

GENERAL DYNAMICS CORP  
Form 10-Q  
November 02, 2010  
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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)

**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**For the quarterly period ended October 3, 2010**

**OR**

**“ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**Commission File Number 1-3671**

**GENERAL DYNAMICS CORPORATION**

*(Exact name of registrant as specified in its charter)*

**Delaware**  
*State or other jurisdiction of*  
*incorporation or organization*

**13-1673581**  
*I.R.S. employer*  
*identification no.*

**2941 Fairview Park Drive, Suite 100**

**Falls Church, Virginia**  
*Address of principal executive offices*

**22042-4513**  
*Zip code*

**(703) 876-3000**  
*Registrant's telephone number,*

*including area code*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

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Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer ☐ Accelerated Filer ☐ Non-Accelerated Filer ☐ Smaller Reporting Company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

377,743,896 shares of the registrant's common stock, \$1 par value per share, were outstanding on October 3, 2010.

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**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS****CONSOLIDATED BALANCE SHEET**

<b>(Dollars in millions)</b>	<b>(Unaudited) October 3 2010</b>	<b>December 31 2009</b>
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and equivalents	\$ 1,843	\$ 2,263
Accounts receivable	3,874	3,678
Contracts in process	4,986	4,449
Inventories	1,986	2,126
Other current assets	701	733
Total current assets	13,390	13,249
<b>Noncurrent assets:</b>		
Property, plant and equipment, net	2,918	2,912
Intangible assets, net	2,011	2,098
Goodwill	12,544	12,269
Other assets	620	549
Total noncurrent assets	18,093	17,828
<b>Total assets</b>	<b>\$ 31,483</b>	<b>\$ 31,077</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Current liabilities:</b>		
Short-term debt and current portion of long-term debt	\$ 774	\$ 705
Accounts payable	2,571	2,365
Customer advances and deposits	4,080	4,313
Other current liabilities	2,886	2,988
Total current liabilities	10,311	10,371
<b>Noncurrent liabilities:</b>		
Long-term debt	2,430	3,159
Other liabilities	5,160	5,124
Commitments and contingencies (See Note K)		
Total noncurrent liabilities	7,590	8,283
<b>Shareholders' equity:</b>		
Common stock	482	482
Surplus	1,662	1,518
Retained earnings	16,504	15,093
Treasury stock	(4,077)	(3,463)
Accumulated other comprehensive loss	(989)	(1,207)
Total shareholders' equity	13,582	12,423
<b>Total liabilities and shareholders' equity</b>	<b>\$ 31,483</b>	<b>\$ 31,077</b>

*The accompanying Notes to Unaudited Consolidated Financial Statements are an integral part of this statement.*

**Table of Contents****CONSOLIDATED STATEMENT OF EARNINGS****(UNAUDITED)**

	<b>Three Months Ended</b>	
	<b>October 3</b>	<b>October 4</b>
	<b>2010</b>	<b>2009</b>
<b>(Dollars in millions, except per share amounts)</b>		
<b>Revenues:</b>		
Products	\$ 5,290	\$ 5,185
Services	2,721	2,534
	8,011	7,719
<b>Operating costs and expenses:</b>		
Products	4,217	4,220
Services	2,347	2,173
General and administrative	481	452
	7,045	6,845
<b>Operating earnings</b>	966	874
Interest, net	(38)	(40)
Other, net		(6)
<b>Earnings from continuing operations before income taxes</b>	928	828
Provision for income taxes, net	279	253
<b>Earnings from continuing operations</b>	649	575
Discontinued operations, net of tax	1	(3)
<b>Net earnings</b>	\$ 650	\$ 572
<b>Earnings per share</b>		
Basic:		
Continuing operations	\$ 1.71	\$ 1.49
Discontinued operations		(0.01)
Net earnings	\$ 1.71	\$ 1.48
Diluted:		
Continuing operations	\$ 1.70	\$ 1.48
Discontinued operations		(0.01)
Net earnings	\$ 1.70	\$ 1.47

*The accompanying Notes to Unaudited Consolidated Financial Statements are an integral part of this statement.*

**Table of Contents****CONSOLIDATED STATEMENT OF EARNINGS****(UNAUDITED)**

	<b>Nine Months Ended</b>	
	<b>October 3 2010</b>	<b>October 4 2009</b>
<b>(Dollars in millions, except per share amounts)</b>		
<b>Revenues:</b>		
Products	\$ 15,867	\$ 16,534
Services	7,998	7,549
	23,865	24,083
<b>Operating costs and expenses:</b>		
Products	12,690	13,421
Services	6,861	6,467
General and administrative	1,445	1,471
	20,996	21,359
<b>Operating earnings</b>	2,869	2,724
Interest, net	(124)	(117)
Other, net	2	(3)
<b>Earnings from continuing operations before income taxes</b>	2,747	2,604
Provision for income taxes, net	848	815
<b>Earnings from continuing operations</b>	1,899	1,789
Discontinued operations, net of tax	(4)	(9)
<b>Net earnings</b>	\$ 1,895	\$ 1,780
<b>Earnings per share</b>		
Basic:		
Continuing operations	\$ 4.96	\$ 4.64
Discontinued operations	(0.01)	(0.02)
Net earnings	\$ 4.95	\$ 4.62
Diluted:		
Continuing operations	\$ 4.91	\$ 4.62
Discontinued operations	(0.01)	(0.02)
Net earnings	\$ 4.90	\$ 4.60

*The accompanying Notes to Unaudited Consolidated Financial Statements are an integral part of this statement.*

**Table of Contents****CONSOLIDATED STATEMENT OF CASH FLOWS****(UNAUDITED)**

	<b>Nine Months Ended</b>	
	<b>October 3 2010</b>	<b>October 4 2009</b>
<b>(Dollars in millions)</b>		
<b>Cash flows from operating activities:</b>		
Net earnings	\$ 1,895	\$ 1,780
Adjustments to reconcile net earnings to net cash provided by operating activities		
Depreciation of property, plant and equipment	257	257
Amortization of intangible assets	167	161
Stock-based compensation expense	88	87
Excess tax benefit from stock-based compensation	(19)	
Deferred income tax provision	65	189
Discontinued operations, net of tax	4	9
(Increase) decrease in assets, net of effects of business acquisitions		
Accounts receivable	(178)	(324)
Contracts in process	(478)	(80)
Inventories	149	(56)
Increase (decrease) in liabilities, net of effects of business acquisitions		
Accounts payable	201	(146)
Customer advances and deposits	(331)	(238)
Other current liabilities	(336)	(218)
Other, net	83	(64)
Net cash provided by operating activities	1,567	1,357
<b>Cash flows from investing activities:</b>		
Maturities of held-to-maturity securities	599	
Purchases of held-to-maturity securities	(452)	
Business acquisitions, net of cash acquired	(233)	(805)
Capital expenditures	(219)	(251)
Purchases of available-for-sale securities	(199)	(129)
Maturities of available-for-sale securities	120	174
Other, net	123	90
Net cash used by investing activities	(261)	(921)
<b>Cash flows from financing activities:</b>		
Purchases of common stock	(726)	(109)
(Repayment of) proceeds from fixed-rate notes	(700)	747
Dividends paid	(471)	(430)
Proceeds from option exercises	159	68
Repayment of commercial paper		(904)
Other, net	16	(8)
Net cash used by financing activities	(1,722)	(636)
Net cash used by discontinued operations    operating activities	(4)	(12)
<b>Net decrease in cash and equivalents</b>	<b>(420)</b>	<b>(212)</b>
<b>Cash and equivalents at beginning of period</b>	<b>2,263</b>	<b>1,621</b>
<b>Cash and equivalents at end of period</b>	<b>\$ 1,843</b>	<b>\$ 1,409</b>
<b>Supplemental cash flow information:</b>		
Cash payments for:		
Income taxes	\$ 750	\$ 614
Interest	\$ 145	\$ 114

*The accompanying Notes to Unaudited Consolidated Financial Statements are an integral part of this statement.*





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**NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS**

(Dollars in millions, except per share amounts or unless otherwise noted)

**A. Basis of Preparation**

*Basis of Consolidation and Classification*

The unaudited Consolidated Financial Statements included in this Form 10-Q include the accounts of General Dynamics Corporation and our wholly owned and majority-owned subsidiaries. We eliminate all inter-company balances and transactions in the consolidated statements.

Consistent with defense industry practice, we classify assets and liabilities related to long-term contracts as current, even though some of these amounts are not expected to be realized within one year. In addition, some prior-year amounts have been reclassified among financial statement accounts to conform to the current-year presentation.

*Interim Financial Statements*

The unaudited Consolidated Financial Statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. These rules and regulations permit some of the information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP) to be condensed or omitted.

Our fiscal quarters are 13 weeks in length. Because our fiscal year ends on December 31, the number of days in our first and fourth quarters varies slightly from year to year. Operating results for the three- and nine-month periods ended October 3, 2010, are not necessarily indicative of the results that may be expected for the year ending December 31, 2010.

In our opinion, the unaudited Consolidated Financial Statements contain all adjustments, that are of a normal recurring nature, necessary for a fair presentation of our results of operations and financial condition for the three- and nine-month periods ended October 3, 2010, and October 4, 2009.

We have evaluated material events and transactions that have occurred after the balance sheet date and concluded that no subsequent events have occurred that require adjustment to or disclosure in this Form 10-Q.

These unaudited Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2009.

**Table of Contents****B. Acquisitions, Intangible Assets and Goodwill**

We completed three acquisitions in the first nine months of 2010 for an aggregate of \$233 in cash. On May 12, we acquired a business that demilitarizes, incinerates and disposes of munitions, explosives and explosive wastes in an environmentally safe and efficient manner. This business is included in the Combat Systems group. On January 8, we acquired a provider of software for military mission planning and execution, and, on June 22, we acquired a company that designs and manufactures sensor and optical surveillance systems for military and security applications. These businesses are included in the Information Systems and Technology group.

In 2009, we acquired two businesses in the Information Systems and Technology group for an aggregate of \$811 in cash. On January 26, we acquired an information technology services business that performs work for our classified customers. On September 2, we acquired a company that designs and manufactures high-performance electro-optical and infrared (EO/IR) sensors and systems and multi-axis stabilized cameras.

We funded these acquisitions using cash on hand. The operating results of these businesses have been included with our reported results since the respective closing dates of the acquisitions. The purchase prices of these businesses have been allocated to the estimated fair value of net tangible and intangible assets acquired, with any excess purchase price recorded as goodwill.

