

CONAGRA FOODS INC /DE/  
Form 10-Q  
December 29, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

---

FORM 10-Q

---

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended November 23, 2014

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-7275

---

CONAGRA FOODS, INC.

(Exact name of registrant as specified in its charter)

---

|   |   |
|---|---|
| Delaware  | 47-0248710                              |
| (State or other jurisdiction of<br>incorporation or organization) | (I.R.S. Employer<br>Identification No.) |

|  |            |
|--|------------|
| One ConAgra Drive,<br>Omaha, Nebraska    | 68102-5001 |
| (Address of principal executive offices) | (Zip Code) |

(402) 240-4000

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

|                         |                                     |   |  |
|-------------------------|-------------------------------------|---|--|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer                             | <input type="checkbox"/>                           |
| Non-accelerated filer   | <input type="checkbox"/>            | (Do not check if a smaller reporting company) | Smaller reporting company <input type="checkbox"/> |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Number of shares outstanding of issuer's common stock, as of November 23, 2014, was 425,916,952.



Table of Contents

|  |           |
|--|-----------|
| <u>Part I. FINANCIAL INFORMATION</u>   | <u>1</u>  |
| Item 1 <u>Financial Statements</u>   | <u>1</u>  |
| <u>Unaudited Condensed Consolidated Statements of Earnings for the Thirteen and Twenty-six Weeks ended November 23, 2014 and November 24, 2013</u>             | <u>1</u>  |
| <u>Unaudited Condensed Consolidated Statements of Comprehensive Income for the Thirteen and Twenty-six Weeks ended November 23, 2014 and November 24, 2013</u> | <u>2</u>  |
| <u>Unaudited Condensed Consolidated Balance Sheets as of November 23, 2014 and May 25, 2014</u>  | <u>3</u>  |
| <u>Unaudited Condensed Consolidated Statements of Cash Flows for the Thirteen and Twenty-six Weeks ended November 23, 2014 and November 24, 2013</u>           | <u>4</u>  |
| <u>Notes to Unaudited Condensed Consolidated Financial Statements</u>  | <u>5</u>  |
| Item 2 <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>  | <u>26</u> |
| Item 3 <u>Quantitative and Qualitative Disclosures About Market Risk</u>   | <u>38</u> |
| Item 4 <u>Controls and Procedures</u>  | <u>39</u> |
| <u>Part II. OTHER INFORMATION</u>  | <u>40</u> |
| Item 1 <u>Legal Proceedings</u>  | <u>40</u> |
| Item 1A <u>Risk Factors</u>  | <u>40</u> |
| Item 2 <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>  | <u>40</u> |
| Item 6 <u>Exhibits</u>   | <u>40</u> |
| <u>Signatures</u>  | <u>41</u> |
| <u>Exhibit Index</u>   |           |
| <u>Exhibit 12</u>  |           |
| <u>Exhibit 31.1</u>  |           |
| <u>Exhibit 31.2</u>  |           |
| <u>Exhibit 32.1</u>  |           |
| <u>Exhibit 101.1</u>   |           |

---

## PART I — FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

ConAgra Foods, Inc. and Subsidiaries

Condensed Consolidated Statements of Earnings

(in millions except per share amounts)

(unaudited)

|  | Thirteen weeks ended<br>November 23, 2014 |            | Twenty-six weeks ended<br>November 24, 2014 |            |
|--|---|------------|---|------------|
|  | 2014                                      | 2013       | 2014  | 2013       |
| Net sales  | \$4,150.0                                 | \$ 4,221.1 | \$7,851.0                                   | \$ 7,936.9 |
| Costs and expenses:  |   |            |   |            |
| Cost of goods sold   | 3,261.5                                   | 3,261.3    | 6,258.7                                     | 6,185.0    |
| Selling, general and administrative expenses   | 732.6                                     | 553.1      | 1,224.6                                     | 1,091.2    |
| Interest expense, net  | 79.3                                      | 95.5       | 163.0                                       | 191.3      |
| Income from continuing operations before income taxes and equity method investment earnings        | 76.6                                      | 311.2      | 204.7                                       | 469.4      |
| Income tax expense   | 84.0                                      | 106.0      | 126.5                                       | 134.9      |
| Equity method investment earnings  | 34.0                                      | 5.2        | 59.6  | 9.3        |
| Income from continuing operations  | 26.6                                      | 210.4      | 137.8                                       | 343.8      |
| Income (loss) from discontinued operations, net of tax   | (10.7                                     | ) 42.0     | 362.6                                       | 55.8       |
| Net income   | \$15.9                                    | \$ 252.4   | \$500.4                                     | \$ 399.6   |
| Less: Net income attributable to noncontrolling interests  | 5.9                                       | 3.7        | 8.1   | 6.6        |
| Net income attributable to ConAgra Foods, Inc.   | \$10.0                                    | \$ 248.7   | \$492.3                                     | \$ 393.0   |
| Earnings per share — basic   |   |            |   |            |
| Income from continuing operations attributable to ConAgra Foods, Inc. common stockholders          | \$0.05                                    | \$ 0.49    | \$0.30                                      | \$ 0.80    |
| Income (loss) from discontinued operations attributable to ConAgra Foods, Inc. common stockholders | (0.03                                     | ) 0.10     | 0.86  | 0.13       |
| Net income attributable to ConAgra Foods, Inc. common stockholders                                 | \$0.02                                    | \$ 0.59    | \$1.16                                      | \$ 0.93    |
| Earnings per share — diluted   |   |            |   |            |
| Income from continuing operations attributable to ConAgra Foods, Inc. common stockholders          | \$0.05                                    | \$ 0.48    | \$0.30                                      | \$ 0.79    |
| Income (loss) from discontinued operations attributable to ConAgra Foods, Inc. common stockholders | (0.03                                     | ) 0.10     | 0.84  | 0.13       |
| Net income attributable to ConAgra Foods, Inc. common stockholders                                 | \$0.02                                    | \$ 0.58    | \$1.14                                      | \$ 0.92    |
| Cash dividends declared per common share   | \$0.25                                    | \$ 0.25    | \$0.50                                      | \$ 0.50    |

See notes to the condensed consolidated financial statements.

ConAgra Foods, Inc. and Subsidiaries  
Condensed Consolidated Statements of Comprehensive Income  
(in millions)  
(unaudited)

|   | Thirteen weeks ended<br>November 23,<br>2014 |          | Twenty-six weeks ended<br>November 24,<br>2014 |          |
|---|--|----------|--|----------|
|   | 2013   |          | 2013   |          |
| Net income  | \$ 15.9                                      |          | \$ 252.4                                       |          |
| Other comprehensive income:   |  |          |  |          |
| Derivative adjustments, net of tax:   |  |          |  |          |
| Unrealized derivative adjustments   | —  | (6.2 )   | —  | 39.3     |
| Reclassification for derivative adjustments included in net income                          | —  | —        | (0.3 )   | 0.1      |
| Unrealized gains on available-for-sale securities, net of tax                               | 0.1  | 0.3      | 0.2  | 0.4      |
| Unrealized currency translation gains (losses)  | (35.1 )                                      | 10.0     | (52.8 )  | (21.0 )  |
| Pension and post-employment benefit obligations, net of tax:                                |  |          |  |          |
| Unrealized pension and post-employment benefit obligations                                  | 0.1  | 0.9      | 2.9  | 0.2      |
| Reclassification for pension and post-employment benefit obligations included in net income | (0.2 )                                       | 0.5      | (0.3 )   | 1.0      |
| Comprehensive income (loss)   | (19.2 )                                      | 257.9    | 450.1  | 419.6    |
| Less: Comprehensive income (loss) attributable to noncontrolling interests                  | 4.0  | 5.8      | 3.2  | (3.3 )   |
| Comprehensive income (loss) attributable to ConAgra Foods, Inc.                             | \$(23.2 )                                    | \$ 252.1 | \$446.9  | \$ 422.9 |

See notes to the condensed consolidated financial statements.

ConAgra Foods, Inc. and Subsidiaries  
Condensed Consolidated Balance Sheets  
(in millions except share data)  
(unaudited)

|  | November 23,<br>2014 | May 25,<br>2014 |
|--|----------------------|-----------------|
| <b>ASSETS</b>  |                      |                 |
| Current assets   |                      |                 |
| Cash and cash equivalents  | \$ 121.9             | \$ 141.3        |
| Receivables, less allowance for doubtful accounts of \$4.9 and \$4.0               | 1,201.1              | 1,058.4         |
| Inventories  | 2,532.9              | 2,077.0         |
| Prepaid expenses and other current assets  | 260.2                | 322.4           |
| Current assets held for sale   | —                    | 631.7           |
| Total current assets   | 4,116.1              | 4,230.8         |
| Property, plant and equipment  | 7,304.8              | 7,108.8         |
| Less accumulated depreciation  | (3,669.4)            | (3,472.8)       |
| Property, plant and equipment, net   | 3,635.4              | 3,636.0         |
| Goodwill   | 7,616.8              | 7,828.5         |
| Brands, trademarks and other intangibles, net                                      | 3,114.9              | 3,204.9         |
| Other assets   | 1,007.6              | 267.3           |
| Noncurrent assets held for sale  | 10.9                 | 198.9           |
|  | \$ 19,501.7          | \$ 19,366.4     |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>  |                      |                 |
| Current liabilities  |                      |                 |
| Notes payable  | \$ 550.7             | \$ 141.8        |
| Current installments of long-term debt   | 258.9                | 84.1            |
| Accounts payable   | 1,643.4              | 1,349.3         |
| Accrued payroll  | 185.5                | 154.3           |
| Other accrued liabilities  | 766.8                | 748.1           |
| Current liabilities held for sale  | —                    | 164.8           |
| Total current liabilities  | 3,405.3              | 2,642.4         |
| Senior long-term debt, excluding current installments                              | 7,473.1              | 8,571.5         |
| Subordinated debt  | 195.9                | 195.9           |
| Other noncurrent liabilities   | 2,772.3              | 2,599.4         |
| Noncurrent liabilities held for sale   | —                    | 2.0             |
| Total liabilities  | 13,846.6             | 14,011.2        |
| Commitments and contingencies (Note 13)  |                      |                 |
| Common stockholders' equity  |                      |                 |
| Common stock of \$5 par value, authorized 1,200,000,000 shares; issued 567,907,172 | 2,839.7              | 2,839.7         |
| Additional paid-in capital   | 1,022.0              | 1,036.9         |
| Retained earnings  | 5,290.1              | 5,010.6         |
| Accumulated other comprehensive loss   | (179.7)              | (134.3)         |
| Less treasury stock, at cost, 141,990,220 and 145,992,121 common shares            | (3,403.0)            | (3,494.4)       |
| Total ConAgra Foods, Inc. common stockholders' equity                              | 5,569.1              | 5,258.5         |
| Noncontrolling interests   | 86.0                 | 96.7            |
| Total stockholders' equity   | 5,655.1              | 5,355.2         |
|  | \$ 19,501.7          | \$ 19,366.4     |

See notes to the condensed consolidated financial statements.

ConAgra Foods, Inc. and Subsidiaries  
Condensed Consolidated Statements of Cash Flows  
(in millions)  
(unaudited)

|   | Twenty-six weeks ended<br>November 23, November 24,<br>2014 2013 |          |   |
|---|--|----------|---|
| Cash flows from operating activities:   |  |          |   |
| Net income  | \$500.4  | \$ 399.6 |   |
| Income from discontinued operations   | 362.6  | 55.8     |   |
| Income from continuing operations   | 137.8  | 343.8    |   |
| Adjustments to reconcile income from continuing operations to net cash flows from operating activities: |  |          |   |
| Depreciation and amortization   | 297.8  | 277.8    |   |
| Asset impairment charges  | 250.4  | 14.8     |   |
| Earnings of affiliates less than (in excess of) distributions   | (52.4  | ) 1.4    |   |
| Share-based payments expense  | 35.0   | 31.8     |   |
| Contributions to pension plans  | (6.4   | ) (10.1  | ) |
| Pension expense   | (7.2   | ) (4.5   | ) |
| Other items   | 18.9   | (5.5     | ) |
| Change in operating assets and liabilities excluding effects of business acquisitions and dispositions: |  |          |   |
| Accounts receivable   | (137.7   | ) (139.7 | ) |
| Inventory   | (451.2   | ) (364.6 | ) |
| Deferred income taxes and income taxes payable, net   | (20.5  | ) 106.0  |   |
| Prepaid expenses and other current assets   | 33.1   | 53.2     |   |
| Accounts payable  | 291.7  | 286.8    |   |
| Accrued payroll   | 37.8   | (100.4   | ) |
| Other accrued liabilities   | (16.5  | ) 50.5   |   |
| Net cash flows from operating activities — continuing operations  | 410.6  | 541.3    |   |
| Net cash flows from operating activities — discontinued operations                                      | 7.1  | 41.4     |   |
| Net cash flows from operating activities  | 417.7  | 582.7    |   |
| Cash flows from investing activities:   |  |          |   |
| Additions to property, plant and equipment  | (202.1   | ) (342.5 | ) |
| Sale of property, plant and equipment   | 4.7  | 12.1     |   |
| Purchase of business, net of cash acquired  | (75.4  | ) (39.6  | ) |
| Return of investment in equity method investee  | 391.4  | —        |   |
| Net cash flows from investing activities — continuing operations  | 118.6  | (370.0   | ) |
| Net cash flows from investing activities — discontinued operations                                      | 114.0  | 38.0     |   |
| Net cash flows from investing activities  | 232.6  | (332.0   | ) |
| Cash flows from financing activities:   |  |          |   |
| Net short-term borrowings   | 392.8  | 48.7     |   |
| Issuance of long-term debt  | 550.0  | —        |   |
| Repayment of long-term debt   | (1,489.4   | ) (50.7  | ) |
| Repurchase of ConAgra Foods, Inc. common shares   | —  | (100.0   | ) |
| Cash dividends paid   | (211.7   | ) (210.4 | ) |
| Exercise of stock options and issuance of other stock awards  | 55.2   | 70.3     |   |
| Other items   | (6.9   | ) 0.8    |   |



Edgar Filing: CONAGRA FOODS INC /DE/ - Form 10-Q

|   |          |          |   |
|---|----------|----------|---|
| Net cash flows from financing activities:                                 | (710.0   | ) (241.3 | ) |
| Effect of exchange rate changes on cash and cash equivalents              | (1.5     | ) (0.6   | ) |
| Net change in cash and cash equivalents                                   | (61.2    | ) 8.8    |   |
| Discontinued operations cash activity included above:                     |          |          |   |
| Add: Cash balance included in assets held for sale at beginning of period | 41.8     | 33.0     |   |
| Less: Cash balance included in assets held for sale at end of period      | —        | 24.6     |   |
| Cash and cash equivalents at beginning of period                          | 141.3    | 150.9    |   |
| Cash and cash equivalents at end of period                                | \$ 121.9 | \$ 168.1 |   |
| See notes to the condensed consolidated financial statements.             |          |          |   |

# ConAgra Foods, Inc. and Subsidiaries

## Notes to Condensed Consolidated Financial Statements

For the Twenty-six Weeks ended November 23, 2014 and November 24, 2013

(columnar dollars in millions except per share amounts)

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The unaudited financial information reflects all adjustments, which are, in the opinion of management, necessary for a fair presentation of the results of operations, financial position, and cash flows for the periods presented. The adjustments are of a normal recurring nature, except as otherwise noted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes included in the ConAgra Foods, Inc. (the "Company," "we," "us," or "our") Annual Report on Form 10-K for the fiscal year ended May 25, 2014.

The results of operations for any quarter or a partial fiscal year period are not necessarily indicative of the results to be expected for other periods or the full fiscal year.

**Basis of Consolidation** — The condensed consolidated financial statements include the accounts of ConAgra Foods, Inc. and all majority-owned subsidiaries. In addition, the accounts of all variable interest entities for which we have been determined to be the primary beneficiary are included in our condensed consolidated financial statements from the date such determination is made. All significant intercompany investments, accounts, and transactions have been eliminated.

**Comprehensive Income** — Comprehensive income includes net income, currency translation adjustments, certain derivative-related activity, changes in the value of available-for-sale investments, and changes in prior service cost and net actuarial gains (losses) from pension (for amounts not in excess of the 10% corridor) and post-retirement health care plans. We generally deem our foreign investments to be essentially permanent in nature and we do not provide for taxes on currency translation adjustments arising from converting the investment denominated in a foreign currency to U.S. dollars. When we determine that a foreign investment, as well as undistributed earnings, are no longer permanent in nature, estimated taxes are provided for the related deferred tax liability (asset), if any, resulting from currency translation adjustments.

The following details the income tax expense (benefit) on components of other comprehensive income (loss):

|   | Thirteen weeks ended |                      | Twenty-six weeks ended |                      |
|---|----------------------|----------------------|------------------------|----------------------|
|   | November 23,<br>2014 | November 24,<br>2013 | November 23,<br>2014   | November 24,<br>2013 |
| Net derivative adjustment                         | \$—                  | \$(3.6)              | \$(0.2)                | \$23.3               |
| Unrealized gains on available-for-sale securities | 0.1                  | 0.1                  | 0.1                    | 0.2                  |
| Pension and postretirement healthcare liabilities | (0.1)                | 0.7                  | 0.8                    | 0.7                  |
| Income tax expense (benefit)                      | \$—                  | \$(2.8)              | \$0.7                  | \$24.2               |

The following tables summarize the reclassifications from accumulated other comprehensive loss into income:

|  | Thirteen weeks ended |                      | Affected Line Item in the Condensed Consolidated Statement of Earnings |
|--|----------------------|----------------------|--|
|  | November 23,<br>2014 | November 24,<br>2013 |  |
| Amortization of pension and postretirement healthcare liabilities: |                      |                      |  |
| Net prior service benefit  | \$(1.0)              | \$(0.9)              | Selling, general and administrative expenses                           |
| Net actuarial losses   | 0.8                  | 1.7                  | Selling, general and administrative expenses                           |
|  | (0.2)                | 0.8                  | Total before tax   |
|  | —                    | (0.3)                | Income tax expense (benefit)   |
|  | \$(0.2)              | \$0.5                | Net of tax   |



|  | Twenty-six weeks ended |                      | Affected Line Item in the Condensed Consolidated Statement of Earnings |
|--|------------------------|----------------------|--|
|  | November 23,<br>2014   | November 24,<br>2013 |  |
| Net derivative adjustment:   |                        |                      |  |
| Cash flow hedges   | \$ (0.5                | ) \$ 0.1             | Interest expense, net  |
|  | 0.2                    | —                    | Income tax expense   |
|  | \$ (0.3                | ) \$ 0.1             | Net of tax   |
| Amortization of pension and postretirement healthcare liabilities: |                        |                      |  |
| Net prior service benefit  | \$ (2.1                | ) \$ (1.7            | ) Selling, general and administrative expenses                         |
| Net actuarial losses   | 1.7                    | 3.3                  | Selling, general and administrative expenses                           |
|  | (0.4                   | ) 1.6                | Total before tax   |
|  | 0.1                    | (0.6                 | ) Income tax expense (benefit)   |
|  | \$ (0.3                | ) \$ 1.0             | Net of tax   |

Reclassifications and other changes — Certain prior year amounts have been reclassified to conform with current year presentation. In addition, the prior year condensed consolidated statement of cash flows reflects a correction to the twenty-six week period ended November 24, 2013 for non-cash additions to property, plant and equipment resulting in an increase to operating cash flows and an increase in cash used in investing cash flows by \$27.0 million, of which \$2.4 million is related to discontinued operations.

