Note 9. Concentration of Risk

The Company's future results could be negatively impacted by the loss of certain customer and/or vendor relationships.

For the fiscal quarters and nine months ended December 30, 2018 and December 24, 2017, no customer accounted for more than 10.0% of total consolidated revenues.

For the fiscal quarter ended December 30, 2018, sales of products purchased from the Company's largest wireless infrastructure supplier and the Company's largest mobile device accessories supplier accounted for 14.9% and 9.1% of consolidated revenue, respectively. For the fiscal quarter ended December 24, 2017, sales of products purchased from the Company's largest wireless infrastructure supplier and the Company's largest mobile device accessories supplier accounted for 9.2% and 8.9% of consolidated revenue, respectively.

For the nine months ended December 30, 2018, sales of products from the Company's largest wireless infrastructure supplier and the Company's largest mobile device accessories supplier accounted for 15.4% and 8.3% of consolidated revenue, respectively. For the nine months ended December 24, 2017, sales of products purchased from the Company's largest wireless infrastructure supplier and the Company's largest mobile device accessories supplier accounted for 10.4% and 10.7% of consolidated revenue, respectively.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations. This commentary should be read in conjunction with the Management's Discussion and Analysis of Financial Condition and Results of Operations from the Company's Annual Report on Form 10-K for the fiscal year ended April 1, 2018.

### Business Overview and Environment

TESSCO architects and delivers innovative product and value chain solutions to support wireless broadband systems. Although we sell products to customers in many countries, approximately 98% of our sales are made to customers in the United States. We have operations and office facilities in Hunt Valley, Maryland, Reno, Nevada and San Antonio, Texas.

The Company evaluates its business within two segments: commercial and retail. The commercial segment consists of the following customer markets: (1) public carriers, that are generally responsible for building and maintaining the infrastructure system and provide airtime service to individual subscribers; and (2) value-added resellers and integrators, which is a newly identified market within our internal structure resulting from the implementation of an enhanced go-to-market strategy and the consolidation of our previously identified value-added resellers, government channels and private system operator markets. This new strategy and the corresponding consolidation of these customer markets is expected to increase sales opportunities across this consolidated group as well as provide better coverage to customers and better align territories with supplier partners. The retail segment consists of the retail market which includes retailers, independent dealer agents and carriers.

We offer a wide range of products that are classified into four product categories: base station infrastructure; network systems; installation, test and maintenance; and mobile device accessories. Base station infrastructure products are used to build, repair and upgrade wireless telecommunication systems. Sales of traditional base station infrastructure products, such as base station radios, cable and transmission lines and antennas are in part dependent on capital spending in the wireless communications industry. Network systems products are used to build and upgrade computing and internet networks. We have also been growing our offering of wireless broadband, distributed antennas systems (DAS), network equipment, security and surveillance products, which are not as dependent on the overall capital spending of the industry. Installation, test and maintenance products are used to install, tune, and maintain wireless communications equipment. This category is made up of sophisticated analysis equipment and various frequency, voltage and power-measuring devices, replacement parts and components as well as an assortment of tools, hardware and supplies required by service technicians. Mobile device accessories products include cellular phone and data device accessories.

Our third quarter fiscal 2019 revenue increased by 4.1% compared to the third quarter of fiscal 2018. We experienced third quarter fiscal 2019 revenue growth within our commercial segment of 7.8% and a decrease in revenue in the retail segment of 2.1%, as compared to the third fiscal quarter of 2018. The growth in our commercial segment was driven by an increase in our public carrier market related to increased sales to Tier 1 carriers and associated contractors. For the retail segment, revenue decreased due, in part, to the decline in lower consumer traffic in retail

stores and a decrease in Ventev mobile device accessory sales. Among our product categories, revenue increased in our base station infrastructure category by 18.7%.

Our third quarter fiscal year 2019 gross profit increased by 4.7%, compared to the third quarter of fiscal year 2018. The increase in gross profit was primarily the result of the increase in revenue discussed above. Gross margin for the third quarter fiscal year 2019 and fiscal year 2018 was 20.4% and 20.2%, respectively. The improvement in gross margin was a result of lower freight expenses and improved profitability in our non-public carrier sales. Selling, General and Administrative expenses for the third quarter fiscal year 2019 were up



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0.3% compared to the third quarter fiscal year 2018. The increase is related to increased corporate support expense, information technology expense, and compensation expense, and was offset by a decrease in marketing expense and benefit expense. As a result of the factors discussed above, net income increased by 72.2% and diluted earnings per share increased by 68.4% compared to the prior-year quarter.