Intangible assets consisted of the following:

	October 3 2010			December 31 2009		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Contract and program intangible assets <sup>(a)</sup>	\$ 2,405	\$ (905)	\$ 1,500	\$ 2,354	\$ (776)	\$ 1,578
Trade names and trademarks	464	(52)	412	438	(36)	402
Technology and software	173	(88)	85	169	(73)	96
Other intangible assets <sup>(b)</sup>	207	(193)	14	210	(188)	22
Total intangible assets	\$ 3,249	\$ (1,238)	\$ 2,011	\$ 3,171	\$ (1,073)	\$ 2,098

(a) Consists of acquired backlog and probable follow-on work and related customer relationships.

(b) Consists primarily of aircraft product design and customer lists.

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The amortization lives (in years) of our intangible assets on October 3, 2010, were as follows:

	Range of Amortization Life	Weighted Average Amortization Life
Contract and program intangible assets	7-30	17
Trade names and trademarks	30	30
Technology and software	7-13	10
Other intangible assets	7-21	12
Total intangible assets		19

We amortize intangible assets on a straight-line basis unless the pattern of usage of the benefits indicates an alternative method is more representative of the usage of the asset. Amortization expense was \$55 and \$167 for the three- and nine-month periods ended October 3, 2010, and \$ 53 and \$161 for the three- and nine-month periods ended October 4, 2009. We expect to record annual amortization expense over the next five years as follows:

2011	\$ 220
2012	213
2013	178
2014	151
2015	148

The changes in the carrying amount of goodwill by reporting unit for the nine months ended October 3, 2010, were as follows:

	Aerospace	Combat Systems	Marine Systems	Information Systems and Technology	Total Goodwill
December 31, 2009	\$ 2,480	\$ 2,710	\$ 198	\$ 6,881	\$ 12,269
Acquisitions		57		75	132
Other*	98	34		11	143
October 3, 2010	\$ 2,578	\$ 2,801	\$ 198	\$ 6,967	\$ 12,544

\* Consists primarily of adjustments for foreign currency translation.

**Table of Contents****C. Earnings per Share, Dividends and Comprehensive Income***Earnings per Share*

We compute basic earnings per share using net earnings for the period and the weighted average number of common shares outstanding during the period. Diluted earnings per share incorporates the additional shares issuable upon the assumed exercise of stock options and the release of restricted shares. Basic and diluted weighted average shares outstanding were as follows (in thousands):

	<i>Three Months Ended</i>		<i>Nine Months Ended</i>	
	<b>October 3</b>	<b>October 4</b>	<b>October 3</b>	<b>October 4</b>
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Basic weighted average shares outstanding	379,088	385,243	382,738	385,374
Dilutive effect of stock options and restricted stock	3,452	2,845	3,947	1,840
Diluted weighted average shares outstanding	382,540	388,088	386,685	387,214

*Dividends*

Dividends declared per share were \$0.42 and \$1.26 for the three- and nine-month periods ended October 3, 2010, respectively, and \$0.38 and \$1.14 for the three- and nine-month periods ended October 4, 2009, respectively.

*Comprehensive Income*

Our comprehensive income was \$1 billion and \$2.1 billion for the three- and nine-month periods ended October 3, 2010, respectively, and \$796 and \$2.1 billion for the three- and nine-month periods ended October 4, 2009, respectively. The primary components of our comprehensive income are net earnings and foreign currency translation adjustments of \$317 and \$157 for the three- and nine-month periods ended October 3, 2010, respectively, and \$211 and \$257 for the three- and nine-month periods ended October 4, 2009, respectively.

**D. Fair Value of Financial Instruments**

Our financial instruments include cash and equivalents, marketable securities and other investments; accounts receivable and accounts payable; short- and long-term debt; and derivative financial instruments. We did not have any significant non-financial assets or liabilities measured at their current fair value on October 3, 2010, or December 31, 2009.

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market in an orderly transaction between marketplace participants. Various valuation approaches can be used to determine fair value, each requiring different valuation inputs. The following hierarchy classifies the inputs used to determine fair value into three levels:

Level 1    quoted prices in active markets for identical assets or liabilities;

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Level 2 inputs, other than quoted prices, that are observable by a marketplace participant, either directly or indirectly; and

Level 3 unobservable inputs that are significant to the fair value measurement.

The carrying values of cash and equivalents, accounts receivable and payable, and short-term debt (commercial paper) on the Consolidated Balance Sheet approximate their fair value. The following table presents the carrying and fair values of our other financial assets and liabilities on October 3, 2010, and December 31, 2009, and the basis for determining their fair values:

Financial assets (liabilities)	Carrying Value	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>October 3, 2010</b>					
Marketable securities:					
Available-for-sale*	\$ 49	\$ 49	\$ 49	\$	\$
Held-to-maturity	158	158		158	
Other investments*	108	108	108		
Derivatives*	122	122		122	
Long-term debt, including current portion	(3,204)	(3,502)		(3,502)	
<b>December 31, 2009</b>					
Marketable securities:					
Available-for-sale*	\$ 24	\$ 24	\$ 24	\$	\$
Held-to-maturity	336	336		336	
Other investments*	122	122	122		
Derivatives*	28	28		28	
Long-term debt, including current portion	(3,864)	(4,079)		(4,079)	

\* Reported on the Consolidated Balance Sheet at fair value.

The fair value of our Level 2 assets and liabilities is generally determined under a market approach using valuation models that incorporate observable inputs such as interest rates, bond yields and quoted prices for similar assets and liabilities.

**Table of Contents****E. Contracts in Process**

Contracts in process represent recoverable costs and, where applicable, accrued profit related to long-term contracts that have been inventoried until the customer is billed, and consisted of the following:

	October 3 2010	December 31 2009
Contract costs and estimated profits	\$ 15,333	\$ 13,817
Other contract costs	1,038	981
	16,371	14,798
Advances and progress payments	(11,385)	(10,349)
Total contracts in process	\$ 4,986	\$ 4,449

Contract costs consist primarily of labor and material costs and related overhead and general and administrative (G&A) expenses. Contract costs also include estimated contract recoveries for matters such as contract changes, negotiated settlements and claims for unanticipated contract costs, which totaled approximately \$60 on October 3, 2010, and \$45 on December 31, 2009. We record revenue associated with these matters only when the amount of recovery can be estimated reliably and realization is probable.

Other contract costs represent amounts that are not currently allocable to government contracts, such as a portion of our estimated workers compensation obligations, other insurance-related assessments, pension and other post-retirement benefits, and environmental expenses. Some of these liabilities are discounted at contractual rates agreed to with our U.S. government customer. These costs will become allocable to contracts generally when they are paid. We expect to recover these costs through ongoing business, including existing backlog and probable follow-on contracts. This business base includes numerous contracts for which we are the sole source or are one of two suppliers on long-term U.S. defense programs. However, if the backlog in the future does not support the continued deferral of these costs, the profitability of our remaining contracts could be adversely affected. We expect to bill substantially all of our October 3, 2010, contracts-in-process balance, with the exception of these other contract costs, during the next 12 months.

**F. Inventories**

Our inventories represent primarily commercial aircraft components and are stated at the lower of cost or net realizable value. Cost for work-in-process inventories, representing principally aircraft in the manufacturing process, is based primarily on the estimated average unit cost of the units in a production lot. Cost for aircraft parts and components is based primarily on the first-in, first-out method. We record pre-owned aircraft acquired in connection with the sale of new aircraft at the lower of the trade-in value or the estimated net realizable value. Inventories consisted of the following:

	October 3 2010	December 31 2009
Work in process	\$ 976	\$ 907
Raw materials	939	1,129
Finished goods	71	30
Pre-owned aircraft		60
Total inventories	\$ 1,986	\$ 2,126

**Table of Contents****G. Debt**

Debt consisted of the following:

	Interest Rate	October 3 2010	December 31 2009
Fixed-rate notes due:			
August 2010	4.500%	\$	\$ 700
July 2011	1.800%	749	747
May 2013	4.250%	1,000	999
February 2014	5.250%	997	996
August 2015	5.375%	400	400
Other	Various	58	22
Total debt		3,204	3,864
Less current portion		774	705
Long-term debt		\$ 2,430	\$ 3,159
<i>Fixed-rate Notes</i>			

On October 3, 2010, we had outstanding \$3.1 billion aggregate principal amount of fixed-rate notes. The fixed-rate notes are fully and unconditionally guaranteed by several of our 100-percent-owned subsidiaries. We have the option to redeem the notes prior to their maturity in whole or in part at 100 percent of the principal plus any accrued but unpaid interest and any applicable make-whole amounts. We repaid \$700 of the fixed-rate notes on the scheduled maturity date in August. See Note N for condensed consolidating financial statements.

*Commercial Paper*

On October 3 2010, we had no commercial paper outstanding, but we maintain the ability to access the market. We have approximately \$2 billion in bank credit facilities that provide backup liquidity to our commercial paper program. These credit facilities consist of a \$975 multi-year facility expiring in December 2011 and a \$1 billion multi-year facility expiring in July 2013. These facilities are required by rating agencies to support the A1/P1 rating of our commercial paper issuances. Our commercial paper issuances and the bank credit facilities are guaranteed by several of our 100-percent-owned subsidiaries. Additionally, a number of our international subsidiaries have available local bank credit facilities aggregating approximately \$1.4 billion.

**Table of Contents***Other*

On October 3, 2010, other debt consisted primarily of debt assumed in connection with acquired businesses and from recent capital investments.

Our financing arrangements contain a number of customary covenants and restrictions. We were in compliance with all material covenants on October 3, 2010.

**H. Other Liabilities**

A summary of significant liabilities by balance sheet caption follows:

	October 3 2010	December 31 2009
Salaries and wages	\$ 734	\$ 694
Workers compensation	523	517
Retirement benefits	244	353
Other <sup>(a)</sup>	1,385	1,424
Total other current liabilities	\$ 2,886	\$ 2,988
Retirement benefits	\$ 2,825	\$ 2,813
Customer deposits on commercial contracts	1,063	1,161
Deferred income taxes	517	519
Other <sup>(b)</sup>	755	631
Total other liabilities	\$ 5,160	\$ 5,124

(a) Consists primarily of income tax liabilities, dividends payable, environmental remediation reserves, warranty reserves, liabilities of discontinued operations and insurance-related costs.

(b) Consists primarily of liabilities for warranty reserves and workers compensation.