Use of Estimates — Preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions. These estimates and assumptions affect reported amounts of assets, liabilities, revenues, and expenses as reflected in the condensed consolidated financial statements. Actual results could differ from these estimates.

Accounting Changes — In July 2013, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2013-11, Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists, which states that entities should present the unrecognized tax benefit as a reduction of the deferred tax asset for a net operating loss ("NOL") or similar tax loss or tax credit carryforward rather than as a liability when the uncertain tax position would reduce the NOL or other carryforward under the tax law. No new disclosures are necessary. We adopted this ASU as of the beginning of fiscal 2015. This did not result in a material change to our financial statements.

In April 2014, the FASB issued ASU 2014-08, Reporting Discontinued Operations and Disclosures of Components of an Entity, which updates the definition of discontinued operations under U.S. Generally Accepted Accounting Principles ("U.S. GAAP"). Going forward, only those disposals of components of an entity that represent a strategic shift that has (or will have) a major effect on an entity's operations and financial results will be reported as discontinued operations in the financial statements. Previously, a component of an entity that is a reportable segment, an operating segment, a reporting unit, a subsidiary, or an asset group was eligible for discontinued operations presentation. Additionally, the condition that the entity will not have any significant continuing involvement in the operations of the component after the disposal transaction has been removed. The effective date for the revised standard is for applicable transactions that occur within annual periods beginning on or after December 15, 2014. Early adoption is permitted, but only for disposals (or classifications as held for sale) that have not been reported in financial statements previously issued or available for issuance. We adopted this standard in the first quarter of fiscal 2015. This resulted in the presentation of historical results of our milling business, prior to the creation of the Ardent Mills joint venture ("Ardent Mills"), as discontinued operations.

Recently Issued Accounting Standards — In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP. The new standard is effective for the Company in our fiscal year 2018. Early adoption is not permitted. We are evaluating the effect that ASU 2014-09 will have on our consolidated financial statements and

related disclosures. The standard permits the use of either the retrospective or cumulative effect transition method.

## 2. ACQUISITIONS

In July 2014, we acquired TaiMei Potato Industry Limited, a potato processor in China, for \$92.5 million, consisting of \$75.4 million net of cash acquired plus assumed liabilities. The purchase included property and equipment associated with making frozen potato products. Approximately \$21.6 million of the purchase price has been classified as goodwill pending determination of the final purchase price allocation. Approximately \$1.3 million of the purchase price has been allocated to other intangible assets. The amount allocated to

goodwill is not deductible for income tax purposes. Based on the purchase agreement, we expect to make adjustments to the preliminary allocation of the purchase price paid over the next several quarters. This business is included in the Commercial Foods segment.

In September 2013, we acquired frozen dessert production assets from Harlan Bakeries for \$39.9 million in cash. The purchase included machinery, operating systems, warehousing/storage, and other assets associated with making frozen fruit pies, cream pies, pastry shells, and loaf cakes. This business is included in the Consumer Foods segment.

Under the acquisition method of accounting, the assets acquired and liabilities assumed in these acquisitions were recorded at their respective estimated fair values at the date of acquisition.

### 3. DISCONTINUED OPERATIONS, OTHER ASSETS HELD FOR SALE, AND THE FORMATION OF ARDENT MILLS

#### Formation of Ardent Mills

On May 29, 2014, the Company, Cargill, Incorporated, and CHS, Inc. completed the formation of Ardent Mills. In connection with the formation, we contributed all of the assets of ConAgra Mills, including \$49.0 million of cash, to Ardent Mills, we received a 44% ownership interest in Ardent Mills, and Ardent Mills distributed \$391.4 million to us in cash as a return of capital. The contribution of the assets of ConAgra Mills in exchange for a non-controlling interest in the newly formed joint venture is required to be accounted for at fair value, and accordingly, we recognized a gain of \$625.6 million (\$375.9 million after-tax) in the first half of fiscal 2015 in income from discontinued operations, to reflect the excess of the fair value of our interest over its carrying value at the time of the transfer. As part of the formation of Ardent Mills, in the fourth quarter of fiscal 2014, pursuant to an agreement with the U.S. Department of Justice, we sold three flour milling facilities to Miller Milling Company LLC for \$163.0 million. We received the cash proceeds from the sale of these flour milling facilities in the first quarter of fiscal 2015. In the first quarter of fiscal 2015, we used the net cash proceeds from the Ardent Mills transaction to repay debt. The operating results of our legacy milling business, including the disposition of three mills aforementioned, are included as discontinued operations within our Condensed Consolidated Statement of Earnings. The related assets and liabilities have been reclassified as assets and liabilities held for sale within our Condensed Consolidated Balance Sheet for the periods presented prior to divestiture.

We recognized the 44% ownership interest in Ardent Mills at fair value, as of the date of the formation of the joint venture. We now recognize our proportionate share of the earnings of Ardent Mills under the equity method of accounting within results of continuing operations. Due to differences in fiscal reporting periods, we recognized the equity method earnings on a lag of approximately one month; and as a result, we recognized only five months of earnings from Ardent Mills in the first half of fiscal 2015. At November 23, 2014, the carrying value of our equity method investment in Ardent Mills was \$746.7 million, which is included in Other Assets.

We entered into transition services agreements in connection with this contribution and recognized \$3.5 million and \$7.3 million of income during the second quarter and first half of fiscal 2015, respectively, classified within selling, general and administrative expenses.

#### Medallion Foods

In the fourth quarter of fiscal 2014, we completed the sale of a small snack business, Medallion Foods, for \$32.0 million in cash. The business results were previously reflected in the Private Brands segment. We reflected the results of these operations as discontinued operations for all periods presented.

#### Lightlife® Operations

In the second quarter of fiscal 2014, we completed the sale of the assets of the Lightlife® business for \$54.7 million in cash. This business produced and sold vegetarian-based burgers, hot dogs, and other meatless frozen and refrigerated items. The results of this business were previously reflected in the Consumer Foods segment. We reflected the results of these operations as discontinued operations for all periods presented.

The summary comparative financial results of discontinued operations were as follows:

|  | Thirteen weeks ended |              | Twenty-six weeks ended |              |
|--|----------------------|--------------|------------------------|--------------|
|  | November 23,         | November 24, | November 23,           | November 24, |
|  | 2014                 | 2013         | 2014                   | 2013         |
| Net sales  | \$—                  | \$493.6      | \$16.2                 | \$984.4      |
| Net gain on sale of businesses   | \$0.8                | \$32.1       | \$627.3                | \$32.1       |
| Income (loss) from operations of discontinued operations before income taxes and equity method investment earnings | 2.6                  | 36.0         | (10.4)                 | 55.4         |
| Income before income taxes   | 3.4                  | 68.1         | 616.9                  | 87.5         |
| Income tax expense   | 14.1                 | 26.1         | 254.3                  | 31.8         |
| Equity method investment earnings  | —                    | —            | —                      | 0.1          |
| Income (loss) from discontinued operations, net of tax   | \$(10.7)             | \$42.0       | \$362.6                | \$55.8       |

#### Other Assets Held for Sale

During the third quarter of fiscal 2014, we began actively marketing for sale an onion processing facility previously acquired from an onion products supplier. The processing facility assets have been reclassified as assets held for sale within our Condensed Consolidated Balance Sheets for all periods presented. These assets are held within our Commercial Foods segment.

The assets and liabilities classified as held for sale reflected in our Condensed Consolidated Balance Sheets were as follows:

|  | November 23,<br>2014 | May 25, 2014 |
|--|----------------------|--------------|
| Cash and cash equivalents  | \$—                  | \$41.8       |
| Receivables, less allowance for doubtful accounts of \$0 and \$1.2 | —                    | 172.4        |
| Receivable on sale of flour milling assets                         | —                    | 162.4        |
| Inventories  | —                    | 215.6        |
| Prepaid expenses and other current assets                          | —                    | 39.5         |
| Current assets held for sale                                       | \$—                  | \$631.7      |
| Property, plant and equipment, net                                 | \$10.9               | \$186.8      |
| Goodwill   | —                    | 8.0          |
| Brands, trademarks and other intangibles, net                      | —                    | 0.9          |
| Other assets   | —                    | 3.2          |
| Noncurrent assets held for sale                                    | \$10.9               | \$198.9      |
| Current installments of long-term debt                             | \$—                  | \$0.1        |
| Accounts payable   | —                    | 143.1        |
| Accrued payroll  | —                    | 2.3          |
| Other accrued liabilities  | —                    | 19.3         |
| Current liabilities held for sale                                  | \$—                  | \$164.8      |
| Senior long-term debt, excluding current installments              | \$—                  | \$0.1        |
| Other noncurrent liabilities                                       | —                    | 1.9          |
| Noncurrent liabilities held for sale                               | \$—                  | \$2.0        |

#### 4. RESTRUCTURING ACTIVITIES

##### Supply Chain and Administrative Efficiency Plan

We continue to execute a plan for the integration and restructuring of the operations of Ralcorp Holdings, Inc. ("Ralcorp"), optimization of the entire Company's supply chain network, manufacturing assets, and dry distribution and mixing centers, and improvement of selling, general and administrative effectiveness and efficiencies, which we refer to as the Supply Chain and Administrative Efficiency Plan (the "SCAE Plan").





Although we remain unable to make good faith estimates relating to the entire SCAE Plan, we are reporting on actions initiated through the end of the second quarter of fiscal 2015, including the estimated amounts or range of amounts for each major type of costs expected to be incurred, and the charges that have resulted or will result in cash outflows. As of the date of this report, our Board of Directors has approved the incurrence of up to \$325.0 million of expenses in connection with the SCAE Plan. We have incurred or expect to incur approximately \$217.6 million of charges (\$157.1 million of cash charges and \$60.5 million of non-cash charges) for actions identified to date under the SCAE plan. In the second quarter and first half of fiscal 2015, we recognized charges of \$17.4 million and \$38.5 million, respectively, in relation to the SCAE Plan. In the second quarter and first half of fiscal 2014, we recognized charges of \$7.3 million and \$14.6 million, respectively, in relation to the SCAE Plan. We expect to incur costs related to the SCAE Plan over a multi-year period.

We anticipate that we will recognize the following pre-tax expenses in association with the SCAE Plan (amounts include charges recognized in fiscal 2013, 2014, and the first half of fiscal 2015):

|  | Consumer<br>Foods | Commercial<br>Foods | Private<br>Brands | Corporate | Total   |
|--|-------------------|---------------------|-------------------|-----------|---------|
| Multi-employer pension costs                       | \$—               | \$ —                | \$—               | \$11.4    | \$11.4  |
| Other cost of goods sold                           | 3.3               | —                   | 2.4               | —         | 5.7     |
| Total cost of goods sold                           | 3.3               | —                   | 2.4               | 11.4      | 17.1    |
| Severance and related costs (recoveries)           | 14.4              | 8.6                 | 9.4               | 44.0      | 76.4    |
| Fixed asset impairment / Loss on disposal          | 0.3               | —                   | 5.8               | 0.4       | 6.5     |
| Accelerated depreciation                           | 25.5              | —                   | 22.3              | 3.1       | 50.9    |
| Other selling, general and administrative expenses | 8.2               | —                   | 26.3              | 32.2      | 66.7    |
| Total selling, general and administrative expenses | 48.4              | 8.6                 | 63.8              | 79.7      | 200.5   |
| Consolidated total                                 | \$51.7            | \$ 8.6              | \$66.2            | \$91.1    | \$217.6 |

During the second quarter of fiscal 2015, we recognized the following pre-tax expenses for the SCAE Plan:

|  | Consumer<br>Foods | Commercial<br>Foods | Private<br>Brands | Corporate | Total    |
|--|-------------------|---------------------|-------------------|-----------|----------|
| Severance and related costs (recoveries)           | \$—               | \$(0.5 )            | \$(0.2 )          | \$(0.1 )  | \$(0.8 ) |
| Asset impairment                                   | —                 | —                   | —                 | 0.4       | 0.4      |
| Accelerated depreciation                           | 6.4               | —                   | 2.1               | 0.6       | 9.1      |
| Other selling, general and administrative expenses | 1.4               | —                   | 2.8               | 4.5       | 8.7      |
| Total selling, general and administrative expenses | 7.8               | (0.5 )              | 4.7               | 5.4       | 17.4     |
| Consolidated total                                 | \$7.8             | \$(0.5 )            | \$4.7             | \$5.4     | \$17.4   |

Included in the above results are \$7.5 million of charges that have resulted or will result in cash outflows and \$9.9 million in non-cash charges.

During the first half of fiscal 2015, we recognized the following pre-tax expenses for the SCAE Plan:

|  | Consumer<br>Foods | Commercial<br>Foods | Private<br>Brands | Corporate | Total  |
|--|-------------------|---------------------|-------------------|-----------|--------|
| Multi-employer pension costs                       | \$—               | \$ —                | \$—               | \$0.2     | \$0.2  |
| Other cost of goods sold                           | —                 | —                   | 0.6               | —         | 0.6    |
| Total cost of goods sold                           | —                 | —                   | 0.6               | 0.2       | 0.8    |
| Severance and related costs                        | 1.4               | 3.8                 | 0.5               | —         | 5.7    |
| Asset impairment                                   | —                 | —                   | 1.9               | 0.4       | 2.3    |
| Accelerated depreciation                           | 13.9              | —                   | 2.6               | 1.3       | 17.8   |
| Other selling, general and administrative expenses | 1.7               | —                   | 5.1               | 5.1       | 11.9   |
| Total selling, general and administrative expenses | 17.0              | 3.8                 | 10.1              | 6.8       | 37.7   |
| Consolidated total                                 | \$17.0            | \$ 3.8              | \$10.7            | \$7.0     | \$38.5 |



Included in the above results are \$17.4 million of charges that have resulted or will result in cash outflows and \$21.1 million in non-cash charges.

We recognized the following cumulative (plan inception to November 23, 2014) pre-tax expenses related to the SCAE Plan in our Condensed Consolidated Statement of Earnings:

|  | Consumer Foods | Commercial Foods | Private Brands | Corporate | Total    |
|--|----------------|------------------|----------------|-----------|----------|
| Multi-employer pension costs                       | \$—            | \$ —             | \$—            | \$ 11.4   | \$ 11.4  |
| Other cost of goods sold                           | 0.8            | —                | 1.2            | —         | 2.0      |
| Total cost of goods sold                           | 0.8            | —                | 1.2            | 11.4      | 13.4     |
| Severance and related costs                        | 14.1           | 8.6              | 9.4            | 42.6      | 74.7     |
| Asset impairment                                   | 0.3            | —                | 5.8            | 0.4       | 6.5      |
| Accelerated depreciation                           | 16.3           | —                | 17.7           | 1.9       | 35.9     |
| Other selling, general and administrative expenses | 1.7            | —                | 10.1           | 8.3       | 20.1     |
| Total selling, general and administrative expenses | 32.4           | 8.6              | 43.0           | 53.2      | 137.2    |
| Consolidated total                                 | \$33.2         | \$ 8.6           | \$44.2         | \$64.6    | \$ 150.6 |

Included in the above results are \$106.5 million of charges that have resulted or will result in cash outflows and \$44.1 million in non-cash charges.

Liabilities recorded for the SCAE Plan and changes therein for the second quarter of fiscal 2015 were as follows:

|                              | Balance at May 25, 2014 | Costs Incurred and Charged to Expense | Costs Paid or Otherwise Settled | Changes in Estimates | Balance at November 23, 2014 |
|------------------------------|-------------------------|---------------------------------------|---------------------------------|----------------------|------------------------------|
| Severance                    | \$46.9                  | \$ 8.7                                | \$(33.6 )                       | \$(3.0 )             | \$ 19.0                      |
| Multi-employer pension costs | 11.2                    | —                                     | —                               | 0.2                  | 11.4                         |
| Other costs                  | 6.0                     | 13.0                                  | (11.0 )                         | (1.5 )               | 6.5                          |
| Total                        | \$64.1                  | \$ 21.7                               | \$(44.6 )                       | \$(4.3 )             | \$ 36.9                      |

#### Acquisition-related Restructuring Costs

During fiscal 2012, we started incurring costs in connection with actions taken to attain synergies when integrating businesses acquired prior to the third quarter of fiscal 2013. These costs, collectively referred to as "acquisition-related restructuring costs", include severance and other costs associated with consolidating facilities and administrative functions. In connection with the acquisition-related restructuring costs, we incurred pre-tax cash and non-cash charges of \$23.7 million (\$21.2 million in the Consumer Foods segment and \$2.5 million in Corporate expenses) cumulatively since inception. In the second quarter and first half of fiscal 2015, we incurred \$0.1 million and \$0.3 million, respectively, in the Consumer Foods segment. In the second quarter and first half of fiscal 2014, we incurred \$2.4 million and \$3.3 million, respectively, in the Consumer Foods segment. The acquisition-related restructuring costs are substantially complete.

#### Ralcorp Pre-acquisition Restructuring Plans

At the time of its acquisition, Ralcorp had certain initiatives underway designed to optimize its manufacturing and distribution networks. We refer to these actions and the related costs as "Ralcorp Pre-acquisition Restructuring Plans". These plans consisted of projects that involved, among other things, the exit of certain manufacturing facilities. In connection with the Ralcorp Pre-acquisition Restructuring Plans, we have incurred \$3.7 million (\$3.5 million in the Private Brands segment and \$0.2 million in Corporate expenses) that have resulted or will result in cash outflows of \$1.9 million and non-cash charges of \$1.8 million. In the second quarter and first half of fiscal 2014, we recognized charges of \$1.3 million and \$2.6 million, respectively. At the end of fiscal 2014, the Ralcorp Pre-acquisition Restructuring Plans were substantially complete.



## 5. LONG-TERM DEBT

During the first quarter of fiscal 2015, we repurchased \$225.0 million aggregate principal amount of senior notes due 2023, \$200.0 million aggregate principal amount of senior notes due 2043, \$25.0 million aggregate principal amount of senior notes due 2019, \$25.0 million aggregate principal amount of senior notes due 2018, and \$25.0 million aggregate principal amount of senior notes due 2017, in each case prior to maturity in a tender offer, resulting in a net loss of \$16.3 million as a cost of early retirement of debt, including a \$9.5 million tender premium.

During the first quarter of fiscal 2015, we repaid the remaining borrowings of our unsecured term loan facility (the "Term Loan Facility") of \$900.0 million (with an interest rate at LIBOR plus 1.75% per annum), prior to maturity, resulting in a loss of \$8.3 million as a cost of early retirement of debt. The Term Loan Facility was terminated after repayment.

During the first quarter of fiscal 2015, we issued \$550.0 million aggregate principal amount of floating rate notes due July 21, 2016. The notes bear interest at a rate equal to three-month LIBOR plus 0.37% per annum.

During the second quarter of fiscal 2014, we repurchased \$43.0 million of 4.65% senior notes due 2043 prior to maturity, resulting in a net gain of \$2.4 million.

Net interest expense consists of:

|                      | Thirteen weeks ended      |         | Twenty-six weeks ended    |          |
|----------------------|---------------------------|---------|---------------------------|----------|
|                      | November 23, November 24, |         | November 23, November 24, |          |
|                      | 2014                      | 2013    | 2014                      | 2013     |
| Long-term debt       | \$80.0                    | \$ 99.4 | \$165.6                   | \$ 199.1 |
| Short-term debt      | 0.8                       | 0.5     | 1.3                       | 0.8      |
| Interest income      | (0.3 )                    | (0.8 )  | (0.8 )                    | (1.3 )   |
| Interest capitalized | (1.2 )                    | (3.6 )  | (3.1 )                    | (7.3 )   |
|                      | \$79.3                    | \$ 95.5 | \$163.0                   | \$ 191.3 |

During the third quarter of fiscal 2014, we entered into interest rate swap contracts to hedge the fair value of certain of our senior long-term debt instruments maturing in fiscal 2019 and 2020, effectively converting interest on this debt from fixed rate to floating rate (see Note 8). These swaps, which are designated as fair value hedges, reduced our interest expense by \$2.6 million and \$5.2 million in the second quarter and first half of fiscal 2015, respectively.

