SKYLINE CORP Form 10-Q April 04, 2014 Table of Contents

## **UNITED STATES**

#### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

## **FORM 10-Q**

(Mark One)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended February 28, 2014

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission file number: 1-4714

#### SKYLINE CORPORATION

(Exact name of registrant as specified in its charter)

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Indiana (State or other jurisdiction of

35-1038277 (I.R.S. Employer

incorporation or organization)

**Identification No.)** 

P. O. Box 743, 2520 By-Pass Road

Elkhart, Indiana (Address of principal executive offices)

46515 (Zip Code)

Registrant s telephone number, including area code:

(574) 294-6521

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes "No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). x Yes "No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer "

Accelerated filer

Non-accelerated filer "

Smaller reporting company x

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). "Yes x No.

Indicate the number of shares outstanding of each of the registrant s classes of common stock, as of the latest practicable date.

**Title of Class**Common Stock

Shares Outstanding April 4, 2014 8,391,244

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# FORM 10-Q

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## PART I FINANCIAL INFORMATION

Item 1. Financial Statements.

# **Skyline Corporation and Subsidiary Companies**

## **Consolidated Balance Sheets**

## (Dollars in thousands)

|  | February 2<br>(Unaudi |        | May | 31, 2013 |
|--|-----------------------|--------|-----|----------|
| ASSETS   |                       |        |     |          |
| Current Assets:  |                       |        |     |          |
| Cash   | \$                    | 5,275  | \$  | 11,838   |
| Restricted cash  |                       |        |     | 600      |
| U.S. Treasury Bills, at cost plus accrued interest                   |                       | 2,000  |     | 4,000    |
| Accounts receivable  |                       | 15,195 |     | 13,472   |
| Note receivable, current   |                       | 49     |     | 47       |
| Inventories  |                       | 11,234 |     | 8,732    |
| Workers compensation security deposit                                |                       | 2,597  |     | 2,597    |
| Other current assets   |                       | 383    |     | 351      |
| Total Current Assets   | ,                     | 36,733 |     | 41,637   |
| Note Receivable, non-current Property, Plant and Equipment, at Cost: |                       | 1,594  |     | 1,631    |
| Land   |                       | 4,534  |     | 4,597    |
| Buildings and improvements   | 4                     | 46,074 |     | 49,462   |
| Machinery and equipment  |                       | 19,986 |     | 20,572   |
|  | ,                     | 70,594 |     | 74,631   |
| Less accumulated depreciation  | :                     | 53,579 |     | 56,289   |
| Net Property, Plant and Equipment                                    |                       | 17,015 |     | 18,342   |
| Other Assets   |                       | 6,388  |     | 6,317    |
| Total Assets   | \$                    | 61,730 | \$  | 67,927   |

The accompanying notes are an integral part of the consolidated financial statements.

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Item 1. Financial Statements (Continued).

**Skyline Corporation and Subsidiary Companies** 

**Consolidated Balance Sheets** (Continued)

(Dollars in thousands, except share and per share amounts)

|   | February 28, 2014<br>(Unaudited) |          | Ma | y 31, 2013 |
|---|----------------------------------|----------|----|------------|
| LIABILITIES AND SHAREHOLDERS  | <b>EQUIT</b>                     | Y        |    |            |
| Current Liabilities:  |                                  |          |    |            |
| Accounts payable, trade   | \$                               | 3,793    | \$ | 3,675      |
| Accrued salaries and wages  |                                  | 2,054    |    | 2,624      |
| Accrued marketing programs  |                                  | 4,069    |    | 1,965      |
| Accrued warranty and related expenses                                 |                                  | 3,921    |    | 3,682      |
| Other accrued liabilities   |                                  | 3,888    |    | 2,261      |
| Total Current Liabilities   |                                  | 17,725   |    | 14,207     |
| Other Deferred Liabilities  |                                  | 7,658    |    | 8,069      |
| Commitments and Contingencies See Note 8 Shareholders Equity:         |                                  |          |    |            |
| Common stock, \$.0277 par value, 15,000,000 shares authorized; issued |                                  |          |    |            |
| 11,217,144 shares   |                                  | 312      |    | 312        |
| Additional paid-in capital  |                                  | 4,928    |    | 4,928      |
| Retained earnings   |                                  | 96,851   |    | 106,155    |
| Treasury stock, at cost, 2,825,900 shares                             |                                  | (65,744) |    | (65,744)   |
| Total Shareholders Equity   |                                  | 36,347   |    | 45,651     |
| Total Liabilities and Shareholders Equity                             | \$                               | 61,730   | \$ | 67,927     |

The accompanying notes are an integral part of the consolidated financial statements.

## Item 1. Financial Statements (Continued).

## **Skyline Corporation and Subsidiary Companies**

## **Consolidated Statements of Operations and Retained Earnings**

## For the Three-Month and Nine-Month Periods Ended February 28, 2014 and 2013

(Unaudited)

## (Dollars in thousands, except share and per share amounts)

|  | Three-Months Ended<br>2014 2013<br>(Unaudited) |           |    | Nine-Months<br>2014<br>(Unaudite |             |         | 2013 |           |  |
|--|--|-----------|----|----------------------------------|-------------|---------|------|-----------|--|
| OPERATIONS   |  |           |    |                                  |             |         |      |           |  |
| Net sales  | \$   | 38,772    | \$ | 36,986                           | \$          | 134,029 | \$   | 128,742   |  |
| Cost of sales                                      |  | 38,918    |    | 36,515                           |             | 126,625 |      | 122,538   |  |
|  |  |           |    |                                  |             |         |      |           |  |
| Gross (loss) profit                                |  | (146)     |    | 471                              |             | 7,404   |      | 6,204     |  |
| Selling and administrative expenses                |  | 5,891     |    | 5,861                            |             | 17,245  |      | 18,210    |  |
| Gain on sale of idle property, plant and equipment |  | 300       |    |                                  |             | 462     |      | 1,411     |  |
|  |  |           |    |                                  |             |         |      |           |  |
| Operating loss                                     |  | (5,737)   |    | (5,390)                          |             | (9,379) |      | (10,595)  |  |
| Interest income                                    |  | 25        |    | 25                               |             | 75      |      | 37        |  |
|  |  |           |    |                                  |             |         |      |           |  |
| Loss before income taxes                           |  | (5,712)   |    | (5,365)                          |             | (9,304) |      | (10,558)  |  |
| Benefit from income taxes                          |  |           |    |                                  |             |         |      |           |  |
|  |  |           |    |                                  |             |         |      |           |  |
| Net loss   | \$   | (5,712)   | \$ | (5,365)                          | \$          | (9,304) | \$   | (10,558)  |  |
|  |  |           |    |                                  |             |         |      |           |  |
| Basic loss per share                               | \$   | (.68)     | \$ | (.64)                            | \$          | (1.11)  | \$   | (1.26)    |  |
| •  |  |           |    |                                  |             |         |      |           |  |
| Weighted average number of common shares           |  |           |    |                                  |             |         |      |           |  |
| outstanding  | 8  | 3,391,244 | 8  | 3,391,244                        | 4 8,391,244 |         |      | 8,391,244 |  |
|  |  |           |    |                                  |             |         |      |           |  |
| RETAINED EARNINGS                                  |  |           |    |                                  |             |         |      |           |  |
| Balance at beginning of period                     | \$   | 102,563   | \$ | 111,475                          | \$          | 106,155 | \$   | 116,668   |  |
| Net loss   |  | (5,712)   |    | (5,365)                          |             | (9,304) |      | (10,558)  |  |
|  |  | ,         |    | ,                                |             | ,       |      |           |  |
| Balance at end of period                           | \$   | 96,851    | \$ | 106,110                          | \$          | 96,851  | \$   | 106,110   |  |

The accompanying notes are an integral part of the consolidated financial statements.

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# Item 1. Financial Statements (Continued).