**Table of Contents****I. Income Taxes***Deferred Taxes*

Our net deferred tax liability was included in the Consolidated Balance Sheet as follows:

	<b>October 3 2010</b>	<b>December 31 2009</b>
Current deferred tax asset	\$ 29	\$ 55
Current deferred tax liability	(243)	(103)
Noncurrent deferred tax asset	234	163
Noncurrent deferred tax liability	(517)	(519)
Net deferred tax liability	\$ (497)	\$ (404)

*Tax Uncertainties*

We periodically assess our liabilities and contingencies for all periods open to examination by tax authorities based on the latest available information. Where we believe there is more than a 50 percent chance that our tax position will not be sustained, we record our best estimate of the resulting tax liability, including interest, in the Consolidated Financial Statements. We include any interest or penalties incurred in connection with income taxes as part of income tax expense for financial reporting purposes.

In the third quarter of 2009, we reached agreement with the Internal Revenue Service (IRS) on the examination of our federal income tax returns for 2005 and 2006. The resolution of this audit had no material impact on our results of operations, financial condition, cash flows or effective tax rate. With the completion of this audit, the IRS has examined all of our consolidated federal income tax returns through 2006.

The IRS began its examination of our 2007 to 2009 tax returns in the fourth quarter of 2009. The IRS has selected General Dynamics to participate in its Compliance Assurance Process (CAP), a real-time audit, for 2010 and future years. The 2010 CAP audit began in the second quarter. We have recorded liabilities for tax uncertainties for all years that remain open to review. We do not expect the resolution of tax matters for these years to have a material impact on our results of operations, financial condition, cash flows or effective tax rate.

Based on all known facts and circumstances and current tax law, we believe the total amount of unrecognized tax benefits on October 3, 2010, is not material to our results of operations, financial condition or cash flows. We also believe that the total amount of unrecognized tax benefits on October 3, 2010, if recognized, would not have a material impact on our effective tax rate. We further believe that there are no tax positions for which it is reasonably possible that the unrecognized tax benefits will significantly increase or decrease over the next 12 months producing, individually or in the aggregate, a material effect on our results of operations, financial condition or cash flows.

**Table of Contents****J. Derivative Instruments and Hedging Activities**

We are exposed to market risk, primarily from foreign currency exchange rates, interest rates, commodity prices and investments. We may use derivative financial instruments to hedge some of these risks as described below. We do not use derivatives for trading or speculative purposes.

*Foreign Currency Risk*

Our foreign currency exchange rate risk relates to receipts from customers, payments to suppliers and inter-company transactions denominated in foreign currencies. To the extent possible, we include terms in our contracts that are designed to protect us from this risk. We periodically enter into derivative financial instruments, principally foreign currency forward purchase and sale contracts with terms of less than three years. These instruments are designed to minimize our risk by fixing, or limiting the adverse impact on, the amount of firmly committed and forecasted foreign currency-denominated payments, receipts and inter-company transactions related to our business and operational financing activities.

*Interest Rate Risk*

Our financial instruments subject to interest rate risk include fixed-rate long-term debt obligations and variable-rate commercial paper. However, we have assessed the risk associated with these instruments as not material.

*Commodity Price Risk*

We are subject to risk of rising labor and commodity prices, primarily on long-term fixed-price contracts. To the extent possible, we include terms in our contracts that are designed to protect us from this risk. Some of the protective terms included in our contracts are considered derivatives but are not accounted for separately because they are clearly and closely related to the host contract. We have not entered into any material commodity hedging contracts but may do so as circumstances warrant. We do not believe that changes in labor or commodity prices will have a material impact on our results of operations or cash flows.

*Investment Risk*

Our investment policy allows for purchases of fixed-income securities with an investment-grade rating and a maximum maturity of one year. On October 3, 2010, we held \$2.1 billion in cash and equivalents and marketable securities. Our marketable securities have an average remaining duration of five months and an average credit rating of AA. Historically, we have not experienced material gains or losses on these instruments due to changes in interest rates or market values.

*Hedging Activities*

We had \$4.3 billion in notional forward foreign exchange contracts outstanding on October 3, 2010, and \$1.8 billion on December 31, 2009. We recognize derivative financial instruments on the Consolidated Balance Sheet at fair value (see Note D). The fair value of these derivative contracts consisted of the following:

	October 3 2010	December 31 2009
Other current assets:		
Designated as cash flow hedges	\$ 121	\$ 37
Not designated as cash flow hedges	33	12
Other current liabilities:		
Designated as cash flow hedges	(20)	(14)
Not designated as cash flow hedges	(12)	(7)
Total	\$ 122	\$ 28

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We had no material derivative financial instruments designated as fair value or net investment hedges on October 3, 2010, or December 31, 2009.

We record changes in the fair value of derivative financial instruments in operating costs and expenses in the Consolidated Statement of Earnings or in accumulated other comprehensive income (AOCI) within shareholders' equity on the Consolidated Balance Sheet depending on whether the derivative is designated and qualifies for hedge accounting. Gains and losses related to derivatives that qualify as cash flow hedges are deferred in AOCI until the underlying transaction is reflected in earnings. We adjust derivative financial instruments not designated as cash flow hedges to market value each period and record the gain or loss in the Consolidated Statement of Earnings. The gains and losses on these instruments generally offset losses and gains on the assets, liabilities and other transactions being hedged. Gains and losses resulting from hedge ineffectiveness are recognized in the Consolidated Statement of Earnings for all derivative financial instruments, regardless of designation.

Net gains and losses recognized in earnings and AOCI, including gains and losses related to hedge ineffectiveness, were not material for the three- and nine month periods ended October 3, 2010, and October 4, 2009. We do not expect the amount of gains and losses in AOCI that will be reclassified to earnings during the next 12 months to be material.

### *Foreign Currency Financial Statement Translation*

We translate foreign-currency balance sheets from our international business units' functional currency (generally the respective local currency) to U.S. dollars at the end-of-period exchange rates, and earnings statements at the average exchange rates for each period. The resulting foreign currency translation adjustments are a component of AOCI.

We do not hedge the fluctuation in reported revenues and earnings resulting from the translation of these international operations' income statements into U.S. dollars. The impact of translating our international operations' revenues and earnings into U.S. dollars was not material to our results of operations for the three-and nine-month periods ended October 3, 2010, or October 4, 2009. In addition, the effect of changes in foreign exchange rates on non-U.S. cash balances was not material in the first three or nine months of either 2010 or 2009.

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### **K. Commitments and Contingencies**

#### *Litigation*

**Termination of A-12 Program.** In January 1991, the U.S. Navy terminated the A-12 aircraft contract for default. The A-12 contract was a fixed-price incentive contract for the full-scale development and initial production of the Navy's carrier-based Advanced Tactical Aircraft. We and McDonnell Douglas, the contractors, were parties to the contract with the Navy. (McDonnell Douglas is now owned by The Boeing Company.) Both contractors had full responsibility to the Navy for performance under the contract, and both are jointly and severally liable for potential liabilities arising from the termination. As a consequence of the termination for default, the Navy demanded the contractors repay \$1.4 billion in unliquidated progress payments. The Navy agreed to defer collection of that amount pending a resolution by the court or a negotiated settlement.

Over more than 19 years of litigation, the trial court (the U.S. Court of Federal Claims) and appeals court (the Court of Appeals for the Federal Circuit) have issued multiple rulings, some in favor of the government and others in favor of the contractors. On May 3, 2007, the trial court issued a decision upholding the default termination. The court did not, however, award any money judgment to the government. On June 2, 2009, a three-judge panel of the appeals court affirmed the trial court's decision, and on November 24, 2009, the appeals court denied the contractors' petitions for rehearing. On September 28, 2010, the United States Supreme Court granted the contractors' petition for review as to one issue—whether the government can maintain its default claim against the contractors while invoking the state-secrets privilege to deny the contractors a defense to that claim. The contractors contend that the government should not be permitted to pursue its default claim after stripping the contractors of their superior knowledge defense to that claim by invoking the state-secrets privilege. Additionally, apart from the state-secrets issue, and even if the Supreme Court were to ultimately rule in the government's favor on that issue, we continue to believe that there are significant legal obstacles to the government's ability to collect any amount from the contractors given that no court has ever entered a money judgment in favor of the government.

If, contrary to our expectations, the default termination is ultimately sustained and the government prevails on its recovery theories, the contractors could collectively be required to repay the government as much as \$1.4 billion for progress payments received for the A-12 contract, plus interest, which was approximately \$1.5 billion at October 3, 2010. This would result in a liability to us of half of the total, or approximately \$1.4 billion pretax. Our after-tax charge would be approximately \$810, or \$2.12 per share, to be recorded in discontinued operations. Our after-tax cash cost would be approximately \$725. We believe we have sufficient resources to satisfy our obligation if required.

**Other.** Various claims and other legal proceedings incidental to the normal course of business are pending or threatened against us. While we cannot predict the outcome of these matters, we believe any potential liabilities in these proceedings, individually or in the aggregate, will not have a material impact on our results of operations, financial condition or cash flows.

#### *Environmental*

We are subject to and affected by a variety of federal, state, local and foreign environmental laws and regulations. We are directly or indirectly involved in environmental investigations or remediation at some of our current and former facilities, and at third-party sites that we do not own but where we have been designated a Potentially Responsible Party (PRP) by the U.S. Environmental Protection Agency or a state environmental agency. Based on historical experience, we expect that a significant percentage of the total remediation and compliance costs associated with these facilities will continue to be allowable contract costs and, therefore, reimbursed by the U.S. government.

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As required, we provide financial assurance for certain sites undergoing or subject to investigation or remediation. We accrue environmental costs when it is probable that a liability has been incurred and the amount can be reasonably estimated. Where applicable, we seek insurance recovery for costs related to environmental liability. We do not record insurance recoveries before collection is considered probable. Based on all known facts and analyses, as well as current U.S. government policies relating to allowable contract costs, we do not believe that our liability at any individual site, or in the aggregate, arising from such environmental conditions, will be material to our results of operations, financial condition or cash flows. We also do not believe that the range of reasonably possible additional loss beyond what has been recorded would be material to our results of operations, financial condition or cash flows.

*Other*

**Letters of Credit.** In the ordinary course of business, we have entered into letters of credit and other similar arrangements with financial institutions and insurance carriers totaling approximately \$1.7 billion on October 3, 2010. From time to time in the ordinary course of business, we guarantee the payment or performance obligations of our subsidiaries arising under certain contracts. We are aware of no material event of default that would require us to satisfy these guarantees.