We entered into interest rate swaps during fiscal 2010 that effectively changed our interest rate on the senior long-term debt instrument that matured in fiscal 2014 from fixed to variable. During the second quarter of fiscal 2011, we terminated these interest rate swap contracts and received proceeds of \$28.2 million. The cumulative adjustment to the fair value of the debt instrument that was hedged (the effective portion of the hedge) and was amortized as a reduction of interest expense over the remaining life of the debt instrument (through fiscal 2014). Net interest expense for the second quarter and first half of fiscal 2014 was reduced by \$2.4 million and \$4.7 million, respectively.

## 6. VARIABLE INTEREST ENTITIES

### Variable Interest Entities Consolidated

We own a 49.99% interest in Lamb Weston BSW, LLC ("Lamb Weston BSW"), a potato processing venture with Ochoa Ag Unlimited Foods, Inc. ("Ochoa"). We provide all sales and marketing services to Lamb Weston BSW. Under certain circumstances, we could be required to compensate Ochoa for lost profits resulting from significant production shortfalls ("production shortfalls"). Commencing on June 1, 2018, or on an earlier date under certain circumstances, we have a contractual right to purchase the remaining equity interest in Lamb Weston BSW from Ochoa (the "call option"). We are currently subject to a contractual obligation to purchase all of Ochoa's equity investment in Lamb Weston BSW at the option of Ochoa (the "put option"). The purchase prices under the call option and the put option (the "options") are based on the book value of Ochoa's equity interest at the date of exercise, as modified by an agreed-upon rate of return for the holding period of the investment balance. The agreed-upon rate of return varies depending on the circumstances under which any of the options are exercised. As of November 23, 2014, the price at which Ochoa had the right to put its equity interest to us was \$43.4 million. This amount is presented within other noncurrent liabilities in our Condensed Consolidated Balance Sheets. We have determined that Lamb

Weston BSW is a variable interest entity and that we are the primary beneficiary of the entity. Accordingly, we consolidate the financial statements of Lamb Weston BSW.

We hold a promissory note from Lamb Weston BSW, the balance of which was \$36.1 million at November 23, 2014. The promissory note is due in December 2015. The promissory note is currently accruing interest at a rate of LIBOR plus 200 basis points with a floor of 3.25%. In addition, as of November 23, 2014, we provided lines of credit of up to \$15.0 million to Lamb Weston BSW. Borrowings

under the lines of credit bear interest at a rate of LIBOR plus 200 basis points with a floor of 3.25%. The amounts owed by Lamb Weston BSW to the Company are not reflected in our Condensed Consolidated Balance Sheets, as they are eliminated in consolidation.

Our variable interests in Lamb Weston BSW include an equity investment in the venture, the options, the promissory note, certain fees paid to us by Lamb Weston BSW for sales and marketing services, the contingent obligation related to production shortfalls, and the lines of credit advanced to Lamb Weston BSW. Our maximum exposure to loss as a result of our involvement with this venture is equal to our equity investment in the venture, the balance of the promissory note extended to the venture, the amount, if any, advanced under the lines of credit, and the amount, if any, by which the put option exercise price exceeds the fair value of the noncontrolling interest in Lamb Weston BSW upon its exercise. Also, in the event of a production shortfall, we could be required to compensate Ochoa for lost profits. It is not possible to determine the maximum exposure to losses from the potential exercise of the put option or from potential production shortfalls. However, we do not expect to incur material losses resulting from these potential exposures.

Due to the consolidation of this variable interest entity, we reflected in our Condensed Consolidated Balance Sheets:

|  | November 23, 2014 | May 25, 2014 |
|--|-------------------|--------------|
| Cash and cash equivalents                              | \$17.8            | \$17.7       |
| Receivables, less allowance for doubtful accounts      | 0.1               | —            |
| Inventories  | 1.7               | 1.4          |
| Prepaid expenses and other current assets              | —                 | 0.3          |
| Property, plant and equipment, net                     | 50.4              | 51.8         |
| Goodwill   | 18.8              | 18.8         |
| Brands, trademarks and other intangibles, net          | 6.3               | 6.7          |
| Total assets   | \$95.1            | \$96.7       |
| Accounts payable                                       | \$11.3            | \$12.2       |
| Accrued payroll  | 0.8               | 0.5          |
| Other accrued liabilities                              | 0.6               | 0.6          |
| Other noncurrent liabilities (noncontrolling interest) | 34.0              | 33.3         |
| Total liabilities                                      | \$46.7            | \$46.6       |

The liabilities recognized as a result of consolidating the Lamb Weston BSW entity do not represent additional claims on our general assets. The creditors of Lamb Weston BSW have claims only on the assets of Lamb Weston BSW. The assets recognized as a result of consolidating Lamb Weston BSW are the property of the venture and are not available to us for any other purpose, other than as a secured lender under the promissory note and lines of credit.

#### Variable Interest Entities Not Consolidated

We also have variable interests in certain other entities that we have determined to be variable interest entities, but for which we are not the primary beneficiary. We do not consolidate the financial statements of these entities.

We hold a 50% interest in Lamb Weston RDO, a potato processing venture. We provide all sales and marketing services to Lamb Weston RDO. We receive a fee for these services based on a percentage of the net sales of the venture. We reflect the value of our ownership interest in this venture in other assets in our Condensed Consolidated Balance Sheets, based upon the equity method of accounting. The balance of our investment was \$13.5 million and \$12.6 million at November 23, 2014 and May 25, 2014, respectively, representing our maximum exposure to loss as a result of our involvement with this venture. The capital structure of Lamb Weston RDO includes owners' equity of \$27.1 million and term borrowings from banks of \$42.2 million as of November 23, 2014. We have determined that we do not have the power to direct the activities that most significantly impact the economic performance of this venture.

We lease certain office buildings from entities that we have determined to be variable interest entities. The lease agreements with these entities include fixed-price purchase options for the assets being leased, representing our only variable interest in these lessor entities. These leases are accounted for as operating leases, and accordingly, there are

no material assets or liabilities associated with these entities included in our Condensed Consolidated Balance Sheets. We have no material exposure to loss from our variable interests in these entities. We have determined that we do not have the power to direct the activities that most significantly impact the economic performance of these entities. In making this determination, we have considered, among other items, the terms of the lease agreements, the expected remaining useful lives of the assets leased, and the capital structure of the lessor entities.



## 7. GOODWILL AND OTHER IDENTIFIABLE INTANGIBLE ASSETS

The change in the carrying amount of goodwill for the first half of fiscal 2015 was as follows:

|                                  | Consumer<br>Foods | Commercial<br>Foods | Private<br>Brands | Total     |
|----------------------------------|-------------------|---------------------|-------------------|-----------|
| Balance as of May 25, 2014       | \$3,748.5         | \$865.4             | \$3,214.6         | \$7,828.5 |
| Impairment                       | —                 | —                   | (216.6)           | (216.6)   |
| Acquisitions                     | —                 | 21.6                | —                 | 21.6      |
| Currency translation adjustments | (10.2)            | (0.4)               | (6.1)             | (16.7)    |
| Balance as of November 23, 2014  | \$3,738.3         | \$886.6             | \$2,991.9         | \$7,616.8 |

Other identifiable intangible assets were as follows:

|                                  | November 23, 2014           |                             | May 25, 2014                |                             |
|----------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|                                  | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization |
| Non-amortizing intangible assets | \$1,025.7                   | \$—                         | \$1,059.5                   | \$—                         |
| Amortizing intangible assets     | 2,373.7                     | 284.5                       | 2,376.1                     | 230.7                       |
|                                  | \$3,399.4                   | \$284.5                     | \$3,435.6                   | \$230.7                     |

Non-amortizing intangible assets are comprised of brands and trademarks.

Amortizing intangible assets, carrying a remaining weighted average life of approximately 21 years, are principally composed of customer relationships, licensing arrangements, and intellectual property. Based on amortizing assets recognized in our Condensed Consolidated Balance Sheet as of November 23, 2014, amortization expense is estimated to average \$108.3 million for each of the next five years.

Because forecasted sales and profits for the Private Brands segment for fiscal 2015 continue to fall below our expectations relative to our previous projections, we performed a quantitative analysis of goodwill of our Private Brands reporting units in the second quarter of fiscal 2015. Estimating the fair value of individual reporting units requires us to make assumptions and estimates regarding our future plans and future industry and economic conditions. We estimated the future cash flows of each of the at-risk reporting units within the Private Brands segment and calculated the net present value of those estimated cash flows using a risk adjusted discount rate, in order to estimate the fair value of each reporting unit from the perspective of a market participant. We used discount rates and terminal growth rates of approximately 8% and 3%, respectively, to calculate the present value of estimated future cash flows. We then compared the estimated fair value of each reporting unit to the respective historical carrying value (including allocated assets and liabilities of certain shared and Corporate functions), and determined that the fair value of the reporting unit was less than the carrying value for five of our reporting units within the Private Brands segment. With the assistance of a third-party valuation specialist, we estimated the fair value of the assets and liabilities of each of these reporting units in order to determine the implied fair value of goodwill of each reporting unit. We recognized impairment charges for the difference between the implied fair value of goodwill and the historical carrying value of goodwill within each reporting unit. Accordingly, during the second quarter of fiscal 2015, we recorded a \$216.6 million charge for the impairment of goodwill. The following reporting units within the Private Brands segment were impacted: \$31.9 million in Bars and Coordinated; \$18.1 million in Cereal; \$146.6 million in Snacks; and \$20.0 million in Retail Bakery.

In the case of two reporting units within the Private Brands segment: Snacks and Retail Bakery, the estimated fair value of certain amortizing intangible assets (customer relationships) used in step two of our impairment analysis was substantially less than the carrying value of those assets and, as a result, the carrying value of the Snacks and Retail Bakery reporting units exceeded the estimated fair value of those reporting units, even after the previously described goodwill impairment charges were recorded. The carrying value of the Private Brands amortizing intangible assets are expected to be recovered over their remaining lives (on an undiscounted basis) and, accordingly, no impairments were required to be recognized.

Following the impairment charges recorded in fiscal 2015, the carrying value of goodwill in our Private Brands reporting units included \$296.8 million for Bars and Coordinated, \$446.3 million for Cereal, \$748.8 million for Pasta, \$668.7 million for Snacks, \$695.2 million for Retail Bakery, and \$136.1 million for Condiments. If the future performance of one or more of the reporting units within the Private Brands segment falls short of our expectations or if there are significant changes in risk-adjusted discount rates due to changes in market conditions, we could be required to recognize additional, material impairment charges in future periods.

In the second quarter of fiscal 2015, we also performed a quantitative impairment test for non-amortizing intangible assets within the Private Brands segment, which are comprised of brands and trademarks. We recognized impairment charges of \$30.0 million in our Private Brands segment to write-down three small brands.

## 8. DERIVATIVE FINANCIAL INSTRUMENTS

Our operations are exposed to market risks from adverse changes in commodity prices affecting the cost of raw materials and energy, foreign currency exchange rates, and interest rates. In the normal course of business, these risks are managed through a variety of strategies, including the use of derivatives.

Commodity and commodity index futures and option contracts are used from time to time to economically hedge commodity input prices on items such as natural gas, vegetable oils, proteins, packaging materials, dairy, grains, and electricity. Generally, we economically hedge a portion of our anticipated consumption of commodity inputs for periods of up to 36 months. We may enter into longer-term economic hedges on particular commodities, if deemed appropriate. As of November 23, 2014, we had economically hedged certain portions of our anticipated consumption of commodity inputs using derivative instruments with expiration dates through March 2016.

In order to reduce exposures related to changes in foreign currency exchange rates, we enter into forward exchange, option, or swap contracts from time to time for transactions denominated in a currency other than the applicable functional currency. This includes, but is not limited to, hedging against foreign currency risk in purchasing inventory and capital equipment, sales of finished goods, and future settlement of foreign-denominated assets and liabilities. As of November 23, 2014, we had economically hedged certain portions of our foreign currency risk in anticipated transactions using derivative instruments with expiration dates through May 2017.

From time to time, we may use derivative instruments, including interest rate swaps, to reduce risk related to changes in interest rates. This includes, but is not limited to, hedging against increasing interest rates prior to the issuance of long-term debt and hedging the fair value of our senior long-term debt.

### Derivatives Designated as Cash Flow Hedges

During fiscal 2013, we entered into interest rate swap contracts to hedge a portion of the interest rate risk related to our issuance of long-term debt to partially finance the acquisition of Ralcorp. We settled these contracts during the third quarter of fiscal 2013 resulting in a deferred gain of \$4.2 million on senior notes maturing in 2043 and a deferred loss of \$2.0 million on senior notes maturing in 2023, both recognized in accumulated other comprehensive loss. These amounts are being amortized as a component of net interest expense over the lives of the related debt instruments. The unamortized amounts of the deferred gain and deferred loss at November 23, 2014 were \$3.0 million and \$1.4 million, respectively.

### Derivatives Designated as Fair Value Hedges

During the third quarter of fiscal 2014, we entered into interest rate swap contracts to hedge the fair value of certain of our senior long-term debt instruments maturing in fiscal 2019 and 2020, effectively converting interest on this debt from fixed rate to floating rate. We designated these interest rate swap contracts as fair value hedges of the debt instruments.

Changes in fair value of such derivative instruments are immediately recognized in earnings along with changes in the fair value of the items being hedged (based solely on the change in the benchmark interest rate). In the second quarter and first half of fiscal 2015, we recognized gains of \$2.9 million and \$0.7 million, respectively, representing the change in fair value of the interest rate swap contracts and losses of \$2.6 million and \$0.1 million, respectively, representing the change in fair value of the related senior long-term debt. The net gains of \$0.3 million for the second quarter and \$0.6 million for the first half of fiscal 2015 are classified within selling, general and administrative expenses.

The entire change in fair value of the derivative instruments was included in our assessment of hedge effectiveness.

### Economic Hedges of Forecasted Cash Flows

Many of our derivatives do not qualify for, and we do not currently designate certain commodity or foreign currency derivatives to achieve, hedge accounting treatment. We reflect realized and unrealized gains and losses from derivatives used to economically hedge anticipated commodity consumption and to mitigate foreign currency cash

flow risk in earnings immediately within general corporate expense (within cost of goods sold). The gains and losses are reclassified to segment operating results in the period in which the underlying item being economically hedged is recognized in cost of goods sold. In the event that management determines a particular derivative entered into as an economic hedge of a forecasted commodity purchase has ceased to function as an economic hedge, we cease recognizing further gains and losses on such derivatives in corporate expense and begin recognizing such gains and losses within segment operating results, immediately.

### Economic Hedges of Fair Values — Foreign Currency Exchange Rate Risk

We may use options and cross currency swaps to economically hedge the fair value of certain monetary assets and liabilities (including intercompany balances) denominated in a currency other than the functional currency. These derivatives are marked-to-market with gains and losses immediately recognized in selling, general and administrative expenses. These substantially offset the foreign currency transaction gains or losses recognized as values of the monetary assets or liabilities being economically hedged change.

All derivative instruments are recognized on our balance sheets at fair value (refer to Note 16 for additional information related to fair value measurements). The fair value of derivative assets is recognized within prepaid expenses and other current assets, while the fair value of derivative liabilities is recognized within other accrued liabilities. In accordance with U.S. GAAP, we offset certain derivative asset and liability balances, as well as certain amounts representing rights to reclaim cash collateral and obligations to return cash collateral, where master netting agreements provide for legal right of setoff. At November 23, 2014, \$12.6 million, representing a right to reclaim cash collateral, was included in prepaid expenses and other current assets, and at May 25, 2014, \$6.2 million, representing an obligation to return cash collateral, was included in other accrued liabilities in our Condensed Consolidated Balance Sheets.

Derivative assets and liabilities and amounts representing a right to reclaim cash collateral or obligation to return cash collateral were reflected in our Condensed Consolidated Balance Sheets as follows:

|   | November 23,<br>2014 | May 25,<br>2014 |
|---|----------------------|-----------------|
| Prepaid expenses and other current assets | \$31.2               | \$38.8          |
| Other accrued liabilities                 | 22.6                 | 10.4            |

The following table presents our derivative assets and liabilities, at November 23, 2014, on a gross basis, prior to the setoff of \$15.5 million to total derivative assets and \$28.1 million to total derivative liabilities where legal right of setoff existed:

|   | Derivative Assets<br>Balance Sheet<br>Location | Fair Value | Derivative Liabilities<br>Balance Sheet<br>Location | Fair Value |
|---|--|------------|---|------------|
| Interest rate swap contracts                            | Prepaid expenses and other current assets      | \$9.8      | Other accrued liabilities                           | \$—        |
| Total derivatives designated as hedging instruments     |  | \$9.8      |   | \$—        |
| Commodity contracts                                     | Prepaid expenses and other current assets      | \$26.0     | Other accrued liabilities                           | \$50.5     |
| Foreign exchange contracts                              | Prepaid expenses and other current assets      | 10.6       | Other accrued liabilities                           | 0.2        |
| Other   | Prepaid expenses and other current assets      | 0.3        | Other accrued liabilities                           | —          |
| Total derivatives not designated as hedging instruments |  | \$36.9     |   | \$50.7     |
| Total derivatives                                       |  | \$46.7     |   | \$50.7     |

The following table presents our derivative assets and liabilities at May 25, 2014, on a gross basis, prior to the setoff of \$13.0 million to total derivative assets and \$6.8 million to total derivative liabilities where legal right of setoff existed:

|   | Derivative Assets                         |            | Derivative Liabilities    |            |
|---|---|------------|---------------------------|------------|
|   | Balance Sheet Location                    | Fair Value | Balance Sheet Location    | Fair Value |
| Interest rate swap contracts                            | Prepaid expenses and other current assets | \$9.1      | Other accrued liabilities | \$—        |
| Total derivatives designated as hedging instruments     |   | \$9.1      |                           | \$—        |
| Commodity contracts                                     | Prepaid expenses and other current assets | \$28.6     | Other accrued liabilities | \$13.9     |
| Foreign exchange contracts                              | Prepaid expenses and other current assets | 13.4       | Other accrued liabilities | 3.3        |
| Other   | Prepaid expenses and other current assets | 0.7        | Other accrued liabilities | —          |
| Total derivatives not designated as hedging instruments |   | \$42.7     |                           | \$17.2     |
| Total derivatives                                       |   | \$51.8     |                           | \$17.2     |

The location and amount of gains (losses) from derivatives not designated as hedging instruments in our Condensed Consolidated Statements of Earnings were as follows:

|  | Location in Condensed Consolidated Statement of Earnings of Gain (Loss) Recognized on Derivatives | Amount of Gain (Loss) Recognized on Derivatives in Condensed Consolidated Statement of Earnings for the Thirteen Weeks Ended |                   |
|--|---|--|-------------------|
|  |   | November 23, 2014  | November 24, 2013 |
| Derivatives Not Designated as Hedging Instruments                            |   |  |                   |
| Commodity contracts  | Cost of goods sold  | \$(23.8)   | (13.5 )           |
| Foreign exchange contracts   | Cost of goods sold  | 0.9  | 2.1               |
| Foreign exchange contracts   | Selling, general and administrative expense   | 2.4  | 0.6               |
| Total loss from derivative instruments not designated as hedging instruments |   | \$(20.5)   | \$(10.8)          |

|   | Location in Condensed Consolidated Statement of Earnings of Gain (Loss) Recognized on Derivatives | Amount of Gain (Loss) Recognized on Derivatives in Condensed Consolidated Statement of Earnings for the Twenty-six Weeks Ended |                   |
|---|---|--|-------------------|
|   |   | November 23, 2014  | November 24, 2013 |
| Derivatives Not Designated as Hedging Instruments |   |  |                   |
| Commodity contracts                               | Cost of goods sold  | \$(62.4)   | (29.0 )           |
| Foreign exchange contracts                        | Cost of goods sold  | 1.2  | 0.9               |

|  |   |          |          |
|--|---|----------|----------|
| Foreign exchange contracts   | Selling, general and administrative expense | 2.6      | 1.2      |
| Interest rate contracts  | Selling, general and administrative expense | (1.4     | ) —      |
| Total loss from derivative instruments not designated as hedging instruments |   | \$(60.0) | \$(26.9) |

As of November 23, 2014, our open commodity contracts had a notional value (defined as notional quantity times market value per notional quantity unit) of \$1.3 billion and \$1.2 billion for purchase and sales contracts, respectively.