# **Skyline Corporation and Subsidiary Companies**

## **Consolidated Statements of Cash Flows**

## For the Nine-Month Periods Ended February 28, 2014 and 2013

## (Dollars in thousands)

|  | 2014       | 2013        |
|--|------------|-------------|
|  | (Unau      | 2010        |
| CASH FLOWS FROM OPERATING ACTIVITIES:                                    | (Chau      | uiteu)      |
| Net loss   | \$ (9,304) | \$ (10,558) |
| Adjustments to reconcile net loss to net cash from operating activities: | + (2,501)  | + (==,===)  |
| Depreciation   | 1,304      | 1,523       |
| Gain on sale of idle property, plant and equipment                       | (462)      | (1,411)     |
| Change in assets and liabilities:  |            |             |
| Restricted cash  | 600        | (600)       |
| Accrued interest receivable  | 1          | 4           |
| Accounts receivable  | (1,723)    | (2,515)     |
| Inventories  | (2,502)    | (1,981)     |
| Other current assets   | (32)       | (280)       |
| Accounts payable, trade  | 118        | 264         |
| Accrued liabilities  | 3,400      | 1,859       |
| Other, net   | (527)      | (71)        |
| Net cash from operating activities                                       | (9,127)    | (13,766)    |
| CASH FLOWS FROM INVESTING ACTIVITIES:                                    |            |             |
| Proceeds from principal payments of U.S. Treasury Bills                  | 30,998     | 48,987      |
| Purchase of U.S. Treasury Bills  | (28,999)   | (37,993)    |
| Proceeds from note receivable  | 35         | 11          |
| Proceeds from sale of idle property, plant and equipment                 | 958        | 348         |
| Purchase of property, plant and equipment                                | (649)      | (49)        |
| Other, net   | 221        | 109         |
| Net cash from investing activities                                       | 2,564      | 11,413      |
| Net decrease in cash   | (6,563)    | (2,353)     |
| Cash at beginning of period  | 11,838     | 12,011      |
| Cush we organisming or period  | 11,000     | 12,011      |
| Cash at end of period  | \$ 5,275   | \$ 9,658    |
| NON-CASH TRANSACTIONS:   |            |             |

Note receivable from sale of idle property, plant and equipment

\$ 1,689

\$

The accompanying notes are an integral part of the consolidated financial statements.

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## Item 1. Financial Statements (Continued).

#### **Skyline Corporation and Subsidiary Companies**

#### **Notes to the Consolidated Financial Statements (Unaudited)**

#### NOTE 1 Nature of Operations, Accounting Policies of Consolidated Financial Statements

The accompanying unaudited interim consolidated financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the consolidated financial position as of February 28, 2014, the consolidated results of operations for the three-month and nine-month periods ended February 28, 2014 and 2013, and the consolidated cash flows for the nine-month periods ended February 28, 2014 and 2013. Due to the seasonal nature of the Corporation s business, interim results are not necessarily indicative of results for the entire year.

The unaudited interim consolidated financial statements included herein have been prepared pursuant to the rules and regulations for reporting on Form 10-Q. Accordingly, certain information and footnote disclosures normally accompanying the annual consolidated financial statements have been omitted. The audited consolidated balance sheet as of May 31, 2013 and the unaudited interim consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Corporation s latest annual report on Form 10-K.

Certain prior year amounts have been reclassified to conform to current year presentation.

The following is a summary of the accounting policies that have a significant effect on the Consolidated Financial Statements.

Revenue recognition Substantially all of the Corporation s products are made to order. Revenue is recognized upon completion of the following: an order for a unit is received from a dealer or community (customer); written or verbal approval for payment is received from a customer s financial institution or payment is received; a common carrier signs documentation accepting responsibility for the unit as agent for the customer; and the unit is removed from the Corporation s premises for delivery to a customer. Freight billed to customers is considered sales revenue, and the related freight costs are cost of sales. Volume based rebates paid to dealers are classified as a reduction of sales revenue. Sales of parts are classified as revenue.

*Investments* The Corporation invests in United States Government securities, which are typically held until maturity and are therefore classified as held-to-maturity and carried at amortized cost.

Accounts Receivable Trade receivables are based on the amounts billed to dealers and communities. The Corporation does not accrue interest on any of its trade receivables, nor does it have an allowance for credit losses due to favorable collections experience. If a loss occurs, the Corporation s policy is to recognize it in the period when collectability cannot be reasonably assured.

*Inventories* Inventories are stated at the lower of cost or market. Cost is determined under the first-in, first-out method. Physical inventory counts are taken at the end of each reporting quarter.

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Item 1. Financial Statements (Continued).

Skyline Corporation and Subsidiary Companies

**Notes to the Consolidated Financial Statements (Unaudited)** 

#### NOTE 1 Nature of Operations, Accounting Policies of Consolidated Financial Statements

Workers Compensation Security Deposit Deferred workers compensation deposit represents funds placed with the Corporation s worker s compensation insurance carrier to offset future medical claims and benefits.

Note Receivable The Corporation s note receivable represents the amount owed for the sale of two idle recreational vehicle facilities in Hemet, California; less cash received on the date of closing and cash received from principal repayments through February 28, 2014. Interest is accrued on a monthly basis. No allowance for credit loss exists due to favorable collections experience. The Corporation s management evaluates the credit quality of the note on a monthly basis. The Corporation s policy is to recognize a loss in the period when collectability cannot be reasonably assured.

Property, Plant and Equipment Property, plant and equipment are stated at cost. Depreciation is computed over the estimated useful lives of the assets using the straight-line method for financial statement reporting and accelerated methods for income tax reporting purposes. Estimated useful lives for significant classes of property, plant and equipment, including idle property, are as follows: Building and improvements 10 to 30 years; machinery and equipment 5 to 8 years. At February 28, 2014, Idle property, net of accumulated depreciation consisted of manufacturing facilities in Ocala, Florida and Elkhart, Indiana. At May, 31, 2013, Idle property, net of accumulated depreciation consisted of manufacturing facilities in the following locations: Ocala, Florida; Elkhart, Indiana; Halstead, Kansas and Fair Haven, Vermont.

Long-lived assets are reviewed for impairment whenever events indicate that the carrying amount of an asset may not be recoverable from projected future cash flows. If the carrying value of a long-lived asset is impaired, an impairment charge is recorded for the amount by which the carrying value of the long-lived asset exceeds its fair value. The Company believes no impairment of long-lived assets exists at February 28, 2014.

Warranty The Corporation provides the retail purchaser of its homes with a full fifteen-month warranty against defects in design, materials and workmanship. Recreational vehicles are covered by a one-year warranty. The warranties are backed by service departments located at the Corporation s manufacturing facilities and an extensive field service system.

Estimated warranty costs are accrued at the time of sale based upon current sales, historical experience and management s judgment regarding anticipated rates of warranty claims. The adequacy of the recorded warranty liability is periodically assessed and the amount is adjusted as necessary.

Item 1. Financial Statements (Continued).

Skyline Corporation and Subsidiary Companies

**Notes to the Consolidated Financial Statements (Unaudited)** (Continued)

NOTE 1 Nature of Operations, Accounting Policies of Consolidated Financial Statements (Continued)

Income Taxes The Corporation recognizes deferred tax assets based on differences between the carrying values of assets for financial and tax reporting purposes. The realization of the deferred tax assets is dependent upon the generation of sufficient future taxable income. Generally accepted accounting principles require that an entity consider both negative and positive evidence in determining whether a valuation allowance is warranted. In comparing negative and positive evidence, continual losses in recent years is considered significant, negative, objective evidence that deferred tax assets may not be realized in the future, and generally is assigned more weight than subjective positive evidence of the realizability of deferred tax assets. As a result of its extensive evaluation of both positive and negative evidence, management maintains a full valuation allowance against its deferred tax assets. The Corporation reports a liability, if any, for unrecognized tax benefits resulting from uncertain tax positions taken or expected to be taken in a tax return. The Corporation recognizes interest and penalties, if any, related to unrecognized tax benefits in income tax expense.