Our ongoing ability to earn revenues and gross profits from customers and vendors looking to us for product and supply chain solutions depends upon a number of factors. The terms, and accordingly the factors, applicable to each relationship often differ. Among these factors are the strength of the customer's or vendor's business, the supply and demand for the product or service, including price stability, changing customer or vendor requirements, and our ability to support the customer or vendor and to continually demonstrate that we can improve the way they do business. In addition, the agreements or arrangements on which our customer and vendor relationships are based are typically of limited duration, typically do not include any obligation in respect of any specific product purchase or sale and are terminable by either party upon several months or otherwise relatively short notice. Because of the nature of our business, we have been affected from time to time in the past by the loss and changes in the business habits of significant customer and vendor relationships, and we may continue to be so affected in the future. Our customer relationships could also be affected by wireless carrier consolidation or the overall global economic environment.

During the third quarter of fiscal 2019, revenue in our value-added resellers and integrator market experienced a nominal negative effect on account of the U.S. government shutdown which began late in the quarter. We anticipate that our fourth quarter 2019 results will also be negatively affected, and perhaps to greater extent due to the extension of the US government shutdown well into January 2019, and due to the corresponding effect of it and the prospect for future shutdowns on our government and government-dependent customers' buying decisions. We believe, however, that a substantial portion of this revenue will be delayed until the threat of future shutdowns subsides, and not lost, unless these circumstances persist for an extended period. While this does not account for a significant portion of our revenue, a recurring or prolonged U.S. government shutdown, or threat of shutdown, would have a negative effect on our financial results.

The wireless communications distribution industry is competitive and fragmented and is comprised of several national distributors. In addition, many manufacturers sell direct. Barriers to entry for distributors are relatively low, particularly in the mobile devices and accessories market, and the risk of new competitors entering the marketplace is high. Consolidation of larger wireless carriers has and will most likely continue to impact our current and potential customer base. Our ability to maintain customer and vendor relationships is subject to competitive pressures and challenges. We believe, however, that our strength in service, the breadth and depth of our product offering, our information technology system, industry experience and knowledge, and our large customer base and purchasing relationships with approximately 440 manufacturers, provide us with a significant competitive advantage over new entrants to the marketplace.

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Results of Operations

Third Quarter of Fiscal Year 2019 Compared Third Quarter of Fiscal Year 2018

**Total Revenues.** Revenues for the third quarter of fiscal 2019 increased 4.1% compared with the third quarter of fiscal 2018. Revenues in our public carrier market increased by 47.9%. This growth was primarily driven by our ability to expand market share with Tier 1 Carrier installers and contractors. The growth in our public carrier market was partially offset by a 2.1% and 5.4% decline in sales to the retail market and the value-added resellers and integrators market.

**Total Gross Profit.** Gross profit for the third quarter of fiscal 2019 increased by 4.7% compared to the third quarter of fiscal 2018. Overall gross profit margin increased slightly from 20.2% in the third quarter of fiscal 2018 to 20.4% in the third quarter of fiscal 2019. These increases were primarily due to lower freight expenses and to improved profitability within our non-public carrier markets. Within our commercial segment, gross profit in our public carrier market increased by 44.2%. Gross profit in our value-added resellers and integrators market decreased by 0.4%. Within our retail segment, gross profit increased by 0.5% in the third quarter of fiscal 2019, compared to 2018.

As discussed above under the heading “Business Overview and Environment,” our ongoing ability to earn revenues and gross profits from customers and vendors depends upon a number of factors which often differ for each relationship. Agreements or arrangements on which these relationships are based typically do not include any obligation in respect of any specific product purchase or sale, are of limited duration, and are terminable by either party upon relatively short notice. We have been affected from time to time in the past by the loss and changes in the business habits of significant customer and vendor relationships, and we may continue to be so affected in the future.

**Selling, General and Administrative Expenses.** Total selling, general and administrative expenses increased by \$81,600 for the third quarter of fiscal 2019, compared to the third quarter of fiscal 2018. Selling, general and administrative expenses as a percentage of revenues decreased from 18.7% for the third quarter of fiscal 2018, to 18.1% for the third quarter of fiscal 2019.