As of May 25, 2014, our open commodity contracts had a notional value of \$1.4 billion for both purchase and sales contracts. The notional amount of our foreign currency forward and cross currency swap contracts as of November 23, 2014 and May 25, 2014 was \$105.2 million and \$170.1 million, respectively.

We enter into certain commodity, interest rate, and foreign exchange derivatives with a diversified group of counterparties. We continually monitor our positions and the credit ratings of the counterparties involved and limit the amount of credit exposure to any one party. These transactions may expose us to potential losses due to the risk of nonperformance by these counterparties. We have not incurred a material loss due to nonperformance in any period presented and do not expect to incur any such material loss. We also enter into futures and options transactions through various regulated exchanges.

At November 23, 2014, the maximum amount of loss due to the credit risk of the counterparties, had the counterparties failed to perform according to the terms of the contracts, was \$20.7 million.

## 9. SHARE-BASED PAYMENTS

For the second quarter and first half of fiscal 2015, we recognized total stock-based compensation expense (including stock options, restricted stock units, cash-settled restricted stock units, and performance shares) of \$18.2 million and \$35.0 million, respectively. For the second quarter and first half of fiscal 2014, we recognized total stock-based compensation expense of continuing and discontinued operations of \$16.8 million and \$34.2 million, respectively. Included in the total stock-based compensation expense for the second quarter and first half of fiscal 2015 was \$0.3 million and \$0.6 million, respectively, related to stock options granted by a subsidiary in the subsidiary's shares to the subsidiary's employees. The expense for these stock options was \$1.9 million and \$2.1 million, respectively, for the second quarter and first half of fiscal 2014. For the first half of fiscal 2015, we granted 0.9 million restricted stock units at a weighted average grant date price of \$31.34, 0.9 million cash-settled restricted stock units at a weighted average grant date price of \$30.89, 3.8 million stock options at a weighted average exercise price of \$30.89, and 0.4 million performance shares at a weighted average grant date price of \$30.89.

Performance shares are granted to selected executives and other key employees with vesting contingent upon meeting various Company-wide performance goals. The performance goals for the performance period ending in fiscal 2015 are based upon our operating cash flow return on operations, a measure of operating cash flow as a percentage of invested capital, and revenue growth, each measured over a defined performance period. The performance goals for the performance periods ending in fiscal 2016 and 2017 are based upon our earnings before interest, taxes, depreciation, and amortization ("EBITDA") return on capital, and revenue growth, each measured over the defined performance period. The awards actually earned will range from zero to two hundred twenty percent of the targeted number of performance shares for each of the performance periods. A payout equal to 25% of approved target incentive is required to be paid out if we achieve a threshold level of cash flow return on operations for the performance period ending in fiscal 2015, and a threshold level of EBITDA return on capital for the performance periods ending in fiscal 2016 and 2017. Awards, if earned, will be paid in shares of our common stock. Subject to limited exceptions set forth in the performance share plan, any shares earned will be distributed at the end of the performance period. The value of the performance shares is adjusted based upon the market price of our common stock at the end of each reporting period and amortized as compensation expense over the vesting period.

The weighted average Black-Scholes assumptions for stock options granted during the first half of fiscal 2015 were as follows:

|                                       |       |
|---------------------------------------|-------|
| Expected volatility (%)               | 17.44 |
| Dividend yield (%)                    | 3.12  |
| Risk-free interest rate (%)           | 1.62  |
| Expected life of stock option (years) | 4.92  |

The weighted average value of stock options granted during the first half of fiscal 2015 was \$3.28 per option based upon a Black-Scholes methodology.

## 10. EARNINGS PER SHARE

Basic earnings per share is calculated on the basis of weighted average outstanding common shares. Diluted earnings per share is computed on the basis of basic weighted average outstanding common shares adjusted for the dilutive effect of stock options, restricted stock unit awards, and other dilutive securities.



The following table reconciles the income and average share amounts used to compute both basic and diluted earnings per share:

|   | Thirteen weeks ended<br>November 23, 2014 |         | Twenty-six weeks ended<br>November 23, 2014 |         |
|---|---|---------|---|---------|
|   | November 24, 2013                         |         | November 24, 2013                           |         |
| Net income available to ConAgra Foods, Inc. common stockholders:  |   |         |   |         |
| Income from continuing operations attributable to ConAgra Foods, Inc. common stockholders                       | \$20.7                                    | \$206.7 | \$129.7                                     | \$337.2 |
| Income (loss) from discontinued operations, net of tax, attributable to ConAgra Foods, Inc. common stockholders | (10.7                                     | ) 42.0  | 362.6                                       | 55.8    |
| Net income attributable to ConAgra Foods, Inc. common stockholders  | \$10.0                                    | \$248.7 | \$492.3                                     | \$393.0 |
| Less: Increase in redemption value of noncontrolling interests in excess of earnings allocated                  | 0.5                                       | 0.4     | 0.9   | 0.8     |
| Net income available to ConAgra Foods, Inc. common stockholders   | \$9.5                                     | \$248.3 | \$491.4                                     | \$392.2 |
| Weighted average shares outstanding:  |   |         |   |         |
| Basic weighted average shares outstanding   | 425.7                                     | 421.1   | 424.8                                       | 421.0   |
| Add: Dilutive effect of stock options, restricted stock unit awards, and other dilutive securities              | 5.1                                       | 5.9     | 5.2   | 6.5     |
| Diluted weighted average shares outstanding   | 430.8                                     | 427.0   | 430.0                                       | 427.5   |

For the second quarter and first half of fiscal 2015, there were 5.1 million and 5.6 million stock options outstanding, respectively, that were excluded from the computation of shares contingently issuable upon exercise because exercise prices exceeded the average market value of our common stock during the period. For the second quarter and first half of fiscal 2014, there were 3.6 million and 2.6 million stock options outstanding, respectively, that were excluded from the calculation.

## 11. INVENTORIES

The major classes of inventories were as follows:

|                             | November 23, 2014 | May 25, 2014 |
|-----------------------------|-------------------|--------------|
| Raw materials and packaging | \$694.5           | \$498.6      |
| Work in process             | 189.9             | 118.6        |
| Finished goods              | 1,522.0           | 1,335.3      |
| Supplies and other          | 126.5             | 124.5        |
| Total                       | \$2,532.9         | \$2,077.0    |

## 12. INCOME TAXES

Our income tax expense from continuing operations for the second quarter of fiscal 2015 and 2014 was \$84.0 million and \$106.0 million, respectively. Income tax expense from continuing operations for the first half of fiscal 2015 and 2014 was \$126.5 million and \$134.9 million, respectively. The effective tax rate (calculated as the ratio of income tax expense to pre-tax income from continuing operations, inclusive of equity method investment earnings) from continuing operations was approximately 76% and 48% for the second quarter and first half of fiscal 2015, respectively, and 34% and 28% for the second quarter and first half of fiscal 2014, respectively. The increase in the effective tax rate in the second quarter and first half of fiscal 2015 is primarily due to an impairment of goodwill that is largely non-deductible for tax purposes. This was partially offset by the implementation of a new position we are

taking on a tax credit that applies to prior year tax returns, which resulted in an \$8.0 million reduction in income tax expense in the second quarter of fiscal 2015.

The amount of gross unrecognized tax benefits for uncertain tax positions, including positions impacting only the timing of tax benefits, was \$76.0 million as of November 23, 2014 and \$84.9 million as of May 25, 2014. Included in the balance was \$8.2 million as of both November 23, 2014 and May 25, 2014, for tax positions for which the ultimate deductibility is highly certain but for which there is uncertainty about the timing of such deductibility. Because of the impact of deferred tax accounting, the disallowance of the shorter deductibility period would not affect the annual effective tax rate but would accelerate the payment of cash to the taxing authority to an earlier period. Any associated interest and penalties imposed would affect the tax rate. The gross unrecognized tax benefits excluded

related liabilities for gross interest and penalties of \$27.1 million and \$29.6 million as of November 23, 2014 and May 25, 2014, respectively.

The net amount of unrecognized tax benefits at November 23, 2014 and May 25, 2014 that, if recognized, would impact the Company's effective tax rate was \$44.7 million and \$50.8 million, respectively. Recognition of these tax benefits would have a favorable impact on the Company's effective tax rate.

We estimate that it is reasonably possible that the amount of gross unrecognized tax benefits will decrease by up to \$19.6 million over the next twelve months due to various federal, state, and foreign audit settlements and the expiration of statutes of limitations.

### 13. CONTINGENCIES

In fiscal 1991, we acquired Beatrice Company ("Beatrice"). As a result of the acquisition of Beatrice and the significant pre-acquisition contingencies of the Beatrice businesses and its former subsidiaries, our condensed consolidated post-acquisition financial statements reflect liabilities associated with the estimated resolution of these contingencies. These include various litigation and environmental proceedings related to businesses divested by Beatrice prior to its acquisition by us. The litigation includes suits against a number of lead paint and pigment manufacturers, including ConAgra Grocery Products Company, a wholly owned subsidiary of the Company ("ConAgra Grocery Products"), and the Company as alleged successors to W. P. Fuller Co., a lead paint and pigment manufacturer owned and operated by Beatrice until 1967. Although decisions favorable to us have been rendered in Rhode Island, New Jersey, Wisconsin, and Ohio, we remain a defendant in active suits in Illinois and California. The Illinois suit seeks class-wide relief for reimbursement of costs associated with the testing of lead levels in blood. In California, a number of cities and counties joined in a consolidated action seeking abatement of the alleged public nuisance. On September 23, 2013, a trial of the California case concluded in the Superior Court of California for the County of Santa Clara, and on January 27, 2014, the court entered Judgment (the "Judgment") against ConAgra Grocery Products and two other defendants, which orders the creation of a California abatement fund in the amount of \$1.15 billion. Liability is joint and several. The Company believes ConAgra Grocery Products did not inherit any liabilities of W. P. Fuller Co. The Company will continue to vigorously defend itself in this case and has appealed the Judgment to The Court of Appeal of the State of California Sixth Appellate District. The Company expects the appeal process will last several years. The absence of any linkage between ConAgra Grocery Products and W. P. Fuller Co. is a critical issue that the Company will continue to advance throughout the appeals process. It is not possible to estimate exposure in this case or the remaining case in Illinois (which is based on different legal theories). If ultimately necessary, the Company will look to its insurance policies for coverage; its carriers are on notice. However, the Company cannot absolutely assure that the final resolution of this matter will not have a material adverse effect on its financial condition, results of operations, or liquidity.

The environmental proceedings associated with Beatrice include litigation and administrative proceedings involving Beatrice's status as a potentially responsible party at 37 Superfund, proposed Superfund, or state-equivalent sites. These sites involve locations previously owned or operated by predecessors of Beatrice that used or produced petroleum, pesticides, fertilizers, dyes, inks, solvents, PCBs, acids, lead, sulfur, tannery wastes, and/or other contaminants. Beatrice has paid or is in the process of paying its liability share at 33 of these sites. Reserves for these matters have been established based on our best estimate of the undiscounted remediation liabilities, which estimates include evaluation of investigatory studies, extent of required clean-up, the known volumetric contribution of Beatrice and other potentially responsible parties, and its experience in remediating sites. The reserves for Beatrice-related environmental matters totaled \$57.0 million as of November 23, 2014, a majority of which relates to the Superfund and state-equivalent sites referenced above. We expect expenditures for Beatrice-related environmental matters to continue for up to 18 years.

In certain limited situations, we will guarantee an obligation of an unconsolidated entity. At the time in which we initially provide such a guarantee, we assess the risk of financial exposure to us under these agreements. We consider the credit-worthiness of the guaranteed party, the value of any collateral pledged against the related obligation, and any other factors that may mitigate our risk. We actively monitor market and entity-specific conditions that may result in a change of our assessment of the risk of loss under these agreements.

We guarantee certain leases resulting from the 2002 divestiture of our fresh beef and pork operations. The remaining terms of these arrangements are less than a year and the maximum amount of future payments we have guaranteed was \$4.1 million as of November 23, 2014.

We are a party to various potato supply agreements. Under the terms of certain such potato supply agreements, we have guaranteed repayment of short-term bank loans of the potato suppliers, under certain conditions. At November 23, 2014, the amount of supplier loans we have effectively guaranteed was \$17.8 million. We have not established a liability for these guarantees, as we have determined that the likelihood of our required performance under the guarantees is remote.

We were a party to a supply agreement with an onion processing company where we had guaranteed, under certain conditions, repayment of a \$25.0 million secured loan (the "Secured Loan") of this onion products supplier to the supplier's lender. During the fourth quarter of fiscal 2012, we received notice from the lender that the supplier had defaulted on the Secured Loan and we exercised our option to purchase the Secured Loan from the lender for \$40.8 million, thereby assuming first-priority secured rights to the underlying collateral

for the amount of the Secured Loan, and cancelling our guarantee. The supplier filed for bankruptcy during the fourth quarter of fiscal 2012 and during the second quarter of fiscal 2013, we acquired ownership and all rights to the underlying collateral, consisting of agricultural land and an onion processing facility. During the third quarter of fiscal 2013, we recognized an impairment charge of \$10.2 million in our Commercial Foods segment to reduce the carrying amount of these assets to their estimated fair value based upon updated appraisals. During the second quarter of fiscal 2014, we recognized an additional impairment charge of \$8.9 million in our Commercial Foods segment to reduce the carrying amount of the processing facility to its estimated fair value based upon expected sales proceeds. In the fourth quarter of fiscal 2014, we sold the land and recognized a gain of \$5.1 million in our Commercial Foods segment. Based on our estimate of the value of the processing facility, we expect to recover the remaining carrying value through our sale of this facility.

Federal income tax credits were generated related to our sweet potato production facility in Delhi, Louisiana. Third parties invested in certain of these income tax credits. We have guaranteed these third parties the face value of these income tax credits over their statutory lives, through fiscal 2017, in the event that the income tax credits are recaptured or reduced. The face value of the income tax credits was \$26.7 million as of November 23, 2014. We believe the likelihood of the recapture or reduction of the income tax credits is remote, and therefore we have not established a liability in connection with this guarantee.

We are a party to a number of lawsuits and claims arising out of our ongoing business operations. Among these, there are lawsuits, claims, and matters related to the February 2007 recall of our peanut butter products. Among the matters outstanding during fiscal 2014 related to the peanut butter recall is an ongoing investigation by the U.S. Attorney's office in Georgia and the Consumer Protection Branch of the Department of Justice. In fiscal 2011, we received formal requests from the U.S. Attorney's office in Georgia seeking a variety of records and information related to the operations of our peanut butter manufacturing facility in Sylvester, Georgia. These requests relate to the June 2007 execution of a search warrant at our facility following the February 2007 recall. During fiscal 2013 and 2012, we recognized charges of \$7.5 million and \$17.5 million, respectively, in connection with this matter. We have been and continue to be engaged in ongoing discussions with the U.S. Attorney's office and the Department of Justice in regard to the investigation. We are pursuing a negotiated resolution, which we believe will likely involve a misdemeanor criminal disposition under the Food, Drug & Cosmetics Act. During the fourth quarter of fiscal 2014, we reduced our accrual by \$6.7 million. During the first quarter of fiscal 2015, we further reduced our accrual by \$5.8 million and further reduced it by \$1.2 million in the second quarter of fiscal 2015, based on ongoing discussions with the U.S. Attorney's office and the Department of Justice. After taking into account liabilities recorded for these matters, we believe the ultimate resolution of this matter should not have a material adverse effect on our financial conditions, results of operations, or liquidity.

In addition to the investigation noted above, we were previously engaged in litigation against an insurance carrier to recover our settlement expenditures and defense costs associated with the peanut butter recall. During fiscal 2009, we recognized a charge of \$24.8 million in connection with the insurance coverage dispute. During the fourth quarter of fiscal 2013, we reached a settlement on the insurance dispute, pursuant to which we were paid \$25.0 million, in addition to retaining the defense costs previously reimbursed to us. We recognized the \$25.0 million in income as a reduction to selling, general and administrative ("SG&A") expenses during fiscal 2013. In the fourth quarter of fiscal 2014, we received an additional reimbursement of settlement and defense costs of \$3.5 million related to this matter, which was recognized in income as a reduction to SG&A expenses.

In June 2009, an accidental explosion occurred at our manufacturing facility in Garner, North Carolina. This facility was the primary production facility for our Slim Jim® branded meat snacks. In June 2009, the U.S. Bureau of Alcohol, Tobacco, Firearms and Explosives announced its determination that the explosion was the result of an accidental natural gas release, and not a deliberate act. During the fourth quarter of fiscal 2011, we settled our property and business interruption claims related to the Garner accident with our insurance providers. During the fourth quarter of fiscal 2011, Jacobs Engineering Group Inc., our engineer and project manager at the site, filed a declaratory judgment action against us seeking indemnity for personal injury claims brought against it as a result of the accident. In the first quarter of fiscal 2012, our motion for summary judgment was granted and the suit was dismissed without prejudice on

the basis that the suit was filed prematurely. In the third quarter of fiscal 2014, Jacobs Engineering Group Inc. refiled its action for indemnity. We will continue to defend this action vigorously. Any exposure in this case is expected to be limited to the applicable insurance deductible.

In April 2010, an accidental explosion occurred at our flour milling facility in Chester, Illinois. Two employees of a subcontractor and one employee of the primary contractor, Westside Salvage ("Westside"), on the site at the time of the accident suffered injuries. Suit was initiated against Westside and the Company for personal injury claims. During the first quarter of fiscal 2013, a jury in Federal Court sitting in East St. Louis, Illinois, returned a verdict against the Company and Westside and in favor of the three employees. The verdict was in the amount of \$77.5 million in compensatory damages apportioned between the Company and Westside and \$100.0 million in punitive damages against the Company. Post-trial motions were filed by the Company and the trial court reduced the punitive award by approximately \$7 million. We filed an appeal with the Seventh Federal Circuit Court of Appeals on the verdict and the damages in the third quarter of fiscal 2013. The appeal was argued in the second quarter of fiscal 2014 and on September 9, 2014, the Court of Appeals rendered a unanimous decision reversing the judgment against the Company in its entirety. The plaintiffs petitioned the Court of Appeals for a rehearing en banc, which was denied. The decision is potentially subject to further appeal. In the event of an appeal to the U.S. Supreme Court, we will defend this action vigorously and any exposure from an adverse ruling on appeal is expected to be limited to the applicable insurance deductible.