*Management s Plan* Due to recurring losses, the Corporation is actively pursuing strategies to increase sales and decrease costs. These strategies include but are not limited to:

Addressing declining recreational vehicle sales by evaluating its model lineup to more closely meet consumer needs. In addition, with production and sales now consolidated at the two facilities located in Elkhart, Indiana, business operations are being streamlined to reduce costs and maximize efficiencies.

Increasing sales at the Mansfield, Texas housing facility by gaining a greater presence on the properties of manufactured housing dealers and manufactured housing communities. Furthermore, efforts are being made to reduce costs and gain manufacturing efficiencies as the facility transitions from a startup to a continuing operation.

Increasing efforts to increase sales of modular homes and park models in both the United States and Canada by cultivating relationships with modular housing developers and campground owners that are outside the Corporation s historical distribution channels

Selling non-strategic assets to generate cash and eliminate carrying costs

Working with current and potential vendors to decrease costs

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Analyzing staffing needs and making reductions when considered appropriate by management By implementing these strategies, and utilizing its cash, U.S. Treasury Bills and proceeds from life insurance loans as referenced in Note 11, the Corporation s management believes the Corporation will have sufficient liquidity to meet its obligations through the current fiscal year.

Item 1. Financial Statements (Continued).

Skyline Corporation and Subsidiary Companies

Notes to the Consolidated Financial Statements (Unaudited) (Continued)

#### **NOTE 2 Restricted Cash**

During fiscal 2013, the Corporation entered into an agreement to build and sell 60 manufactured homes to Stewart Homes, Inc., one of its dealers. Stewart Homes Inc. also entered into an agreement to sell these homes to Oakridge Family Homes, L.P., a California limited partnership. As a function of Oakridge Family Homes, L.P. purchasing the 60 homes, the Corporation pledged a \$600,000 certificate of deposit as security for certain performances. In December 2013, the terms of the certificate of deposit proceeds and security agreement were completed; resulting in the maturation of the certificate of deposit and the receipt of the certificate of deposit proceeds.

#### **NOTE 3 Investments**

The following is a summary of investments:

|                          | Gross<br>Amortized<br>Costs<br>(Do | Gross<br>Unrealized<br>Gains<br>llars in thousan | Fair<br>Value<br>nds) |
|--------------------------|------------------------------------|--|-----------------------|
| <u>February 28, 2014</u> | ,                                  |  |                       |
| U. S. Treasury Bills     | \$ 2,000                           | \$   | \$ 2,000              |
| May 31, 2013             |                                    |  |                       |
| U. S. Treasury Bills     | \$4,000                            | \$   | \$4,000               |

The fair value is determined by a secondary market for U.S. Government Securities. At February 28, 2014 and May 31, 2013, the U.S. Treasury Bills matures within two and three months, respectively. In the third quarter of fiscal 2014, U.S. Treasury Bills with a gross amortized cost of \$5,000,000 were sold before maturity at cost. The sale occurred for purposes of maintaining liquidity during a period where the Corporation s sales and cash collections are at its lowest level for the fiscal year.

#### **NOTE 4 Inventories**

Total inventories consist of the following:

February 28, May 31, 2014 2013 (Dollars in thousands)

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| Raw materials   | \$ 6,865  | \$ 5,104 |
|-----------------|-----------|----------|
| Work in process | 3,406     | 2,863    |
| Finished goods  | 963       | 765      |
|                 |           |          |
|                 | \$ 11,234 | \$ 8,732 |

# Item 1. Financial Statements (Continued). Skyline Corporation and Subsidiary Companies

Notes to the Consolidated Financial Statements (Unaudited) (Continued)

#### **NOTE 5 Note Receivable**

During the second quarter of fiscal 2013, the Corporation sold two idle recreational vehicle facilities in Hemet, California. The sale of the facilities included a down payment of \$500,000 and a promissory note of \$1,700,000 to the Corporation. Selling expenses related to the sale, which were paid by the Corporation, were approximately \$152,000. This resulted in net cash received from the transaction of approximately \$348,000. The note bears an interest rate of 6 percent per annum, requires monthly payments following a 20 year amortization schedule, and provides for a final payment after 6 years. In addition, the two facilities are collateral for the note. The current and non-current balance of \$1,643,000 represents the original amount of the note less principal payments received through February 28, 2014.

#### **NOTE 6 Warranty**

A reconciliation of accrued warranty and related expenses is as follows:

|  | Nine-Months Ended      |    |         |  |  |  |
|--|------------------------|----|---------|--|--|--|
|  | February 28, February  |    |         |  |  |  |
|  | 2014 2013              |    |         |  |  |  |
|  | (Dollars in thousands) |    |         |  |  |  |
| Balance at the beginning of the period         | \$ 5,882               | \$ | 5,870   |  |  |  |
| Accruals for warranties                        | 4,106                  |    | 4,403   |  |  |  |
| Settlements made during the period             | (3,867)                |    | (3,890) |  |  |  |
|  |                        |    |         |  |  |  |
| Balance at the end of the period               | 6,121                  |    | 6,383   |  |  |  |
| Non-current balance included in other deferred |                        |    |         |  |  |  |
| liabilities                                    | 2,200                  |    | 2,000   |  |  |  |
|  |                        |    |         |  |  |  |
| Accrued warranty and related expenses          | \$ 3,921               | \$ | 4,383   |  |  |  |

### **NOTE 7 Income Taxes**

At February 28, 2014, the Corporation s gross deferred tax assets of approximately \$45 million consist of approximately \$31 million in federal net operating loss and tax credit carryforwards, \$8 million in state net operating loss carryforwards, and \$6 million resulting from temporary differences between financial and tax reporting. The federal net operating loss and tax credit carryforwards have a life expectancy of twenty years. The state net operating loss carryforwards have a life expectancy, depending on the state where a loss was incurred, between five and twenty years. The Corporation has recorded a full valuation allowance against this asset. If the Corporation, after considering future negative and positive evidence regarding the realization of deferred tax assets, determines that a lesser valuation allowance is warranted, it would record a reduction to income tax expense and the valuation allowance in the period of determination.

Item 1. Financial Statements (Continued).

Skyline Corporation and Subsidiary Companies

Notes to the Consolidated Financial Statements (Unaudited) (Continued)

#### **NOTE 8 Commitments and Contingencies**

The Corporation was contingently liable at February 28, 2014 and May 31, 2013 under repurchase agreements with certain financial institutions providing inventory financing for dealers of its products. Under these arrangements, which are customary in the manufactured housing and recreational vehicle industries, the Corporation agrees to repurchase units in the event of default by the dealer at declining prices over the term of the agreement. The period to potentially repurchase units is between 12 to 24 months.

The maximum repurchase liability is the total amount that would be paid upon the default of the Corporation s independent dealers. The maximum potential repurchase liability, without reduction for the resale value of the repurchased units, was approximately \$66 million at February 28, 2014 and approximately \$71 million at May 31, 2013. As a result of favorable experience regarding repurchased units, which is largely due to the strength of dealers selling the Corporation s products, the Corporation maintained at February 28, 2014 and May 31, 2013 a \$100,000 loss reserve that is a component of other accrued liabilities.

The risk of loss under these agreements is spread over many dealers and financial institutions. The loss, if any, under these agreements is the difference between the repurchase cost and the resale value of the units. The Corporation estimates the fair value of this commitment considering both the contingent losses and the value of the guarantee. This amount has historically been insignificant. The Corporation believes that any potential loss under the agreements in effect at February 28, 2014 will not be material to its financial position or results of operations. In addition, there were no obligations or net losses from repurchased units for the first nine months of fiscal 2014 and 2013.

The Corporation is a party to various pending legal proceedings in the normal course of business. Management believes that any losses resulting from such proceedings would not have a material adverse effect on the Corporation s results of operations or financial position.

As referenced in Note 2 in the Notes to Consolidated Financial Statements, the Corporation pledged a \$600,000 certificate of deposit as security for certain performances in providing 60 manufactured homes to Oakridge Family Homes, L.P. In December 2013, the terms of the certificate of deposit proceeds and security agreement were completed; resulting in the maturation of the certificate of deposit and the receipt of the certificate of deposit proceeds.