**Government Contracts.** As a government contractor, we are subject to U.S. government audits and investigations relating to our operations, including claims for fines, penalties, and compensatory and treble damages. Based on currently available information, we believe the outcome of such ongoing government disputes and investigations will not have a material impact on our results of operations, financial condition or cash flows.

**Aircraft Trade-ins.** In connection with orders for new aircraft in funded contract backlog, our Aerospace group has offered options to some customers to trade in aircraft as partial consideration in the new-aircraft transaction. These trade-in commitments are structured to establish the fair market value of the trade-in aircraft at a date generally 120 or fewer days preceding delivery of the new aircraft to the customer. At that time, the customer is required to either exercise the option or allow its expiration. Any excess of the pre-established trade-in price above the fair market value at the time the new aircraft is delivered is treated as a reduction of revenue in the new-aircraft sales transaction. Fair market value trade-in options remain outstanding in connection with aircraft in the group's backlog.

**Product Warranties.** We provide product warranties to our customers associated with certain product sales. We record estimated warranty costs in the period in which the related products are delivered. The warranty liability recorded at each balance sheet date is based on the number of months of warranty coverage remaining for products delivered and the average historical monthly warranty payments. Warranty obligations incurred in connection with long-term production contracts are accounted for within the contract estimates at completion (EACs). Our other warranty obligations, primarily for business-jet aircraft, are included in other current liabilities and other liabilities on the Consolidated Balance Sheet.

The changes in the carrying amount of warranty liabilities for the nine-month periods ended October 3, 2010, and October 4, 2009, were as follows:

<i>Nine Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>
Beginning balance	\$ 239	\$ 221
Warranty expense	54	49
Payments	(38)	(46)
Adjustments*	2	3
Ending balance	\$ 257	\$ 227

\* Includes foreign exchange translation adjustments.

**Table of Contents****L. Retirement Plans**

We provide defined-benefit pension and other post-retirement benefits, as well as defined-contribution benefits, to eligible employees.

Net periodic pension and other post-retirement benefit costs for the three- and nine-month periods ended October 3, 2010, and October 4, 2009, consisted of the following:

	<i>Pension Benefits</i>		<i>Post-retirement Benefits</i>	
	<i>October 3</i>	<i>October 4</i>	<i>October 3</i>	<i>October 4</i>
<i>Three Months Ended</i>	<i>2010</i>	<i>2009</i>	<i>2010</i>	<i>2009</i>
Service cost	\$ 54	\$ 52	\$ 3	\$ 2
Interest cost	127	123	15	16
Expected return on plan assets	(150)	(144)	(8)	(8)
Recognized net actuarial loss (gain)	17	7	(1)	(2)
Amortization of prior service credit	(11)	(12)		
Net periodic cost	\$ 37	\$ 26	\$ 9	\$ 8

	<i>Pension Benefits</i>		<i>Post-retirement Benefits</i>	
	<i>October 3</i>	<i>October 4</i>	<i>October 3</i>	<i>October 4</i>
<i>Nine Months Ended</i>	<i>2010</i>	<i>2009</i>	<i>2010</i>	<i>2009</i>
Service cost	\$ 162	\$ 156	\$ 8	\$ 6
Interest cost	381	368	45	48
Expected return on plan assets	(450)	(431)	(24)	(24)
Recognized net actuarial loss (gain)	50	21	(3)	(6)
Amortization of prior service credit	(33)	(35)		
Net periodic cost	\$ 110	\$ 79	\$ 26	\$ 24

Our contractual arrangements with the U.S. government provide for the recovery of contributions to our pension plans covering employees working in our government contracting businesses. With respect to post-retirement benefit plans, our government contracts provide for the recovery of contributions to a Voluntary Employees' Beneficiary Association trust and, for non-funded plans, recovery of claims paid. Upon payment, these recoverable contributions are assigned to contracts and billed to the customer in accordance with the Cost Accounting Standards and specific contractual terms. The cumulative pension and post-retirement benefit cost for some of these plans exceeds our cost currently allocable to contracts. To the extent recovery of the cost is considered probable based on our backlog, we defer the excess in contracts in process on the Consolidated Balance Sheet until the cost is paid, charged to contracts and included in revenues. For other plans, the amount contributed to the plans, charged to contracts and included in revenues has exceeded the plans' cumulative benefit cost. We have deferred recognition of these excess earnings to provide a better matching of revenues and expenses. These deferrals have been classified against the plan assets on the Consolidated Balance Sheet. (See Note E for discussion of our deferred contract costs.)

**Table of Contents****M. Business Group Information**

We operate in four business groups: Aerospace, Combat Systems, Marine Systems and Information Systems and Technology. We organize and measure our business groups in accordance with the nature of products and services offered. These business groups derive their revenues from business aviation; combat vehicles, weapons systems and munitions; shipbuilding design, repair and construction; and information systems, products and services, respectively. We measure each group's profit based on operating earnings. As a result, we do not allocate net interest, other income and expense items, and income taxes to our business groups.

Summary operating results for each of our business groups follows:

<i>Three Months Ended</i>	<i>Revenues</i>		<i>Operating Earnings</i>	
	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>October 3 2010</b>	<b>October 4 2009</b>
Aerospace	\$ 1,291	\$ 1,120	\$ 199	\$ 125
Combat Systems	2,069	2,347	311	316
Marine Systems	1,700	1,518	169	155
Information Systems and Technology	2,951	2,734	306	296
Corporate*			(19)	(18)
	\$ 8,011	\$ 7,719	\$ 966	\$ 874

  

<i>Nine Months Ended</i>	<i>Revenues</i>		<i>Operating Earnings</i>	
	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>October 3 2010</b>	<b>October 4 2009</b>
Aerospace	\$ 4,031	\$ 3,990	\$ 650	\$ 540
Combat Systems	6,182	7,159	875	895
Marine Systems	4,976	4,812	497	486
Information Systems and Technology	8,676	8,122	908	869
Corporate*			(61)	(66)
	\$ 23,865	\$ 24,083	\$ 2,869	\$ 2,724

\* Corporate operating results include our stock option expense and a portion of the operating results of our commercial pension plans.

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### N. Condensed Consolidating Financial Statements

The fixed-rate notes described in Note G are fully and unconditionally guaranteed on an unsecured, joint and several basis by certain of our 100-percent-owned subsidiaries (the guarantors). The following condensed consolidating financial statements illustrate the composition of the parent, the guarantors on a combined basis (each guarantor together with its majority-owned subsidiaries) and all other subsidiaries on a combined basis.

#### Condensed Consolidating Statement of Earnings

	Parent	Guarantors on a Combined Basis	Other Subsidiaries on a Combined Basis	Consolidating Adjustments	Total Consolidated
<i>Three Months Ended October 3, 2010</i>					
<b>Revenues</b>	\$	\$ 6,517	\$ 1,494	\$	\$ 8,011
Cost of sales	2	5,352	1,210		6,564
General and administrative expenses	20	357	104		481
<b>Operating earnings</b>	(22)	808	180		966
Interest expense	(38)	(1)			(39)
Interest income		(1)	2		1
Other, net	1	(1)			
<b>Earnings from continuing operations before income taxes</b>	(59)	805	182		928
Provision for income taxes	(22)	272	29		279
Discontinued operations, net of tax			1		1
Equity in net earnings of subsidiaries	687			(687)	
<b>Net earnings</b>	\$ 650	\$ 533	\$ 154	\$ (687)	\$ 650
<i>Three Months Ended October 4, 2009</i>					
<b>Revenues</b>	\$	\$ 6,278	\$ 1,441	\$	\$ 7,719
Cost of sales		5,202	1,191		6,393
General and administrative expenses	23	336	93		452
<b>Operating earnings</b>	(23)	740	157		874
Interest expense	(42)				(42)
Interest income			2		2
Other, net		(4)	(2)		(6)
<b>Earnings from continuing operations before income taxes</b>	(65)	736	157		828
Provision for income taxes	39	208	6		253
Discontinued operations, net of tax			(3)		(3)
Equity in net earnings of subsidiaries	676			(676)	
<b>Net earnings</b>	\$ 572	\$ 528	\$ 148	\$ (676)	\$ 572



**Table of Contents****Condensed Consolidating Statement of Earnings**

	Parent	Guarantors on a Combined Basis	Other Subsidiaries on a Combined Basis	Consolidating Adjustments	Total Consolidated
<i>Nine Months Ended October 3, 2010</i>					
<b>Revenues</b>	\$	\$ 19,665	\$ 4,200	\$	\$ 23,865
Cost of sales		16,086	3,465		19,551
General and administrative expenses	61	1,098	286		1,445
<b>Operating earnings</b>	(61)	2,481	449		2,869
Interest expense	(129)	(1)	(1)		(131)
Interest income	2	2	3		7
Other, net	2	(1)	1		2
<b>Earnings from continuing operations before income taxes</b>	(186)	2,481	452		2,747
Provision for income taxes	(63)	816	95		848
Discontinued operations, net of tax			(4)		(4)
Equity in net earnings of subsidiaries	2,018			(2,018)	
<b>Net earnings</b>	\$ 1,895	\$ 1,665	\$ 353	\$ (2,018)	\$ 1,895

*Nine Months Ended October 4, 2009*

<b>Revenues</b>	\$	\$ 19,504	\$ 4,579	\$	\$ 24,083
Cost of sales	8	16,053	3,827		19,888
General and administrative expenses	63	1,110	298		1,471
<b>Operating earnings</b>	(71)	2,341	454		2,724
Interest expense	(122)		(5)		(127)
Interest income	1	2	7		10
Other, net		(2)	(1)		(3)
<b>Earnings from continuing operations before income taxes</b>	(192)	2,341	455		2,604
Provision for income taxes	(31)	756	90		815
Discontinued operations, net of tax			(9)		(9)
Equity in net earnings of subsidiaries	1,941			(1,941)	
<b>Net earnings</b>	\$ 1,780	\$ 1,585	\$ 356	\$ (1,941)	\$ 1,780

