

ANSELL LTD  
Form 6-K  
August 22, 2003

**FORM 6-K**

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**Report of Foreign Issuer**

**Pursuant to Rule 13a-16 or 15d-16 of  
the Securities Exchange Act of 1934**

For the month of August 2003 (August 20, 2003)

Commission File Number: 0-15850

**ANSELL LIMITED**

(Translation of registrant's name into English)

Level 3, 678 Victoria Street, Richmond, Victoria 3121, Australia

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F  X  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulations S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

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Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes ☐ No ☒

This Form 6-K is designated as incorporated by reference into the Form F-3 Registration Statement filed with the Securities and Exchange Commission on November 20, 1990 with file numbers 33-37752 and 33-37752-01, the Form F-3 Registration Statement filed with the Securities and Exchange Commission on April 30, 1991 with file number 33-40228, the Form F-3 Registration Statement filed with the Securities and Exchange Commission on October 31, 1994 with file numbers 33-85802 and 33-85802-1, the Form S-8 Registration Statement filed with the Securities and Exchange Commission with file number 33-18603, and the Form F-3 Registration Statement filed with the Securities and Exchange Commission on July 25, 1997 with file number 333-6472.

This Form 6-K contains forward-looking statements within the meaning of the Securities Exchange Act of 1934 as amended, and information that is based on management's beliefs as well as assumptions made by and information currently available to management. When used in this Form 6-K, the words anticipate, approach, begin, believe, continue, expect, forecast, going forward, improved, likely, look for, outlook, plans, potential, proposal, should and would and similar expressions are intended to identify forward-looking statements. These forward-looking statements necessarily make assumptions, some of which are inherently subject to uncertainties and contingencies that are beyond the Company's control. Should one or more of these uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, expected, estimated or projected. Specifically, the ability of the Company to realize its ongoing commitment to increasing shareholder value through its ongoing restructuring, asset dispositions, strategic review and implementation, and cost cutting initiatives, may be affected by many factors including: uncertainties and contingencies such as economic conditions both in the world and in those areas where the Company has or will have substantial operations; foreign currency exchange rates; pricing pressures on products produced by its subsidiaries; growth prospects; positioning of its business segments; future productions output capacity; and the success of the Company's business strategies, including further structural and operational changes, business dispositions, internal reorganizations, cost cutting, and consolidations.

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**Ansell Limited**

**Announcement of Results**

**Year Ended 30th June 2003**

**Harry Boon   Chief Executive Officer**

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Our Business In FY03

Revenue = US\$759 M

|                                 |      |            |         |               |
|---------------------------------|------|------------|---------|---------------|
| Occupational<br>[PHOTO]         | 48 % | Barrier    |         |               |
| Medical Professional<br>[PHOTO] | 35 % | Protection | Protect | Injury        |
|                                 |      | For        | Against | Contamination |
| Consumer<br>[PHOTO]             | 17 % | Worker     |         | Infection     |
|                                 |      | Consumer   |         |               |
|                                 |      | Patient    |         |               |

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**FY03 Financial Results**

|                          | 30/6/02 | 30/6/03 |        |
|--------------------------|---------|---------|--------|
|                          | US\$M   | US\$M   | Change |
| Sales Healthcare Segment | 738.5   | 758.7   | +2.7%  |
| EBITA                    |         |         |        |
| • Healthcare Segment     | 84.7    | 93.6    | +10.5% |
| • Continuing Business    | 70.2    | 80.5    | +14.7% |
| Attributable Income      | (60.5)  | 29.3    |        |
| Earnings Per Share US¢   | (32.3)  | 15.7*   |        |
| A¢                       | (61.9)  | 26.7*   |        |

\* Excluding Ambri write-down, EPS is US17.6¢ A30.0¢ respectively

[PHOTO]

[PHOTO]

[PHOTO]

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| Highs                                                       | Issues                                            |
|-------------------------------------------------------------|---------------------------------------------------|
| Double-digit Healthcare Segment US\$ EBITA growth           | Operations:-                                      |
| Operation Full Potential Wave 1 completed and Wave II begun | Massillon transfer to Shah Alam (surgeons gloves) |
| New management team                                         | - Slow scale-up (technical)                       |
| Operations:                                                 | - FDA detention                                   |
| - Improved productivity at 6 plants                         | - Supply shortage in H1                           |
| - World class Safety record                                 |                                                   |
|                                                             | Latex cost increases                              |
| Benefits of weaker US\$                                     |                                                   |
|                                                             | Exam glove price reductions in H1                 |
| Share buy back                                              |                                                   |
| Dividend payment                                            |                                                   |

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### Occupational Division

48% of Operation Revenue and 39% of EBITA

| US\$M              | F 02         | F 03         |                                              |
|--------------------|--------------|--------------|----------------------------------------------|
| Sales              |              |              |                                              |
| HyFlex™            | 35.5         | 52.5         | Growing demand 4 new variants launched       |
| Chemical Resistant | 50.5         | 55.7         | Volume growth-Asia Pacific +22%, Europe +10% |
| Knitted            | 52.0         | 46.8         | Lower volumes, but richer margin mix         |
| Other              | 196.3        | 211.5        | Broad based gains in each region             |
| <b>Total Sales</b> | <b>334.3</b> | <b>366.5</b> |                                              |
| EBITA Segment      | 19.3         | 36.9         | Improved mix, plant rationalization benefits |
| EBITA Margin       | 5.8%         | 10.1%        |                                              |