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Item 1. Financial Statements (Continued).

Skyline Corporation and Subsidiary Companies

## Notes to Consolidated Financial Statements (Unaudited) (Continued)

## **NOTE 9 Industry Segment Information**

The Corporation designs, produces and markets manufactured housing, modular housing and recreational vehicles (travel trailers, fifth wheels and park models). Manufactured housing represents homes built according to a national building code; modular housing represents homes built to a local building code. The percentage allocation of manufactured housing, modular housing and recreational vehicle net sales is:

|                               | Three-Mont<br>Februar |      | Nine-Months Ende<br>February 28, |      |  |
|-------------------------------|-----------------------|------|----------------------------------|------|--|
|                               | 2014                  | 2013 | 2014                             | 2013 |  |
| Domestic Manufactured Housing | 62%                   | 50%  | 64%                              | 49%  |  |
| Modular Housing               |                       |      |                                  |      |  |
| Domestic                      | 7                     | 8    | 9                                | 11   |  |
| Canadian                      | 2                     | 2    | 3                                | 3    |  |
|                               |                       |      |                                  |      |  |
|                               | 9                     | 10   | 12                               | 14   |  |
|                               |                       |      |                                  |      |  |
| Total Housing                 | 71                    | 60   | 76                               | 63   |  |
| Recreational Vehicles         |                       |      |                                  |      |  |
| Domestic                      | 21                    | 30   | 20                               | 29   |  |
| Canadian                      | 8                     | 10   | 4                                | 8    |  |
|                               |                       |      |                                  |      |  |
| Total Recreational Vehicles   | 29                    | 40   | 24                               | 37   |  |
|                               |                       |      |                                  |      |  |
|                               | 100%                  | 100% | 100%                             | 100% |  |

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Item 1. Financial Statements (Continued).

Skyline Corporation and Subsidiary Companies

Notes to the Consolidated Financial Statements (Unaudited) (Continued)

## **NOTE 9 Industry Segment Information** (Continued)

|  | Three-I<br>End<br>Februa<br>2014 | ded<br>ary 28,<br>2013 | Nine-Months Ender<br>February 28,<br>2014 2013 |             |  |  |
|--|----------------------------------|------------------------|--|-------------|--|--|
|  | (Dollars in                      | thousands)             | (Dollars in                                    | thousands)  |  |  |
| NET SALES  |                                  |                        |  |             |  |  |
| Domestic Manufactured Housing                      | \$ 24,038                        | \$ 18,638              | \$ 85,537                                      | \$ 63,059   |  |  |
| Modular Housing                                    |                                  |                        |  |             |  |  |
| Domestic   | 2,819                            | 2,840                  | 12,533   | 14,632      |  |  |
| Canadian   | 784                              | 636                    | 4,165  | 3,880       |  |  |
|  | 3,603                            | 3,476                  | 16,698   | 18,512      |  |  |
| Total Housing                                      | 27,641                           | 22,114                 | 102,235  | 81,571      |  |  |
| Recreational Vehicles                              | •                                | ,                      | ·  | ,           |  |  |
| Domestic   | 8,012                            | 11,124                 | 26,554   | 37,517      |  |  |
| Canadian   | 3,119                            | 3,748                  | 5,240  | 9,654       |  |  |
|  |                                  |                        |  |             |  |  |
| Total Recreational Vehicles                        | 11,131                           | 14,872                 | 31,794   | 47,171      |  |  |
| Total Net Sales                                    | \$ 38,772                        | \$ 36,986              | \$ 134,029                                     | \$ 128,742  |  |  |
| LOSS BEFORE INCOME TAXES                           |                                  |                        |  |             |  |  |
| Operating Loss                                     |                                  |                        |  |             |  |  |
| Housing  | \$ (3,841)                       | \$ (3,132)             | \$ (4,931)                                     | \$ (6,502)  |  |  |
| Recreational vehicles                              | (1,709)                          | (1,721)                | (3,696)  | (3,974)     |  |  |
| General corporate expense                          | (487)                            | (537)                  | (1,214)  | (1,530)     |  |  |
| Gain on sale of idle property, plant and equipment | 300                              |                        | 462  | 1,411       |  |  |
|  |                                  |                        |  |             |  |  |
| Total operating loss                               | (5,737)                          | (5,390)                | (9,379)  | (10,595)    |  |  |
| Interest income                                    | 25                               | 25                     | 75   | 37          |  |  |
|  |                                  |                        |  |             |  |  |
| Loss before income taxes                           | \$ (5,712)                       | \$ (5,365)             | \$ (9,304)                                     | \$ (10,558) |  |  |

Total operating loss represents operating losses before interest income and benefit from income taxes with non-traceable operating expenses being allocated to industry segments based on percentages of sales. General corporate expenses are not allocated to the industry segments.

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Item 1. Financial Statements (Continued).

Skyline Corporation and Subsidiary Companies

Notes to the Consolidated Financial Statements (Unaudited) (Continued)

#### NOTE 10 Gain on Sale of Idle Property, Plant and Equipment

In the second quarter of fiscal 2014, the Corporation sold its idle manufactured housing facility located in Fair Haven, Vermont for a gain of \$162,000. Likewise, in the third quarter of fiscal 2014 an idle manufactured housing facility located in Halstead, Kansas was sold for a gain of \$300,000. In the second quarter of fiscal 2013, the Corporation sold two idle recreational vehicle facilities located in Hemet, California for a gain of \$1,411,000.

#### **NOTE 11 Subsequent Events**

Subsequent to February 28, 2014, undeveloped land located in Elkhart, Indiana was sold for a gain of approximately \$240,000. The proceeds from the sale, less selling expenses, were approximately \$982,000. In addition, the Corporation obtained approximately \$6,100,000 in life insurance policy loans. Due to the seasonality of the Corporation s business, net sales and cash collections are lowest during the third quarter. Akin to drawing upon a bank line of credit, the loans were obtained to meet fourth quarter obligations and to purchase inventory as the Corporation enters its spring and summer selling seasons; the highest sales periods in its fiscal year. The loans have no fixed repayment schedule, and have interest rates ranging from 4.2 percent to 7.4 percent. The weighted average interest rate for the loans in total is 5.9 percent.

# Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations. Overview

The Corporation designs, produces and markets manufactured housing, modular housing and recreational vehicles (travel trailers, fifth wheels and park models) to independent dealers and manufactured housing communities located throughout the United States and Canada. To better serve the needs of its dealers and communities, the Corporation has eleven manufacturing facilities in nine states. Manufactured housing, modular housing and recreational vehicles are sold to dealers and communities either through floor plan financing with various financial institutions or on a cash basis. While the Corporation maintains production of manufactured housing, modular homes and recreational vehicles throughout the year, seasonal fluctuations in sales do occur. Sales and production of manufactured housing and modular housing are affected by winter weather conditions at the Corporation s northern plants. Recreational vehicle sales are generally higher in the spring and summer months than in the fall and winter months.

Manufactured and modular housing are marketed under a number of trademarks, and are available in a variety of dimensions. Manufactured housing products are built according to standards established by the U.S. Department of Housing and Urban Development. Modular homes are built according to state, provincial or local building codes.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

**Overview** (Continued)

Recreational vehicles include travel trailers, fifth wheels and park models.

Travel trailers and fifth wheels are marketed under the following trademarks: Aljo; AlumaSky; Ecocamp; Koala; Layton; Nomad; Skycat; Walkabout; and Weekender. Park models are marketed under the following trademarks: Cabin Series; Cedar Cove; Kensington; Shore Park Homes; Stone Harbor; and Vacation Villa. The Corporati recreational vehicles are intended to provide temporary living accommodations for individuals seeking leisure travel and outdoor recreation.