Selling, general and administrative expenses were consistent as compared to the third quarter of fiscal 2018, despite the 4.1% increase in sales. There was an increase of \$0.5 million in corporate support expense, primarily related to bad debt expenses, an increase of \$0.3 million in information technology infrastructure to support our sales initiatives, and an increase of \$0.2 million in compensation and benefits expense, during the third quarter of fiscal 2019 as compared to the third quarter of fiscal 2018. These increases were offset by the \$0.9 million decrease in marketing expense.

We continually evaluate the credit worthiness of our existing customer receivable portfolio and provide an appropriate reserve based on this evaluation. We also evaluate the credit worthiness of prospective and current customers and make decisions regarding extension of credit terms to such customers based on this evaluation. We incurred bad debt expense of \$478,400 and \$185,300 for the three months ended December 30, 2018 and December 24, 2017, respectively.

Interest, Net. Net interest expense increased from \$114,500 for the third quarter of fiscal 2018 to \$247,900 for the third quarter of fiscal 2019. Increased focus on business opportunities for sales to our public carrier customers has required us to maintain increased inventory and accounts receivable levels, and at times has resulted in increased borrowings and interest expense under our secured Revolving Credit Facility (discussed

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in Note 4 to our Consolidated Financial Statements, included in this Quarterly Report on Form 10-Q). We expect this higher level of interest expense to continue for at least the next several quarters.

Income Taxes, Net Income and Diluted Earnings per Share. The effective tax rate decreased from 24.2% for the third quarter of fiscal 2018 to 16.9% for the third quarter of fiscal 2019. The effective tax rate for the third quarter of fiscal 2019 was lower primarily due to a change in tax law and a reduction in the gross balance of unrecognized tax benefits, including interest, due to a lapse in the related statute of limitations. The annual federal rate has dropped from 35% to 21% due to the Tax Act. Net income increased 72.2% and diluted earnings per share increased 68.4% for the third quarter of fiscal 2019, compared to the corresponding prior-year quarter.

First Nine months of Fiscal Year 2019 Compared with First Nine months of Fiscal Year 2018

Total Revenues. Revenues for the first nine months of fiscal 2019 increased 7.1% compared with the first nine months of fiscal 2018. Within our commercial segment, revenues in our public carrier market increased by 48.1%, largely due to increased spending among Tier 1 carrier and contractors customers, and also due in part to better execution of our selling strategy in this market. The growth was partially offset by a decline in the value-added resellers and integrators market by 2.1%. Retail segment revenue declined by 1.5%, due in part to softer phone launch sales and less retail store traffic.

Total Gross Profit. Gross profit for the first nine months of fiscal 2019 increased by 5.0% compared to the first nine months of fiscal 2018. Within our commercial segment, gross profit in our public carrier market and our value-added resellers and integrators market increased by 35.2% and 1.6%, respectively, for the first nine months of fiscal 2019 compared to the first nine months of fiscal 2018. This growth in our commercial segment was partially offset by a decrease in our retail segment by 1.0%. Overall gross profit margin decreased from 20.6% for the first nine months of fiscal 2018 to 20.2% for the first nine months of fiscal 2019. This decline was primarily caused by a change in customer mix, including the increase in lower margin sales in the public carrier market.

As discussed above under the heading “Business Overview and Environment,” our ongoing ability to earn revenues and gross profits from customers and vendors depends upon a number of factors which often differ for each relationship. Agreements or arrangements on which these relationships are based typically do not include any obligation in respect of any specific product purchase or sale, are of limited duration, and are terminable by either party upon relatively short notice. We have been affected from time to time in the past by the loss and changes in the business habits of significant customer and vendor relationships, and we may continue to be so affected in the future.

Selling, General and Administrative Expenses. Total selling, general and administrative expenses increased by \$4.0 million for the first nine months of fiscal 2019, compared to the first nine months of fiscal 2018. Selling, general and administrative expenses as a percentage of revenues decreased from 19.0% for the first nine months of fiscal 2018, to

18.6% for the first nine months of fiscal 2019.

Freight cost and other variable operations costs primarily related to the large carrier and retail customers increased \$1.4 million during the first nine months of fiscal 2019, compared to the first nine months of fiscal 2018.

Information technology expense increased \$1.4 million during the first nine months of fiscal 2019, compared to the first nine months of fiscal 2018. We continue to invest in our information technology infrastructure to support our sales initiatives.

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Corporate support expense increased by \$1.7 million for the first nine months of fiscal 2019, compared to the first nine months of fiscal 2018 primarily related to increase in bad debt expense and new product development.