**Table of Contents****Condensed Consolidating Balance Sheet**

<i>October 3, 2010</i>	Parent	Guarantors on a Combined Basis	Other Subsidiaries on a Combined Basis	Consolidating Adjustments	Total Consolidated
<b>ASSETS</b>					
<b>Current assets:</b>					
Cash and equivalents	\$ 1,141	\$	\$ 702	\$	\$ 1,843
Accounts receivable		1,658	2,216		3,874
Contracts in process	368	3,283	1,335		4,986
Inventories					
Work in process		944	32		976
Raw materials		782	157		939
Finished goods		33	38		71
Other current assets	224	142	335		701
Total current assets	1,733	6,842	4,815		13,390
<b>Noncurrent assets:</b>					
Property, plant and equipment	143	4,603	1,139		5,885
Accumulated depreciation of PP&E	(40)	(2,413)	(514)		(2,967)
Intangible assets		1,666	1,583		3,249
Accumulated amortization of intangible assets		(892)	(346)		(1,238)
Goodwill		8,322	4,222		12,544
Other assets	90	168	362		620
Investment in subsidiaries	29,910			(29,910)	
Total noncurrent assets	30,103	11,454	6,446	(29,910)	18,093
<b>Total assets</b>	<b>\$ 31,836</b>	<b>\$ 18,296</b>	<b>\$ 11,261</b>	<b>\$ (29,910)</b>	<b>\$ 31,483</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>					
<b>Current liabilities:</b>					
Short-term debt	\$ 749	\$ 20	\$ 5	\$	\$ 774
Customer advances and deposits		1,839	2,241		4,080
Other current liabilities	466	3,341	1,650		5,457
Total current liabilities	1,215	5,200	3,896		10,311
<b>Noncurrent liabilities:</b>					
Long-term debt	2,396	29	5		2,430
Other liabilities	2,512	2,064	584		5,160
Total noncurrent liabilities	4,908	2,093	589		7,590
Intercompany	12,131	(12,726)	595		
<b>Shareholders' equity:</b>					
Common stock, including surplus	2,144	6,786	2,285	(9,071)	2,144
Retained earnings	16,504	17,592	2,968	(20,560)	16,504
Treasury stock	(4,077)				(4,077)
Accumulated other comprehensive loss	(989)	(649)	928	(279)	(989)
Total shareholders' equity	13,582	23,729	6,181	(29,910)	13,582
<b>Total liabilities and shareholders' equity</b>	<b>\$ 31,836</b>	<b>\$ 18,296</b>	<b>\$ 11,261</b>	<b>\$ (29,910)</b>	<b>\$ 31,483</b>

**Table of Contents****Condensed Consolidating Balance Sheet**

<i>December 31, 2009</i>	<b>Parent</b>	<b>Guarantors on a Combined Basis</b>	<b>Other Subsidiaries on a Combined Basis</b>	<b>Consolidating Adjustments</b>	<b>Total Consolidated</b>
<b>ASSETS</b>					
<b>Current assets:</b>					
Cash and equivalents	\$ 1,406	\$	\$ 857	\$	\$ 2,263
Accounts receivable		1,413	2,265		3,678
Contracts in process	299	3,075	1,075		4,449
Inventories					
Raw materials		909	220		1,129
Work in process		896	11		907
Pre-owned aircraft		60			60
Finished goods		33	(3)		30
Other current assets	102	142	489		733
Total current assets	1,807	6,528	4,914		13,249
<b>Noncurrent assets:</b>					
Property, plant and equipment	140	4,448	1,089		5,677
Accumulated depreciation of PP&E	(37)	(2,274)	(454)		(2,765)
Intangible assets		1,640	1,531		3,171
Accumulated amortization of intangible assets		(806)	(267)		(1,073)
Goodwill		8,230	4,039		12,269
Other assets	35	163	351		549
Investment in subsidiaries	27,246			(27,246)	
Total noncurrent assets	27,384	11,401	6,289	(27,246)	17,828
<b>Total assets</b>	<b>\$ 29,191</b>	<b>\$ 17,929</b>	<b>\$ 11,203</b>	<b>\$ (27,246)</b>	<b>\$ 31,077</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>					
<b>Current liabilities:</b>					
Short-term debt	\$ 700	\$ 2	\$ 3	\$	\$ 705
Customer advances and deposits		1,674	2,639		4,313
Other current liabilities	403	3,336	1,614		5,353
Total current liabilities	1,103	5,012	4,256		10,371
<b>Noncurrent liabilities:</b>					
Long-term debt	3,143	9	7		3,159
Other liabilities	2,371	2,089	664		5,124
Total noncurrent liabilities	5,514	2,098	671		8,283
Intercompany	10,151	(10,815)	664		
<b>Shareholders' equity:</b>					
Common stock, including surplus	2,000	6,773	2,244	(9,017)	2,000
Retained earnings	15,093	15,523	2,677	(18,200)	15,093
Other shareholders' equity	(4,670)	(662)	691	(29)	(4,670)
Total shareholders' equity	12,423	21,634	5,612	(27,246)	12,423
<b>Total liabilities and shareholders' equity</b>	<b>\$ 29,191</b>	<b>\$ 17,929</b>	<b>\$ 11,203</b>	<b>\$ (27,246)</b>	<b>\$ 31,077</b>

**Table of Contents****Condensed Consolidating Statement of Cash Flows**

	Parent	Guarantors on a Combined Basis	Other Subsidiaries on a Combined Basis	Consolidating Adjustments	Total Consolidated
<i>Nine Months Ended October 3, 2010</i>					
Net cash provided by operating activities	\$ (399)	\$ 1,893	\$ 73	\$	\$ 1,567
<b>Cash flows from investing activities:</b>					
Maturities of held-to-maturity securities	267		332		599
Purchases of held-to-maturity securities	(221)		(231)		(452)
Business acquisitions, net of cash acquired		(163)	(70)		(233)
Other, net	(19)	(112)	(44)		(175)
Net cash used by investing activities	27	(275)	(13)		(261)
<b>Cash flows from financing activities:</b>					
Purchases of common stock	(726)				(726)
Repayment of fixed-rate notes	(700)				(700)
Dividends paid	(471)				(471)
Other, net	178	(1)	(2)		175
Net cash used by financing activities	(1,719)	(1)	(2)		(1,722)
Net cash used by discontinued operations			(4)		(4)
Cash sweep/funding by parent	1,826	(1,617)	(209)		
<b>Net decrease in cash and equivalents</b>	<b>(265)</b>		<b>(155)</b>		<b>(420)</b>
<b>Cash and equivalents at beginning of period</b>	<b>1,406</b>		<b>857</b>		<b>2,263</b>
<b>Cash and equivalents at end of period</b>	<b>\$ 1,141</b>	<b>\$</b>	<b>\$ 702</b>	<b>\$</b>	<b>\$ 1,843</b>
<i>Nine Months Ended October 4, 2009</i>					
Net cash provided by operating activities	\$ (225)	\$ 1,220	\$ 362	\$	\$ 1,357
<b>Cash flows from investing activities:</b>					
Business acquisitions, net of cash acquired	(636)	(168)	(1)		(805)
Other, net	114	(175)	(55)		(116)
Net cash used by investing activities	(522)	(343)	(56)		(921)
<b>Cash flows from financing activities:</b>					
Repayment of commercial paper	(904)				(904)
Proceeds from fixed-rate notes	747				747
Dividends paid	(430)				(430)
Other, net	(45)	(2)	(2)		(49)
Net cash used by financing activities	(632)	(2)	(2)		(636)
Net cash used by discontinued operations			(12)		(12)
Cash sweep/funding by parent	1,118	(875)	(243)		
<b>Net decrease in cash and equivalents</b>	<b>(261)</b>		<b>49</b>		<b>(212)</b>
<b>Cash and equivalents at beginning of period</b>	<b>746</b>		<b>875</b>		<b>1,621</b>
<b>Cash and equivalents at end of period</b>	<b>\$ 485</b>	<b>\$</b>	<b>\$ 924</b>	<b>\$</b>	<b>\$ 1,409</b>

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS**

**OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

(Dollars in millions, except per share amounts or unless otherwise noted)

**Business Overview**

General Dynamics offers a broad portfolio of products and services in business aviation; combat vehicles, weapons systems and munitions; shipbuilding design, construction and repair; and information systems, products and services. We operate through four business groups: Aerospace, Combat Systems, Marine Systems, and Information Systems and Technology. Our primary customers are the U.S. military, other U.S. government organizations, the armed forces of other nations, and a diverse base of corporate, government and individual owners of business aircraft. We operate in two primary markets: defense and national security, and business aviation. The majority of our revenues derive from contracts with the U.S. military. The following discussion should be read in conjunction with our 2009 Annual Report on Form 10-K, filed with the Securities and Exchange Commission, and with the unaudited Consolidated Financial Statements included in this Form 10-Q.

**Results of Operations***Consolidated Overview*

<i>Three Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 8,011	\$ 7,719	\$ 292	3.8%
Operating earnings	966	874	92	10.5%
Operating margin	12.1%	11.3%		

<i>Nine Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 23,865	\$ 24,083	\$ (218)	(0.9)%
Operating earnings	2,869	2,724	145	5.3%
Operating margin	12.0%	11.3%		

General Dynamics' revenues increased in the third quarter of 2010 compared with 2009. Aerospace revenues improved due primarily to higher volume in the group's aircraft manufacturing and services businesses. Higher activity on the Marine Systems group's U.S. Navy ship programs resulted in increased revenues in the quarter. Growth in the Information Systems and Technology group's tactical business and strategic mission systems and information technology and mission services business drove the group's revenues higher in the third quarter of 2010. Combat Systems revenues were down from 2009 due to reduced volume on U.S. military vehicle programs and the timing of activities under various international vehicle programs. Year to date, top-line growth in the Aerospace, Marine Systems, and Information Systems and Technology groups was offset by lower activity in Combat Systems.

Operating earnings were up in both the third quarter and first nine months of 2010 compared with the same periods in 2009, resulting in an 80 basis-point improvement in overall operating margins in the third quarter and a 70 basis-point increase year-to-date. Margins increased significantly in the Aerospace and Combat Systems groups in both 2010 periods, but were down slightly in the Marine Systems and Information Systems and Technology groups.

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General and administrative (G&A) expenses were 6.1 percent of revenues for the first nine months of both 2010 and 2009. We expect G&A expenses as a percentage of sales for the full-year 2010 to be consistent with 2009 at approximately 6 percent.

Net cash provided by operating activities was \$1.6 billion in the first nine months of 2010, compared with \$1.4 billion in the same period in 2009. Our net debt — debt less cash and equivalents and marketable securities — was \$1.2 billion at the end of the third quarter of 2010, down from \$2.4 billion at the end of the third quarter of 2009. The significant reduction in net debt came after the following capital deployments in the past 12 months: \$239 spent on acquisitions, \$826 of share repurchases, \$618 of dividends paid, \$507 of company-sponsored research and development, \$353 of capital expenditures, and more than \$300 of contributions to our retirement plans.

