

BOISE CASCADE CORP
Form 425
July 14, 2003

[Link to searchable text of slide shown above](#)

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Link to searchable text of slide shown above

Searchable text section of graphics shown above

Filing pursuant to Rule 425 under the Securities Act of 1933 and deemed filed under Rule 14a-12 under the Securities Exchange Act of 1934

Filer: Boise Cascade Corporation

Subject Company: OfficeMax, Inc.

Exchange Act File Number of Subject Company:
1-13380

Boise:
A Company in Transformation

[LOGO]

Summary of Announcement

Acquisition of OfficeMax

Evaluation of strategic alternatives for Paper and Building Products

Transaction Summary

Consideration:	\$9.00 per OMX share
Implied premium:	25% over closing price on 7-11-03
Consideration:	55-70% Boise stock (at Boise's election), remainder in cash
Collar structure:	Fixed consideration within +/- 10% of Boise base price of \$23.43
Estimated completion date:	Fourth quarter 2003

Strategic Rationale
Acquisition of OfficeMax

More than doubles sales of Boise Office Solutions

2002 Pro Forma Sales of \$8.3bn

Excellent fit between complementary businesses

Ability to serve all customer segments through all distribution channels

Synergy benefits of at least \$160mm annually when fully implemented

Excluding integration costs, the transaction:

Adds an estimated \$0.15-\$0.30 per share to Boise earnings in 2004

Double-digit accretive to EPS in 2004 based on analyst estimates

Prudent financing structure and strong projected cash flows

Catalyst for unlocking shareholder value

OfficeMax Perspective

Compelling combination

Significant customer opportunity

Confident in synergies/margin enhancement potential

Significant opportunity for OfficeMax management and associates

More Than Doubles Sales of Boise Office Solutions

2002 Global Office Products Sales (\$billion)

[CHART]

Strong Presence across Channels and Product Segments

BOS/OMX Pro Forma 2002 Sales

	Boise	OfficeMax	Pro Forma
Channels	[CHART]	[CHART]	[CHART]
Products	[CHART]	[CHART]	[CHART]

Excellent Fit between Complementary Businesses

	Boise Office Solutions	OfficeMax
Customer Focus	Business to Business	Business to Consumer
SKUs	10,000	12,000
U.S. Distribution	41 facilities	20 facilities
Associates	13,000	31,000
Key Brands:	Boise Office Solutions Reliable Grand & Toy	OfficeMax CopyMax FurnitureMax

Significant Synergies Achievable

Operating synergies:	\$160mm annual pretax operating synergies
	\$130mm cost synergies
	\$30mm revenue synergies
	Potential upside
Expected timing:	\$100mm in 2004
	\$150mm in 2005
	\$160mm in 2006
Non-operating synergies:	Efficiency in combined capital spending
	Reduced working capital needs

Top Priority: Realize Synergies

	(\$mm)
Purchasing leverage	\$ 60
<i>Detailed buildup translates to approximately 1% reduction in COGS across overlapping products</i>	
Logistics and administration	40
<i>Elimination of duplicate distribution infrastructures</i>	
Marketing	30
<i>Leverage brand; customer lists; telemarketing organization</i>	
Paper sales	30
<i>Productivity enhancements</i>	
	160

Combination Creates Outstanding Growth Platform

Improving Macroeconomic Environment

Boise

U.S. leader in contract office supplies

Distribution expertise across multiple segments

Premier customer service in the industry

Track record of integration success

Strong management team



OfficeMax

Highest same-store growth in superstore sector

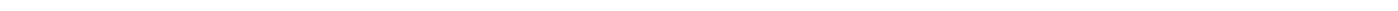
Highly recognized brand

Leading retail expertise

New store format proving highly successful

Rapidly improving margins

Strong management team



Key OfficeMax Initiatives

Remodeling program

New store prototypes

Distribution network upgrades

Significant cost savings through procurement initiatives

[GRAPHIC]