#### Manufactured Housing, Modular Housing and Recreational Vehicle Industry Conditions

Sales of manufactured housing, modular housing and recreational vehicles are affected by the strength of the U.S. economy, interest rate and employment levels, consumer confidence and the availability of wholesale and retail financing. The manufactured housing industry had been affected by declining unit shipments to historically low levels. Shipments totaled approximately 373,000 units in 1998; steadily declining to approximately 50,000 units by 2010. This decline was caused primarily by adverse economic conditions, tightening retail and wholesale credit markets and a depressed site-built housing market. Shipments, however, increased to approximately 52,000, 55,000 and 60,000 units in 2011, 2012 and 2013, respectively. For January 2014, shipments were approximately 4,000 units; an approximately 4 percent increase from the same period a year ago.

The domestic modular housing industry experienced challenges similar to the manufactured housing industry. From calendar 2006 to 2012, total industry shipments decreased from approximately 39,000 to 13,000 units, a decline of 67 percent. In 2013, however, industry shipments increased to approximately 14,000 units. Information related to the Canadian modular housing industry is not available.

Sales of recreational vehicles are influenced by changes in consumer confidence, employment levels, the availability of retail and wholesale financing and gasoline prices. Industry unit sales of travel trailers and fifth wheels have varied in recent years. From calendar 2007 to the first half of 2009 unit sales decreased as a result of recessionary conditions, decreased household wealth, tightening credit markets for retail and wholesale financing, and excess inventory of new recreational vehicles. Unit sales, however, started increasing in the last half of calendar 2009 and continue to date. The Recreational Vehicle Industry Association (RVIA) notes that continued growth in recreational vehicle shipments is due to a combination of easing credit terms and availability of loans, gains in household wealth, and continued gains in jobs. These positive factors, however, could be negatively affected by rising interest rates.

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

#### **Third Quarter Fiscal 2014 Results**

The Corporation experienced the following results during the third quarter of fiscal 2014:

Total net sales were \$38,772,000, an approximate 5 percent increase from the \$36,986,000 reported in the same period a year ago

Housing net sales were \$27,641,000, an approximate 25 percent increase from the \$22,114,000 realized in the third quarter of fiscal 2013

Recreational vehicle net sales were \$11,131,000 in the third quarter of fiscal 2014, an approximate 25 percent decrease from \$14,872,000 in the third quarter of fiscal 2013

Net loss for the third quarter of fiscal 2014 was \$5,712,000 as compared to \$5,365,000 for the third quarter of fiscal 2013. On a per share basis, net loss was \$.68 as compared to \$.64 for the same period a year ago

The Corporation commenced operations of its housing facility in Mansfield, Texas. The Corporation also sold an idle housing facility located in Halstead, Kansas for a gain of \$300,000.

Subsequent to February 28, 2014, undeveloped land located in Elkhart, Indiana was sold for a gain of approximately \$240,000. The proceeds from the sale, less selling expenses, were approximately \$982,000. In addition, the Corporation obtained approximately \$6,100,000 in life insurance policy loans. Due to the seasonality of the Corporation s business, net sales and cash collections are lowest during the third quarter. Akin to drawing upon a bank line of credit, the loans were obtained to meet fourth quarter obligations and to purchase inventory as the Corporation enters its spring and summer selling seasons; the highest sales periods in its fiscal year. The loans have no fixed repayment schedule, and have interest rates ranging from 4.2 percent to 7.4 percent. The weighted average interest rate of the loans in total is 5.9 percent.

The Corporation s housing segment experienced increased net sales in the third quarter of fiscal 2014 as compared to the third quarter of fiscal 2013, and management cannot determine with certainty if this trend will continue. This uncertainty is based on potential adverse changes in economic growth, interest rate and employment levels, consumer confidence, and the availability of wholesale and retail financing.

The recreational vehicle segment experienced decreased net sales in the third quarter of fiscal 2014. Regarding the business environment for fiscal 2014, the RVIA forecasts calendar 2014 travel trailer and fifth wheel shipments of approximately 281,000 units; a 5 percent increase from calendar 2013 s total of approximately 268,000 units. Despite

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this favorable trend, business conditions in fiscal 2014 could be negatively impacted by adverse factors previously referenced by the RVIA.

# Management s Plan

Due to recurring losses, the Corporation is actively pursuing strategies to increase sales and decrease costs. These strategies include but are not limited to:

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

#### **Management s Plan (Continued)**

Addressing declining recreational vehicle sales by evaluating its model lineup to more closely meet consumer needs. In addition, with production and sales now consolidated at the two facilities located in Elkhart, Indiana, business operations are being streamlined to reduce costs and maximize efficiencies.

Increasing sales at the Mansfield, Texas housing facility by gaining a greater presence on the properties of manufactured housing dealers and manufactured housing communities. Furthermore, efforts are being made to reduce costs and gain manufacturing efficiencies as the facility transitions from a startup to a continuing operation.

Increasing efforts to increase sales of modular homes and park models in both the United States and Canada by cultivating relationships with modular housing developers and campground owners that are outside the Corporation s historical distribution channels

Selling non-strategic assets to generate cash and eliminate carrying costs

Working with current and potential vendors to decrease costs

Analyzing staffing needs and making reductions when considered appropriate by management By implementing these strategies, and utilizing its cash, U.S. Treasury Bills and proceeds from life insurance loans as referenced in Subsequent Events, the Corporation s management believes the Corporation will have sufficient liquidity to meet its obligations through the current fiscal year.

#### **Subsequent Events**

Subsequent to February 28, 2014, undeveloped land located in Elkhart, Indiana was sold for a gain of approximately \$240,000. The proceeds from the sale, less selling expenses, were approximately \$982,000. In addition, the Corporation obtained approximately \$6,100,000 in life insurance policy loans. Due to the seasonality of the Corporation s business, net sales and cash collections are lowest during the third quarter. Akin to drawing upon a bank line of credit, the loans were obtained to meet fourth quarter obligations and to purchase inventory as the Corporation enters its spring and summer selling seasons; the highest sales periods in its fiscal year. The loans have no fixed repayment schedule, and have interest rates ranging from 4.2 percent to 7.4 percent. The weighted average interest rate of the loans in total is 5.9 percent.

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

# Results of Operations Three-Month Period Ended February 28, 2014 Compared to Three-Month Period Ended February 28, 2013 (Unaudited)

Net Sales and Unit Shipments

|                               | February 28,<br>2014 |      |    |        | Percent ands) | ncrease<br>ecrease) |
|-------------------------------|----------------------|------|----|--------|---------------|---------------------|
| Net Sales                     |                      |      |    |        |               |                     |
| Domestic Manufactured Housing | \$ 24,038            | 62%  | \$ | 18,638 | 50%           | \$<br>5,400         |
| Modular Housing               |                      |      |    |        |               |                     |
| Domestic                      | 2,819                | 7    |    | 2,840  | 8             | (21)                |
| Canadian                      | 784                  | 2    |    | 636    | 2             | 148                 |
|                               | 3,603                | 9    |    | 3,476  | 10            | 127                 |
| Total Housing                 | 27,641               | 71   |    | 22,114 | 60            | 5,527               |
| Recreational Vehicles         |                      |      |    |        |               |                     |
| Domestic                      | 8,012                | 21   |    | 11,124 | 30            | (3,112)             |
| Canadian                      | 3,119                | 8    |    | 3,748  | 10            | (629)               |
|                               |                      |      |    |        |               |                     |
| Total Recreational Vehicles   | 11,131               | 29   |    | 14,872 | 40            | (3,741)             |
| Total Net Sales               | \$38,772             | 100% | \$ | 36,986 | 100%          | \$<br>1,786         |
| Unit Shipments                |                      |      |    |        |               |                     |
| Domestic Manufactured Housing | 454                  | 40%  |    | 389    | 28%           | 65                  |
| Modular Housing               |                      |      |    |        |               |                     |
| Domestic                      | 41                   | 3    |    | 44     | 3             | (3)                 |
| Canadian                      | 11                   | 1    |    | 11     | 1             |                     |
|                               | 52                   | 4    |    | 55     | 4             | (3)                 |
| Total Housing                 | 506                  | 44   |    | 444    | 32            | 62                  |
| Recreational Vehicles         |                      |      |    |        |               |                     |
| Domestic                      | 431                  | 38   |    | 698    | 51            | (267)               |
| Canadian                      | 202                  | 18   |    | 241    | 17            | (39)                |
|                               |                      |      |    |        |               | . ,                 |
| Total Recreational Vehicles   | 633                  | 56   |    | 939    | 68            | (306)               |
| Total Unit Shipments          | 1,139                | 100% |    | 1,383  | 100%          | (244)               |