Net interest expense in the first nine months of 2010 was \$124 compared with \$117 in the same period in 2009 due to the issuance of additional debt in 2009. We expect full-year 2010 net interest expense to be between \$155 and \$160.

Our effective tax rate for the first nine months of 2010 was 30.9 percent compared with 31.3 percent in the same period in 2009. We anticipate the full-year 2010 effective tax rate to be approximately 31.2 percent, compared with 31.5 percent in 2009. For additional discussion of tax matters, see Note I to the unaudited Consolidated Financial Statements.

Our total backlog was \$61.8 billion on October 3, 2010, down 1 percent from the second quarter of 2010. Third quarter order activity was particularly strong in the Information Systems and Technology, Aerospace and Combat Systems groups. Our backlog does not include work awarded under unfunded indefinite delivery, indefinite quantity (IDIQ) contracts, unexercised options associated with existing firm contracts or options to purchase new aircraft, which we refer to collectively as estimated potential contract value. At the end of the third quarter of 2010, our estimate of this potential contract value, which we expect to realize over the next 10 to 15 years, was \$20.8 billion compared with \$21.7 billion at the end of the second quarter of 2010.

**Table of Contents***Aerospace*

<i>Three Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 1,291	\$ 1,120	\$ 171	15.3%
Operating earnings	199	125	74	59.2%
Operating margin	15.4%	11.2%		
Gulfstream aircraft deliveries (in units):				
Green	23	17	6	35.3%
Outfitted	24	24		

<i>Nine Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 4,031	\$ 3,990	\$ 41	1.0%
Operating earnings	650	540	110	20.4%
Operating margin	16.1%	13.5%		
Gulfstream aircraft deliveries (in units):				
Green	79	74	5	6.8%
Outfitted	65	89	(24)	(27.0)%

The Aerospace group's revenues were up in 2010 compared with 2009, particularly in the third quarter, due to higher volume in aircraft manufacturing and steady growth in aircraft services. Deliveries of green Gulfstream aircraft were up in the third quarter of 2010 compared with 2009 due to a shorter furlough at the group's production center in Savannah, Georgia. Aircraft services revenues, which include both Gulfstream and Jet Aviation's maintenance and repair activities, were up significantly in both the third quarter and first nine months of 2010, reflecting higher aircraft utilization, a growing installed base of aircraft and the continued recovery of the aircraft services market since mid-2009.

The increase in aircraft manufacturing and services revenues was partially offset by a reduction in aircraft outfitting work. This decline was associated primarily with the group's completions work for other original equipment manufacturers (OEMs), reflecting decreased OEM production across the broader business-jet market. Outfitted deliveries of Gulfstream aircraft in the third quarter of 2010 equaled 2009 levels, though deliveries were lower for the nine-month period. The majority of the year-to-date decline related to fewer outfitted deliveries of mid-cabin aircraft—the result of lower green deliveries in the second half of 2009.

Pre-owned aircraft revenues also decreased slightly compared with both the third quarter and first nine months of 2009. The group sold six pre-owned aircraft for \$92 in the first nine months of 2010 compared with five aircraft for \$119 in the same period in 2009.

The group's operating earnings improved in the third quarter and first nine months of 2010. The components of the earnings growth were as follows:

	<b>Third Quarter</b>	<b>Nine Months</b>
Aircraft manufacturing and outfitting	\$ 47	\$ 8
Aircraft services	17	21
Pre-owned aircraft	10	34
SG&A/other		47
Total increase in operating earnings	\$ 74	\$ 110

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The group's aircraft manufacturing and outfitting earnings were up in the third quarter and first nine months of 2010 compared with the same periods in 2009 due primarily to the increase in aircraft manufacturing volume. This increase was offset slightly by reduced liquidated damages associated with fewer customer defaults. Margins for these activities were up modestly compared with the third quarter and first nine months of 2009.

Consistent with the increased volume, aircraft services earnings continue to improve from the comparative 2009 periods. While margins have improved, they remain tempered by competitive market pricing conditions.

Pre-owned aircraft earnings improved significantly from 2009, when the group wrote down the carrying value of its pre-owned aircraft inventory. Through the first nine months of 2010, the pre-owned market appeared to stabilize, although inventories across the industry remain at higher levels than the historical norm. The group has realized modest profits on its pre-owned sales in 2010, has taken no pre-owned write-downs and ended the quarter with no pre-owned aircraft inventory.

The group's operating earnings through the first nine months of 2010 were also favorably impacted by ongoing general and administrative cost reduction efforts, the timing of research and development expenditures and the absence of severance costs associated with workforce reduction activities in 2009.

As a result of the factors discussed above, the group's overall operating margins increased 420 basis points in the quarter and 260 basis points year-to-date compared with the same prior-year periods.

We expect full-year 2010 Aerospace revenues to increase in the mid-single-digit percent range over 2009, driven primarily by increased aircraft manufacturing and services activity. We expect the group's full-year operating margins to approach 16 percent based on the group's year-to-date performance.



**Table of Contents***Combat Systems*

<i>Three Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 2,069	\$ 2,347	\$ (278)	(11.8)%
Operating earnings	311	316	(5)	(1.6)%
Operating margin	15.0%	13.5%		

<i>Nine Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 6,182	\$ 7,159	\$ (977)	(13.6)%
Operating earnings	875	895	(20)	(2.2)%
Operating margin	14.2%	12.5%		

The Combat Systems group's revenues were down in the third quarter and first nine months of 2010 compared with the same periods in 2009 due primarily to reduced activity in the group's U.S. military vehicle business and the timing of several international vehicle programs. The decrease in the group's revenues consisted of the following:

	<b>Third Quarter</b>	<b>Nine Months</b>
U.S. military vehicles	\$ (208)	\$ (849)
Weapons systems and munitions	32	(39)
European military vehicles	(102)	(89)
Total decrease in revenues	\$ (278)	\$ (977)

In the group's U.S. military vehicles business, volume was down in the third quarter on the Abrams main battle tank and Stryker wheeled combat vehicle programs. The reductions related primarily to less refurbishment and upgrade work for the Abrams tank and lower support services and modification work for the Stryker vehicle. We expect Stryker activity to increase starting in the fourth quarter as the group ramps up production of double-V-hulled vehicles.

For the year-to-date period, the timing of mine-resistant, ambush-protected (MRAP) vehicle production and the 2009 cancellation of the manned ground vehicle portion of the U.S. Army's Future Combat Systems (FCS) program represented more than half of the decline in revenues from 2009. The group's deliveries of MRAP vehicles have fluctuated over the past two years in response to the customer's urgent deployment needs. Volume is down year-to-date but up in the third quarter as the group began delivery of additional MRAP vehicles under a contract awarded in the first quarter of 2010. Deliveries are scheduled to continue into early 2011. Increased volume on the group's foreign military sales (FMS) contracts to provide light armored vehicles and tanks to international military customers partially offset the overall decline in revenues.

In the group's weapons systems and munitions businesses, revenues were up in the third quarter, but decreased in the first nine months of 2010 compared with the same prior-year periods. The third-quarter growth resulted from increased sales of axles in both the military and commercial markets, and higher demand for the group's tactical bomb products. The decline in revenues in the first nine months of 2010 was due largely to timing on reactive armor sales and the 2009 completion of deliveries of systems that protect U.S. combat forces from improvised explosive devices (IEDs).

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Revenues in the group's European military vehicle business decreased in both the third quarter and first nine months of 2010. The primary driver was lower activity on the group's wheeled vehicle and tank production programs, particularly in Spain. In the first nine months of 2010, increased activity on several international wheeled military vehicle contracts helped offset these decreases.

The Combat Systems group's operating earnings decreased slightly in the third quarter and first nine months of 2010. Productivity improvements across the group, particularly in the U.S. military vehicles business, and a favorable contract mix, including reduced engineering and development work, resulted in significant margin improvement in 2010. The group's operating margins increased 150 basis points in the quarter and 170 basis points in the first nine months of the year compared with 2009.

We expect full-year 2010 Combat Systems revenues to be approximately \$9 billion. We expect full-year operating margins for the group to be approximately 14 percent given the strong operating performance in the first nine months of the year and continued favorable program mix in the fourth quarter.

**Table of Contents***Marine Systems*

<i>Three Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 1,700	\$ 1,518	\$ 182	12.0%
Operating earnings	169	155	14	9.0%
Operating margin	9.9%	10.2%		

<i>Nine Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 4,976	\$ 4,812	\$ 164	3.4%
Operating earnings	497	486	11	2.3%
Operating margin	10.0%	10.1%		

The Marine Systems group's revenues increased in the third quarter and first nine months of 2010 over the same prior-year periods from growth in U.S. Navy programs offset by a decline in commercial ship construction. The increase in the group's revenues consisted of the following:

	<b>Third Quarter</b>	<b>Nine Months</b>
Multi-year Navy ship construction	\$ 122	\$ 72
Other Navy ship design, construction, engineering and repair	100	212
Commercial ship construction	(40)	(120)
Total increase in revenues	\$ 182	\$ 164

The group's multi-year Navy ship-construction programs include Virginia-class submarines, T-AKE combat-logistics ships, and DDG-51 and DDG-1000 destroyers. Increased activity on the Virginia-class program in preparation to begin construction of two boats per year starting in 2011 has been the principal driver of the group's revenue growth to-date in 2010. The group is completing the last three boats under the Block II contract and has begun the first two boats under the Block III contract. Deliveries of the remaining 11 boats under contract are scheduled through 2018.

Destroyer program revenues decreased slightly in the third quarter but increased in the year-to-date period. While volume decreased on the DDG-51 Arleigh Burke program, activity increased on the group's design and construction contract for the first DDG-1000 destroyer. The remaining two DDG-51 destroyers under contract are scheduled for delivery in 2011 and 2012, and the first DDG-1000 delivery is scheduled in 2014. In July, the Navy awarded the group over \$100 for continued engineering and support services for the DDG-1000 program, long-lead construction for the second DDG-1000 and long-lead material for the third ship. In the first part of 2011, the group expects to receive awards for construction of the second and third DDG-1000 ships, as well as for an additional DDG-51 associated with the Navy's planned continuation of the DDG-51 program.

Activity on the group's T-AKE program was down in both the third quarter and the first nine months of 2010. The group continued construction of the 11<sup>th</sup> through 13<sup>th</sup> ships in the third quarter, and construction of the 14<sup>th</sup> ship began in the fourth quarter. Deliveries of the remaining four ships are scheduled through 2012. The group has also begun advanced design on the first ship of the Mobile Landing Platform (MLP) program.