Improving Results

Positive Earnings Impact

Before integration costs

Adds \$0.15 - \$0.30 to EPS in 2004

Double-digit EPS accretion in 2004, based on analyst estimates

After integration costs

Approximately neutral to EPS in 2004

Accretive in 2005

Prudent Financing Structure

Capitalization Table

	Current Boise	70%-30% Pro Forma
Debt	\$ 1,630mm	\$ 2,116mm
Equity, including minority interest*	\$ 1,545mm	\$ 2,330mm
Debt / Total Capitalization	51.3%	47.6%

Pro-forma business mix enhances stability

Strong cash flow and potential asset sales are expected to facilitate rapid deleveraging

Track record of commitment to strong balance sheet

*Includes \$172.5mm of adjustable conversion-rate equity securities

Transaction Dramatically Shifts Boise's Business Mix

**Pro Forma 2002 Sales
Before eliminations**

[CHART]

Evaluation of Strategic Alternatives for Paper and Building Products

Catalyst to unlock substantial shareholder value

Attractive North American asset base

1 largest producer of uncoated free sheet

1 largest producer of plywood

1 largest producer of engineered wood products

3 largest full-line wholesale distributor of building materials

2.4mm acres of timberland

Goldman, Sachs & Co. engaged to assist in developing and implementing alternatives

Appropriate actions within 12- to 18-month period following close of transaction

Summary

Acquisition of OfficeMax

Creates world-class office products distributor

Addresses all customer segments through all distribution channels

Exceptional synergy benefits

Financially attractive

Prudently financed

Catalyst for unlocking shareholder value

Forward-Looking Statements

This release contains forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements include those that refer to our expectations about this transaction, including those statements that refer to the expected benefits of the transaction to our shareholders, the anticipated synergy benefits, and the expected impact of this transaction on our financial results. These forward-looking statements are based on management's current expectations and beliefs and are subject to a number of risks, uncertainties, and assumptions that could cause actual results to differ materially from those we describe in the forward-looking statements. The risks, uncertainties, and assumptions include the possibility that we will be unable to fully realize the benefits we anticipate from the acquisition; the possibility that we will incur costs or difficulties related to the integration of our businesses greater than those we expected; our ability to retain and motivate key employees of both organizations; the difficulty of keeping expense growth and integration costs at modest levels while increasing revenues; the challenges of integration and restructuring associated with the transaction; the challenges of achieving anticipated synergies; the possibility that the acquisition may not close or that Boise and OfficeMax may be required to modify some aspect of the acquisition transaction to obtain regulatory approvals; the timing and success of our evaluation of strategic alternatives for our paper and building products businesses; and other risks that are described from time to time in our Securities and Exchange Commission reports.

**Additional Information
About This Transaction**

Boise and OfficeMax will file a joint proxy statement/prospectus and other documents regarding this transaction with the Securities and Exchange Commission. Boise and OfficeMax will mail the joint proxy statement/prospectus to their respective security holders. These documents will contain important information about this transaction, and we urge you to read these documents when they become available.

You may obtain copies of all documents filed with the Securities and Exchange Commission regarding this transaction, free of charge, at the SEC's website (www.sec.gov). You may also obtain these documents free from Boise at investor@bc.com, by contacting Boise's Corporate Communications Department at (208) 384-7990, or by contacting Michael Weisbarth at OfficeMax at (216) 471-6698.

Participants in This Transaction

Boise and OfficeMax and their respective directors and executive officers may be deemed participants in the solicitation of proxies from security holders in connection with this transaction. Information about the directors and executive officers of Boise and OfficeMax and information about other persons who may be deemed participants in this transaction will be included in the joint proxy statement/prospectus. You can find information about Boise's executive officers and directors in Boise's proxy statement (DEF14A) filed with the SEC on March 10, 2003. You can find information about OfficeMax's officers and directors in their proxy statement (DEF14A) filed with the SEC on May 1, 2003. You can obtain free copies of these documents from the SEC, Boise, or OfficeMax using the contact information above.

Boise:
A Company in Transformation