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Three-Month Period Ended February 28, 2014 Compared to Three-Month Period Ended February 28, 2013 (Unaudited) (Continued)

Net Sales and Unit Shipments (Continued)

Housing net sales increased approximately 25 percent. The increase was the outcome of the following factors:

Domestic manufactured housing net sales increasing approximately 29 percent

Domestic modular housing net sales decreasing approximately 1 percent

Canadian modular housing net sales increasing approximately 23 percent Housing unit shipments increased approximately 14 percent. The increase was the outcome of the following factors:

Domestic manufactured housing shipments increasing approximately 17 percent

Domestic modular housing shipments decreasing approximately 7 percent

Canadian modular housing shipments remaining unchanged

As previously noted, total domestic manufactured housing unit shipments increased approximately 17 percent. Industry unit shipments for these products increased approximately 10 percent from November 2013 to January 2014, the latest three months available, as compared to the same period the year prior. The improvement is the result of increased sales to manufactured housing communities.

Total modular housing unit shipments decreased approximately 5 percent. Current industry unit shipment data is not available. Management believes that the decrease in modular housing sales is the result of softness in demand from modular dealers and developers.

Compared to prior year, the average net sales price for domestic manufactured housing, domestic modular housing, and Canadian modular housing products increased approximately 11, 7 and 23 percent, respectively. The increase is the result of homes sold with larger square footage and greater amenities.

Recreational vehicle net sales decreased approximately 25 percent. The decrease was the outcome of the following factors:

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Domestic recreational vehicle net sales decreasing approximately 28 percent

Canadian recreational vehicle net sales decreasing approximately 17 percent

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Three-Month Period Ended February 28, 2014 Compared to Three-Month Period Ended February 28, 2013 (Unaudited) (Continued)

Net Sales and Unit Shipments (Continued)

Recreational vehicle unit shipments decreased approximately 33 percent. The decrease was the outcome of the following factors:

Domestic recreational vehicle shipments decreasing approximately 38 percent

Canadian recreational vehicle shipments decreasing approximately 16 percent
Unit shipments for travel trailers and fifth wheels decreased approximately 38 percent. Industry shipments for these
products increased approximately 6 percent from November 2013 to January 2014, the latest three months available,
as compared to the same period the year prior. The Corporation s unit shipments lagged the industry due to various
factors. Unit shipments to domestic dealers were adversely affected by some competitors maintaining larger quantities
of finished goods inventory; resulting in the ability to meet dealer demand immediately. In addition, the Corporation
experienced decreased demand from Canadian dealers. Finally, consumer demand is presently concentrated toward
larger, higher priced models; of which the Corporation has a limited offering. Current industry unit shipment data for
park models is not available.

Compared to prior year, the average net sales price per unit for recreational vehicles sold domestically increased approximately 11 percent; primarily due to models sold with larger square footage and greater amenities.

#### Cost of Sales

|                       | February 28, Percent of F |                        | February 28, |        | Percent of | In         | crease  |  |
|-----------------------|---------------------------|------------------------|--------------|--------|------------|------------|---------|--|
|                       | 2014                      | Net Sales*             | 2013         |        | Net Sales* | (Decrease) |         |  |
|                       |                           | (Dollars in Thousands) |              |        |            |            |         |  |
| Housing               | \$ 27,506                 | 99                     | \$           | 21,999 | 99         | \$         | 5,507   |  |
| Recreational vehicles | 11,412                    | 103                    |              | 14,516 | 98         |            | (3,104) |  |
| Consolidated          | \$ 38,918                 | 100                    | \$           | 36,515 | 99         | \$         | 2,403   |  |

Housing cost of sales increased as a result of increased unit shipments. Included in cost of sales are approximately \$839,000 of expenses attributable to the commencement of operations of the Mansfield, Texas facility. This location

<sup>\*</sup> The percentages for housing and recreational vehicles are based on segment net sales. The percentage for consolidated cost of sales is based on total net sales.

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had third quarter net sales of approximately \$128,000.

Recreational vehicle cost of sales decreased due to declining unit shipments. As a percentage of net sales, recreational vehicle cost of sales increased due to certain manufacturing costs remaining fixed amid declining sales.

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Three-Month Period Ended February 28, 2014 Compared to Three-Month Period Ended February 28, 2013 (Unaudited) (Continued)

#### Selling and Administrative Expenses

|                                     | Percent of             |              |    |       |                         |     |       |  |
|-------------------------------------|------------------------|--------------|----|-------|-------------------------|-----|-------|--|
|                                     | February 28,<br>2014   | Net<br>Sales |    | 2013  | Percent of<br>Net Sales | Inc | rease |  |
|                                     | (Dollars in thousands) |              |    |       |                         |     |       |  |
| Selling and administrative expenses | \$ 5,891               | 15           | \$ | 5,861 | 16                      | \$  | 30    |  |

Selling and administrative expenses, in dollars, increased as a result of approximately \$182,000 of costs associated with the Mansfield, Texas facility. As a percentage of net sales, selling and administrative expenses decreased as a result of increased net sales.

## Gain on Sale of Idle Property and Equipment

In the third quarter of fiscal 2014, the Corporation sold its idle manufactured housing facility located in Halstead, Kansas was sold for a gain of \$300,000.

## Loss Before Income Taxes

|  | February 28,<br>2014 | Percent<br>of<br>Net Sales*<br>(Dollars in | oruary 28,<br>2013<br>usands) | Percent<br>of<br>Net Sales* |  |
|--|----------------------|--|-------------------------------|-----------------------------|--|
| Housing  | \$ (3,841)           | (14)                                       | \$<br>(3,132)                 | (14)                        |  |
| Recreational vehicles                              | (1,709)              | (15)                                       | (1,721)                       | (12)                        |  |
| General corporate expense                          | (487)                | (1)  | (537)                         | (1)                         |  |
| Gain on sale of idle property, plant and equipment | 300                  | (1)  |                               |                             |  |
| Operating loss                                     | (5,737)              | (15)                                       | (5,390)                       | (15)                        |  |
| Interest income                                    | 25                   |  | 25                            |                             |  |
| Loss before income taxes                           | \$ (5,712)           | (15)                                       | \$<br>(5,365)                 | (15)                        |  |

<sup>\*</sup> The percentages for housing and recreational vehicles are based on segment net sales. The percentage for general corporate expenses, interest income, total operating loss and loss before incomes taxes are based on total net sales.

The operating loss for the housing segment increased primarily due to the loss incurred at the Mansfield, Texas facility resulting from the commencement of operations.

Recreational vehicle net loss remained relatively unchanged due to decreased selling and administrative expenses.

General corporate expenses decreased primarily due to a reduction in staffing.

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Three-Month Period Ended February 28, 2014 Compared to Three-Month Period Ended February 28, 2013 (Unaudited) (Continued)

Loss Before Income Taxes (Continued)

Interest income for third quarter of fiscal 2014 consisted of interest from the Corporation s note receivable. Interest income for the third quarter of fiscal 2013 consisted of approximately \$23,000 from the Corporation s note receivable and approximately \$2,000 from investment in U.S. Treasury Bills.