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Revenues were also up in the third quarter and first nine months of 2010 on engineering programs, particularly work associated with the next-generation ballistic-missile submarine under development for the Navy. The group's ship repair work has remained steady in 2010 following significant growth in 2009.

In commercial shipbuilding, construction on the group's five-ship product carrier program continued to ramp down, resulting in lower revenues in both the quarter and year-to-date periods. The fourth ship in the program delivered in the third quarter, and the fifth ship is scheduled for delivery in the fourth quarter. We anticipate additional commercial program opportunities as the economy recovers given the age of the fleet subject to the Jones Act, which requires ships carrying cargo between U.S. ports be built in U.S. shipyards, and environmental regulations that require double-hull tankers and impose emission control limits.

The group's 2010 operating earnings were up from the third quarter and first nine months of 2009, though sales growth outpaced earnings growth. Operating margins were down slightly in both periods due to a continuing shift in contract mix. Activity on the group's destroyer programs is moving from the fixed-price DDG-51 program to the cost-reimbursable DDG-1000 contract, and the Virginia-class program is transitioning from the mature Block II to the Block III contract. Improved productivity on the T-AKE and commercial product carrier programs in 2010 have helped offset this shift in contract mix.

We expect Marine Systems fourth-quarter revenues to remain in the range of the first three quarters of the year, resulting in full-year revenue growth of close to 5 percent over 2009. For the year, we expect the group to achieve operating margins in the high-9 percent range, down slightly from 2009 due to the mix shift in the group's ship-construction programs.

*Information Systems and Technology*

<i>Three Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 2,951	\$ 2,734	\$ 217	7.9%
Operating earnings	306	296	10	3.4%
Operating margin	10.4%	10.8%		

<i>Nine Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>	<b>Variance</b>	
Revenues	\$ 8,676	\$ 8,122	\$ 554	6.8%
Operating earnings	908	869	39	4.5%
Operating margin	10.5%	10.7%		

The Information Systems and Technology group's revenues increased in the third quarter and first nine months of 2010 over the same periods in 2009 due to strong contributions from the group's tactical and strategic mission systems business and information technology and mission services business. Organic growth of 6 percent in the quarter and 5 percent in the first nine months was supplemented by acquisitions in late 2009 and early 2010. The increase in the group's revenues over 2009 consisted of the following:

	<b>Third Quarter</b>	<b>Nine Months</b>
Tactical and strategic mission systems	\$ 190	\$ 364
Information technology (IT) and mission services	76	177
Intelligence mission systems	(49)	13
Total increase in revenues	\$ 217	\$ 554

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Revenues in the tactical and strategic mission systems business have increased significantly in 2010 due to higher volume on ruggedized and mobile computing programs and tactical communication contracts, including the Common Hardware/Software III (CHS-3) program and the Warfighter Information Network – Tactical (WIN-T) battlefield communications system. In the group's IT services business, volume increased on IT support and modernization programs for the intelligence community and the Network-Centric Solutions (NETCENTS) program, which provides network support for federal agencies. Revenue was down in the third quarter in the group's intelligence mission systems business due to the timing of new program starts on cyber security and signals intelligence programs. Revenues were up in this business in the year-to-date period as a result of the acquisition of Axsys Technologies, Inc., in the third quarter of 2009.

The Information Systems and Technology group's operating earnings increased in the third quarter and first nine months of 2010. The group's operating margins were down compared with the third quarter and first nine months of 2009 as a result of a shift in contract mix, though the group's margins have remained steady over the past four consecutive quarters.

We expect fourth-quarter revenues in the Information Systems and Technology group to be consistent with third quarter, resulting in full-year 2010 revenue growth of approximately 8 to 8.5 percent over 2009. Based on the group's performance in the first nine months of 2010, we expect full-year operating margins in the mid-10 percent range.

*Corporate*

Corporate results consist primarily of compensation expense for stock options and a portion of the results from our commercial pension plans. Corporate operating expenses totaled \$19 in the third quarter of 2010 compared with \$18 in the third quarter of 2009. Year-to-date Corporate operating expenses were \$61 in the first nine months of 2010 compared with \$66 in the same period in 2009. We expect 2010 full-year Corporate operating expense to be approximately \$85.

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The following table details the backlog and the total estimated contract value of each business group at the end of the third and second quarters of 2010:

	<b>Funded</b>	<b>Unfunded</b>	<b>Total Backlog</b>	<b>Estimated Potential Contract Value</b>	<b>Total Estimated Contract Value</b>
<i>October 3, 2010</i>					
Aerospace	\$ 17,184	\$ 393	\$ 17,577	\$ 1,361	\$ 18,938
Combat Systems	11,771	1,006	12,777	4,702	17,479
Marine Systems	7,972	12,620	20,592	768	21,360
Information Systems and Technology	8,666	2,219	10,885	13,978	24,863
<b>Total</b>	<b>\$ 45,593</b>	<b>\$ 16,238</b>	<b>\$ 61,831</b>	<b>\$ 20,809</b>	<b>\$ 82,640</b>
<i>July 4, 2010</i>					
Aerospace	\$ 17,393	\$ 408	\$ 17,801	\$ 1,361	\$ 19,162
Combat Systems	11,070	1,695	12,765	4,744	17,509
Marine Systems	8,757	12,541	21,298	768	22,066
Information Systems and Technology	8,658	1,996	10,654	14,848	25,502
<b>Total</b>	<b>\$ 45,878</b>	<b>\$ 16,640</b>	<b>\$ 62,518</b>	<b>\$ 21,721</b>	<b>\$ 84,239</b>

*Aerospace*

Aerospace funded backlog represents orders for which we have definitive purchase contracts and deposits from the customer. Aerospace unfunded backlog consists of agreements to provide future aircraft maintenance and support services. Aerospace estimated potential contract value represents options to purchase new aircraft and long-term agreements with fleet customers. The group ended the third quarter of 2010 with \$17.6 billion of backlog compared with \$17.8 billion at the end of the second quarter.

The business-jet market has been improving over the past few quarters, particularly the large-cabin segment. Customer flight hours are increasing, and our service facilities are at or above capacity. We received the highest number of orders for new aircraft in the third quarter of 2010 since the third quarter of 2008. The group's net orders, adjusted for customer defaults, have increased sequentially in each quarter of 2010. We expect net order activity to continue to trend at or above current levels. Aircraft deliveries exceeded net orders in the quarter, resulting in the slight backlog decline. The group's backlog remains well positioned between customer demand and aircraft production, with an 18-24 month lag between customer order and delivery of in-production large-cabin aircraft.

*Defense Businesses*

The total backlog for our defense businesses represents the estimated remaining sales value of work to be performed under firm contracts. The funded portion of this backlog includes items that have been authorized and appropriated by the Congress and funded by the customer, as well as commitments by international customers that are similarly approved and funded by their governments. While there is no guarantee that future budgets and appropriations will provide funding for a given program, we have included in the backlog only firm contracts we believe are likely to receive funding. Our backlog does not include work awarded under unfunded IDIQ contract awards or unexercised options. The estimated potential contract value represents our estimate of the potential value we will receive under these arrangements.

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Customers use IDIQ contracts when they have not defined the exact timing and quantity of deliveries that will be required at the time the contract is executed. These agreements, which set forth the majority of the contractual terms, including prices, are funded as delivery orders are placed. A significant portion of our estimated potential contract value includes our estimate of the value we will receive under multiple-award IDIQ contracts in which we are one of several companies competing for task orders. The estimated contract value also includes IDIQ contracts for which we have been designated as the sole-source supplier to design, develop, produce and integrate complex products and systems over several years for the military or other government agencies. We believe the customers intend to fully implement these systems. Because the value of these arrangements is subject to the customer's future exercise of an indeterminate quantity of delivery orders, we recognize these contracts in backlog only when they are funded.

Contract options in our defense businesses represent agreements to perform additional work beyond the products and services associated with firm contracts, if the customer exercises the option. These options are negotiated in conjunction with a firm contract and provide the terms under which the customer may elect to procure additional units or services at a future date. We recognize contract options in backlog when the customer exercises the option and establishes a firm order.

Our defense businesses each experienced continued demand for their products and services during the third quarter of 2010. The backlog in the Combat Systems and Information Systems and Technology groups was steady to up slightly compared with the second quarter of 2010, while the Marine Systems group continued to perform on its significant order book. The Information Systems and Technology group generated particularly strong order activity, achieving a book-to-bill ratio (orders divided by revenues) greater than one-to-one even as the group reported near-record revenues in the quarter. The orders in the defense businesses in the quarter included several notable contract awards.

Combat Systems awards included the following:

Approximately \$340 from the U.S. Army under the Stryker wheeled armored vehicle program for contractor logistics support and to initiate the production of double-V-hulled vehicles.

Approximately \$180 from the Canadian government to supply various calibers of ammunition.

Approximately \$135 from the Army to provide Abrams tank System Technical Support, bringing the total value in backlog to approximately \$425.

Approximately \$90 from the Army for the production of reactive armor side skirt tiles for the Bradley Fighting Vehicle System.

Approximately \$75 from the Army for the production of M2A1 machine guns. This contract has a potential value of approximately \$400.

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Marine Systems awards included the following:

Approximately \$115 from the U.S. Navy for long-lead material and advanced design efforts for the first ship of the Mobile Landing Platform (MLP) program.

Approximately \$35 from the Navy to provide ongoing lead-yard services for the DDG-51 destroyer program.  
Information Systems and Technology awards included the following:

Approximately \$240 from the National Aeronautics and Space Administration (NASA) for the Space Network Ground Segment Sustainment (SGSS) project to modernize the ground segment of the satellite communications network used by NASA.

Approximately \$110 in orders for networking communications products under the Network-Centric Solutions (NETCENTS) program, bringing the total value in backlog to approximately \$270.

Approximately \$110 for information-technology infrastructure associated with the Base Realignment and Closure (BRAC) facility changes.

Approximately \$100 from the Army for ruggedized computing equipment under the Common Hardware/Software III (CHS-3) program, bringing the total value in backlog to approximately \$245.

Approximately \$80 from the National Oceanic and Atmospheric Association to design, manufacture and install antennas for the Geostationary Operational Environmental Satellites (GOES).

Approximately \$65 from the Army under the Warfighter Information Network-Tactical (WIN-T) program for Increment 1 satellite communication equipment technical support services. This award brings the total value in backlog to approximately \$795.