We continually evaluate the credit worthiness of our existing customer receivable portfolio and provide an appropriate reserve based on this evaluation. We also evaluate the credit worthiness of prospective and current customers and make decisions regarding extension of credit terms to such customers based on this evaluation. We incurred bad debt expense of \$1,499,700 and \$433,200 for the nine months ended December 30, 2018 and December 24, 2017, respectively. We experienced several atypical bad debt events during fiscal year 2019 thus far, which have resulted in a higher than usual fiscal year 2019 year to date bad debt expense. In addition, our bad debt expense for the same prior year period was unusually low, which affects the comparison.

Interest, Net. Net interest expense increased from \$339,600 for the first nine months of fiscal 2018 to \$667,100 for the first nine months of fiscal 2019. Increased focus on business opportunities for sales to our public carrier customers has required us to maintain increased inventory and accounts receivable levels, and at times has resulted in increased borrowings and interest expense under our secured Revolving Credit Facility (discussed in Note 4 to our Consolidated Financial statements, included in this Quarterly Report on Form 10-Q). We expect this higher level of interest expense to continue for at least the next several quarters.

Income Taxes, Net Income and Diluted Earnings per Share. The effective tax rate decreased from 36.9% for the first nine months of fiscal 2018 to 22.1% for the first nine months of fiscal 2019. The effective tax rate for the first nine months of fiscal 2019 was lower primarily due to a change in tax law. The annual federal rate has dropped from 35% to 21% due to the Tax Act. Our provision for income taxes decreased by 38.9% compared to the first nine months of fiscal 2018, primarily as a result of reduced tax rate. Net income increased by 25.5% and diluted earnings per share increased 22.9% for the first nine months of fiscal 2019, compared to the first nine months of fiscal 2018.

## Liquidity and Capital Resources

The following table summarizes our cash flows provided by or used in operating, investing and financing activities for the nine months ended December 30, 2018 and December 24, 2017.

	Nine Months Ended	
	December 30, 2018	December 24, 2017
Cash flow provided by (used in) operating activities	\$ 3,254,400	\$ (7,333,400)
Cash flow used in investing activities	(4,286,300)	(2,129,700)

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Cash flow provided by financing activities	1,014,100	965,400
Net decrease in cash and cash equivalents	\$ (17,800)	\$ (8,497,700)

Net cash provided by operating activities was \$3.3 million for the first nine months of fiscal 2019, compared with net cash used in operating activities of \$7.3 million for the first nine months of fiscal 2018. This fiscal 2019 inflow was driven by net income plus depreciation and amortization, and partially offset by an increase in accounts receivable and inventory. Increasing sales to our public carrier customers at times requires significant investments in inventory, and at times results in larger accounts receivable balances. Both current and potential opportunities within our public carrier business have required an increase in working capital investments. As such, on October 19, 2017 we entered into the Amended and Restated Credit Agreement, as discussed below, based upon our then anticipated borrowing and cash needs.

Net cash used in investing activities of \$4.3 million for the first nine months of fiscal 2019 was up from

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expenditures of \$2.1 million for the first nine months of fiscal 2018. Cash used in both periods was due to capital expenditures largely comprised of investments in information technology.

Net cash provided by financing activities was \$1.0 million for the first nine months of both fiscal 2019 and 2018. We utilized our asset based secured Revolving Credit Facility during the first nine months of fiscal 2019 and 2018, leading to a cash inflow of \$6.1 million and \$6.0 million, respectively, during those periods. During the first nine months of fiscal 2019 and fiscal 2018, we had cash outflows of \$5.1 million and \$5.0 million, respectively, due to cash dividends paid to shareholders.

On October 19, 2017, the Company and its primary operating subsidiaries, as co-borrowers, entered into an Amended and Restated Credit Agreement with the Company's primary lenders. Pursuant to the Amended and Restated Credit Agreement, the Credit Agreement for the secured Revolving Credit Facility previously established in June 2016, was amended and restated in order to, among other things, increase the Company's borrowing limit from up to \$35 million to up to \$75 million. In addition to expanding the borrowing limit, the Amended and Restated Credit Agreement extends the applicable maturity date to October 19, 2021. As of December 30, 2018, we had a \$16.9 million balance on the secured Revolving Credit Facility; therefore, we had \$58.1 million available, subject to the Borrowing Base limitations and compliance with the other applicable terms of the Amended and Restated Credit Agreement, including the financial and other covenants discussed in Note 4 to our Consolidated Financial Statements included in this Quarterly Report on Form 10-Q.