We are a party to an agreement with a third party wherein we have rights to the use of certain intellectual property designed to assist the Company in improving the operating efficiency of its manufacturing operations. In connection with this agreement, the Company is required to make yearly payments of \$2.5 million to the third party. Beginning in fiscal 2015, the Company may be required to make additional payments to the third party based upon a contractual formula for manufacturing efficiencies achieved in applicable production facilities. Our best estimate of the required payment for fiscal 2015 is \$6.0 million. If additional operating efficiencies are attained in future periods, the amount of the payments due to the third party could increase materially. The obligation to make such payments is contingent upon achievement of such operating efficiencies and accordingly, it is not currently possible to determine the ultimate amount of such payments. This agreement requires such contractual payments to occur each year from fiscal 2015 through March of fiscal 2021.

After taking into account liabilities recognized for all of the foregoing matters, management believes the ultimate resolution of such matters should not have a material adverse effect on our financial condition, results of operations, or liquidity. It is reasonably possible that a change in one of the estimates of the foregoing matters may occur in the future and, as noted, while unlikely, the lead paint matter could result in a material final judgment. Costs of legal services associated with the foregoing matters are recognized in earnings as services are provided.

#### 14. PENSION AND POSTRETIREMENT BENEFITS

We have defined benefit retirement plans ("plans") for eligible salaried and hourly employees. Benefits are based on years of credited service and average compensation or stated amounts for each year of service. We also sponsor postretirement plans which provide certain medical and dental benefits ("other postretirement benefits") to qualifying U.S. employees.

Components of pension benefit and other postretirement benefit costs included:

|   | Pension Benefits        |                   |                        |                   |
|---|-------------------------|-------------------|------------------------|-------------------|
|   | Thirteen weeks ended    |                   | Twenty-six weeks ended |                   |
|   | November 23, 2014       | November 24, 2013 | November 23, 2014      | November 24, 2013 |
| Service cost                                | \$22.2                  | \$22.2            | \$44.3                 | \$44.5            |
| Interest cost                               | 40.3                    | 37.8              | 80.7                   | 75.6              |
| Expected return on plan assets              | (67.0)                  | (63.2)            | (134.0)                | (126.4)           |
| Amortization of prior service cost          | 0.9                     | 0.9               | 1.8                    | 1.8               |
| Special termination benefits                | —                       | —                 | 6.9                    | —                 |
| Benefit cost — Company plans                | (3.6)                   | (2.3)             | (0.3)                  | (4.5)             |
| Pension benefit cost — multi-employer plans | 3.5                     | 3.6               | 6.7                    | 6.7               |
| Total benefit cost                          | \$(0.1)                 | \$1.3             | \$6.4                  | \$2.2             |
|   | Postretirement Benefits |                   |                        |                   |
|   | Thirteen weeks ended    |                   | Twenty-six weeks ended |                   |
|   | November 23, 2014       | November 24, 2013 | November 23, 2014      | November 24, 2013 |
| Service cost                                | \$0.2                   | \$0.2             | \$0.3                  | \$0.4             |
| Interest cost                               | 2.5                     | 2.4               | 5.0                    | 4.8               |
| Amortization of prior service benefit       | (1.9)                   | (1.8)             | (3.9)                  | (3.6)             |
| Recognized net actuarial loss               | 0.8                     | 1.7               | 1.7                    | 3.4               |
| Total cost                                  | \$1.6                   | \$2.5             | \$3.1                  | \$5.0             |

During the second quarter and first half of fiscal 2015, we contributed \$3.4 million and \$6.4 million, respectively, to our pension plans and contributed \$5.6 million and \$10.5 million, respectively, to our other postretirement plans. Based upon the current funded status of the plans and the current interest rate environment, we anticipate making further contributions of approximately \$6.5 million to our pension plans for the remainder of fiscal 2015. We anticipate making further contributions of \$15.0 million to our other postretirement plans during the remainder of

fiscal 2015. These estimates are based on ERISA guidelines, current tax laws, plan asset performance, and liability assumptions, which are subject to change.

Special termination benefits granted in connection with the formation of Ardent Mills resulted in the recognition of \$6.9 million of expense in the first quarter of fiscal 2015. This expense was included in results of discontinued operations.



## 15. STOCKHOLDERS' EQUITY

The following table presents a reconciliation of our stockholders' equity accounts for the twenty-six weeks ended November 23, 2014:

| ConAgra Foods, Inc. Stockholders' Equity                        |                  |                 |                                  |                      |   |                   |                             |                 |
|---|------------------|-----------------|----------------------------------|----------------------|---|-------------------|-----------------------------|-----------------|
|   | Common<br>Shares | Common<br>Stock | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) | Treasury<br>Stock | Noncontrolling<br>Interests | Total<br>Equity |
| Balance at May 25,<br>2014                                      | 567.9            | \$2,839.7       | \$ 1,036.9                       | \$5,010.6            | \$ (134.3 )   | \$(3,494.4)       | \$ 96.7                     | \$5,355.2       |
| Stock option and<br>incentive plans                             |                  |                 | (14.0 )                          | (0.2 )               |   | 91.4              |                             | 77.2            |
| Currency translation<br>adjustment                              |                  |                 |                                  |                      | (47.9 )   |                   | (4.9 )                      | (52.8 )         |
| Unrealized gain on<br>securities                                |                  |                 |                                  |                      | 0.2   |                   |                             | 0.2             |
| Derivative adjustment,<br>net of reclassification<br>adjustment |                  |                 |                                  |                      | (0.3 )  |                   |                             | (0.3 )          |
| Activities of<br>noncontrolling interests                       |                  |                 | (0.9 )                           |                      |   |                   | (5.8 )                      | (6.7 )          |
| Pension and<br>postretirement<br>healthcare benefits            |                  |                 |                                  |                      | 2.6   |                   |                             | 2.6             |
| Dividends declared on<br>common stock; \$0.50<br>per share      |                  |                 |                                  | (212.6 )             |   |                   |                             | (212.6 )        |
| Net income attributable<br>to ConAgra Foods, Inc.               |                  |                 |                                  | 492.3                |   |                   |                             | 492.3           |
| Balance at November<br>23, 2014                                 | 567.9            | \$2,839.7       | \$ 1,022.0                       | \$5,290.1            | \$ (179.7 )   | \$(3,403.0)       | \$ 86.0                     | \$5,655.1       |

## 16. FAIR VALUE MEASUREMENTS

FASB guidance establishes a three-level fair value hierarchy based upon the assumptions (inputs) used to price assets or liabilities. The three levels of inputs used to measure fair value are as follows:

Level 1 — Unadjusted quoted prices in active markets for identical assets or liabilities,

Level 2 — Observable inputs other than those included in Level 1, such as quoted prices for similar assets and liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets, and

Level 3 — Unobservable inputs reflecting our own assumptions and best estimate of what inputs market participants would use in pricing the asset or liability.

The fair values of our Level 2 derivative instruments were determined using valuation models that use market observable inputs including interest rate curves and both forward and spot prices for currencies and commodities. Derivative assets and liabilities included in Level 2 primarily represent commodity and foreign currency option and forward contracts, interest rate swaps, and cross-currency swaps.



The following table presents our financial assets and liabilities measured at fair value on a recurring basis based upon the level within the fair value hierarchy in which the fair value measurements fall, as of November 23, 2014:

|                                   | Level 1 | Level 2 | Level 3 | Net Value |
|-----------------------------------|---------|---------|---------|-----------|
| Assets:                           |         |         |         |           |
| Derivative assets                 | \$ 10.5 | \$ 20.7 | \$—     | \$ 31.2   |
| Available-for-sale securities     | 2.5     | —       | —       | 2.5       |
| Deferred compensation assets      | 5.6     | —       | —       | 5.6       |
| Total assets                      | \$ 18.6 | \$ 20.7 | \$—     | \$ 39.3   |
| Liabilities:                      |         |         |         |           |
| Derivative liabilities            | \$—     | \$ 22.6 | \$—     | \$ 22.6   |
| Deferred compensation liabilities | 48.9    | —       | —       | 48.9      |
| Total liabilities                 | \$ 48.9 | \$ 22.6 | \$—     | \$ 71.5   |

The following table presents our financial assets and liabilities measured at fair value on a recurring basis based upon the level within the fair value hierarchy in which the fair value measurements fall, as of May 25, 2014:

|                                   | Level 1 | Level 2 | Level 3 | Net Value |
|-----------------------------------|---------|---------|---------|-----------|
| Assets:                           |         |         |         |           |
| Derivative assets                 | \$ 8.5  | \$ 30.3 | \$—     | \$ 38.8   |
| Available-for-sale securities     | 2.1     | —       | —       | 2.1       |
| Deferred compensation assets      | 5.6     | —       | —       | 5.6       |
| Total assets                      | \$ 16.2 | \$ 30.3 | \$—     | \$ 46.5   |
| Liabilities:                      |         |         |         |           |
| Derivative liabilities            | \$—     | \$ 10.4 | \$—     | \$ 10.4   |
| Deferred compensation liabilities | 43.7    | —       | —       | 43.7      |
| Total liabilities                 | \$ 43.7 | \$ 10.4 | \$—     | \$ 54.1   |

Certain assets and liabilities, including long-lived assets, goodwill, asset retirement obligations, and cost and equity investments are measured at fair value on a nonrecurring basis.

During the second quarter of fiscal 2015, a goodwill impairment charge of \$216.6 million was recognized within the Private Brands segment. See Note 7 for a discussion of the methodology employed to measure this impairment.

During the second quarter of fiscal 2015, impairments of certain indefinite-lived brands were recognized in the amount of \$30.0 million in the Private Brands segment. The fair value of these brands were estimated using the "relief from royalty" method.

The carrying amount of long-term debt (including current installments) was \$7.9 billion as of November 23, 2014 and \$8.9 billion as of May 25, 2014. Based on current market rates, the fair value of this debt (level 2 liabilities) at November 23, 2014 and May 25, 2014, was estimated at \$8.4 billion and \$9.5 billion, respectively. Included in the November 23, 2014 and May 25, 2014 long-term debt carrying amount, and excluded from the above fair value table, is \$0.5 billion of hedged debt that, along with the related hedge instruments, is adjusted for changes in fair value based solely on the change in the related benchmark interest rate (see Note 8).

## 17. BUSINESS SEGMENTS AND RELATED INFORMATION

We report our operations in three reporting segments: Consumer Foods, Commercial Foods, and Private Brands.

The Consumer Foods reporting segment includes branded food sold in various retail channels primarily in North America. Our food products are sold in a variety of categories (meals, entrees, condiments, sides, snacks, and desserts) throughout grocery and convenience stores across frozen, refrigerated, and shelf-stable temperature classes.

The Commercial Foods reporting segment includes commercially branded and private branded food and ingredients, which are sold primarily to commercial, foodservice, food manufacturing, and industrial customers. The segment's primary food items include: frozen potato and sweet potato items and a variety of vegetable, spice, and frozen bakery goods which are sold under brands such as Lamb Weston® and Spicetec Flavors & Seasonings®.

The Private Brands reporting segment principally includes private brand and customized food products which are sold in various retail channels, primarily in North America. The products include a variety of categories including: cereal products, snacks, sauces and spreads, pasta, and frozen bakery products.

We do not aggregate operating segments when determining our reporting segments.

Intersegment sales have been recorded at amounts approximating market. Operating profit for each of the segments is based on net sales less all identifiable operating expenses. General corporate expense, net interest expense, and income taxes have been excluded from segment operations.

|   | Thirteen weeks ended<br>November 23, 2014 |            | Twenty-six weeks ended<br>November 24, 2014 |            |
|---|---|------------|---|------------|
|   | 2014                                      | 2013       | 2014  | 2013       |
| Net sales   |   |            |   |            |
| Consumer Foods  | \$ 1,977.2                                | \$ 2,016.3 | \$ 3,609.5                                  | \$ 3,665.7 |
| Commercial Foods  | 1,120.8                                   | 1,099.8    | 2,209.1                                     | 2,168.7    |
| Private Brands  | 1,052.0                                   | 1,105.0    | 2,032.4                                     | 2,102.5    |
| Total net sales   | \$ 4,150.0                                | \$ 4,221.1 | \$ 7,851.0                                  | \$ 7,936.9 |
| Operating profit (loss)   |   |            |   |            |
| Consumer Foods  | \$ 301.7                                  | \$ 285.9   | \$ 491.7                                    | \$ 450.9   |
| Commercial Foods  | 148.1                                     | 127.7      | 269.2                                       | 264.8      |
| Private Brands  | (202.3)                                   | ) 89.8     | (160.4)                                     | ) 155.3    |
| Total operating profit  | \$ 247.5                                  | \$ 503.4   | \$ 600.5                                    | \$ 871.0   |
| Equity method investment earnings                                     |   |            |   |            |
| Consumer Foods  | \$ 0.8                                    | \$ 0.5     | \$ 1.1                                      | \$ 0.9     |
| Commercial Foods  | 33.2                                      | 4.7        | 58.5  | 8.4        |
| Total equity method investment earnings                               | \$ 34.0                                   | \$ 5.2     | \$ 59.6                                     | \$ 9.3     |
| Operating profit (loss) plus equity method investment earnings        |   |            |   |            |
| Consumer Foods  | \$ 302.5                                  | \$ 286.4   | \$ 492.8                                    | \$ 451.8   |
| Commercial Foods  | 181.3                                     | 132.4      | 327.7                                       | 273.2      |
| Private Brands  | (202.3)                                   | ) 89.8     | (160.4)                                     | ) 155.3    |
| Total operating profit plus equity method investment earnings         | \$ 281.5                                  | \$ 508.6   | \$ 660.1                                    | \$ 880.3   |
| General corporate expense   | \$ 91.6                                   | \$ 96.7    | \$ 232.8                                    | \$ 210.3   |
| Interest expense, net   | 79.3                                      | 95.5       | 163.0                                       | 191.3      |
| Income tax expense  | 84.0                                      | 106.0      | 126.5                                       | 134.9      |
| Income from continuing operations                                     | \$ 26.6                                   | \$ 210.4   | \$ 137.8                                    | \$ 343.8   |
| Less: Net income attributable to noncontrolling interests             | 5.9                                       | 3.7        | 8.1   | 6.6        |
| Income from continuing operations attributable to ConAgra Foods, Inc. | \$ 20.7                                   | \$ 206.7   | \$ 129.7                                    | \$ 337.2   |

Presentation of Derivative Gains (Losses) for Economic Hedges of Forecasted Cash Flows in Segment Results  
Derivatives used to manage commodity price risk and foreign currency risk are not designated for hedge accounting treatment. We believe these derivatives provide economic hedges of certain forecasted transactions. As such, these derivatives are recognized at fair market value with realized and unrealized gains and losses recognized in general corporate expenses. The gains and losses are subsequently recognized in the operating results of the reporting segments in the period in which the underlying transaction being economically hedged is included in earnings. In the

event that management determines a particular derivative entered into as an economic hedge of a forecasted commodity purchase has ceased to function as an economic hedge, we cease recognizing further gains and losses on such derivatives in corporate expense and begin recognizing such gains and losses within segment operating results, immediately.

The following table presents the net derivative gains (losses) from economic hedges of forecasted commodity consumption and the foreign currency risk of certain forecasted transactions, under this methodology:

|   | Thirteen weeks ended<br>November 23, 2014 |            | Twenty-six weeks ended<br>November 24, 2014 |            |
|---|---|------------|---|------------|
|   | 2014                                      | 2013       | 2014  | 2013       |
| Net derivative losses incurred                                      | \$ (22.9                                  | ) \$ (11.4 | ) \$ (61.2                                  | ) \$ (29.5 |
| Less: Net derivative gains (losses) allocated to reporting segments | 2.0                                       | (2.4       | ) 14.0                                      | 0.4        |
| Net derivative losses recognized in general corporate expenses      | \$ (24.9                                  | ) \$ (9.0  | ) \$ (75.2                                  | ) \$ (29.9 |
| Net derivative gains (losses) allocated to Consumer Foods           | \$ 0.5                                    | \$ (0.6    | ) \$ 4.2                                    | \$ 1.3     |
| Net derivative gains (losses) allocated to Commercial Foods         | 3.0                                       | (1.2       | ) 6.0                                       | 0.4        |
| Net derivative gains (losses) allocated to Private Brands           | (1.5                                      | ) (0.6     | ) 3.8                                       | (1.3       |
| Net derivative gains (losses) included in segment operating profit  | \$ 2.0                                    | \$ (2.4    | ) \$ 14.0                                   | \$ 0.4     |

As of November 23, 2014, the cumulative amount of net derivative losses from economic hedges that had been recognized in general corporate expenses and not yet allocated to reporting segments was \$48.3 million. This amount reflected net losses of \$61.2 million incurred during the twenty-six weeks ended November 23, 2014, as well as net gains of \$12.9 million incurred prior to fiscal 2015. Based on our forecasts of the timing of recognition of the underlying hedged items, we expect to reclassify to segment operating results losses of \$38.0 million in fiscal 2015 and \$10.3 million in fiscal 2016 and thereafter.

In the second quarter of fiscal 2015, management determined that certain derivatives that had been previously entered into as an economic hedge of forecasted commodity purchases had ceased to function as economic hedges.

Accordingly, we recognized \$2.3 million, \$0.6 million, and \$0.2 million of net derivative gains in the second quarter of fiscal 2015 within the operating results of the Consumer Foods, Private Brands, and Commercial segments, respectively.

#### Other Information

Our largest customer, Wal-Mart Stores, Inc. and its affiliates, accounted for 18% of consolidated net sales in both the second quarter and first half of fiscal 2015, and 18% and 19% in the second quarter and first half of fiscal 2014, respectively, primarily in the Consumer Foods and Private Brands segments.

Wal-Mart Stores, Inc. and its affiliates accounted for approximately 17% and 16% of consolidated net receivables as of November 23, 2014 and May 25, 2014, respectively, primarily in the Consumer Foods and Private Brands segments.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### FORWARD-LOOKING STATEMENTS

This report, including Management's Discussion and Analysis of Financial Condition and Results of Operations, contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are based on management's current expectations and are subject to uncertainty and changes in circumstances. These risks and uncertainties include, among other things: ConAgra Foods' ability to realize the synergies and benefits contemplated by the acquisition of Ralcorp Holding, Inc. ("Ralcorp") and its ability to promptly and effectively integrate the business of Ralcorp; ConAgra Foods' ability to realize the synergies and benefits contemplated by the Ardent Mills joint venture; risks and uncertainties associated with intangible assets, including any future goodwill or intangible asset impairment charges; the availability and prices of raw materials, including any negative effects caused by inflation or weather conditions; the effectiveness of ConAgra Foods' product pricing, including product innovation, any pricing actions and changes in promotional strategies; the ultimate outcome of litigation, including litigation related to the lead paint and pigment matters; future economic circumstances; industry conditions; the effectiveness of ConAgra Foods' hedging activities, including volatility in commodities that could negatively impact ConAgra Foods' derivative positions and, in turn, ConAgra Foods' earnings; ConAgra Foods' ability to execute its operating and restructuring plans and achieve operating efficiencies; the success of ConAgra Foods' cost-saving initiatives, innovation, and marketing investments; the competitive environment and related market conditions; the ultimate impact of any ConAgra Foods' product recalls; access to capital; actions of governments and regulatory factors affecting ConAgra Foods' businesses, including the Patient Protection and Affordable Care Act; the amount and timing of repurchases of ConAgra Foods' common stock and debt, if any; and other risks described in our reports filed with the Securities and Exchange Commission. We caution readers not to place undue reliance on any forward-looking statements included in this report, which speak only as of the date of this report.