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Nine-Month Period Ended February 28, 2014 Compared to Nine-Month Period Ended February 28, 2013 (Unaudited)

Net Sales and Unit Shipments

|                               | February 28,<br>2014 | Percent (Do | February 28,<br>2013<br>Illars in thousa | Increase<br>(Decrease) |           |
|-------------------------------|----------------------|-------------|--|------------------------|-----------|
| Net Sales                     |                      |             |  |                        |           |
| Domestic Manufactured Housing | \$ 85,537            | 64%         | \$ 63,059                                | 49%                    | \$ 22,478 |
| Modular Housing               |                      |             |  |                        |           |
| Domestic                      | 12,533               | 9           | 14,632                                   | 11                     | (2,099)   |
| Canadian                      | 4,165                | 3           | 3,880                                    | 3                      | 285       |
|                               | 16,698               | 12          | 18,512                                   | 14                     | (1,814)   |
| Total Housing                 | 102,235              | 76          | 81,571                                   | 63                     | 20,664    |
| Recreational Vehicles         | ·                    |             | ·  |                        | ·         |
| Domestic                      | 26,554               | 20          | 37,517                                   | 29                     | (10,963)  |
| Canadian                      | 5,240                | 4           | 9,654                                    | 8                      | (4,414)   |
| Total Recreational Vehicles   | 31,794               | 24          | 47,171                                   | 37                     | (15,377)  |
| Total Net Sales               | \$ 134,029           | 100%        | \$ 128,742                               | 100%                   | \$ 5,287  |
| Unit Shipments                |                      |             |  |                        |           |
| Domestic Manufactured Housing | 1,747                | 44          | 1,355                                    | 28%                    | 392       |
| Modular Housing               |                      |             |  |                        |           |
| Domestic                      | 197                  | 5           | 222                                      | 5                      | (25)      |
| Canadian                      | 64                   | 2           | 63                                       | 1                      | 1         |
|                               | 261                  | 7           | 285                                      | 6                      | (24)      |
| Total Housing                 | 2,008                | 51          | 1,640                                    | 34                     | 368       |
| Recreational Vehicles         | ,                    |             | ,  |                        |           |
| Domestic                      | 1,613                | 41          | 2,516                                    | 53                     | (903)     |
| Canadian                      | 337                  | 8           | 600                                      | 13                     | (263)     |
| Total Recreational Vehicles   | 1,950                | 49          | 3,116                                    | 66                     | (1,166)   |
| Total Unit Shipments          | 3,958                | 100%        | 4,756                                    | 100%                   | (798)     |

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Nine-Month Period Ended February 28, 2014 Compared to Nine-Month Period Ended February 28, 2013 (Unaudited) (Continued)

Net Sales and Unit Shipments (Continued)

Housing net sales increased approximately 25 percent. The increase was the outcome of the following factors:

Domestic manufactured housing net sales increasing approximately 36 percent

Domestic modular housing net sales decreasing approximately 14 percent

Canadian modular housing net sales increasing approximately 7 percent Housing unit shipments increased approximately 22 percent. The increase was the outcome of the following factors:

Domestic manufactured housing shipments increasing approximately 29 percent

Domestic modular shipments decreasing approximately 11 percent

Canadian modular shipments increasing approximately 2 percent
As previously noted, total domestic manufactured housing unit shipments increased approximately 29 percent.
Industry unit shipments for these products increased approximately 12 percent from May 2013 to January 2014

Industry unit shipments for these products increased approximately 12 percent from May 2013 to January 2014, the latest nine months available, as compared to the same period the year prior. The improvement is the result of increased sales to manufactured housing communities.

Total modular housing unit shipments decreased approximately 8 percent. Current industry unit shipment data is not available. Management believes that the decrease in modular housing sales is the result of softness in demand from modular dealers and developers.

Compared to prior year, the average net sales price for domestic manufactured housing and Canadian modular housing products increased approximately 5 percent and 6 percent, respectively. The increase is primarily as a result of homes sold with larger square footage and greater amenities. The average net sales price for domestic modular housing products decreased approximately 3 percent; resulting from homes sold with less square footage and fewer amenities.

Recreational vehicle net sales revenue decreased approximately 33 percent. The decrease the outcome of the following factors:

Domestic recreational vehicle net sales decreasing approximately 29 percent

Canadian recreational vehicle net sales decreasing approximately 46 percent

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Nine-Month Period Ended February 28, 2014 Compared to Nine-Month Period Ended February 28, 2013 (Unaudited) (Continued)

Net Sales and Unit Shipments (Continued)

Recreational vehicle unit shipments decreased approximately 37 percent. The decrease was the outcome of the following factors:

Domestic recreational vehicle shipments decreasing approximately 36 percent

Canadian recreational vehicle shipments decreasing approximately 44 percent. Unit shipments for travel trailers and fifth wheels decreased approximately 40 percent. Industry shipments for these products increased approximately 9 percent from May 2013 to January 2014, the latest nine months available, as compared to the same period the year prior. The Corporation s unit shipments lagged the industry due to various factors. Unit shipments to domestic dealers were adversely affected by some competitors maintaining larger quantities of finished goods inventory; resulting in the ability to meet dealer demand immediately. In addition, the Corporation experienced decreased demand from Canadian dealers. Finally, consumer demand is presently concentrated toward larger, higher priced models; of which the Corporation has a limited offering. Current industry unit shipment data for park models is not available.

Compared to prior year, the average net sales price per unit for recreational vehicles sold domestically increased approximately 8 percent; primarily due to models sold with larger square footage and greater amenities.

## Cost of Sales

|                       | February 28,<br>2014                           | Net Sales* | February 28,<br>2013 | Percent<br>of<br>Net Sales* | Increase<br>Decrease |
|-----------------------|--|------------|----------------------|-----------------------------|----------------------|
|                       | <b>*</b> • • • • • • • • • • • • • • • • • • • | `          | llars in Thousa      | <u> </u>                    | <b>4 4 7 200</b>     |
| Housing               | \$ 95,285                                      | 93         | \$ 77,476            | 95                          | \$ 17,809            |
| Recreational vehicles | 31,340   | 99         | 45,062               | 96                          | (13,722)             |
| Consolidated          | \$ 126,625                                     | 94         | \$ 122,538           | 95                          | \$ 4,087             |

<sup>\*</sup> The percentages for housing and recreational vehicles are based on segment net sales. The percentage for consolidated cost of sales is based on total net sales.

Housing cost of sales, in dollars, increased primarily as a result of increased unit shipments. Included in cost of sales are approximately \$1,045,000 of expenses attributable to the commencement of operations of the Mansfield, Texas facility. As a percentage of net sales, housing cost of sales decreased due to certain manufacturing expenses remaining fixed amid rising sales.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Nine-Month Period Ended February 28, 2014 Compared to Nine-Month Period Ended February 28, 2013 (Unaudited) (Continued)

Cost of Sales (Continued)

Recreational vehicle cost of sales declined due to decreased unit shipments. As a percentage of net sales, recreational vehicle cost of sales increased as a result of certain manufacturing costs remaining fixed amid declining net sales.

## Selling and Administrative Expenses

|                                     |                           |                      |    |                 | Percent of   |      |      |
|-------------------------------------|---------------------------|----------------------|----|-----------------|--------------|------|------|
|                                     | February 28, Pe<br>2014 N | rcent of<br>et Sales |    | iary 89,<br>013 | Net<br>Sales | Decr | ease |
|                                     | 2011                      |                      | _  | thousa          | 2022         | Deer | cusc |
| Selling and administrative expenses | \$ 17,245                 | 13                   | \$ | 18,210          | 14           | \$ 9 | 965  |

Selling and administrative expenses, in dollars and as a percent of net sales, decreased primarily as a result of a decline in salaries and wages due to staff reductions, performance based compensation, and dealer and trade show expenses. In addition, a \$250,000 decrease occurred in the expense related to the Corporation s liability for retirement and death benefits offered to certain current and former employees. The decrease occurred as a result of a change in the interest rate used in valuing the liability, and a determination by management that a lower valuation of the liability at November 30, 2013 was warranted.