In connection with the entering into of the Amended and Restated Credit Agreement, the Company and the other Company affiliate borrowers and subsidiaries, referred to collectively as the Loan Parties, executed and delivered to SunTrust Bank, as Administrative Agent, a Reaffirmation Agreement, pursuant to which the obligations of the Loan Parties under the Guaranty and Security Agreement delivered by the Loan Parties in connection with the secured Revolving Credit Facility as previously existing (including the previously existing guaranty by the Loan Parties not otherwise Borrowers and the previously existing grant by the Company and the other Loan Parties of a continuing first priority security interest in inventory, accounts receivable and deposit accounts, and on all documents, instruments, general intangibles, letter of credit rights, and all proceeds) were ratified and confirmed as respects the Obligations arising from time to time under the secured Revolving Credit Facility provided for pursuant to the Amended and Restated Credit Agreement.

On March 31, 2009, we entered into a term loan with the Baltimore County Economic Development Revolving Loan Fund for an aggregate principal amount of \$250,000. The term loan is payable in equal monthly installments of principal and interest of \$2,300, with the balance due at maturity on April 1, 2019. The term loan bears interest at 2.00% per annum and is secured by a subordinate position on our Hunt Valley, Maryland facility. At December 30, 2018, the principal balance of this term loan was \$9,200.

We have made quarterly dividend payments to holders of our common stock since the third quarter of fiscal 2010. Our most recent quarterly cash dividend of \$0.20 per share was paid in November 2018. On January 23, 2019, we declared a quarterly cash dividend in the amount of \$0.20 per share, payable on February 27, 2019 to shareholders of record as of February 13, 2019.



Any future declaration of dividends and the establishment of any corresponding record and payment dates remains subject to further determination from time to time by the Board of Directors.

We believe that our existing cash, payments from customers and availability under our secured Revolving Credit Facility will be sufficient to support our operations for at least the next twelve months. To minimize interest expense, our policy is to apply excess available cash to reduce the balance outstanding from time to time on our secured Revolving Credit Facility. Our increased focus over the past several quarters on business

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opportunities for sales to our public carrier customers led to the recent expansion of our secured Revolving Credit Facility, and has at times resulted in increased borrowings and dependence on that facility. We expect this trend to continue, although at present we have no plans for any further expansion of the facility. If we were to undertake an acquisition or other major capital purchases that require funds in excess of existing sources of liquidity, we would look to sources of funding from additional credit facilities, debt and/or equity issuances. As of December 30, 2018, we do not have any material capital expenditure commitments.

In addition, our liquidity could be negatively impacted by decreasing revenues and profits resulting from a decrease in demand for our products or a reduction in capital expenditures by our customers, or by the weakened financial conditions of our customers or suppliers, in each case as a result of a downturn in the global economy, among other factors.

## Recent Accounting Pronouncements

A description of recently issued and adopted accounting pronouncements is contained in Note 2 to our Consolidated Financial Statements.

## Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and results of operations are based on our unaudited Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amount of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions.

For a detailed discussion on our critical accounting policies, please refer to our Annual Report on Form 10-K for the fiscal year ended April 1, 2018.

## Off-Balance Sheet Arrangements

We have no material off-balance sheet arrangements.

## Forward-Looking Statements

This Quarterly Report on Form 10-Q may contain forward-looking statements. These forward-looking statements may generally be identified by the use of the words “may,” “will,” “expects,” “anticipates,” “believes,” “estimates,” and similar expressions, but the absence of these words or phrases does not necessarily mean that a statement is not forward looking. Forward looking statements involve a number of risks and uncertainties. Our actual results may differ materially from those described in or contemplated by any such forward-looking statement for a variety of reasons, including those risks identified in our most recent Annual Report on Form 10-K, this Quarterly Report on Form 10-Q, and other periodic reports filed with the SEC, under the heading “Risk Factors” and otherwise. Consequently, the reader is cautioned to consider all forward-looking statements in light of the risks to which they are subject.