The following discussion should be read together with our condensed consolidated financial statements and related notes contained in this report and with the financial statements, related notes, and Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended May 25, 2014. Results for the second quarter of fiscal 2015 are not necessarily indicative of results that may be attained in the future.

#### Fiscal 2015 Second Quarter Executive Overview

ConAgra Foods, Inc. (NYSE: CAG) is one of North America's largest packaged food companies with branded and private branded food found in 99% of America's households, as well as a strong commercial foods business serving restaurants and foodservice operations globally. Consumers can find recognized brands such as Banquet®, Chef Boyardee®, Egg Beaters®, Healthy Choice®, Hebrew National®, Hunt's®, Marie Callender's®, Orville Redenbacher's®, PAM®, Peter Pan®, Reddi-wip®, Slim Jim®, Snack Pack®, and many other ConAgra Foods brands, along with food sold by ConAgra Foods under private brand labels, in grocery, convenience, mass merchandise, club, and drug stores. Additionally, ConAgra Foods supplies frozen and sweet potato products as well as other vegetable, spice, bakery products, and branded products to commercial and foodservice customers.

In the second quarter of fiscal 2015, earnings reflected increases in Consumer Foods and Commercial Foods operating profit, including recovery for certain brands in our Consumer segment. We continue to expect fiscal 2015 to be a year of stabilization for our Private Brands segment and recovery for certain brands in our Consumer segment. We plan to benefit from stronger underlying operations, generate sizeable productivity and administrative savings, and continue to realize substantial synergies from the Ralcorp transaction. Administrative savings continue to play a growing role in earnings as we implement effectiveness and efficiency initiatives that began in fiscal 2014. Earnings in fiscal 2015 also reflect the earnings from the Ardent Mills joint venture.

Diluted earnings per share in the second quarter of fiscal 2015 were \$0.02, including \$0.05 per diluted share from continuing operations and a loss of \$0.03 per diluted share from discontinued operations. Diluted earnings per share in the second quarter of fiscal 2014 were \$0.58, including \$0.48 per diluted share from continuing operations and \$0.10 per diluted share from discontinued operations. Diluted earnings per share in the first half of fiscal 2015 were \$1.14,

including \$0.30 per diluted share from continuing operations and \$0.84 per diluted share from discontinued operations. Diluted earnings per share in the first half of fiscal 2014 were \$0.92, including \$0.79 per diluted share from continuing operations and \$0.13 per diluted share from discontinued operations. Several significant items affect the comparability of year-over-year results of continuing operations (see “Items Impacting Comparability” below).

Items Impacting Comparability

Segment presentation of gains and losses from derivatives used for economic hedging of anticipated commodity input costs and economic hedging of foreign currency exchange rate risks of anticipated transactions is discussed in the segment review below.



Items of note impacting comparability for the second quarter of fiscal 2015 included the following:

- charges of \$246.6 million (\$221.7 million after-tax) related to impairment of goodwill and other intangibles impacting reporting units within our Private Brands segment,
- charges totaling \$17.5 million (\$10.8 million after-tax) in connection with our restructuring plans,
- charges of \$3.7 million (\$2.3 million after-tax) in support of our integration of the former Ralcorp business, and
- an income tax benefit of \$8.0 million from the implementation of a new tax position for federal tax credits relating to prior year tax returns.

Items of note impacting comparability for the second quarter of fiscal 2014 included the following:

- charges of \$16.2 million (\$10.2 million after-tax) in support of our integration of the former Ralcorp business,
- charges of \$11.0 million (\$6.9 million after-tax) under our restructuring plans,
- a charge of \$8.9 million (\$5.5 million after-tax) in connection with the impairment of certain assets received in connection with the bankruptcy of an onion supplier,
- a charge of \$3.4 million (\$2.6 million after-tax) reflecting the write-off of our share of actuarial losses in excess of 10% of the pension liability for an international potato venture, classified within equity method investment earnings, and
- \$2.2 million (\$1.4 million after-tax) of transaction-related costs.

Items of note impacting comparability for the first half of fiscal 2015 included the following:

- charges of \$246.6 million (\$221.7 million after-tax) related to the impairment of goodwill and other intangibles impacting reporting units within our Private Brands segment,
- charges of \$38.8 million (\$24.0 million after-tax) under our restructuring plans,
- charges of \$24.6 million (\$15.1 million after-tax) related to early extinguishment of debt as a result of the payoff of the Term Loan Facility and the repurchase of certain senior notes,
- charges of \$5.9 million (\$3.7 million after-tax) in support of our integration of the former Ralcorp business,
- a benefit of \$5.8 million (\$5.8 million after-tax) related to the reduction of the legal accrual for pending matters associated with the 2007 peanut butter recall,
- a charge of \$3.7 million (\$2.3 million after-tax) in connection with a legal matter, and
- an income tax benefit of \$8.0 million from the implementation of a new tax position for federal tax credits relating to prior year tax returns.

Items of note impacting comparability for the first half of fiscal 2014 included the following:

- charges of \$32.8 million (\$20.7 million after-tax) in support of our integration of the former Ralcorp business,
- charges of \$20.5 million (\$13.1 million after-tax) under our restructuring plans,
- a charge of \$8.9 million (\$5.5 million after-tax) in connection with the impairment of certain assets received in connection with the bankruptcy of an onion supplier,
- \$6.5 million (\$4.0 million after-tax) of transaction-related costs,
- a charge of \$3.4 million (\$2.6 million after-tax) reflecting the write-off of our share of actuarial losses in excess of 10% of the pension liability for an international potato venture, classified within equity method investment earnings, and
- an income tax benefit of \$22.4 million, from a change in estimate related to the tax methods used for certain international sales, a change in deferred state tax rates relating to the integration of Ralcorp activity for tax purposes, and settlement of a tax issue in Mexico that was previously reserved.

#### Acquisitions

In July 2014, we acquired TaiMei Potato Industry Limited, a Chinese potato processor, for \$92.5 million, consisting of \$75.4 million net of cash acquired plus assumed liabilities. The purchase included property and equipment associated with making frozen potato products. This business is included in the Commercial Foods segment.

In September 2013, we acquired frozen dessert production assets from Harlan Bakeries for \$39.9 million in cash. The purchase included machinery, operating systems, warehousing/storage, and other assets associated with making frozen fruit pies, cream pies, pastry shells, and loaf cakes. This business is included in the Consumer Foods segment.

#### Discontinued Operations

In April 2014, we completed the sale of a small snack business, Medallion Foods, for \$32.0 million in cash. The business results were previously reflected in the Private Brands segment. We reflected the results of these operations as discontinued operations for all periods presented.

In September 2013, we completed the sale of the assets of the Lightlife® business for \$54.7 million in cash. The business results were previously reflected in the Consumer Foods segment. We reflected the results of these operations as discontinued operations for all periods presented.

#### Formation of Ardent Mills

On May 29, 2014, the Company, Cargill, Incorporated, and CHS, Inc. completed the formation of Ardent Mills. In connection with the formation, we contributed all of the assets of ConAgra Mills, including \$49.0 million of cash, to Ardent Mills, we received a 44% ownership interest in Ardent Mills, and Ardent Mills distributed \$391.4 million to us in cash as a return of capital. The contribution of the assets of ConAgra Mills in exchange for a non-controlling interest in the newly formed joint venture is required to be accounted for at fair value, and accordingly, we recognized a gain of \$625.6 million (\$375.9 million after-tax) in the first half of fiscal 2015 in income from discontinued operations, to reflect the excess of the fair value of our interest over its carrying value at the time of the transfer. As part of the formation of Ardent Mills, in the fourth quarter of fiscal 2014, pursuant to an agreement with the U.S. Department of Justice, we sold three flour milling facilities to Miller Milling Company LLC for \$163.0 million. We received the cash proceeds from the sale of these flour milling facilities in the first quarter of fiscal 2015. In the first quarter of fiscal 2015, we used the net cash proceeds from the Ardent Mills transaction to repay debt. The operating results of our legacy milling business, including the disposition of three mills aforementioned, are included as discontinued operations within our Condensed Consolidated Statement of Earnings. The related assets and liabilities have been reclassified as assets and liabilities held for sale within our Condensed Consolidated Balance Sheet for the period presented prior to divestiture.

#### Restructuring Plans

We continue to execute a plan for the integration and restructuring of the operations of Ralcorp Holdings, Inc. ("Ralcorp"), optimization of the entire Company's supply chain network, manufacturing assets, and dry distribution and mixing centers, and improvement of selling, general and administrative effectiveness and efficiencies, which we refer to as the Supply Chain and Administrative Efficiency Plan (the "SCAE Plan").

Although we remain unable to make good faith estimates relating to the entire SCAE Plan, we are reporting on actions initiated through the end of the second quarter of fiscal 2015, including the estimated amounts or range of amounts for each major type of costs expected to be incurred, and the charges that have resulted or will result in cash outflows. As of the date of this report, our Board of Directors has approved the incurrence of up to \$325.0 million of expenses in connection with the SCAE Plan. We have incurred or expect to incur approximately \$217.6 million of charges for actions identified to date under the SCAE plan. In the second quarter and first half of fiscal 2015, we recognized charges of \$17.4 million and \$38.5 million, respectively, in relation to the SCAE Plan. In the second quarter and first half of fiscal 2014, we recognized charges of \$7.3 million and \$14.6 million, respectively, in relation to the SCAE Plan.

#### SEGMENT REVIEW

We report our operations in three reporting segments: Consumer Foods, Commercial Foods, and Private Brands. Consumer Foods

The Consumer Foods reporting segment includes branded food sold in various retail channels primarily in North America. Our food products are sold in a variety of categories (meals, entrees, condiments, sides, snacks, and desserts) throughout grocery and convenience stores across frozen, refrigerated, and shelf-stable temperature classes.

### Commercial Foods

The Commercial Foods reporting segment includes commercially branded and private branded food and ingredients, which are sold primarily to commercial, foodservice, food manufacturing, and industrial customers. The segment's primary food items include: frozen potato and sweet potato items and a variety of vegetable, spice, and frozen bakery goods which are sold under brands such as Lamb Weston® and Spicetec Flavors & Seasonings®.

### Private Brands

The Private Brands reporting segment principally includes private brand and customized food products which are sold in various retail channels, primarily in North America. The products include a variety of categories including: cereal products, snacks, sauces and spreads, pasta, and frozen bakery products.

### Presentation of Derivative Gains (Losses) from Economic Hedges of Forecasted Cash Flows in Segment Results

Derivatives used to manage commodity price risk and foreign currency risk are not designated for hedge accounting treatment. We believe these derivatives provide economic hedges of certain forecasted transactions. As such, these derivatives are recognized at fair market value with realized and unrealized gains and losses recognized in general corporate expenses. The gains and losses are subsequently recognized in the operating results of the reporting segments in the period in which the underlying transaction being economically hedged is included in earnings. In the event that management determines a particular derivative entered into as an economic hedge of a forecasted commodity purchase has ceased to function as an economic hedge, we cease recognizing further gains and losses on such derivatives in corporate expense and begin recognizing such gains and losses within segment operating results, immediately.

The following table presents the net derivative gains (losses) from economic hedges of forecasted commodity consumption and the foreign currency risk of certain forecasted transactions, under this methodology:

| (\$ in millions)  | Thirteen weeks ended |                   | Twenty-six weeks ended |                   |
|---|----------------------|-------------------|------------------------|-------------------|
|   | November 23, 2014    | November 24, 2013 | November 23, 2014      | November 24, 2013 |
| Net derivative losses incurred                                      | \$ (22.9 )           | \$ (11.4 )        | \$ (61.2 )             | \$ (29.5 )        |
| Less: Net derivative gains (losses) allocated to reporting segments | 2.0                  | (2.4 )            | 14.0                   | 0.4               |
| Net derivative losses recognized in general corporate expenses      | \$ (24.9 )           | \$ (9.0 )         | \$ (75.2 )             | \$ (29.9 )        |
| Net derivative gains (losses) allocated to Consumer Foods           | \$ 0.5               | \$ (0.6 )         | \$ 4.2                 | \$ 1.3            |
| Net derivative gains (losses) allocated to Commercial Foods         | 3.0                  | (1.2 )            | 6.0                    | 0.4               |
| Net derivative gains (losses) allocated to Private Brands           | (1.5 )               | (0.6 )            | 3.8                    | (1.3 )            |
| Net derivative gains (losses) included in segment operating profit  | \$ 2.0               | \$ (2.4 )         | \$ 14.0                | \$ 0.4            |

As of November 23, 2014, the cumulative amount of net derivative losses from economic hedges that had been recognized in general corporate expenses and not yet allocated to reporting segments was \$48.3 million. This amount reflected net losses of \$61.2 million incurred during the twenty-six weeks ended November 23, 2014, as well as net gains of \$12.9 million incurred prior to fiscal 2015. Based on our forecasts of the timing of recognition of the underlying hedged items, we expect to reclassify to segment operating results losses of \$38.0 million in fiscal 2015 and \$10.3 million in fiscal 2016 and thereafter.

In the second quarter of fiscal 2015, management determined that certain derivatives that had been entered into as an economic hedge of forecasted commodity purchases had ceased to function as economic hedges. Accordingly, we recognized \$2.3 million, \$0.6 million, and \$0.2 million of net derivative gains in the second quarter of fiscal 2015 within the operating results of the Consumer Foods, Private Brands, and Commercial segments, respectively. Management intends to exit these derivative positions in the second half of fiscal 2015. We will recognize losses (or gains) as we mark these derivatives to market, and any offsetting economic impact realized from our commodity purchases is uncertain.



## Net Sales

| (\$ in millions)<br>Reporting Segment | Net Sales<br>Thirteen weeks ended |              |       | Twenty-six weeks ended |              |       |
|---------------------------------------|-----------------------------------|--------------|-------|------------------------|--------------|-------|
|                                       | November 23,                      | November 24, | % Inc | November 23,           | November 24, | % Inc |
|                                       | 2014                              | 2013         | (Dec) | 2014                   | 2013         | (Dec) |
| Consumer Foods                        | \$1,977.2                         | \$ 2,016.3   | (2 )% | \$3,609.5              | \$ 3,665.7   | (2 )% |
| Commercial Foods                      | 1,120.8                           | 1,099.8      | 2 %   | 2,209.1                | 2,168.7      | 2 %   |
| Private Brands                        | 1,052.0                           | 1,105.0      | (5 )% | 2,032.4                | 2,102.5      | (3 )% |
| Total                                 | \$4,150.0                         | \$ 4,221.1   | (2 )% | \$7,851.0              | \$ 7,936.9   | (1 )% |

Net sales for the second quarter of fiscal 2015 were \$4.15 billion, a decrease of \$71.1 million, or 2%, from the second quarter of fiscal 2014. Net sales for the first half of fiscal 2015 were \$7.85 billion, a decrease of \$85.9 million, or 1%, from the first half of fiscal 2014.

Consumer Foods net sales for the second quarter of fiscal 2015 were \$1.98 billion, a decrease of \$39.1 million, or 2%, compared to the second quarter of fiscal 2014. Consumer Foods net sales for the first half of fiscal 2015 were \$3.61 billion, a decrease of \$56.2 million, or 2%, compared to the first half of fiscal 2014. Results for the second quarter and first half of fiscal 2015 reflected a 1% decrease in volume performance, a 1% decrease in price/mix, and no significant impact from foreign exchange.

Sales of products associated with some of our significant brands, including Act II®, Hebrew National®, Odom's®, Pam®, Rosarita®, Reddi-wip®, Slim Jim®, and Wolf®, grew in the second quarter of fiscal 2015, as compared to the second quarter of fiscal 2014. Significant brands whose products experienced sales declines in the second quarter of fiscal 2015 include Bertolli®, Blue Bonnett®, Healthy Choice®, Libby's®, Orville Redenbacher's®, Peter Pan®, Snack Pack®, and Wesson®.

Commercial Foods net sales were \$1.12 billion for the second quarter of fiscal 2015, an increase of \$21.0 million, or 2%, compared to the second quarter of fiscal 2014. Commercial Foods net sales were \$2.21 billion for the first half of fiscal 2015, an increase of \$40.4 million, or 2%, compared to the first half of fiscal 2014. Results for the second quarter of fiscal 2015 reflected a volume increase of 2%, while price/mix remained flat. Results for the first half of fiscal 2015 also reflected a 3% decrease in volume performance, offset by a 1% decrease in price/mix. Our Lamb Weston specialty potato products business net sales increased in the second quarter of fiscal 2015 due to a 2% increase in volumes while price/mix remained flat. Our Lamb Weston specialty potato products business net sales increased 2% in the first half of 2015 due to an increase in volume of 3%, offset slightly by a 1% decrease in price/mix. While we believe the improved potato crop and volume growth will drive profit improvement in Lamb Weston, our international growth will be lower than planned, due to the near-term customer issues in Asia and impacts from the West Coast labor dispute. Sales for the segment's other reporting units did not change significantly.

Private Brands net sales were \$1.05 billion for the second quarter of fiscal 2015, a decrease of \$53.0 million, or 5%, compared to the second quarter of fiscal 2014. Private Brands net sales were \$2.03 billion for the first half of fiscal 2015, a decrease of \$70.1 million, or 3%, compared to the first half of fiscal 2014. The decrease in the second quarter of fiscal 2015 was a result of a 6% decrease in volume, partially offset by a 1% increase in price/mix. The decrease in the first half of fiscal 2015 was a result of a 4% decrease in volume, partially offset by a 1% increase in price/mix. The decreases in Private Brands net sales in the second quarter and first half of fiscal 2015 reflected pricing concessions made in fiscal 2014 in light of customer service execution issues and weak volumes resulting from an intense bidding environment.

Selling, General and Administrative ("SG&A") Expenses (Includes general corporate expenses)

SG&A expenses totaled \$732.6 million for the second quarter of fiscal 2015, an increase of \$179.5 million, as compared to the second quarter of fiscal 2014. SG&A expenses for the second quarter of fiscal 2015 reflected the following:

- charges of \$246.6 million related to impairment of goodwill and other intangibles impacting reporting units within our Private Brands segment,
- a decrease in salaries and wages of \$20.5 million, in connection with our efficiency and effectiveness initiatives,

a decrease in advertising and promotion spending of \$20.1 million,  
expenses of \$17.5 million in connection with our restructuring plans,  
a decrease in incentive compensation expense of \$8.1 million, and  
expenses of \$3.7 million in support of our integration of the former Ralcorp business.

SG&A expenses for the second quarter of fiscal 2014 included expenses of \$16.2 million in support of our integration of the former Ralcorp business, expenses of \$9.6 million in connection with our restructuring plans, and transaction-related costs of \$2.2 million. SG&A expenses for the second quarter of fiscal 2014 also included a charge of \$8.9 million in connection with the impairment of certain assets received in connection with the bankruptcy of an onion supplier.

SG&A expenses totaled \$1.22 billion for the first half of fiscal 2015, an increase of \$133.4 million, as compared to the first half of fiscal 2014. SG&A expenses for the first half of fiscal 2015 reflected the following:

charges of \$246.6 million related to impairment of goodwill and other intangibles impacting reporting units within our Private Brands segment,

a decrease in advertising and promotion spending of \$52.7 million,

a decrease in salaries and wages of \$38.1 million, in connection with our efficiency and effectiveness initiatives,

expenses of \$38.0 million in connection with our restructuring plans,

charges of \$24.6 million related to early extinguishment of debt as a result of the payoff of the Term Loan Facility and the repurchase of certain senior notes,

expenses of \$5.9 million in support of our integration of the former Ralcorp business,

a benefit of \$5.8 million related to the reduction of the legal accrual for pending matters associated with the 2007 peanut butter recall, and

a charge of \$3.7 million in connection with a legal matter.