### **Financial Condition, Liquidity and Capital Resources**

We ended the third quarter of 2010 with a cash balance of \$1.8 billion, compared with \$2.3 billion at the end of 2009. Our net debt was \$1.2 billion, essentially unchanged from the end of 2009. Our debt-to-equity ratio (total debt divided by total equity) was down 750 basis points to 23.6 percent at the end of the second quarter from 31.1 percent at the end of 2009 due primarily to the repayment of \$700 of fixed-rate notes in the third quarter. Following is a discussion of the major components of our operating, investing and financing activities, as classified on the Consolidated Statement of Cash Flows, in the first nine months of 2010 and 2009.



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### *Operating Activities*

We generated cash from operating activities of \$1.6 billion in the first nine months of 2010 compared with \$1.4 billion in the same period in 2009. The primary driver of cash flows in both periods was net earnings, offset by growth in operating working capital (OWC) due primarily to timing of contract payments, particularly in the Information Systems and Technology group. We have cut the year-to-date OWC growth by one-third since the second quarter of 2010, a trend we expect to continue.

As discussed further in Note K to the unaudited Consolidated Financial Statements, litigation on the A-12 contract termination has been ongoing since 1991. If, contrary to our expectations, the default termination ultimately is sustained and the government prevails on its recovery theories, we, along with The Boeing Company, could collectively be required to repay the U.S. government as much as \$1.4 billion for progress payments received for the A-12 contract, plus interest, which was approximately \$1.5 billion on October 3, 2010. If this were the outcome, we would owe half of the total, or approximately \$1.4 billion pretax. Our after-tax cash obligation would be approximately \$725. We believe we have sufficient resources, including access to capital markets, to pay such an obligation if required.

### *Investing Activities*

We used \$261 for investing activities in the first nine months of 2010 compared with \$921 in the same period in 2009. The primary uses of cash in investing activities were business acquisitions and capital expenditures. We completed three acquisitions for \$233 in the first nine months of 2010 and two acquisitions for \$805 in the same period in 2009. We used cash on hand to fund these acquisitions. See Note B to the unaudited Consolidated Financial Statements for further discussion of acquisition activity. We expect full-year capital expenditures to be about 1 percent of revenues. As a result of lower market interest rates, we have expanded our investments in marketable securities in recent years to generate additional return. In the first nine months of 2010, we received \$126 of net proceeds from the sale of marketable securities compared with net proceeds of \$105 in the first nine months of 2009. 2010 net proceeds were used, in part, to repay maturing debt.

### *Financing Activities*

Net cash used for financing activities was \$1.7 billion in the nine-month period ended October 3, 2010, compared with \$636 in the same period in 2009. Our typical financing activities are issuances and repayments of debt, payment of dividends and repurchases of common stock. Net cash from financing activities also includes proceeds received from stock option exercises.

In the third quarter of 2010, we repaid \$700 of fixed-rate notes on their scheduled maturity date. In the first nine months of 2009, we issued \$750 of two-year fixed-rate debt and repaid \$904 of commercial paper. We had no commercial paper outstanding at the end of the third quarter. We have approximately \$2 billion in bank credit facilities that have not been drawn upon. These facilities provide backup liquidity to our commercial paper program. The next material repayment of long-term debt is \$750 of fixed-rate notes scheduled to mature in July of 2011.

On March 3, 2010, our board of directors declared an increased quarterly dividend of \$0.42 per share the 13th consecutive annual increase. The board had previously increased the quarterly dividend to \$0.38 per share in March 2009.

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In the first nine months of 2010, we repurchased 11.2 million of our outstanding shares on the open market at an average price of \$65 per share. In the first nine months of 2009, we repurchased 2.1 million shares at an average price of \$48 per share. On October 3, 2010, approximately 7.8 million shares remained authorized by our board of directors for repurchase about 2 percent of our total shares outstanding. We have reduced our shares outstanding by approximately 2 percent during the first nine months of 2010.

*Free Cash Flow*

Our free cash flow from operations for the first nine months of 2010 was \$1.3 billion compared with \$1.1 billion for the same period in 2009. We define free cash flow from operations as net cash provided by operating activities less capital expenditures. We believe free cash flow from operations is a useful measure for investors, because it portrays our ability to generate cash from our core businesses for purposes such as repaying maturing debt, funding business acquisitions, repurchasing our common stock and paying dividends. We use free cash flow from operations to assess the quality of our earnings and as a performance measure in evaluating management. The following table reconciles free cash flow from operations with net cash provided by operating activities, as classified on the unaudited Consolidated Statement of Cash Flows:

<i>Nine Months Ended</i>	<b>October 3 2010</b>	<b>October 4 2009</b>
Net cash provided by operating activities	\$ 1,567	\$ 1,357
Capital expenditures	(219)	(251)
Free cash flow from operations	\$ 1,348	\$ 1,106
Cash flows as a percentage of earnings from continuing operations:		
Net cash provided by operating activities	83%	76%
Free cash flow from operations	71%	62%

We expect to continue to generate funds from operations in excess of our short- and long-term liquidity needs and anticipate free cash flow for the full year to approach 100 percent of our earnings from continuing operations. We believe we have adequate funds on hand and sufficient borrowing capacity to execute our financial and operating strategy.

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### **Additional Financial Information**

#### *Environmental Matters and Other Contingencies*

For a discussion of environmental matters and other contingencies, see Note K to the unaudited Consolidated Financial Statements. We do not expect our aggregate liability with respect to these matters to have a material impact on our results of operations, financial condition or cash flows.

#### *Application of Critical Accounting Policies*

Management's Discussion and Analysis of our Financial Condition and Results of Operations is based on our unaudited Consolidated Financial Statements, which have been prepared in accordance with U.S. generally accepted accounting principles (GAAP). The preparation of financial statements in accordance with GAAP requires that we make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, we evaluate our estimates, including those related to long-term contracts and programs, goodwill and other intangible assets, income taxes, pensions and other post-retirement benefits, workers' compensation, warranty obligations, pre-owned aircraft inventory, and contingencies and litigation. We base our estimates on historical experience and on various assumptions that we believe to be reasonable under the circumstances. The results of these estimates form the basis for making judgments about the carrying values of assets and liabilities that are not readily available from other sources. Actual results may differ from these estimates under different assumptions or conditions. For a full discussion of our critical accounting policies, see our Annual Report on Form 10-K for the year ended December 31, 2009.

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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes with respect to this item from the disclosure included in our Annual Report on Form 10-K for the year ended December 31, 2009.

**ITEM 4. CONTROLS AND PROCEDURES**

Our management, under the supervision and with the participation of the Chief Executive Officer and the Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) under the Securities Exchange Act of 1934, as amended) on October 3, 2010. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, on October 3, 2010, our disclosure controls and procedures were effective.

There were no changes in our internal control over financial reporting that occurred during the quarter ended October 3, 2010, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**FORWARD-LOOKING STATEMENTS**

This quarterly report on Form 10-Q contains forward-looking statements that are based on management's expectations, estimates, projections and assumptions. Words such as expects, anticipates, plans, believes, scheduled, estimates, should and variations of these words and similar expressions are intended to identify forward-looking statements. These include but are not limited to projections of revenues, earnings, segment performance, cash flows, contract awards, aircraft production, deliveries and backlog stability. Forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, as amended. These statements are not guarantees of future performance and involve certain risks and uncertainties that are difficult to predict. Therefore, actual future results and trends may differ materially from what is forecast in forward-looking statements due to a variety of factors, including the risk factors discussed in Item 1A of our Annual Report on Form 10-K. These factors include, without limitation:

general U.S. and international political and economic conditions;

changing priorities in the U.S. government's defense budget (including changes in priorities in response to terrorist threats, continuing operations in Afghanistan and Iraq, and improved homeland security);

termination or restructuring of government contracts due to unilateral government action;

differences in anticipated and actual program performance, including the ability to perform under long-term fixed-price contracts within estimated costs, and performance issues with key suppliers and subcontractors;

expected recovery on contract claims and requests for equitable adjustment;

changing customer demand or preferences for business aircraft, including the effects of economic conditions on the business-aircraft market;

potential for changing prices for energy and raw materials; and

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the status or outcome of legal and/or regulatory proceedings.

All forward-looking statements speak only as of the date of this report or, in the case of any document incorporated by reference, the date of that document. All subsequent written and oral forward-looking statements attributable to the company or any person acting on the company's behalf are qualified by the cautionary statements in this section. We do not undertake any obligation to update or publicly release any revisions to forward-looking statements to reflect events, circumstances or changes in expectations after the date of this report except as expressly required to do so by law.

**Table of Contents****PART II OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

For information relating to legal proceedings, see Note K to the unaudited Consolidated Financial Statements contained in Part I, Item 1 of this quarterly report on Form 10-Q.

**ITEM 1A. RISK FACTORS**

There have been no material changes with respect to this item from the disclosure included in our Annual Report on Form 10-K for the year ended December 31, 2009.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table provides information about our third quarter repurchases of equity securities that are registered pursuant to Section 12 of the Securities Exchange Act of 1934, as amended:

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price Paid per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Program*</b>	<b>Maximum Number of Shares that May Yet Be Purchased Under the Program*</b>
<i>Pursuant to Share Buyback Program</i>				
7/5/10 - 8/1/10	456,100	\$ 59.44	456,100	508,900
8/2/10 - 8/29/10	1,745,500	\$ 60.92	1,745,500	8,254,500
8/30/10 - 10/3/10	500,600	\$ 58.44	500,600	7,753,900
<b>Total</b>	<b>2,702,200</b>	<b>\$ 60.21</b>		

\* On December 2, 2009, our board of directors authorized management to repurchase up to 10 million shares of common stock on the open market. On August 4, 2010, with 0.5 million shares remaining under the December authorization, the board of directors increased the number of authorized shares to 10 million. Unless terminated or extended earlier by resolution of the board of directors, the program will expire when the number of authorized shares has been repurchased.

We did not make any unregistered sales of equity securities in the third quarter.

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**ITEM 6. EXHIBITS**

31.1	Certification by CEO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002*
31.2	Certification by CFO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002*
32.1	Certification by CEO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002*
32.2	Certification by CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002*
101	Interactive Data File*

\* Filed herewith.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

GENERAL DYNAMICS CORPORATION

by /s/ Jason W. Aiken  
Jason W. Aiken  
Vice President and Controller  
(Authorized Officer and Chief Accounting Officer)

Dated: November 2, 2010