### Strategy:

Continue development of hand injury solutions

[PHOTO]

Continue emphasis on higher margin products

Further benefit from lower cost plants

[LOGO]

### Professional Division

35% of Operation Revenue and 34% of EBITA

| US\$M              |                 | F 02         | F 03         |                                 |
|--------------------|-----------------|--------------|--------------|---------------------------------|
| Surgeons:          | Powder Free     | 62.6         | 61.0         | +22% in Europe; -14% in USA     |
|                    | Powdered        | 85.0         | 76.2         | Conversion to PF                |
|                    | Synthetic       | 12.0         | 12.0         | Future Growth Opportunity       |
| Exam:              | Powder Free     | 72.7         | 64.8         | Price & volume stabilized in H2 |
|                    | Powdered        | 19.5         | 14.0         | Conversion to PF                |
|                    | Synthetic Latex | 23.3         | 26.2         | Future Growth Opportunity       |
| Other              |                 | 10.5         | 11.3         |                                 |
| <b>Total Sales</b> |                 | <b>285.6</b> | <b>265.5</b> | <b>H2 stronger than H1</b>      |
| EBITA              | Segment         | 48.4         | 31.6         |                                 |
| EBITA              | Margin          | 17.0%        | 11.9%        |                                 |

### Strategy:

#### Hospital Exam Gloves

Demand/Supply equilibrium; grow PF and Synthetics

[PHOTO]

#### Surgeons Gloves

US recovery now that supply is available

Grow PF

Expand synthetic range

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CONSUMER DIVISION

17% of Operation Revenue and 27% of EBITA

| US\$                    |  | \$ F 02 | F 03  |                                        |
|-------------------------|--|---------|-------|----------------------------------------|
| Sales                   |  |         |       |                                        |
| Condoms: Branded Retail |  | 62.0    | 66.0  | Growth-Europe, Asia Pacific            |
| Bid/Public Sector       |  | 26.6    | 30.1  | Global Tenders (HIV/AIDS Funding)      |
| HHG & Other             |  | 30.0    | 30.6  | Household glove shares up in Australia |
| Total Sales             |  | 118.6   | 126.7 |                                        |
| EBITA Segment           |  | 17.0    | 25.1  | Lower costs Asian production           |
| EBITA Margin            |  | 14.3%   | 19.8% |                                        |

**Strategy:**

Growth in USA retail condoms

Expand unique Household gloves foamlined

[PHOTO]

Bolt-on acquisitions

[LOGO]

A Global Leader

Estimated global market size and positions

**Surgical Gloves**

Market: ~US\$0.6B

|           | <u>2003</u> |
|-----------|-------------|
| #1 Ansell | ~ 25%       |
| #2 SSL    | ~ 23%       |

**Exam Gloves (Excluding Occupational)**

Market: ~US\$1.0B

|             | <u>2003</u> |
|-------------|-------------|
| #1 Safeskin | ~ 19%       |
| #2 Ansell   | ~ 11%       |

**Occupational Gloves (Synthetics)**

Market: ~US\$1.9B

|           | <u>2003</u> |
|-----------|-------------|
| #1 Ansell | ~18%        |
| #2 Best   | ~ 6%        |

**Consumer (Condoms)**

Market: ~US\$0.9B

|            | <u>2003</u> |
|------------|-------------|
| #1 SSL     | ~21%        |
| =#2 Ansell | ~11%        |

[MAP]

Source: Neilson, IMS, and internal estimates

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**Meeting Market Commitments**

**Healthcare Segment EBITA US\$M**

|        | <b>Committed</b> | <b>Actual</b> | <b>Growth</b> |
|--------|------------------|---------------|---------------|
| F 02   | >77              | 85 ü          | +10%          |
| F 03   | >93              | 94 ü          | +11%          |
| F 04   | ↓                |               |               |
| F 05 * | 115              |               |               |

\* + 50% EBITA vs. 2001

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**Rustom Jilla**

**Chief Financial Officer**

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### **Reporting Currency**

Ansell's operating currency is US\$ - all numbers today are in US\$  
US\$ results translated to A\$ solely for statutory reporting  
No hedge on accounting translation into A\$ as <6% of revenue is A\$  
Key financial hedge Euro vs. US\$  
Recent share price trend mirrors A\$/US\$ FX movement

### **Share Price Trend A\$ Vs US\$**

[CHART]

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**Financial Highlights FY03**

|                | <b>Ansell Ltd</b> |             | <b>Continuing Operations</b> |             |
|----------------|-------------------|-------------|------------------------------|-------------|
|                | <b>F 02</b>       | <b>F 03</b> | <b>F 02</b>                  | <b>F 03</b> |
| EPS            |                   |             |                              |             |
| US¢            | (32.3)            | 15.7        | 9.5                          | 19.3        |
| A¢             | (61.9)            | 26.7        | 18.3                         | 32.8        |
| ROA            | 12.0%             | 11.7%       | 12.3%                        | 14.6        |
| INTEREST COVER | 4.5x              | 6.4x        |                              |             |
| NIBD/EQUITY    | 42%               | 22%         |                              |             |