SG&A expenses for the first half of fiscal 2014 included expenses of \$32.8 million in support of our integration of the former Ralcorp business, expenses of \$17.5 million in connection with our restructuring plans, and transaction-related costs of \$6.5 million. SG&A expenses for the first half of fiscal 2014 also included a charge of \$8.9 million in connection with the impairment of certain assets received in connection with the bankruptcy of an onion supplier, Operating Profit (Earnings before general corporate expenses, interest expense, net, income taxes, and equity method investment earnings)

| (\$ in millions)  | Operating Profit (Loss) |                   |                          |                   |                   |                          | Twenty-six weeks ended |                   |                          |
|-------------------|-------------------------|-------------------|--------------------------|-------------------|-------------------|--------------------------|------------------------|-------------------|--------------------------|
|                   | Thirteen weeks ended    |                   |                          |                   |                   |                          | November 23, 2014      |                   |                          |
|                   | November 23, 2014       | November 24, 2013 | November 24, % Inc (Dec) | November 23, 2014 | November 24, 2013 | November 24, % Inc (Dec) | November 23, 2014      | November 24, 2013 | November 24, % Inc (Dec) |
| Reporting Segment | 2014                    | 2013              | (Dec)                    | 2014              | 2013              | (Dec)                    | 2014                   | 2013              | (Dec)                    |
| Consumer Foods    | \$301.7                 | \$ 285.9          | 6 %                      | \$491.7           | \$ 450.9          | 9 %                      | \$491.7                | \$ 450.9          | 9 %                      |
| Commercial Foods  | 148.1                   | 127.7             | 16 %                     | 269.2             | 264.8             | 2 %                      | 269.2                  | 264.8             | 2 %                      |
| Private Brands    | (202.3 )                | 89.8              | N/A                      | (160.4 )          | 155.3             | N/A                      | (160.4 )               | 155.3             | N/A                      |

Consumer Foods operating profit for the second quarter of fiscal 2015 was \$301.7 million, an increase of \$15.8 million, or 6%, compared to the second quarter of fiscal 2014. Gross profits were \$13.5 million lower in the second quarter of fiscal 2015 than in the second quarter of fiscal 2014. The lower gross profit for the quarter was more than offset by a decrease in advertising and promotion expenses of \$20.4 million and lower salaries expense. Marketing investment for the last half of the year is expected to be comparable to the last half of fiscal 2014, reflecting the timing of certain aspects of ongoing brand initiatives. Charges totaling \$7.9 million related to our restructuring plans also impacted Consumer Foods results in the second quarter of fiscal 2015, compared to \$2.9 million in the second quarter of fiscal 2014. Charges of \$0.9 million for transaction-related expenses also impacted the second quarter of fiscal 2014.

Consumer Foods operating profit for the first half of fiscal 2015 was \$491.7 million, an increase of \$40.8 million, or 9%, compared to the first half of fiscal 2014. Gross profits were \$31.8 million lower in the first half of fiscal 2015 than in the first half of fiscal 2014 driven by the impact of lower net sales, which were more than offset by the decrease in advertising and promotion expenses of \$50.4 million and lower salaries expense. Charges totaling \$17.3 million related to our restructuring plans also impacted Consumer Foods results in the first half of fiscal 2015, compared to \$4.1 million in the first half of fiscal 2014. Charges of \$1.8 million for transaction-related expenses also impacted the first half of fiscal 2014.



For the second quarter of fiscal 2015, operating profit for the Commercial Foods segment was \$148.1 million, an increase of \$20.4 million, or 16%, from the second quarter of fiscal 2014. Gross profits in the Commercial Foods segment were \$5.9 million higher in the second quarter of fiscal 2015 than in the second quarter of fiscal 2014. For the first half of fiscal 2015, operating profit for the Commercial Foods segment was \$269.2 million, an increase of \$4.4 million, or 2%, from the first half of fiscal 2014. Gross profits in the Commercial

Foods segment were \$9.0 million lower in the first half of fiscal 2015 than in the first half of fiscal 2014. The increase in operating profit for the second quarter was driven by higher gross profit in the Lamb Weston specialty potato operations due to higher quality raw potatoes favorably affecting plant recovery and throughputs, as well as lower input inflation driven by oils and potatoes, slightly offset by fuel, power, and water, and packaging. Strong domestic performance this year more than offset weaker international sales and profits related to near-term challenges facing quick-serve restaurant customers in key Asian markets. Commercial Foods operating profit in the second quarter of fiscal 2015 also included income of \$0.5 million and charges of \$3.8 million in the first half of fiscal 2015 related to the execution of our restructuring plans.

Private Brands operating loss for the second quarter of fiscal 2015 was \$202.3 million, a decrease of \$292.1 million compared to the second quarter of fiscal 2014. Gross profits were \$48.3 million lower in the second quarter of fiscal 2015 than in the second quarter of fiscal 2014. Private Brands operating loss for the first half of fiscal 2015 was \$160.4 million, a decrease of \$315.7 million compared to the first half of fiscal 2014. Gross profits were \$73.5 million lower in the first half of fiscal 2015 than in the first half of fiscal 2014. In the second quarter of fiscal 2015, we recognized charges of \$246.6 million in connection with the impairment of goodwill and other intangible assets within the Private Brands segment. Additional decreases were driven by the impact of lower net sales, discussed above, higher operating costs associated with business transition, and higher commodity costs. Private Brands operating profit in the second quarter and first half of fiscal 2015 also included \$4.7 million and \$10.1 million, respectively, of charges related to the execution of our restructuring plans. Private Brands operating profit in the second quarter and first half of fiscal 2014 included \$1.5 million and \$2.8 million, respectively, of charges related to the execution of our restructuring plans. The company is working to improve execution in its Private Brands segment, including increasing speed of responsiveness to customers and commercialization of new products, improving fill rates and on-time deliveries, and better commodity cost management.

#### Interest Expense, Net

Net interest expense was \$79.3 million and \$95.5 million for the second quarter of fiscal 2015 and 2014, respectively. Net interest expense was \$163.0 million and \$191.3 million for the first half of fiscal 2015 and 2014, respectively. The decreases reflect the repayment of debt.

#### Income Taxes

In the second quarter of fiscal 2015 and 2014, our income tax expense was \$84.0 million and \$106.0 million, respectively. The effective tax rate (calculated as the ratio of income tax expense to pre-tax income from continuing operations, inclusive of equity method investment earnings) was approximately 76% and 34% for the second quarter of fiscal 2015 and 2014, respectively. In the first half of fiscal 2015 and 2014, our income tax expense was \$126.5 million and \$134.9 million, respectively. The effective tax rate was approximately 48% and 28% for the first half of fiscal 2015 and 2014, respectively.

The higher effective tax rate for the second quarter and first half of fiscal 2015 was primarily due to an impairment of goodwill that is non-deductible for tax purposes. This was partially offset by the implementation of a new position we are taking on a tax credit that applies to prior year tax returns, which resulted in an \$8.0 million reduction in income tax expense in the second quarter of fiscal 2015. The lower effective tax rate for the first half of fiscal 2014 was primarily due to a change in estimate related to the tax methods used for certain international sales, a change in deferred state tax rates relating to the integration of Ralcorp activity for tax purposes, and the settlement of a tax issue in Mexico that was previously reserved.

We expect our effective tax rate for the last half of fiscal year 2015 to be approximately 33%.

#### Equity Method Investment Earnings

Equity method investment earnings were \$34.0 million (\$33.2 million in the Commercial Foods segment and \$0.8 million in the Consumer Foods segment) and \$5.2 million (\$4.7 million in the Commercial Foods segment and \$0.5 million in the Consumer Foods segment) for the second quarter of fiscal 2015 and 2014, respectively. Equity method investment earnings were \$59.6 million (\$58.5 million in the Commercial Foods segment and \$1.1 million in the Consumer Foods segment) and \$9.3 million (\$8.4 million in the Commercial Foods segment and \$0.9 million in the Consumer Foods segment) for the first half of fiscal 2015 and 2014, respectively. The increase in the second quarter

and first half of fiscal 2015 compared to the second quarter and first half of fiscal 2014 reflects the earnings from the Ardent Mills joint venture as well as higher profits for an international potato joint venture. The earnings from the Ardent Mills joint venture reflect results for five months of operations, as we recognize earnings on a one-month lag, due to differences in fiscal year periods.

#### Results of Discontinued Operations

Our discontinued operations generated an after-tax loss of \$10.7 million and after-tax income of \$42.0 million for the second quarter of fiscal 2015 and 2014, respectively. Our discontinued operations generated after-tax income of \$362.6 million and \$55.8 million for

the first half of fiscal 2015 and 2014, respectively. The results of discontinued operations for the first half of fiscal 2015 include a pre-tax gain of \$625.6 million (\$375.9 million after-tax) recognized on the formation of the Ardent Mills joint venture.

#### Earnings Per Share

Diluted earnings per share in the second quarter of fiscal 2015 were \$0.02, including \$0.05 per diluted share from continuing operations and a loss of \$0.03 per diluted share from discontinued operations. Diluted earnings per share in the second quarter of fiscal 2014 were \$0.58, including \$0.48 per diluted share from continuing operations and \$0.10 per diluted share from discontinued operations. Diluted earnings per share in the first half of fiscal 2015 were \$1.14, including \$0.30 per diluted share from continuing operations and \$0.84 per diluted share from discontinued operations. Diluted earnings per share in the first half of fiscal 2014 were \$0.92, including \$0.79 per diluted share from continuing operations and \$0.13 per diluted share from discontinued operations.

### LIQUIDITY AND CAPITAL RESOURCES

#### Sources of Liquidity and Capital

Our primary financing objective is to maintain a prudent capital structure that provides us flexibility to pursue our growth objectives. If necessary, we use short-term debt principally to finance ongoing operations, including our seasonal requirements for working capital (accounts receivable, prepaid expenses and other current assets, and inventories, less accounts payable, accrued payroll, and other accrued liabilities), and a combination of equity and long-term debt to finance both our base working capital needs and our non-current assets. We are committed to maintaining an investment grade credit rating.

At November 23, 2014, we had a \$1.5 billion revolving credit facility. The facility has historically been used principally as a back-up facility for our commercial paper program. As of November 23, 2014, there were no outstanding borrowings under the facility. The facility requires that our consolidated funded debt not exceed 70% of our consolidated capital base in the four quarters commencing on January 29, 2014 and 65% thereafter, and that our fixed charges coverage ratio be greater than 1.75 to 1.0. As of November 23, 2014, we were in compliance with these financial covenants.

In January 2013, we borrowed \$1.5 billion under a term loan facility ("Term Loan Facility") as part of the financing used to acquire Ralcorp. As of November 23, 2014, we had no remaining balance outstanding under the Term Loan Facility as we repaid the \$900.0 million remaining principal balance and associated accrued interest during the first quarter of fiscal 2015, and we terminated the Term Loan Facility. We were allowed to prepay borrowings without premium or penalty.

On July 21, 2014, we issued floating rate senior unsecured notes in the aggregate principal amount of \$550.0 million due July 2016. The notes carry an interest rate equal to the three-month LIBOR plus 0.37%. The net proceeds were used to repay \$225.0 million aggregate principal amount of senior notes due 2023, \$200.0 million aggregate principal amount of senior notes due 2043, \$25.0 million aggregate principal amount of senior notes due 2019, \$25.0 million aggregate principal amount of senior notes due 2018, and \$25.0 million aggregate principal amount of senior notes due 2017, in each case prior to maturity in a tender offer, and reduce our commercial paper balances.

As of November 23, 2014, we had \$535.9 million outstanding under our commercial paper program. The highest level of borrowings under the commercial paper program during the first half of fiscal 2015 was \$663.0 million. As of May 25, 2014, we had \$137.0 million in borrowings under our commercial paper program.

As of the end of the second quarter of fiscal 2015, our senior long-term debt ratings were all investment grade. A significant downgrade in our credit ratings would not affect our ability to borrow amounts under the revolving credit facility, although borrowing costs would increase. A downgrade of our short-term credit ratings would impact our ability to borrow under our commercial paper program by negatively impacting borrowing costs and causing shorter durations, as well as making access to commercial paper more difficult.

We repurchase our shares of common stock from time to time after considering market conditions and in accordance with repurchase limits authorized by our Board of Directors. In December 2011, the Company's Board of Directors approved a \$750.0 million increase to our share repurchase authorization. Under the share repurchase authorization,

we may repurchase our shares periodically over several years, depending on market conditions and other factors, and may do so in open market purchases or privately negotiated transactions. The authorization has no time limit and may be suspended or discontinued at any time. We did not repurchase a material amount of shares of our common stock under this program during the first half of fiscal 2015. The Company's total remaining share repurchase authorization as of November 23, 2014 was \$181.9 million.

In the first half of fiscal 2015, we received \$505.4 million in cash (net of \$49.0 million contributed to Ardent Mills) upon the formation of Ardent Mills, which included \$163.0 million associated with the sale of three flour milling facilities in the fourth quarter of fiscal 2014 and a payment of \$11.5 million to Ardent Mills for a working capital adjustment in the second quarter of fiscal 2015.

## Cash Flows

During the first half of fiscal 2015, we used \$61.2 million of cash, which was the net result of \$417.7 million generated from operating activities, \$232.6 million generated from investing activities, \$710.0 million used in financing activities, and a decrease of \$1.5 million in cash due to the effect of changes in foreign currency exchange rates.

Cash generated from operating activities of continuing operations totaled \$410.6 million in the first half of fiscal 2015, as compared to \$541.3 million generated in the first half of fiscal 2014. We paid approximately \$86.0 million less for annual incentive compensation in the first half of fiscal 2015 (earned in fiscal 2014) than in the first half of fiscal 2014 (earned in fiscal 2013). During the first half of fiscal 2015, our income tax payments were approximately \$106.7 million more than those made in the first half of fiscal 2014 due primarily to prior year income tax deductions related to the Ralcorp debt exchange and Ralcorp loss carry forwards from fiscal 2013. Cash outflows for advertising and promotions, as well as slotting fees, were less than the prior year due to planned spending reductions and fewer new product introductions. Increases in inventory in the first half of fiscal 2015 were larger than in the first half of fiscal 2014, due to larger harvests of corn and potatoes, higher durum wheat costs, certain planned increases in finished goods inventories in anticipation of a change in can suppliers, and an expansion of our potato manufacturing capacity. Cash used from operating activities of discontinued operations were \$7.1 million in the first half of fiscal 2015 compared to \$41.4 million in cash generated in the first half of fiscal 2014. The reduced contribution of cash from operating activities of discontinued operations reflects the timing of the disposition.

Cash generated from investing activities totaled \$232.6 million in the first half of fiscal 2015 versus cash used of \$332.0 million in the first half of fiscal 2014. Investing activities of continuing operations in the first half of fiscal 2015 consisted primarily of \$391.4 million in cash received from Ardent Mills in connection with the formation of that joint venture offset by capital expenditures of \$202.1 million and the purchase of a potato manufacturer in China for \$75.4 million net of cash acquired plus assumed liabilities. Investing activities of continuing operations in the first half of fiscal 2014 consisted primarily of capital expenditures of \$342.5 million. Cash generated from investing activities of discontinued operations in the first half of fiscal 2015 totaled \$114.0 million resulting from receipt of \$163.0 million cash associated with the sale of three flour milling facilities at the end of fiscal 2014, partially offset by \$49.0 million cash contributed to Ardent Mills upon the formation of the joint venture.

Cash utilized for financing activities totaled \$710.0 million in the first half of fiscal 2015 compared to \$241.3 million in the first half of fiscal 2014. In the first half of fiscal 2015, we used over \$500.0 million to reduce our overall debt. This consisted of the repayment of \$1.49 billion of long-term debt, partially financed by the issuance of \$550.0 million aggregate principal amount of floating rate notes and an increase in our short-term borrowings of \$392.8 million, primarily commercial paper. During the first half of fiscal 2014, financing activities included the repayment of \$50.7 million in long term debt offset by cash generated from the increase in commercial paper of \$48.7 million. Dividends paid during the first half of fiscal 2015 and 2014 were \$211.7 million and \$210.4 million, respectively. In the first half of fiscal 2014, we repurchased \$100.0 million of our common stock as part of our share repurchase program. No cash was used for share repurchases in the first half of fiscal 2015. Proceeds from employee stock option exercises were \$55.2 million and \$70.3 million in the first half of fiscal 2015 and 2014, respectively.

The Company had cash and cash equivalents of \$121.9 million at November 23, 2014 and \$141.3 million at May 25, 2014, of which \$45.4 million at November 23, 2014 and \$104.5 million at May 25, 2014 was held in foreign countries. During the first fiscal quarter of 2015, domestic entities repaid \$37.8 million borrowed from certain of the Company's foreign subsidiaries during the fourth quarter of fiscal 2014. The Company makes an assertion regarding the amount of earnings intended for permanent reinvestment outside the United States, with the balance available to be repatriated to the United States. The cash held by foreign subsidiaries for permanent reinvestment is generally used to finance the subsidiaries' operational activities and future foreign investments. No related tax liability has been accrued as of November 23, 2014. At November 23, 2014, management does not intend to permanently repatriate additional foreign cash. Any future decision to repatriate foreign cash could result in an adjustment to the deferred tax liability after considering available foreign tax credits and other tax attributes. It is not practicable to determine the amount of any such deferred tax liability at this time.

We estimate our capital expenditures in fiscal 2015 will be approximately \$550 million.

Management believes that existing cash balances, cash flows from operations, existing credit facilities, and access to capital markets will provide sufficient liquidity to meet our repayment of debt, working capital needs, planned capital expenditures, and payment of anticipated quarterly dividends for at least the next twelve months.

#### OFF-BALANCE SHEET ARRANGEMENTS

We use off-balance sheet arrangements (e.g., leases accounted for as operating leases) where sound business principles warrant their use. We also periodically enter into guarantees and other similar arrangements as part of transactions in the ordinary course of business. These are described further in “Obligations and Commitments,” below.

### Variable Interest Entities Not Consolidated

We have variable interests in certain entities that we have determined to be variable interest entities, but for which we are not the primary beneficiary. We do not consolidate the financial statements of these entities.

We hold a 50.0% interest in Lamb Weston RDO, a potato processing venture. We provide all sales and marketing services to Lamb Weston RDO. We receive a fee for these services based on a percentage of the net sales of the venture. We reflect the value of our ownership interest in this venture in other assets in our Condensed Consolidated Balance Sheets, based upon the equity method of accounting. The balance of our investment was \$13.5 million and \$12.6 million at November 23, 2014 and May 25, 2014, respectively, representing our maximum exposure to loss as a result of our involvement with this venture. The capital structure of Lamb Weston RDO includes owners' equity of \$27.1 million and term borrowings from banks of \$42.2 million as of November 23, 2014. We have determined that we do not have the power to direct the activities that most significantly impact the economic performance of this venture.

We lease certain office buildings from entities that we have determined to be variable interest entities. The lease agreements with these entities include fixed-price purchase options for the assets being leased, representing our only variable interest in these lessor entities. These leases are accounted for as operating leases, and accordingly, there are no material assets or liabilities associated with these entities included in our Condensed Consolidated Balance Sheets. We have no material exposure to loss from our variable interests in these entities. We have determined that we do not have the power to direct the activities that most significantly impact the economic performance of these entities. In making this determination, we have considered, among other items, the terms of the lease agreements, the expected remaining useful lives of the assets leased, and the capital structure of the lessor entities.