We are not able to identify or control all circumstances that could occur in the future that may adversely affect our business and operating results. Without limiting the risks that we describe in our periodic reports and elsewhere, among the risks that could lead to a materially adverse impact on our business or operating results are the following: termination or non-renewal of limited duration agreements or arrangements with our vendors

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and affinity partners that are typically terminable by either party upon several months or otherwise relatively short notice; loss of significant customers or relationships, including affinity relationships; loss of customers either directly or indirectly as a result of consolidation among large wireless service carriers and others within the wireless communications industry; the strength of our customers', vendors' and affinity partners' business; increasingly negative or prolonged adverse economic conditions, including those adversely affecting consumer confidence or consumer or business spending, or otherwise adversely affecting our vendors or customers, including their access to capital or liquidity or our customers' demand for, or ability to fund or pay for, our products and services; our dependence on a relatively small number of suppliers and vendors, which could hamper our ability to maintain appropriate inventory levels and meet customer demand; changes in customer and product mix that affects gross margin; effect of "conflict minerals" regulations on the supply and cost of certain of our products; failure of our information technology system or distribution system; system security or data protection breaches; technology changes in the wireless communications industry, or technological failures, which could lead to significant inventory obsolescence and/or our inability to offer key products that our customers demand; third-party freight carrier interruption; increased competition, including from manufacturers or national and regional distributors of the products we sell and the absence of significant barriers to entry which could result in pricing and other pressures on profitability and market share; our relative bargaining power and inability to negotiate favorable terms with our vendors and customers; our inability to access capital and obtain financing as and when needed; claims against us for breach of the intellectual property rights of third parties; product liability claims; our inability to protect certain intellectual property, including systems and technologies on which we rely; our inability to hire or retain our key professionals, management and staff; and the possibility that, for unforeseen reasons, we may be delayed in entering into or performing, or may fail to enter into or perform, anticipated contracts or may otherwise be delayed in realizing or fail to realize anticipated revenues or anticipated savings.

Available Information

Our internet website address is: [www.tessco.com](http://www.tessco.com). We make available free of charge through our website, our Annual Report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13 or 15(d) of the Exchange Act as soon as reasonably practicable after such documents are electronically filed with, or furnished to, the Securities and Exchange Commission. Also available on our Website is our Code of Business Conduct and Ethics.

Item 4. Controls and Procedures.

The Company's management, with the participation of the Chief Executive Officer (CEO) and Chief Financial Officer (CFO), has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934, as amended (Exchange Act)) as of the end of the period covered by this quarterly report. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Based on the evaluation of these controls and procedures required by Rules 13a-15(b) or 15d-15(b) of the Exchange Act, the Company's management, including the CEO and CFO, have concluded that, as of the end of the period covered by this quarterly report, the Company's disclosure controls and procedures were effective to provide reasonable assurance that

information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and to provide reasonable assurance that such information is accumulated and communicated to the Company's management, including the Company's CEO and CFO, as appropriate to allow timely decisions regarding required disclosure. During the period covered by this quarterly report, there have been no changes to the Company's internal control over financial reporting that have materially affected, or are reasonably likely to

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materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

Lawsuits and claims are filed against us from time to time in the ordinary course of business. We do not believe that any lawsuits or claims currently pending against the Company, individually or in the aggregate, are material, or will have a material adverse effect on our financial condition or results of operations. In addition, from time to time, we are also subject to review from federal and state taxing authorities in order to validate the amounts of income, sales and/or use taxes which have been claimed and remitted.

Item 1A. Risk Factors.

There have been no material changes from the risk factors as previously disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended April 1, 2018. Nevertheless, information that we have disclosed or will disclose from time to time in our public filings (including this Quarterly Report on Form 10-Q and other periodic reports filed under the Exchange Act) may provide additional data or information relative to our previously disclosed risk factors. We are not able to identify or control all circumstances that could occur in the future that may adversely affect our business and operating results. Additional risks and uncertainties that management is not aware of or focused on, or that management currently deems immaterial may also adversely affect our business, financial position and results of operations.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

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Item 6. Exhibits.

(a) Exhibits:

- 31.1.1\* Certification of Chief Executive Officer required by Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as amended pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2.1\* Certification of Chief Financial Officer required by Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as amended pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1.1\* Certification of periodic report by Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2.1\* Certification of periodic report by Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.1\* The following financial information from TESSCO Technologies, Incorporated's Quarterly Report on Form 10-Q for the quarter ended December 30, 2018 formatted in XBRL: (i) Consolidated Statement of Income for the three and nine months ended December 30, 2018 and December 24, 2017; (ii) Consolidated Balance Sheet at December 30, 2018 and April 1, 2018; (iii) Consolidated Statement of Cash Flows for the nine months ended December 30, 2018 and December 24, 2017; and (iv) Notes to Consolidated Financial Statements.

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\*Filed herewith



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Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TESSCO  
Technologies  
Incorporated

Date: February 8, 2019

By: /s/ Aric M.  
Spitulnik  
Aric Spitulnik  
Chief  
Financial  
Officer  
(principal  
financial and  
accounting  
officer)