**Sales +2.7%**

**Gross Margin +8.7% (@ 36.1% - LY 34.3%)**

**Net Debt Reduced US\$83 M**

**Asset Turns improved to 1.14 (LY 1.05)**

**1.46 M shares re-purchased @ av. A\$5.80**

**Australia Corporate Office costs reduced by US\$5.9M**

**Excluding Ambri write-down, EPS is US17.6¢ (A30.0¢ )**

[LOGO] Group P&L

|                                 | Including discontinued businesses |       | Continuing Operations |       |        |
|---------------------------------|-----------------------------------|-------|-----------------------|-------|--------|
|                                 | F 02                              | F 03  | F 02                  | F 03  | Change |
| US\$ M                          |                                   |       |                       |       | %      |
| Sales Revenue                   | 1,160.7                           | 758.7 | 738.5                 | 758.7 | +2.7   |
| EBITA                           | 102.1                             | 80.5  | 70.2                  | 80.5  | +14.7  |
| Less Goodwill                   | 15.2                              | 14.8  | 14.6                  | 14.8  |        |
| EBIT                            | 86.9                              | 65.7  | 55.6                  | 65.7  |        |
| Less Interest & Borrowing Costs | 28.6                              | 15.5  | 16.7                  | 12.4  |        |
| PBT                             | 58.3                              | 50.2  | 38.9                  | 53.3  |        |
| Less Tax                        | 20.9                              | 15.8  | 19.5                  | 15.8  |        |
| Less Minorities                 | 1.5                               | 1.5   | 1.5                   | 1.5   |        |
| PAT                             | 35.9                              | 32.9  | 17.9                  | 36.0  | +101.0 |
| Less Non recurring Before Tax   | 88.2                              | 3.6   | 39.0                  |       |        |
| Less Non recurring Tax          | 8.2                               |       |                       |       |        |
| Profit/(Loss) Attributable      | (60.5)                            | 29.3  | (21.1)                | 35.9  |        |

**Cash Flow**

|                                        | <b>F 02</b> | <b>F 03</b> |
|----------------------------------------|-------------|-------------|
| <b>US\$ M</b>                          |             |             |
| Operating EBITDA                       | 92.1        | 98.9        |
| Plus: Working Capital Reduction        | 14.3        | 6.2         |
| Less: Tax Paid                         | (13.8)      | (5.0)       |
| Capital Expenditure                    | (11.6)      | (9.1)       |
| Interest Paid (Net)                    | (16.7)      | (12.4)      |
| Share Buy Back                         |             | (4.8)       |
| Dividends                              | (23.5)      | (1.0)       |
| Other                                  | (30.6)      | 12.6        |
|                                        |             |             |
| Continuing Operations                  | 10.2        | 85.4        |
| Plus Discontinued                      | 441.2       | (2.5)       |
|                                        |             |             |
| Reduction in Net Interest Bearing Debt | 451.4       | 82.9        |

**Net Debt and Gearing**

|                       | 30/6/02 | 30/6/03 |
|-----------------------|---------|---------|
|                       | US\$ M  | US\$ M  |
| Gross Debt            | 353.3   | 314.4   |
| Cash                  | (146.3) | (190.2) |
| Net Debt              | 207.0   | 124.2   |
| Equity                | 495.9   | 563.1   |
| Gearing (Net Debt:    |         |         |
| Net Debt plus Equity) | 29.4%   | 18.1%   |
| Interest Cover        | 4.5X    | 6.4X    |

**Including discontinued business**

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**Outlook: Growth From A Strong Base**

**Ansell has emerged from FY03 with:**

**Low-cost manufacturing base**

**Stronger Balance Sheet**

**Improved Cash Flow**

**Balanced Capital Management Strategy**

Ø share buy-back

Ø reintroduced cash dividends

**Revenue and EBITA growth will come from:**

**Sweet spot growth opportunities**

Ø Occupational ergonomic HyFlex range extensions & OVP

Ø Professional PF Conversions & Synthetics

Ø Consumer condom growth, HIV/AIDS & branded retail

**Bolt on acquisitions**

**Operational Excellence cost and quality**

[LOGO]

Meeting Market Commitments

| Healthcare Segment |           |        |        |
|--------------------|-----------|--------|--------|
| EBITA US\$ M       |           |        |        |
|                    | Committed | Actual | Growth |
| F 02               | >77       | 85ü    | +10 %  |
| F 03               | >93       | 94ü    | +11 %  |
| F 04               | ↓         |        |        |
| F 05 *             | 115       |        |        |

\* + 50% EBITA vs. 2001

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ANSELL LIMITED

(Registrant)

By: /s/ DAVID M. GRAHAM

Name: DAVID M. GRAHAM

Title: GROUP TREASURER

Date: August 20, 2003