### OBLIGATIONS AND COMMITMENTS

As part of our ongoing operations, we enter into arrangements that obligate us to make future payments under contracts such as lease agreements, debt agreements, and unconditional purchase obligations (i.e., obligations to transfer funds in the future for fixed or minimum quantities of goods or services at fixed or minimum prices, such as "take-or-pay" contracts). The unconditional purchase obligation arrangements are entered into in our normal course of business in order to ensure adequate levels of sourced product are available. Of these items, debt, notes payable, and capital lease obligations, which totaled \$8.4 billion as of November 23, 2014, were recognized as liabilities in our Condensed Consolidated Balance Sheets. Operating lease obligations and unconditional purchase obligations, which totaled \$2.5 billion as of November 23, 2014, were not recognized as liabilities in our Condensed Consolidated Balance Sheets, in accordance with generally accepted accounting principles.

A summary of our contractual obligations as of November 23, 2014 was as follows:

| Contractual Obligations           | Payments Due by Period |                     |           |           |                  |
|-----------------------------------|------------------------|---------------------|-----------|-----------|------------------|
|                                   | (in millions)          |                     |           |           |                  |
|                                   | Total                  | Less than<br>1 Year | 1-3 Years | 3-5 Years | After 5<br>Years |
| Long-term debt                    | \$7,732.9              | \$250.7             | \$1,785.5 | \$1,700.0 | \$3,996.7        |
| Capital lease obligations         | 75.9                   | 8.4                 | 15.2      | 9.6       | 42.7             |
| Operating lease obligations       | 524.9                  | 83.2                | 143.4     | 99.3      | 199.0            |
| Purchase obligations <sup>1</sup> | 1,950.7                | 1,802.3             | 93.9      | 45.3      | 9.2              |
| Notes payable                     | 550.7                  | 550.7               | —         | —         | —                |
| Total                             | \$10,835.1             | \$2,695.3           | \$2,038.0 | \$1,854.2 | \$4,247.6        |

<sup>1</sup> Amount includes open purchase orders and agreements, some of which are not legally binding and/or may be cancellable. Such agreements are generally settleable in the ordinary course of business in less than one year.

We are also contractually obligated to pay interest on our long-term debt and capital lease obligations. The weighted average coupon interest rate of the long-term debt obligations outstanding as of November 23, 2014 was approximately 4.1%.



The operating lease obligations noted in the table above have not been reduced by non-cancellable sublease rentals of \$30.9 million.

We own a 49.99% interest in Lamb Weston BSW, LLC ("Lamb Weston BSW"), a potato processing venture with Ochoa Ag Unlimited Foods, Inc. ("Ochoa"). We provide all sales and marketing services to Lamb Weston BSW. Under certain circumstances, we could be required to compensate Ochoa for lost profits resulting from significant production shortfalls ("production shortfalls"). Commencing on June 1, 2018, or on an earlier date under certain circumstances, we have a contractual right to purchase the remaining equity interest in Lamb Weston BSW from Ochoa (the "call option"). We are currently subject to a contractual obligation to purchase all of Ochoa's equity investment in Lamb Weston BSW at the option of Ochoa (the "put option"). The purchase prices under the call option and the put option (the "options") are based on the book value of Ochoa's equity interest at the date of exercise, as modified by an agreed-upon rate of return for the holding period of the investment balance. The agreed-upon rate of return varies depending on the circumstances under which any

of the options are exercised. As of November 23, 2014, the price at which Ochoa had the right to put its equity interest to us was \$43.4 million. This amount, which is presented within other noncurrent liabilities in our Condensed Consolidated Balance Sheets, is not included in the "Contractual Obligations" table above as the payment is contingent upon the exercise of the put option by Ochoa, and the eventual occurrence and timing of such exercise is uncertain.

As part of our ongoing operations, we also enter into arrangements that obligate us to make future cash payments only upon the occurrence of a future event (e.g., guarantees of debt or lease payments of a third party should the third party be unable to perform). In accordance with generally accepted accounting principles, the following commercial commitments are not recognized as liabilities in our Condensed Consolidated Balance Sheets. A summary of our commitments, including commitments associated with equity method investments, as of November 23, 2014 was as follows:

|                                | Amount of Commitment Expiration Per Period<br>(in millions) |                     |           |           |                  |
|--------------------------------|---|---------------------|-----------|-----------|------------------|
|                                | Total   | Less than<br>1 Year | 1-3 Years | 3-5 Years | After 5<br>Years |
| Other Commercial Commitments   |   |                     |           |           |                  |
| Guarantees                     | \$48.6  | \$23.2              | \$6.8     | \$8.4     | \$10.2           |
| Standby repurchase obligations | 3.3   | 1.6                 | 0.5       | 0.5       | 0.7              |
| Other commitments              | 5.5   | 5.5                 | —         | —         | —                |
| Total                          | \$57.4  | \$30.3              | \$7.3     | \$8.9     | \$10.9           |

In certain limited situations, we will guarantee an obligation of an unconsolidated entity. We guarantee certain leases and other commercial obligations resulting from the 2002 divestiture of our fresh beef and pork operations. The remaining terms of these arrangements are less than a year and the maximum amount of future payments we have guaranteed was \$4.1 million as of November 23, 2014.

We are a party to various potato supply agreements. Under the terms of certain such potato supply agreements, we have guaranteed repayment of short-term bank loans of the potato suppliers, under certain conditions. At November 23, 2014, the amount of supplier loans effectively guaranteed by us was \$17.8 million, included in the table above. We have not established a liability for these guarantees, as we have determined that the likelihood of our required performance under the guarantees is remote.

We were a party to a supply agreement with an onion processing company where we had guaranteed, under certain conditions, repayment of a secured loan (the "Secured Loan") of this onion products supplier to the supplier's lender. The amount of our guarantee was \$25.0 million. During the fourth quarter of fiscal 2012, we received notice from the lender that the supplier had defaulted on the Secured Loan and we exercised our option to purchase the Secured Loan from the lender for \$40.8 million, thereby assuming first-priority secured rights to the underlying collateral for the amount of the Secured Loan, and cancelling our guarantee. The supplier filed for bankruptcy during the fourth quarter of fiscal 2012 and during the second quarter of fiscal 2013, we acquired ownership and all rights to the underlying collateral, consisting of agricultural land and an onion processing facility. During the third quarter of fiscal 2013, we recognized an impairment charge of \$10.2 million in our Commercial Foods segment to reduce the carrying amount of these assets to their estimated fair value based upon updated appraisals. During the second quarter of fiscal 2014, we recognized an additional impairment charge of \$8.9 million in our Commercial Foods segment to reduce the carrying amount of the processing facility to its estimated fair value based upon expected sales proceeds. In the fourth quarter of fiscal 2014, we sold the land and recognized a gain of \$5.1 million in our Commercial Foods segment. Based on our estimate of the value of the processing facility, we expect to recover the remaining carrying value through our sale of this facility.

Federal income tax credits were generated related to our sweet potato production facility in Delhi, Louisiana. Third parties invested in certain of these income tax credits. We have guaranteed these third parties the face value of these income tax credits over their statutory lives, through fiscal 2017, in the event that the income tax credits are recaptured or reduced. The face value of the income tax credits was \$26.7 million as of November 23, 2014. We believe the

likelihood of the recapture or reduction of the income tax credits is remote, and therefore we have not established a liability in connection with this guarantee.

The obligations and commitments tables above do not include any reserves for uncertainties in income taxes, as we are unable to reasonably estimate the ultimate amount or timing of settlement of our reserves for income taxes. The liability for gross unrecognized tax benefits at November 23, 2014 was \$76.0 million. The net amount of unrecognized tax benefits at November 23, 2014, that, if recognized, would impact our effective tax rate was \$44.7 million. Recognition of these tax benefits would have a favorable impact on our effective tax rate.

## CRITICAL ACCOUNTING ESTIMATES

A discussion of our critical accounting estimates can be found in the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section of our Annual Report on Form 10-K for the fiscal year ended May 25, 2014. There were no material changes to the previously disclosed, except for the following:

**Goodwill and Identifiable Intangible Assets** - Because forecasted sales and profits for the Private Brands segment for fiscal 2015 continue to fall below our expectations relative to our previous projections, we performed a quantitative analysis of goodwill of our Private Brands reporting units in the second quarter of fiscal 2015. Estimating the fair value of individual reporting units requires us to make assumptions and estimates regarding our future plans and future industry and economic conditions. We estimated the future cash flows of each of the at-risk reporting units within the Private Brands segment and calculated the net present value of those estimated cash flows using a risk adjusted discount rate, in order to estimate the fair value of each reporting unit from the perspective of a market participant. We used discount rates and terminal growth rates of approximately 8% and 3%, respectively, to calculate the present value of estimated future cash flows. We then compared the estimated fair value of each reporting unit to the respective historical carrying value (including allocated assets and liabilities of certain shared and Corporate functions), and determined that the fair value of the reporting unit was less than the carrying value for five of our reporting units within the Private Brands segment. With the assistance of a third-party valuation specialist, we estimated the fair value of the assets and liabilities of each of these reporting units in order to determine the implied fair value of goodwill of each reporting unit. We recognized impairment charges for the difference between the implied fair value of goodwill and the historical carrying value of goodwill within each reporting unit. Accordingly, during the second quarter of fiscal 2015, we recorded a \$216.6 million charge for the impairment of goodwill. The following reporting units within the Private Brands segment were impacted: \$31.9 million in Bars and Coordinated; \$18.1 million in Cereal; \$146.6 million in Snacks; and \$20.0 million in Retail Bakery.

In the case of two reporting units within the Private Brands segment: Snacks and Retail Bakery, the estimated fair value of certain amortizing intangible assets (customer relationships) used in step two of our impairment analysis was substantially less than the carrying value of those assets and, as a result, the carrying value of the Snacks and Retail Bakery reporting units exceeded the estimated fair value of those reporting units, even after the previously described goodwill impairment charges were recorded. The carrying value of the Private Brands amortizing intangible assets are expected to be recovered over their remaining lives (on an undiscounted basis) and, accordingly, no impairments were required to be recognized.

Following the impairment charges recorded in fiscal 2015, the carrying value of goodwill in our Private Brands reporting units included \$296.8 million for Bars and Coordinated, \$446.3 million for Cereal, \$748.8 million for Pasta, \$668.7 million for Snacks, \$695.2 million for Retail Bakery, and \$136.1 million for Condiments. If the future performance of one or more of the reporting units within the Private Brands segment falls short of our expectations or if there are significant changes in risk-adjusted discount rates due to changes in market conditions, we could be required to recognize additional, material impairment charges in future periods.

In the second quarter of fiscal 2015, we also performed a quantitative impairment test for non-amortizing intangible assets within the Private Brands segment, which are comprised of brands and trademarks. We recognized impairment charges of \$30.0 million in our Private Brands segment to write-down three small brands.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The principal market risks affecting us are exposures to price fluctuations of commodity and energy inputs, interest rates, and foreign currencies.

Other than the changes noted below, there have been no material changes in our market risk during the twenty-six weeks ended November 23, 2014. For additional information, refer to the "Quantitative and Qualitative Disclosures about Market Risk" in Item 7A of our Annual Report on Form 10-K for the fiscal year ended May 25, 2014.

**Commodity Market Risk**

We purchase commodity inputs such as wheat, corn, oats, soybean meal, soybean oil, meat, dairy products, sugar, natural gas, electricity, and packaging materials to be used in our operations. These commodities are subject to price fluctuations that may create price risk. We enter into commodity hedges to manage this price risk using physical forward contracts or derivative instruments. We have policies governing the hedging instruments our businesses may use. These policies include limiting the dollar risk exposure for each of our businesses. We also monitor the amount of associated counter-party credit risk for all non-exchange-traded transactions.

**Interest Rate Risk**

During fiscal 2014, we entered into interest rate swap contracts to hedge the fair value of certain of our senior long-term debt instruments maturing in fiscal 2019 and 2020. The net notional amount of these interest rate derivatives at November 23, 2014 was \$500.0 million, \$250.0 million for each maturity. The maximum potential loss associated with these interest rate swap contracts from a hypothetical 1% increase in interest rates is approximately \$26.7 million. Any such gain or loss, to the extent the hedge is effective, is offset by fair value adjustments to the debt instruments being hedged.

The carrying amount of long-term debt (including current installments) was \$7.9 billion as of November 23, 2014. Based on current market rates, the fair value of this debt at November 23, 2014 was estimated at \$8.4 billion. As of November 23, 2014, a 1% increase in interest rates would decrease the fair value of our fixed rate debt by approximately \$401.7 million, while a 1% decrease in interest rates would increase the fair value of our fixed rate debt by approximately \$453.4 million.

**Foreign Currency Risk**

In order to reduce exposures for our processing activities related to changes in foreign currency exchange rates, we may enter into forward exchange or option contracts for transactions denominated in a currency other than the functional currency for certain of our operations. This activity primarily relates to economically hedging against foreign currency risk in purchasing inventory and capital equipment, sales of finished goods, and future settlement of foreign denominated assets and liabilities.

**Value-at-Risk (VaR)**

We employ various tools to monitor our derivative risk, including value-at-risk ("VaR") models. We perform simulations using historical data to estimate potential losses in the fair value of current derivative positions. We use price and volatility information for the prior 90 days in the calculation of VaR that is used to monitor our daily risk. The purpose of this measurement is to provide a single view of the potential risk of loss associated with derivative positions at a given point in time based on recent changes in market prices. Our model uses a 95% confidence level. Accordingly, in any given one day time period, losses greater than the amounts included in the table below are expected to occur only 5% of the time. We include commodity swaps, futures, and options and foreign exchange forwards, swaps, and options in this calculation. The following table provides an overview of our average daily VaR for our energy, agriculture, foreign exchange, and other commodities over the twenty-six weeks ended November 23, 2014 and November 24, 2013. Other commodities below consist primarily of forward and option contracts for a commodities index, the market price of which is closely correlated with that of our commodity inputs. This index includes items such as agricultural commodities, energy commodities, and metals. The other commodities category below may also include items such as packaging and/or livestock.

| In Millions | Fair Value Impact       |         |
|-------------|-------------------------|---------|
|             | Average                 | Average |
|             | During Twenty-six Weeks |         |

|                         | Ended November 23,<br>2014 | During Twenty-six<br>Weeks<br>Ended November 24,<br>2013 |
|-------------------------|----------------------------|--|
| Energy commodities      | \$1.2                      | \$1.1  |
| Agriculture commodities | 2.3                        | 2.1  |
| Other commodities       | 1.9                        | 3.2  |
| Foreign exchange        | 0.2                        | 1.5  |

#### ITEM 4. CONTROLS AND PROCEDURES

##### Disclosure Controls and Procedures

The Company's management carried out an evaluation, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended, as of November 23, 2014. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures are effective.

##### Internal Control Over Financial Reporting

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, evaluated any change in the Company's internal control over financial reporting that occurred during the quarter covered by this report and determined that there was no change in our internal control over financial reporting during the quarter covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## Part II — OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

The following information supplements and amends the discussion set forth under Part I, Item 3 "Legal Proceedings" in our Annual Report on Form 10-K for the fiscal year ended May 25, 2014.

We are a party to a number of lawsuits and claims arising out of the operation of our business, including lawsuits and claims related to the February 2007 recall of our peanut butter products. After taking into account liabilities recorded for these matters, we believe the ultimate resolution of such matters should not have a material adverse effect on our financial condition, results of operations, or liquidity.

For more information regarding legal matters, please refer to Part I, Item 3 in the Company's Annual Report on Form 10-K for the year ended May 25, 2014, Note 16 to the Consolidated Financial Statements included therein and Note 13 to the Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q.

## ITEM 1A. RISK FACTORS

A discussion of our risk factors can be found in Item 1A, Risk Factors, in our Annual Report on Form 10-K for the fiscal year ended May 25, 2014. There were no material changes to the previously disclosed risk factors during the first half of fiscal 2015.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table presents the total number of shares of common stock purchased during the second quarter of fiscal 2015, the average price paid per share, the number of shares that were purchased as part of a publicly announced repurchase program, and the approximate dollar value of the maximum number of shares that may yet be purchased under the share repurchase program:

| Period                                    | Total Number of Shares (or units) Purchased | Average Price Paid per Share (or unit) | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1) | Approximate Dollar Value of Maximum Number of Shares that may yet be Purchased under the Program (1) |
|---|---|--|--|--|
| August 25 through September 21, 2014      | —   | \$—                                    | —  | \$ 181,927,000   |
| September 22 through October 19, 2014     | —   | —                                      | —  | 181,927,000  |
| October 20 through November 23, 2014      | 15,786                                      | 35.51                                  | —  | 181,927,000  |
| Total Fiscal 2015 Second Quarter Activity | 15,786                                      | —                                      | —  | 181,927,000  |

Pursuant to publicly announced share repurchase programs from December 2003, we have repurchased (1) approximately 172.5 million shares at a cost of \$4.1 billion through November 23, 2014. The current program has no expiration date.

## ITEM 6. EXHIBITS

All exhibits as set forth on the Exhibit Index, which is incorporated herein by reference.



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CONAGRA FOODS, INC.

By: /s/ JOHN F. GEHRING

John F. Gehring

Executive Vice President and Chief Financial Officer

By: /s/ ROBERT G. WISE

Robert G. Wise

Senior Vice President and Corporate Controller

Dated this 29th day of December, 2014.

## EXHIBIT INDEX

All documents referenced below were filed pursuant to the Securities Exchange Act of 1934 by ConAgra Foods, Inc. (file number 001-07275), unless otherwise noted.

## EXHIBIT DESCRIPTION

|       |  |
|-------|--|
| 3.1   | ConAgra Foods' Certificate of Incorporation, as restated, incorporated herein by reference to Exhibit 3.1 of ConAgra Foods' current report on Form 8-K filed December 2, 2005  |
| 3.2   | Amended and Restated By-Laws of ConAgra Foods, Inc., as Amended, incorporated herein by reference to Exhibit 3.1 of ConAgra Foods' current report on Form 8-K filed December 3, 2007   |
| 4.1   | Indenture, dated as of October 8, 1990, between ConAgra Foods, Inc. and The Bank of New York Mellon (as successor to JPMorgan Chase Bank, N.A. and The Chase Manhattan Bank (National Association)), as trustee, incorporated by reference to Exhibit 4.1 of ConAgra Foods' Registration Statement on Form S-3 (Registration File No. 033-36967)   |
| 10.1* | ConAgra Foods, Inc. 2014 Stock Plan, incorporated herein by reference to Exhibit 10.1 of ConAgra Foods' current report on Form 8-K filed September 22, 2014  |
| 10.2* | ConAgra Foods, Inc. 2014 Executive Incentive Plan incorporated herein by reference to Exhibit 10.2 of ConAgra Foods' current report on Form 8-K filed September 22, 2014   |
| 12    | Statement regarding computation of ratio of earnings to fixed charges  |
| 31.1  | Section 302 Certificate of Chief Executive Officer   |
| 31.2  | Section 302 Certificate of Chief Financial Officer   |
| 32.1  | Section 906 Certificates   |
| 101.1 | The following materials from ConAgra Foods' Quarterly Report on Form 10-Q for the quarter ended November 23, 2014, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Statements of Earnings, (ii) the Condensed Consolidated Statements of Comprehensive Income, (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Cash Flows, (v) Notes to Condensed Consolidated Financial Statements, and (vi) document and entity information. |
|       | Pursuant to Item 601(b)(4) of Regulation S-K, certain instruments with respect to ConAgra Foods' long-term debt are not filed with this Form 10-Q. ConAgra Foods will furnish a copy of any such long-term debt agreement to the Securities and Exchange Commission upon request.  |

\*Management contract or compensatory plan