# Gain on Sale of Idle Property, Plant and Equipment

In the second quarter of fiscal 2014, the Corporation sold its idle manufactured housing facility located in Fair Haven, Vermont for a gain of \$162,000. Likewise, in the third quarter of fiscal 2014 an idle manufactured housing facility located in Halstead, Kansas was sold for a gain of \$300,000. In the second quarter of fiscal 2013, the Corporation sold two idle recreational vehicle facilities located in Hemet, California for a gain of \$1,411,000.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

Results of Operations Nine-Month Period Ended February 28, 2014 Compared to Nine-Month Period Ended February 28, 2013 (Unaudited) (Continued)

## Loss Before Income Taxes

|  | February 28,<br>2014 | Percent<br>of<br>Net Sales*<br>(Dollars in | oruary 28,<br>2013<br>ousands) | Percent<br>of<br>Net Sales* |
|--|----------------------|--|--------------------------------|-----------------------------|
| Housing  | \$ (4,931)           | (5)  | \$<br>(6,502)                  | (8)                         |
| Recreational vehicles                              | (3,696)              | (12)                                       | (3,974)                        | (8)                         |
| General corporate expense                          | (1,214)              | (1)  | (1,530)                        | (1)                         |
| Gain on sale of idle property, plant and equipment | 462                  |  | 1,411                          | 1                           |
| Operating loss                                     | (9,379)              | (7)  | (10,595)                       | (8)                         |
| Interest income                                    | 75                   |  | 37                             |                             |
| Loss before income taxes                           | \$ (9,304)           | (7)  | \$<br>(10,558)                 | (8)                         |

Recreational vehicle operating loss decreased primarily due to decreased selling and administrative expenses.

General corporate expenses decreased primarily due to a \$250,000 decrease in the expense related to the Corporation s liability for retirement and death benefits offered to certain current and former employees as previously referenced.

Interest income for the first nine months of fiscal 2014 consisted of interest from the Corporation s note receivable. Interest income for the first nine months of fiscal 2013 consisted of approximately \$29,000 from the Corporation s note receivable and approximately \$8,000 from investment in U.S. Treasury Bills.

<sup>\*</sup> The percentages for housing and recreational vehicles are based on segment net sales. The percentage for general corporate expenses, interest income, total operating loss and loss before income taxes are based on total net sales. The operating loss for the housing segment decreased due to the effects of increased net sales, with certain manufacturing expenses remaining fixed as previously referenced.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

#### Liquidity and Capital Resources

|  | February 28, 2014      | May 31,<br>2013 |    | crease<br>ecrease) |  |  |
|--|------------------------|-----------------|----|--------------------|--|--|
|  | (Dollars in thousands) |                 |    |                    |  |  |
| Cash, Restricted Cash and U.S. Treasury Bills          | \$ 7,275               | \$ 16,438       | \$ | (9,163)            |  |  |
| Current assets, exclusive of cash, restricted cash and |                        |                 |    |                    |  |  |
| U.S. Treasury Bills                                    | \$ 29,458              | \$ 25,199       | \$ | 4,259              |  |  |
| Current liabilities                                    | \$ 17,725              | \$ 14,207       | \$ | 3,518              |  |  |
| Working capital  | \$ 19,008              | \$ 27,430       | \$ | (8,422)            |  |  |

Cash and U.S. Treasury Bills decreased primarily due to a net loss of approximately \$9,304,000. Current assets, exclusive of cash and U.S. Treasury Bills, increased mainly due to a \$2,502,000 increase in inventories, a \$1,723,000 increase in accounts receivable. Inventories increased primarily as a result of raw materials purchased in anticipation of fourth quarter production, a greater amount of work in process inventory at February 28, 2014 as compared to May 31, 2013, and recreational vehicles that are awaiting shipment to dealers. Accounts receivable increased due to the timing of payments from dealers at February 28, 2014 as compared to May 31, 2013.

Current liabilities increased as a result of changes that occurred in accrued marketing programs and other accrued liabilities. Accrued marketing programs increased \$2,104,000 due to accruals for an ongoing marketing program for manufactured housing dealers. Accruals are made monthly, and the majority of payments are made during the Corporation s fourth fiscal quarter. Other accrued liabilities increased \$1,627,000 primarily due to a cash deposit received in the first quarter of fiscal 2014 for housing product to be built in subsequent fiscal quarters.

As noted in the Management s Plan section of Item 2, the Corporation is pursuing various strategies to improve financial performance. By implementing these strategies, and utilizing its cash, U.S. Treasury Bills and proceeds from life insurance loans as noted in the Subsequent Events section of Item 2, the Corporation s management believes that the Corporation will have sufficient liquidity to meet its obligations through the current fiscal year.

#### **Impact of Inflation**

The consolidated financial statements included in this report reflect transactions in the dollar values in which they were incurred and, therefore, do not attempt to measure the impact of inflation. On a long-term basis, the Corporation has demonstrated an ability to adjust selling prices in reaction to changing costs due to inflation.

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# Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations (Continued).

## **Forward Looking Information**

Certain statements in this report are considered forward looking as indicated by the Private Securities Litigation Reform Act of 1995. These statements involve uncertainties that may cause actual results to materially differ from expectations as of the report date. These uncertainties include but are not limited to:

Consumer confidence and economic uncertainty Availability of wholesale and retail financing The health of the U.S. housing market as a whole Federal, state and local regulations pertaining to the manufactured housing industry Cyclical nature of the manufactured housing and recreational vehicle industries General or seasonal weather conditions affecting sales Potential impact of natural disasters on sales and raw material costs Potential periodic inventory adjustments by independent retailers Interest rate levels Impact of inflation Impact of rising fuel costs Cost of labor and raw materials

Competitive pressures on pricing and promotional costs

Catastrophic events impacting insurance costs

The availability of insurance coverage for various risks to the Corporation

Market demographics

Management s ability to attract and retain executive officers and key personnel

# **Item 3.** *Quantitative and Qualitative Disclosures About Market Risk.* Not applicable.

## Item 4. Controls and Procedures.

## Management s Conclusions Regarding Effectiveness of Disclosure Controls and Procedures

As of February 28, 2014, the Corporation conducted an evaluation, under the supervision and participation of management including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Corporation s disclosure controls and procedures (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Corporation s disclosure controls and procedures are effective for the period ended February 28, 2014.

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# Item 4. *Controls and Procedures* (*Continued*). Changes in Internal Control over Financial Reporting

No change in the Corporation s internal control over financial reporting (as such term is defined in Exchange Act Rule 13a-15(f)) occurred during the third quarter ended February 28, 2014 that materially affected, or is reasonably likely to materially affect, the Corporation s internal control over financial reporting.

#### PART II OTHER INFORMATION

### Item 1. Legal Proceedings.

Information with respect to this Item for the period covered by this Form 10-Q has been reported in Item 3, entitled Legal Proceedings of the Form 10-K for the fiscal year ended May 31, 2013 filed by the registrant with the Commission.

#### Item 1A. Risk Factors.

There were no material changes in the risk factors disclosed in Item 1A of the Corporation s Form 10-K for the year ended May 31, 2013.

#### Item 6. Exhibits.

- (31.1) Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002-Rule 13a-14(a)/15d-14(a)
- (31.2) Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002-Rule 13a-14(a)/15d-14(a)
- (32) Certification of Chief Executive Officer and Chief Financial Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- (101.INS) XBRL Instance Document.
- (101.SCH) XBRL Taxonomy Extension Schema Document.
- (101.CAL) XBRL Taxonomy Extension Calculation Linkbase Document.
- (101.DEF)XBRL Taxonomy Extension Definition Linkbase Document.
- (101.LAB) XBRL Taxonomy Extension Label Linkbase Document.
- (101.PRE) XBRL Taxonomy Extension Presentation Linkbase Document.

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# **Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

# **SKYLINE CORPORATION**

DATE: April 4, 2014 /s/ Jon S. Pilarski

Jon S. Pilarski

Chief Financial Officer

DATE: April 4, 2014 /s/ Martin R. Fransted

Martin R. Fransted Corporate Controller

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# **INDEX TO EXHIBITS**

| Exhibit Number | Descriptions   |
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